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Chapter 1
1.1.1 GENERAL PHILOSOPHY

The role of police in a free society is the protection of constitutional guarantees, maintenance of public order, prevention and suppression of crime, and dutiful response to the needs of the community.

Police officers are accountable to the community for their decisions. A high percentage of police work is done in response to citizen complaints, highlighting the fact that members of the public are an integral part of the criminal justice system. The success of the criminal justice system depends more on citizen participation than on any other single factor. Public confidence in the criminal justice system depends to a large extent on the trust that the people have in their police.

The citizens of Greensboro depend upon the Greensboro Police to achieve and maintain order. We draw our authority from the will and consent of the citizens whom we serve. Our efforts are founded on the principles of service and ultimate responsibility to the public.

The specific goals and priorities which the Department establishes are determined to a large extent by community desires. These desires are transmitted by the community and the governing body of the City of Greensboro. The Department conscientiously strives to be responsive to these desires.

1.1.2 CODES OF ETHICS AND CONDUCT

All sworn police officers must abide by the "Law Enforcement Code of Ethics" and the "Police Code of Conduct" as published by the International Association of Chiefs of Police.

POLICE CODE OF ETHICS

As a law enforcement officer, my fundamental duty is to serve mankind; to safeguard lives and property; to protect the innocent against deception, the weak against oppression or intimidation, and the peaceful against violence or disorder; and to respect the Constitutional Rights of all men to liberty, equality, and justice.

I will keep my private life unsullied as an example to all, maintain courageous calm in the face of danger, scorn, or ridicule; develop self-restraint; and be constantly mindful of the welfare of others. Honest in thought and deed in both my personal and official life, I will be exemplary in obeying the laws of the land and the regulations of my Department. Whatever I see or hear of a confidential nature or that is confided to me in my official capacity will be kept ever secret unless revelation is necessary in the performance of my duty.
I will never act officiously or permit personal feelings, prejudices, animosities, or friendships to influence my decisions. With no compromise for crime and with relentless prosecution of criminals, I will enforce the law courteously and appropriately without fear or favor, malice or ill will, never employing unnecessary force or violence and never accepting gratuities.

I recognize the badge of my office as a symbol of public faith, and I accept it as a public trust to be held so long as I am true to the ethics of police service. I will constantly strive to achieve those objectives and ideals, dedicating myself before God to my chosen profession—law enforcement.

### POLICE CODE OF CONDUCT

All law enforcement officers must be fully aware of the ethical responsibilities of their position and must strive constantly to live up to the highest possible standards of professional policing.

The International Association of Chiefs of Police believes it important that police officers have clear advice and counsel available to assist them in performing their duties consistent with these standards, and has adopted the following ethical mandates as guidelines to meet these ends.

#### PRIMARY RESPONSIBILITIES OF A POLICE OFFICER

A police officer acts as an official representative of government who is required and trusted to work within the law. The officer’s powers and duties are conferred by statute. The fundamental duties of a police officer include serving the community, safeguarding lives and property, protecting the innocent, keeping the peace and ensuring the rights of all to liberty, equality and justice.

#### PERFORMANCE OF THE DUTIES OF A POLICE OFFICER

A police officer shall perform all duties impartially, without favor or affection or ill will and without regard to status, sex, race, religion, political belief or aspiration. All citizens will be treated equally with courtesy, consideration and dignity.

Officers will never allow personal feelings, animosities or friendships to influence official conduct. Laws will be enforced appropriately and courteously and, in carrying out their responsibilities, officers will strive to obtain maximum cooperation from the public. They will conduct themselves in appearance and deportment in such a manner as to inspire confidence and respect for the position of public trust they hold.

#### DISCRETION

A police officer will use responsibly the discretion vested in his position and exercise it within the law. The principle of reasonableness will guide the officer’s determinations, and the officer will consider all surrounding circumstances in determining whether any legal action shall be taken.

Consistent and wise use of discretion, based on professional policing competence, will do much to preserve good relationships and retain the confidence of the public. There can be difficulty in
choosing between conflicting courses of action. It is important to remember that a timely word of advice rather than arrest—which may be correct in appropriate circumstances—can be a more effective means of achieving a desired end.

USE OF FORCE

A police officer will never employ unnecessary force or violence and will use only such force in the discharge of duty as is reasonable in all circumstances.

The use of force should be used only with the greatest restraint and only after discussion, negotiation and persuasion have been found to be inappropriate or ineffective. While the use of force is occasionally unavoidable, every police officer will refrain from unnecessary infliction of pain or suffering and will never engage in cruel, degrading, or inhuman treatment of any person.

CONFIDENTIALITY

Whatever a police officer sees, hears, or learns that is of a confidential nature will be kept secret unless the performance of duty or legal provision requires otherwise.

Members of the public have a right to security and privacy, and information obtained about them must not be improperly divulged.

INTEGRITY

A police officer will not engage in acts of corruption or bribery, nor will an officer condone such acts by other police officers.

The public demands that the integrity of police officers be above reproach. Police officers must, therefore, avoid any conduct that might compromise integrity and thus undercut the public confidence in a law enforcement agency. Officers will refuse to accept any gifts, presents, subscriptions, favors, gratuities or promises that could be interpreted as seeking to cause the officer to refrain from performing official responsibilities honestly and within the law. Police officers must not receive private or special advantage from their official status. Respect from the public cannot be bought; it can only be earned and cultivated.

COOPERATION WITH OTHER POLICE OFFICERS AND AGENCIES

Police officers will cooperate with all legally authorized agencies and their representatives in the pursuit of justice.

An officer or agency may be one among many organizations that may provide law enforcement services to a jurisdiction. It is imperative that a police officer assist colleagues fully and completely with respect and consideration at all times.

PERSONAL/PROFESSIONAL CAPABILITIES

Police officers will be responsible for their own standard of professional performance and will take every reasonable opportunity to enhance and improve their level of knowledge and competence.
Through study and experience, a police officer can acquire the high level of knowledge and competence that is essential for the efficient and effective performance of duty. The acquisition of knowledge is a never ending process of personal and professional development that should be pursued constantly.

PRIVATE LIFE

Police officers will behave in a manner that does not bring discredit to their agencies or themselves.

A police officer’s character and conduct while off duty must always be exemplary, thus maintaining a position of respect in the community in which he or she lives and serves. The officer's personal behavior must be beyond reproach.

1.1.3 CODE OF ETHICS-CIVILIAN EMPLOYEES

I will keep my private life unsullied as an example to all; develop self-restraint and be constantly mindful of the welfare of others. Honest in thought and deed in personal and official life, I will be exemplary in obeying the laws of the land and the regulations of the Department. Whatever I see or hear of a confidential nature or that is confided in me in my official capacity will be kept ever secret unless revelation is necessary in the performance of my duty.

1.1.4 TRAINING

All agency personnel will receive ethics training. This training will be provided at least biennially.
1.2.1 BASIS OF AUTHORITY

The Greensboro Police Department is organized under authority of Article 4, Section 4.31(a)-(b), of the Charter of the City of Greensboro.

Section 4.31(a) - "The Chief of Police, acting under the City Manager, shall have supervision and control of the police force and shall enforce discipline therein."

Section 4.31(b) - "For the purpose of enforcing North Carolina state laws, city ordinances, and regulations, of preserving the peace of the city, of suppressing disturbances and apprehending offenders, and for serving civil process, the Chief of Police and each member of the police force shall have the powers of peace officers vested in sheriffs and constables..."

1.2.2 OATH OF OFFICE

All sworn personnel, prior to assuming sworn status, must take an oath of office to enforce the laws of the state of North Carolina, the Greensboro City Ordinances, and to uphold the Constitution of the United States.

1.2.3 LIMIT OF POLICE POWER

The police should always direct their actions strictly toward their functions and never appear to usurp the powers of the judiciary by avenging individuals or the state, or authoritatively judging guilt or punishing the guilty. No employee of the Police Department should ever place himself above the law.
1.3.1  ORGANIZATIONAL STRUCTURE

The Greensboro Police Department is organizationally divided into various Bureaus, Divisions, and components, in order to meet the current mission of the Department. Employees should refer to the current “GPD Structure and Functions Guide”, and organizational chart, for the organizational structure and the responsibilities of the various components. The Structure and Functions Guide is updated as needed by the Research and Planning Division as the Department evolves.

1.3.2  DEFINITIONS

Unless otherwise required by context, the following words and phrases in this Manual shall be construed to mean as follows:

Department - The Greensboro Police Department, City of Greensboro, North Carolina.

Bureau - The first subordinate organizational unit within the Department.

Division - The first sub-unit of a bureau.

Employee - Any employee of the Department, whether sworn or nonsworn including Police Reserve Officers.

Squad/Section/Team or Sub-Unit - A group of employees performing a specific activity.

Zone/Response Area - A geographical area to which one or more officers are assigned for patrol.

Shift - A designated span of time during which personnel are actually engaged in the performance of their assigned duties.

1.3.3  ORDER OF RANK OF SWORN EMPLOYEES

The order of rank of sworn employees of the Police Department shall be as follows:

- Colonel
- Lieutenant Colonel
- Captain
- Lieutenant
• Sergeant
• Corporal
• Police Officer III
• Police Officer II
• Police Officer I
• Police Reserve Officer

1.3.4  CHIEF OF POLICE

Appointment - The Chief of Police shall be appointed by the City Manager and report directly to the Office of the City Manager.

Authority - Subject to law, rules of the City of Greensboro, and directions of the City Manager, the Chief of Police shall be responsible for the overall administration of the Department and shall directly supervise, the Deputy Chiefs of Police, the Executive Assistant to the Chief of Police and the Executive Officer to the Chief of Police.

Rank - The Chief of Police shall hold the rank of Colonel, which is denoted by the silver eagle uniform insignia.

General Duties and Responsibilities - The Chief of Police shall, within his authority, perform the following:

• He shall be responsible for the training, directing, coordinating, controlling, and staffing of administrative, operational, and staff activities of the Department.

• He shall make all promotions within the Department.

• He shall be the official representative of the Department when required by protocol.

• He shall coordinate the activities of the Department to ensure a high degree of cooperation with other City departments and outside agencies.

1.3.5  DEPUTY CHIEF OF POLICE

Appointment – A Deputy Chief of Police shall be appointed by and report directly to the Chief of Police.

Authority - Subject to law, rules of the Department, and directions of the Chief of Police, a Deputy Chief of Police shall be a Bureau Commanding Officer and shall exercise immediate authority over all organizational components of the bureau that he commands and the employees therein, and
over all matters of administration, policy, operations, and discipline within the bureau. Under emergency situations and/or orders of the Chief of Police, his authority may extend to organizational components and personnel outside of his bureau. If he is designated or regarded as Acting Chief of Police, his authority shall be extended so that he is to be regarded as the official representative of the Chief of Police and his commands are to be obeyed throughout the Department.

Rank – A Deputy Chief of Police shall hold the rank of Lieutenant Colonel, which is denoted by the silver oak leaf uniform insignia.

General Duties and Responsibilities – A Deputy Chief of Police shall, within his authority, perform the following:

• He shall be responsible for the training, directing, coordinating, controlling, and staffing of administrative, operational, and staff activities of the Department.

• He shall be responsible for the direction and control of personnel within his bureau to ensure the proper performance of duties and adherence to established rules, regulations, policies, and procedures. He shall provide for continuation of bureau command and/or supervision during his absence.

• He shall coordinate the operations of all divisions and sections within his bureau in all necessary matters and ensure that a high degree of lateral cooperation and exchange of information is maintained.

• He shall confer regularly with the Chief of Police on operational activities, problems, and bureau needs. This includes the responsibility of budgeting and other administrative planning functions for the bureau.

1.3.6 DIVISION COMMANDING OFFICER

Appointment – A Division Commanding Officer shall be appointed by the Chief of Police and report directly to the Deputy Chief of Police of his bureau.

Authority – Subject to law, rules of the Department, and directions of the Chief of Police and Deputy Chief of Police, a Division Commanding Officer shall have immediate authority over all organizational components of the division that he commands and the employees therein, and over certain matters of administration, policies, operations, and discipline within the division. His authority extends to personnel regularly outside of his command when the delay necessary to inform the appropriate authority might result in damage to the Department’s reputation or brings about consequences contrary to the Department’s best interests.

Rank – A Division Commanding Officer shall hold the rank of Captain, which is denoted by the twin silver bar uniform insignia.
General Duties and Responsibilities - A Division Commanding Officer shall perform the following:

- He shall be responsible for the direction and control of personnel within his division to ensure the proper performance of duties and adherence to established rules, regulations, policies, and procedures. He shall provide for the continuation of divisional command and/or supervision during his absence.

- He shall coordinate the operations of all sections and the actions of all personnel under his command, in all necessary matters, and ensure that a high degree of lateral cooperation and exchange of information is present and maintained.

- He shall confer regularly with his Deputy Chief of Police on operational activities, problems, and needs of his division. This includes the responsibility of budgeting and administrative planning functions for the division.

1.3.7 DIVISION EXECUTIVE OFFICER

Appointment - A Division Executive Officer shall be appointed by the Chief of Police and shall report directly to the Division Commanding Officer.

Authority - Subject to law, rules of the Department, and directions of his Commanding Officer, a Division Executive Officer shall have immediate authority over all supervisors assigned to his division and over certain matters of administration, policy, and discipline within the division. His authority extends to personnel regularly outside of his command when the delay necessary to inform the proper authority might result in damage to the Department’s reputation or brings about consequences contrary to the Department’s best interests.

Rank - A Division Executive Officer shall hold the rank of Lieutenant. The single silver bar uniform insignia denotes the Lieutenant’s rank.

General Duties and Responsibilities - A Division Executive Officer shall, within his authority, perform the following:

- He shall be responsible for the direction and control of subordinate personnel within his division or section to ensure the proper performance of duties and adherence to established rules, regulations, policies, and procedures.

- He shall assume command of the division in the absence of his Commanding Officer.

- He shall make certain that the operations and actions of all personnel under his command complement one another in all matters, and that a high degree of lateral cooperation and exchange of information is maintained.

- He shall confer regularly with his Commanding Officer on operational and administrative activities and the needs of his division and shall keep his Commanding Officer informed of any situations that affect the welfare of the Department.

- He shall be responsible for the proper organization and assignment of duties within his area of supervision to ensure the necessary performance of divisional functions.
1.3.8 FIRST-LINE SUPERVISORS

Appointment - A first-line supervisor shall be appointed by the Chief of Police and shall report directly to his immediate division supervisor.

Authority - Subject to law, rules of the Department, and directions of his division supervisor, a first-line supervisor shall have immediate authority over employees assigned to his area of supervision and over certain matters of operations and discipline within that area. His authority extends to personnel regularly outside that area when delay necessary to inform the proper authority might result in damage to the Department’s reputation or brings about consequences contrary to the Department’s best interest.

Rank - A first-line supervisor shall hold the rank of Sergeant. The three-stripe chevron uniform insignia denotes the Sergeant’s rank.

General Duties and Responsibilities - A first-line supervisor shall, within his authority, perform the following:

• He shall be responsible for the direction and control of personnel under his supervision to ensure the proper performance of duties and adherence of rules, regulations, policies, and procedures.

• He shall ensure that the operations and actions of all personnel under his supervision complement one another in all matters and that a high degree of lateral cooperation and exchange of information are present and maintained.

• He shall confer regularly with his supervisor on operational activities, problems, and needs of his area of supervision, and shall keep his supervisor informed of any situations that affect the welfare of the Department.

• He shall regularly conduct open inspections of all personnel, components, and equipment under his supervision and shall direct the correction of any situations of inadequacy found in such inspections.

• He shall be responsible for the proper organization and assignment of duties within his area of supervision to ensure the necessary performance of police functions.

• He shall be responsible for the preparation of the required correspondence and reports relating to the activities of his area of supervision.

• He shall counsel officers under his supervision in the performance of their duties and shall take suitable action in the case of any laxity, misconduct, incompetence, inefficiency, or neglect of duty.
1.3.9 POLICE CORPORAL, POLICE OFFICER III, POLICE OFFICER II, OR POLICE OFFICER I

**Appointment** - A Police Corporal, Police Officer III, Police Officer II, or Police Officer I shall be appointed by the Chief of Police and report directly to the Squad Sergeant.

**Authority** - Subject to law, rules of the Department, and directions of his division supervisors, a Police Corporal, Police Officer III, Police Officer II, or Police Officer I shall direct a specific police situation. A Police Corporal, when functioning as acting Sergeant, shall have the same authority as the Squad Sergeant.

**Rank** - Rank designation is as follows:

- Corporal – chevron with two stripes
- Police Officer III – chevron consisting of one-stripe up with two-stripe rocker

Police Training Officers (PTOs) may hold the rank of Police Officer III, or Police Officer II. Rank designations for PTOs are as follows:

- Police Officer III – chevron consisting of one-stripe up with two-stripe rocker and a star in the middle
- Police Officer II – chevron consisting of one-stripe up with a star below

**General Duties and Responsibilities** - A Police Corporal, Police Officer III, Police Officer II, or Police Officer I shall, within his authority, perform the following:

- He shall hold himself in readiness to accept calls for service and to obey orders from his supervisors. He shall give immediate attention to calls for assistance, complaints, or other emergencies. He shall render such assistance as may be required in an efficient manner, returning to his regular duties as soon as feasible. He shall make an accurate and prompt report to his supervisor, written or oral, as required, upon completion of services rendered.

- He shall constantly be vigilant and on the alert for violations of the laws and ordinances and shall make every effort to prevent breaches of the peace and offenses against persons and property. He shall be responsible for attending to crime, accidents, disorders, and other criminal conditions within his area of patrol.

- He shall recognize that he performs the basic police service for the general public. He shall strive towards courtesy with the public and be alert for emergencies and impediments affecting the public welfare. He shall promptly attend to the public’s distress and complaints brought to his attention by citizens.
1.3.10  AUTHORITY AND RESPONSIBILITY OF NONSWORN SUPERVISORS

Appointment - At the direction of the Chief of Police, a nonsworn employee may hold a position in the Department comparable to a sworn commander, supervisor, or employee, but without sworn status.

Authority - In holding such a position, the nonsworn supervisor shall have all the authority of the comparable position not inconsistent with his nonsworn status.

Rank - Director, Assistant Director, Administrator/Coordinator and Supervisor shall be the ranks assigned to this classification. Uniformed nonsworn personnel shall wear the following rank insignia:

- Director - Warrant Officer 5 bar
- Assistant Director - Warrant Officer 4 bar
- Administrator/Coordinator- Warrant Officer 3 bar
- Supervisor - Warrant officer 2 bar

General Duties and Responsibilities - A nonsworn employee in a director, administrator, coordinator or supervisory position shall supervise all personnel directly assigned to his division or section. He shall have staff supervision over his particular program, and will administer such through lines of command to the Chief of Police.

1.3.11  POLICE RESERVE OFFICER

Appointment – Police Reserve Officers are appointed by, and serve at the pleasure of, the Chief of Police. Reserve Officers may be non-salaried volunteers, or rostered part-time paid employees.

Police Reserve Officers report as follows:

- For administrative and other purposes, Police Reserve Officers report to the Executive Officer to the Patrol Bureau Commander through the Police Reserve Corps chain of command.
- For operational purposes, all Police Reserve Officers report to the Officer to whom the Reserve Officer is assigned.

Rank - A Police Reserve Officer shall hold the rank of Reserve Lieutenant, Reserve Sergeant, Reserve Corporal or Reserve Officer. All ranks within the Police Reserves shall be considered Reserve appointments and shall carry authority only over lesser Reserve ranks. There shall be no uniform rank insignia for Reserve Officers.
Rank designation is as follows:

- Reserve Lieutenant-The rank will be displayed on the badge indicating Reserve Lieutenant.
- Reserve Sergeant-The rank will be displayed on the badge indicating Reserve Sergeant.
- Reserve Corporal-The rank will be displayed on the badge indicating Reserve Corporal.

General Duties and Responsibilities - A Police Reserve Officer shall, within his authority, perform the following:

- He shall assist regular Police Officers in the performance of patrol and other duties and shall hold himself to the same standard of professionalism and attention to duty as a regular Police Officer.

- He shall maintain a state of operational readiness to respond to mobilization of the Police Reserves to handle emergency situations. The Police Reserves are recognized as an important resource of manpower in response to natural and other disasters.

- The Reserve Lieutenant, Sergeant, and Corporal shall administer and supervise the operation of the Police Reserves within the realm of their authority and shall ensure the proper adherence to established rules of the Department by the Police Reserve Officers under their command.

They shall ensure the orderly flow of information between the Police Reserves and other elements of the Department and will promote a high level of cooperation in all matters involving the Police Reserves.
1.4.1 INDIVIDUAL RESPONSIBILITY, AUTHORITY, AND DELEGATION

The Department is an organization with the assignment of responsibility and accountability throughout the rank structure. The command structure, which is set forth by the Chief of Police, establishes authority for employees commensurate with their responsibility. Employees are accountable for the use or failure to use delegated authority.

Command personnel are given full authority to make decisions necessary for the effective management of their commands within the scope of their delegated responsibility. Supervisory personnel are accountable for the performance of employees under their immediate control.

1.4.2 SUCCESSION OF COMMAND

In the case of planned absence of the Commanding Officer/Director of any bureau or other organizational component, the Commanding Officer/Director of that component will designate an acting Commanding Officer.

In the absence of the Commanding Officer/Director and if no acting Commanding Officer has been designated, the senior ranking officer will assume command until relieved by higher authority.

1.4.3 UNITY OF COMMAND

Each Greensboro Police Department employee is accountable to only one supervisor at any given time. Each employee will be responsible or accountable to his regular immediate supervisor, except when working on a special assignment, incident, extra duty, or temporarily assigned to another unit or squad. In these cases, the employee will be accountable to the first-line supervisor over that squad, assignment, event, duty, or incident.

Similarly, each organizational component will be under the direct command of only one supervisor, as specified in the Department Structure and Functions Guide.

It is recognized that there may be times when a supervisor has to give a lawful command to an employee or component that is outside his normal chain of command. In these cases, the order shall be obeyed.

1.4.4 SPAN OF CONTROL

To achieve effective direction, coordination, and control, the number of employees under the immediate control of a supervisor will not be excessive. The exact number of employees supervised by any one supervisor will be dependent on the nature of the job being performed, the complexity of the task, the size of the area to be supervised, the experience level of the employees, and other factors having a bearing on the work environment.

Each Commanding Officer/Director will continually review the number of employees being supervised by those under his command to ensure that appropriate limits are not exceeded.
1.4.5 OBEDIENCE TO ORDERS

Employees shall promptly obey any lawful written or verbal order or directive of a superior or any employee who is serving in the capacity of a superior, including any order relayed from a superior by an employee of the same or lesser rank. Failure to obey is insubordination and is subject to disciplinary action.

1.4.6 CONFLICTING ORDERS OR DIRECTIVES

Employees receiving conflicting orders shall advise the person issuing the conflicting order of the previous instructions. The responsibility for countermanding the first order rests with the person issuing the second order. The employee will obey the second order.

1.4.7 UNLAWFUL ORDERS

Employees shall not knowingly issue any order which is in violation of any law, ordinance, or Departmental rule. No employee will be required to obey any such unlawful order. The responsibility to refuse to obey any unlawful order rests with the individual employee and shall require justification of action. Employees receiving any unlawful order shall report this fact, in writing, to the next higher level of authority, through channels, as soon as possible.
1.5.1 General Conduct

Employees will conduct their private and professional lives in a manner that does not hinder the Department’s efforts to achieve its goals, violate its policies or bring discredit upon the Department or any employee of the Department.

1.5.2 Courtesy

A. Courtesy Toward the Public

1. Employees will be courteous and tactful in the performance of their duties or while representing themselves as members of the GPD.

2. In performing their duties, employees will not express any prejudice concerning race, religion, national origin, sex, or other personal characteristics.

B. Courtesy Toward Employees

1. Employees will not use profane or intentionally insulting language toward any other employee of the GPD.

2. In performing their duties, employees will not express any prejudice concerning race, religion, national origin, sex, or other personal characteristics.

1.5.3 Truthfulness

A. Employees will be truthful when making any statements(s) in connection with their performance of official duties, whether or not under oath.

B. Employees are prohibited from intentionally failing to disclose information in connection with the performance of official duties when the purpose of such nondisclosure is to conceal suitability or unsuitability for duty of themselves or another, or for personal gain.

C. Employees shall not have materially falsified or intentionally failed to disclose any information relevant to suitability or fitness for employment with the Department.

1.5.4 Compliance to Laws and Regulations

A. Employees will not commit any acts or make any omissions, which constitute a violation of any of the rules, policies, procedures, special orders, or other directives of the GPD.

B. Employees will obey all laws of the United States and of any state and local jurisdiction in which they may be present, and will obey all administrative regulations enacted pursuant to local, state, or federal law.

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C. Any employee charged with or arrested for a violation of a criminal or traffic law or ordinance will report such fact in writing to the office of the Chief of Police within three (3) business days, and will include all pertinent facts concerning the violation.

1.5.5 Chain of Command

A. Employees will conduct GPD business through accepted channels unless procedures or orders from proper authority dictate otherwise, including Section 1.5.6.B, below.

B. An employee receiving a written communication from a subordinate directed to a higher command shall endorse it, indicating approval, disapproval, or acknowledgment, and forward within ten (10) working days.

1.5.6 Duty to Report Violations of Laws, Ordinances, Rules, and Directives

A. Employees having knowledge of other employees violating laws, ordinances, Departmental Rules, Directives, Special Orders, or Standard Operating Procedures will report it to their supervisor.

B. If the violation involves members within the employee’s chain of command, the employee will direct the information or allegation to the Professional Standards Division.

1.5.7 Interference with Due Process

Employees shall not interfere with or interrupt, or be associated with any activity that might interfere with or interrupt, the proper administration of justice or any administrative investigation.

1.5.8 Malicious Criticism and/or Gossip

Employees will not publicly criticize or ridicule the GPD or its employees when such statements interfere with the maintenance of discipline or the effective operation of the GPD, or when such statements are made with reckless disregard for truth.

1.5.9 Discretion

A. Each employee will be held accountable for the sound use of discretion and the use of good judgment in the performance of his duties. This performance will be measured by giving consideration to the facts of each situation and what actions a reasonable officer under the same circumstances would have taken.

B. Officers are permitted to use several alternatives, such as written or verbal warnings, the issuance of citations or the use of criminal summonses in certain non-violent criminal situations, to the physical arrest of violators.
1.5.10 Association with Criminals

Employees will avoid associations with persons who they know, or should know, are involved in criminal activity, are under criminal investigation or indictment or who have a serious criminal record, except as necessary to the performance of official duties or where unavoidable due to family relationships.

1.5.11 Competency

Employees will establish and maintain sufficient competency to effectively perform their duties and carry out the responsibilities of their position and the function and objectives of the Department. Incompetence may be demonstrated by but not limited to the following:

- A lack of knowledge in the application of laws to be enforced
- An unwillingness or inability to perform assigned tasks and duties
- A failure to conform to work standards established for the employee’s rank, grade, or position
- Poor performance evaluations
- Repeated infractions of the rules, regulations, policies, or procedures of the Department
- A history of failing to maintain those skills required by the State of North Carolina certification as a law enforcement officer.

1.5.12 Duty Responsibilities

A. While on duty, employees will not engage in any activities or personal business, which would cause them to neglect or be inattentive to their assigned responsibilities.

B. Employees will remain awake, alert, and attentive while on duty. If unable to do so, they will so report to their supervisor, who will determine the proper course of action.

C. Officers will take any official action required by federal or state law, by city or county ordinance or by any directive of the Chief of Police or his designee.

D. Employees will not leave their assigned duty post during a tour of duty except as authorized by proper authority.

E. All employees will take any action that is required or is responsible and appropriate in connection with the performance of their assigned duties.

F. Officers will take appropriate action in any emergency situation or in any situation in which substantial and irreversible damage would result from the failure to take appropriate action.

G. Employees will assist any employee involved in an emergency situation or any other situation in which additional assistance would be critical to the successful performance of a GPD function.

H. Employees will monitor all radio communications in accordance to their assignment and respond to all radio traffic directed to them.

I. Employees will promptly return messages from citizens unless otherwise directed by their supervisor.
1.5.13  Use of Force

A. Officers will use no more force than necessary in the performance of their duties and will then do so only in accordance with GPD procedures and the law.

B. Officers will comply with GPD procedures concerning the documentation and investigation of the use of physical force.

1.5.14  Responsibility for Safety and Security of Persons and Private Property

Employees shall ensure that reasonable measures are taken to provide safety, protection and security for persons and property coming under their care and control because of arrest or other police action.

1.5.15  Reporting for Duty

A. Employees will report at the scheduled time for any duty assignment, including court, Grand Jury appearances, and training.

B. Employees will be properly equipped and prepared to perform their duties.

C. Employees who are unable to report to a duty assignment will notify the appropriate supervisor prior to the beginning of that scheduled assignment.

1.5.16  Absence from Duty

A. Employees will not be absent from duty except as authorized by official leave and/or approved by competent authority without notifying their supervisor to gain consent for absence.

B. Employees requiring relief from a duty assignment due to illness shall notify their supervisor or Watch Commander.

C. In seeking authorization for a duty absence, employees will not feign illness or injury, falsely report themselves sick, ill or injured, or otherwise deceive or attempt to deceive any official of the GPD as to the condition of their health or that of their families.

1.5.17 Abuse of Position

A. Employees will not use their official position or identification for:
   1. Personal or financial gain.
   2. Obtaining privileges not otherwise available to them except in the performance of their duty.
   3. Avoiding the consequences of illegal acts.

B. An employee will not lend to another person his/her official identification card, badge, or permit such items to be photographed or otherwise reproduced without the prior approval of the Chief of Police.
C. An employee will not permit the use of his/her name, photograph, or official title that identify him/her as a police officer or as an employee of GPD, in connection with testimonials or advertisements of any commodity or commercial enterprise, without the prior written approval of the Chief of Police.

D. Employees will take no part, either directly or indirectly, in sales promotions, solicitations, fund raising campaigns, or similar activities for personal gain or benefit of commercial enterprise while representing themselves as police officers or as employees of the GPD.

E. Supervisors shall not authorize others to conduct themselves in a manner [as indicated in 1.5.17.D above] that would leave the impression they are representing the Greensboro Police Department, without the prior written approval of the Chief of Police.

F. While engaging members of the public in an official capacity, employees will not recommend or suggest the employment or procurement of a particular product, professional service, or commercial service.

G. Employees will not interfere with or attempt to influence the lawful business of any person.

1.5.18 Impairing Substances

A. Employees will not consume, purchase, or possess any intoxicating beverage or any controlled or non-controlled impairing substance while in uniform, on duty, on departmental premises, or in a city owned vehicle except in the performance of duty and while acting with approval from a superior officer.

B. Employees will not appear for duty, or be on duty, or in a city owned vehicle, while under the influence of controlled or non-controlled substance, alcohol or with the odor of an alcoholic beverage on their breath.

C. Any employee on duty or reporting for duty while visibly affected by the use of an impairing substance will submit to a breath analysis and/or other diagnostic tests.

D. No employee will report for duty while taking prescribed or over the counter medications that affect their ability to properly or safely perform their assigned duties.

1.5.19 Proper Identification

A. All employees whether uniformed or plain clothed, will identify themselves verbally and by displaying their badge or identification card before taking any official action, except when not feasible or where their identity is obvious.

B. When requested, employees will supply their name and badge number and allow citizens to view their departmentally issued identification card in a courteous manner.

C. When requested, employees will supply the name and contact telephone number of their immediate supervisor in a courteous manner.

D. All employees will identify themselves verbally before taking any official action when contacting citizens by telephone.
The provisions of this section are not applicable in those situations involving an employee acting in an approved undercover capacity.

1.5.20 Driving

A. Employees will obey all traffic laws while driving under normal conditions and will drive with due regard for the safety of others.

B. Officers will only initiate and continue in a pursuit in accordance with the GPD directive that governs pursuits.

C. Officers will comply with GPD directives concerning the documentation and investigation of any event which an officer knows, or should know, qualifies as a pursuit.

D. Officers will only initiate and continue with an emergency response in accordance with the GPD directive governing emergency responses.

1.5.21 Transporting Private Citizen in City Vehicles

A. Employees may transport members of the public in city vehicles if the transportation is duty related. Employees will ensure that passengers comply with current seat belt laws.

B. Employees with take-home vehicles are permitted to use that vehicle to drop off or pick up their children at school/day care, if the travel is largely contemporaneous with travel to or from work.

1.5.22 Submission of Reports

A. Employees will submit all necessary reports and records, in accordance with the established GPD procedure, prior to the end of their duty day unless directed otherwise by a supervisor.

B. Reports and records submitted by employees will be accurate and complete.

1.5.23 Prohibited Areas

No persons shall be permitted inside an officially designated prohibited or restricted area, unless authorized by the employee in charge of such area and displaying an approved identification.

1.5.24 Political Activity

Employees may not engage in political activity when on duty, (other than voting and registering to vote in uniform), and will not engage in political activity while identifying themselves as representatives of the GPD by virtue of their uniform or otherwise.
1.5.25  Release of Information

A. Employees shall treat the official business of the GPD as confidential and will not disseminate information regarding GPD operations that is not public record or without approval from a supervisor.

B. Employees shall not publicly divulge the identity of persons giving confidential information in a criminal investigation, unless ordered by a court of law.

C. Employees shall not disseminate any police records, or information about themselves or another employee, that would violate North Carolina General Statute (N.C.G.S. 160A-168).

1.5.26  Use of Tobacco Products

A. Employees will not use tobacco products when it would be offensive, unlawful, or inappropriate and should be considerate of others when using tobacco products.

B. Employees are prohibited from using tobacco products inside City-owned or leased vehicles and inside City-owned facilities.

1.5.27  Personal Information Requirements

A. Employees will have a functioning telephone for which the employee constantly maintains the applicable service.

B. Employees who have a change of residence, telephone number or marital status will notify their Supervisor by email on their next duty day. The Supervisor will make the appropriate changes in the Department’s Records Management System (RMS); the employee will update the information in the City’s Enterprise Solution System (Lawson).

C. Employees changing their name will report to the Resource Management Division on their next duty day to fill out the appropriate paperwork. Employees must provide copies of the relevant legal paperwork supporting the name change.

1.5.28  Taking Official Action While Off Duty

A. Off-Duty employees will take official action in emergency or unusual circumstances when such action is necessary to avoid injury or other serious consequences.

B. Off-Duty employees will not become involved in neighborhood disputes or quarrels except in an emergency or unusual circumstance when such action is necessary to avoid injury or other serious consequences.

1.5.29  Unions and Organizations

A. Any employee may belong to a club, union, or other employee association of their choice. Neither the police department nor any employee will coerce or discriminate against any
employee in the exercise of the right to join or not to join a club, union, or other employee organization.

B. Employees will not engage in any strike, work slowdown, unreasonable or selective enforcement of the law, or other concerted failure to report for duty for the purpose of inducing, influencing, or coercing a change in conditions, compensation, rights, privileges, or obligations of employment.

1.5.30 Gratuities and Solicitations

A. Employees will comply with the provisions of the Greensboro City policy regarding the acceptance of gifts and gratuities. Employees will neither solicit nor accept, directly or indirectly, any gift, gratuity, loan service, fee, reward, or other thing of value from any commercial organization, person, or firm without the express written approval of the Chief of Police. This rule applies to situations in which the acceptance of anything of value may serve to influence any employee in the performance of their duties. This Rule does not prohibit:

1. Unsolicited discounts or services offered to all officers or employees so long as the employee does not profit by reselling the item or offering the service to another.

2. Acceptance of departmentally approved awards, including money, given to an employee by a publicly recognized organization in recognition of outstanding service or achievement.

3. Acceptance by an employee of money or gifts on behalf of the department with approval of any command level supervisor. Such items accepted shall be of benefit to the department as a whole or for some worthy cause that is sponsored in whole or in part by the department.

B. Solicitation of funds from outside sources for major programs, activities, or events that significantly impact upon the Department as a whole may be approved by the Chief of Police.

1.5.31 Posting of Bail Bond

No employee will become surety on a bail bond for any person other than a member of his immediate family.

1.5.32 Improper use of Property and Evidence

Employees will not convert to their own use, manufacture, conceal, dispose of, destroy, remove, tamper with or withhold any property or evidence in connection with an investigation or other police action, except in accordance with established GPD procedures.

1.5.33 Use of Departmental Equipment

A. Employees will utilize departmental equipment, including any vehicle, computer and radio, only for its intended purpose and in accordance with all laws and Departmental procedures.

B. Employees will not intentionally damage, abuse, or lose Departmental equipment.
C. Officers will carry and use firearms only in accordance with law and established GPD directives governing such use.

1.5.34 Arrest, Search, and Seizure

A. Officers will not make any arrest, search or seizure, which they know, or should know, is not in accordance with the law and GPD procedure.

B. Employees will not initiate any action, or fail to provide any service as a result of personal bias or stereotype, as described in Departmental Directive 1.8.

1.5.35 Insubordination

Employees will promptly obey any lawful order or direction of a supervisor. This includes any lawful order or direction relayed from a supervisor by an employee of the same or lesser rank. If an employee does not understand the direction given to him or her, the employee will seek clarification from a supervisor. Failure to seek such clarification shall not excuse an act of insubordination.

1.5.36 Harassment

The Police Department will provide a professional work environment free from all forms of employee discrimination, including incidents of hostile work place, retaliation or sexual harassment. Employees will follow the guidelines as described in City Policy H-7: Employee Security and City Policy H-8: Sexual Harassment.
1.6.1 USE OF FORCE

When a situation exists, wherein an officer determines there is a reasonable belief of the need to use force upon another person, all such uses of force will comply with the provisions of North Carolina General Statute 15A-401(d). This Statute allows that officers are justified in using force upon another person:

- When the officer reasonably believes the force is necessary.
- And to the extent the officer reasonably believes the force is necessary.

Officers may use this reasonable force to:

- Prevent the escape, or effect the arrest of, a person whom the officer reasonably believes has committed a criminal offense. This provision does not apply to any arrest which the officer knows to be unauthorized.

- Defend himself, or other person, from what the officer reasonably believes is the use, or imminent use of, physical force. This provision applies to situations where an officer is effecting or attempting to effect an arrest, or while the officer is preventing or attempting to prevent an escape.

Officers will rely on the standards as set forth in N.C.G.S. 15A-401(d)(2) to determine if the use of deadly force is appropriate. N.C.G.S. 15A-401(d)(2)(a and b) allows that officers are justified in using deadly force upon another person when the officer reasonably believes deadly force is necessary:

- To defend the officer, or another person, from what the officer reasonably believes to be the use or imminent use of deadly physical force.

- To effect the arrest, or prevent the escape from custody of, a person whom the officer reasonably believes is attempting to escape by means of a deadly weapon.

- To effect the arrest, or prevent the escape from custody of, a person whom the officer reasonably believes presents an imminent threat of death or serious physical injury to others unless apprehended without delay.

N.C.G.S 15A-401(d)(2)(c) speaks to the use of deadly force by an officer to “prevent the escape of a person from custody imposed upon him as a result of conviction for a felony”. This provision is written primarily for prison and jail staffs and will not be considered by Greensboro Police Department Officers when determining if the use of deadly force is appropriate.
1.6.2 SUBJECT CONTROL OPTIONS

The subject control options and definitions listed below are intended as a guide. An officer’s
decision to utilize any force in a situation is a response to the behavior of the subject(s) involved,
and other relevant factors known to the officer. The subject control options do not necessarily
follow a preset order of escalation. An officer must continually assess the totality of the
circumstances and escalate, de-escalate, or completely cease any force utilized appropriately.

- **Presence**: a form of psychological force established through the officer’s appearance and
demeanor at a scene.

- **Verbal Direction/Control**: the verbiage utilized by an officer to control or de-escalate a
  situation.

- **Physical Control**: the use of bodily contact, to include; touching, assisting, grabbing, joint
  manipulations, kicking or striking. Physical control includes “soft” and “hard” hand options.
  “Soft” hand techniques are those with a low probability of injury, such as joint locks and
  pressure points. “Hard” hand techniques are those with a higher risk of injury to include,
  punches, kicks or stuns.
  
  **NOTE**: Stunning techniques to the neck (brachial plexus origin) are appropriate in cases of
  an aggressive assault and/or high level of resistance of such a manner the assault/resistance
  approaches a situation in which deadly force would be appropriate.

- **Aerosol/Chemical Agents**: the use of Oleoresin Capsicum or other chemical agents to
  control resistance and/or end flight.

- **Electronic Control Device**: a device which deploys electric current into a subject’s body to
  affect the central nervous system.

- **Intermediate Weapons**: impact weapons utilized in a manner consistent with current
  departmental training, in order to reduce the probability of serious bodily injury. This
  includes the ASP, baton, flashlight, police bicycle and specialized impact munitions.

- **PepperBall System**: Uses both direct impact of a small projectile (similar to a paintball)
  and a chemical irritant (Similar to OC) to incapacitate a subject. The PepperBall system
  can also be used to saturate an area around a subject with the chemical irritant. The use of
  the PepperBall System is considered a less lethal use of force.

- **Precision Immobilization Technique (PIT)**: a maneuver which may be utilized by properly
  trained officers which involves the controlled striking of a violator vehicle with a police vehicle.
  The PIT is considered a less lethal use of force when performed as described by the training
  guidelines of the Greensboro Police Department. If exigent circumstances warrant the striking
  of a violator vehicle outside the established training guidelines, this action may be considered
  as a use of deadly force.

- **Police Canine**: canine handlers will utilize their assigned police service dogs in a manner
  consistent with departmental training and guidelines. If the police canine is deployed, and the
  canine bites a suspect, this will be considered a less lethal use of force. The mere release of
  police canine is not considered a use of force.
• **Deadly Force**: an action likely to cause death or serious bodily injury, including the use of lethal weapons.

The following situations are examples of reportable uses of force:

- The striking of any person
- The use of OC spray on a person
- The use of chemical agents
- The use of any other less lethal weapon (ECD, less lethal munitions, etc.)
- The application of physical restraint resulting in injury
- The use of the Precision Immobilization Technique
- Police canine bite
- Deadly Force

Mere physical restraint is defined as physically overpowering without striking or using weapons. Scuffling, holding, tackling, or the application of assisted come-alongs, etc., may or may not be mere restraint, depending on the circumstances. Whenever doubt exists as to whether the level of restraint/control used constitutes a reportable use of force, an immediate supervisor will be notified of the incident and the supervisor will make the determination.

An officer shall not deliberately strike another person with any impact weapon, whether an issued weapon or an environmental weapon, on the head, in the groin, solar plexus, throat, kidneys or on the spinal column unless the officer reasonably believes a situation exists in which deadly force would be appropriate to protect himself, or a third party.

Whenever an employee uses force against another person, immediate notification of the employee’s supervisor is required. It is the responsibility of the supervisor to make a thorough investigation of the incident and to forward a report as required. The use of force report will be forwarded through the employee’s chain of command. Each member responsible for reviewing the report will review the report to ensure the investigation is complete and any findings are consistent with Departmental procedure and applicable State Statutes. Any member charged with reviewing a use of force report may remit the report back to the originating supervisor for further action as deemed necessary.

A documented annual analysis of the Department’s uses of force will be conducted on a calendar year basis by the Professional Standards Division. This report will analyze the previous year’s force usage for trends, training issues, equipment needs or policy revisions.

The supervisor will enter the information regarding each use of force into the 24 Hour Summary on GPDNET prior to ending their tour of duty.

The Internal Affairs Section will assign a classification to each use of force investigation when it is received. This classification will assist in computer data maintenance and statistical analysis.
1.6.3 SUBJECT RESISTENCE LEVELS

A subject may exhibit various types of resistance levels during the arrest process. The type and level of resistance will be considered by the officer making the arrest as to the appropriate use of force that is required as well as the appropriate escalation or de-escalation of force being applied.

- **Passive Resistance** – Non-compliance with the officer’s verbal commands, but no overt or physical acts to prevent the officer from making the arrest.

- **Active Resistance** – The suspect is taking some type of physical action to prevent his arrest, but is not assaulting or attempting to assault the officer.

- **Assaultive Resistance** – The suspect is taking some type of physical action that is likely to cause injury to the officer.

- **Aggravated Assaultive Resistance** – The suspect is taking some type of physical action that is likely to cause serious injury or death

1.6.4 USE OF DEADLY FORCE

An officer may use his firearm, or other deadly force, upon another person when the officer reasonably believes the deadly force is necessary:

- To defend the officer, or another person, from what the officer reasonably believes to be the use or imminent use of deadly physical force.

- To effect the arrest, or prevent the escape from custody of, a person who the officer reasonably believes is attempting to escape by means of a deadly weapon.

- To effect the arrest, or prevent the escape from custody of, a person who the officer reasonably believes presents an imminent threat of death or serious physical injury to others unless apprehended without delay.

Deadly force is that force which, if used, is likely to inflict serious bodily injury or death.
Serious bodily injury is that which creates a substantial risk of death. It may cause serious permanent disfigurement or result in long-term loss of the function of a bodily member or organ.

Reasonable belief is that set of facts or circumstances that would cause a reasonable person in the officer's position to believe it was actually or apparently necessary to use the force which was actually used.

In the event an officer is involved in a use of deadly force incident, he will be reassigned and evaluated in a manner consistent with the provisions of Departmental Directive 8.2.

1.6.5 IMPROPER USE OF FIREARMS OR OTHER DEADLY FORCE

Officers will be subject to disciplinary action if the use of a firearm or other deadly force involves:

- A violation of the law by the officer
- A violation of Departmental rules
- Disregard for public safety
- Misconduct on the officer's part
- Accidental discharge through carelessness or recklessness
- Firing of "warning shots"
- Other poor judgment involving the use of a firearm or other deadly force

1.6.6 MEDICAL ASSESSMENT

Whenever an officer uses force on an individual in custody, the officer will ensure the individual receives appropriate medical treatment as outlined in Departmental Directive 11.1.5. If an individual is affected by a use of police force, and is not in-custody, officers will make reasonable efforts to ensure any associated medical issues are addressed.
1.7.1 GOALS AND OBJECTIVES

Bureau and Division level Commanders will prepare annual goals and objectives for their units and the Department. Goals preparation will follow the provisions of the Greensboro Budget Manual and the budget calendar established for that purpose.

In preparing these goals and objectives, Commanders should seek input from unit personnel. When the goals and objectives of the unit and Department have been adopted, Commanders will share this information with subordinates in a written distribution.

1.7.2 MONTHLY STATUS REPORT

At the conclusion of each month, each Division Commanding Officer will submit a monthly report detailing accomplishments, activities, and status of his Division. The monthly report will include:

- Progress toward Divisional Goals and Objectives- significant problems worked/arrests, and liaisons with external agencies.
- Personnel Matters- internal/external schools and training attended.
- Community involvement- meetings attended, training provided to the community, significant complaints received/worked/arrests, problem oriented policing initiatives taken/results.
- Equipment – any newly acquired specialized equipment, especially equipment for which additional training will occur.

Monthly reports will be forwarded through channels so as to be received by the Office of the Chief of Police not later than the 25th day of the following month. In addition to forwarding a copy of the monthly report to the Office of Chief of Police, a copy of all monthly reports shall be forwarded to the Accreditation Section.

1.7.3 LINE INSPECTION

Line inspection shall be an ongoing process to ensure that all personnel are acting in concert with Departmental requirements in areas of personal appearance, use and maintenance of equipment, and adherence to rules, regulations, and directives.

Each supervisor is responsible for line inspection within his area of responsibility. Unit S.O.P. Manuals will set forth procedures governing the frequency, scope, and documentation of inspections, and the corrective actions and follow-up procedures to be followed.

1.7.4 REVIEW OF SPECIALIZED UNITS/ACTIVITIES

Supervisory personnel are charged with the responsibility of conducting annual reviews of any specialized unit and activity within their command to ensure their continuing justification and cost/benefit factors.
1.7.5 DEPARTMENT STAFF INSPECTIONS

Department Staff Inspections provide the Chief of Police and Divisional Commanders with an additional source of information to evaluate Departmental efficiency and effectiveness.

The Staff Inspectors accomplish this purpose through an ongoing process of inspections/audits of functions, equipment, procedures and personnel of the Department. They operate at the direction of the Chief of Police or his designee. The Staff Inspections Section operates within the Research & Planning Division and reports to the Commanding Officer of the same division.

Inspectors will provide appropriate notification to the affected Bureau and Division Commander prior to the initiation of the inspection. The inspectors may request a member of the affected unit to act as a liaison between the unit and the Inspection Team.

Upon completion of an inspection, the Inspections Team will prepare a written report and schedule a review conference with the Division’s Commanding Officer. The review conference will be attended by the inspected Divisional Commanding Officer (or Director) and the Inspections Team. The Inspections Team will provide the Division’s Commanding Officer (or Director) with a written copy of the report. This conference will provide the opportunity for discussion and feedback regarding the findings of the report.

Following the review conference, an official presentation to the Chief of Police, Deputy Chiefs, and Commanding Officer (or Director) will be held. The meeting includes a review of the inspected division’s standard operating procedures, surveys and interviews administered during the inspection, the divisional fleet and facilities, and any other audits concurring with the inspection. Upon concluding the inspection, the Chief of Police (or his designee) will detail what action plans, if any, he would like to see made in regards to the findings of the report.

Within 30 calendar days after the report has been presented, the affected Division Commander (or Director) will prepare a written update to the action plans detailed to the Chief of Police. The update will be made to the Chief of Police, affected Deputy Chief, and Commanding Officer of the Research & Planning Division. The memo will specify what progress has been made since the presentation of the staff inspection report. Within 60 calendar days of the final presentation, the Inspections Team will review the progress gained pertaining to the action plans made by the Chief of Police and forward a summary regarding said progress to the Chief of Police, affected Deputy Chief, and affected Divisional Commanding Officer (or Director).
1.8.1 GENERAL

The purpose of this directive is to establish a prohibition against any police action originating from a bias-based stereotype or profile. The Greensboro Police Department is committed to the equal and fair treatment of all members of the public, and will act responsibly in every capacity to continuously enhance public trust and support the ideals of a democratic and free society.

1.8.2 DEFINITIONS

Stereotype: A simplistic, inaccurate, and usually offensive generalization about a group of persons.

Bias-Based Policing: The initiation of any police activity based solely on the race, gender, ethnicity, religion, age, citizenship, or sexual orientation of an individual.

1.8.3 POLICY

It shall be the policy of the Greensboro Police Department not to engage citizens based solely upon their race, gender, ethnicity, religion, age, citizenship, or sexual orientation when performing any law enforcement functions, including:

- Traffic enforcement activities
- Criminal investigative activities
- Field interview inquires
- Asset/forfeiture seizures

Additionally, the decision to initiate or not initiate any public service activity, or any other service provided by the Department, based solely upon personal bias or stereotypes is prohibited. However, police employees may use any of the above-denoted personal characteristics to establish articulable reason, reasonable suspicion or probable cause when performing law enforcement services, so long as such characteristics are not the sole basis for the action or inaction.

1.8.4 TRAINING

Agency personnel will receive training in bias-based policing practices and prohibitions, including legal aspects. Police recruits will receive this training during the Police Basic Introductory Course, and as part of the Field Training Program. Annual In-service training and other on-going training will be provided by the Training Division. Training in biased-based policing should include, at a minimum: field contacts, traffic stops, searches and seizures, interview techniques, cultural diversity, discrimination, and community support.
1.8.5 RECEIVING AND PROCESSING COMPLAINTS OF BIAS BASED POLICING

Without exception every complaint of bias-based policing which, if proven true, would constitute a violation of Departmental rules must be recorded on a Greensboro Police Department “Allegation of Employee Misconduct Form”; unless approved for mediation by the Professional Standards Division as described in Departmental Directive 7.4. In each circumstance, the supervisor completing the “Allegation of Employee Misconduct Form” will forward it to the Professional Standards Division, providing all necessary information regarding the complaint (This requirement does not apply to complaints meeting the criteria described in Section 7.2.2 (c) of Directive 7.2).

The Professional Standards Division will follow up with all complainants to investigate, or to ensure satisfactory resolution was achieved and will ensure that statistical information regarding all complaints received are included in its periodic reports to the Chief of Police.

1.8.6 ANNUAL ANALYSES

A documented annual analysis of the Department’s bias-based policing data will be conducted on a calendar year basis by the Staff Inspections Section. Additionally, the Professional Standards Division will conduct a documented annual analysis of complaints and concerns received related to allegations of bias based policing.
Chapter 2
The employment process is designed to evaluate applicants in terms of job related standards and ensure the selection of applicants who meet the standards. This directive sets forth the procedures for applicant selection and processing and identifies the functional aspects of the overall employment process.

The Greensboro Police Department will attempt to minimize any adverse impact within the employment process. Adverse impact, for the purpose of this directive, is defined as a substantially different rate of selection which works to the disadvantage of members of a race, sex, or ethnic group; an unfavorable effect. The employment selection process will use only those components that have been documented as having job relatedness, usefulness and a minimum adverse impact. Adverse impact in the employment process will be measured by comparing the selection rates for each race, sex and ethnic group with the group having the highest selection rate. (Records and data used to monitor adverse impact shall be maintained on file within the Resource Management Division.)

All components of the employment process will be administered, scored, evaluated and interpreted in a uniform manner. Whenever possible, Departmental personnel representative of race, sex and ethnic groups in the Department’s service area shall be included in the selection process.

All applications for non-sworn employment with the Department shall be considered for the current employment process only. Applicants must reapply for each specific employment process.

All applications for sworn employment with the Department shall be considered for a period of one year. Upon completion of one year, if the applicant has not been hired, the applicant must reapply for the position sought.

The Police Department, in conjunction with the City Human Resources Department, shall evaluate the employment process at least annually.
Although the City of Greensboro Human Resources Department - Employment Office will receive all applications for sworn employment with the Greensboro Police Department, the Resource Management Division maintains a number of responsibilities in the selection and hiring process for sworn personnel.

2.2.1 RESPONSIBILITY OF RESOURCE MANAGEMENT DIVISION

The Resource Management Division is responsible to:

- Coordinate the application process with City of Greensboro Human Resources Department H.R. Business Partner.

- Provide interested applicants with general information applicable to the position being sought and a description of all elements of the selection process.

- Provide written notice of the anticipated duration of the selection process.

- Record all applications received and coordinate conditions of processing and disposition of each application.

- Schedule applicants for the appropriate assessments during the application process.

- Provide conditions and procedures for re-application if the applicant is not hired.

2.2.2 SWORN APPLICATION PROCESS

Upon receipt of applications for the position of sworn officer, the following processes will be administered or coordinated by the Resource Management Division. The denoted processes may or may not occur exactly in the order as listed in this directive and are divided into pre-conditional offer and post-conditional offer assessments. The applicant will be guided through the processes and advised as necessary of their status. Each applicant will be provided advance notice of the associated processes for scheduling purposes.

The following processes occur prior to any conditional offer of employment:

- Review all application material for compliance with established North Carolina Criminal Justice Education and Training Standards Commission and Greensboro Police Department criteria.

- Schedule and Administer the Police Officer Physical Ability Test (modified) and North Carolina Criminal Justice Education and Training Standards Commission mandated reading comprehension test.

- Schedule and review Statistical Risk Analysis Testing.

- Coordinate the assignment and review of background investigations.
The following processes are administered after a conditional offer of employment is made to the candidate:

- Provide police officer and reserve officer applicants, with a list of areas from which polygraph questions will be drawn, at the time the testing is conducted.
- Coordinate and review polygraph examinations.
- Coordinate and review psychological assessments.
- Coordinate Medical Evaluations and Drug Screening with the City of Greensboro Medical Services and receive clearances for employment.

2.2.3 FINAL SELECTION PROCESS

A Hiring Board consisting of the Deputy Chief of the Management Bureau, the Commanding Officer of the Resource Management Division, the Commanding Officer of the Professional Standards Division, the Commanding Officer of the Training Division, the School Director of the Police Basic Training Academy, and a Patrol Division Captain will review and evaluate all qualifying applications and make recommendations for employment to the Chief of Police. The Chief of Police, or his designee, will make the final hiring decision prior to the conditional and final offers of employment.

Each person employed as a sworn officer must successfully complete a probationary period that encompasses the one (1) year period following the date they are sworn.
2.3.1 PURPOSE OF PROGRAM

The Lateral Entry Program adopted by the Greensboro Police Department has been designed to reduce the total training time required to staff the Department with certified law enforcement officers.

Administration of the Lateral Entry Program is assigned to the Resource Management Division.

2.3.2 ELIGIBILITY REQUIREMENTS FOR THE LATERAL ENTRY PROGRAM

All persons applying for consideration by the Greensboro Police Department under the Lateral Entry Program must comply with the following requirements:

- Must possess a current Law Enforcement Officer Certification by the state of North Carolina and must have been employed in a full-time law enforcement capacity for a minimum of 24 months in the preceding 30 month period (at the time application is received). The totality of the individual’s law enforcement training and work experience will be considered;

- Must have served a minimum of two (2) years in a civilian governmental law enforcement assignment;

- Must meet all current standards for a police officer applicant;

- Complete all parts of the hiring process as established by the Department in D.D. 2.2;

- Must be evaluated and recommended for employment by the department’s selection committee;

- Greensboro Police Reserve Officers who have completed the Greensboro Police Department PBIC and maintain continuous certification are eligible for reinstatement at the discretion of the Chief of Police;

- Former Greensboro Police Officers who have not been separated from the agency for more than one (1) year are eligible for reinstatement, but must successfully complete all portions of the employment process;

Out-of-State officers who meet all of the aforementioned requirements do not qualify for the Lateral Entry Program, however, shall be compensated for previous experience upon employment. They must complete the Greensboro Police Department PBIC in its entirety and all field-training components.

All in-state applicants who qualify for the Lateral Entry Program, will be hired as a Police Officer I, beginning year three (3) for training and compensation purposes.
2.3.3 TRAINING REQUIREMENTS

Applicants selected for employment under the Lateral Entry Program will be required to successfully complete an academy training program as prescribed by the North Carolina Criminal Justice Training and Standards Commission.

Those persons successfully completing the academy program will be required to successfully complete a Police Training Officer (PTO) Program as established by the Department. Length and content of field training may vary based on the qualifications and experience of individual officers.

In all cases, failure to successfully complete the PTO Program will be grounds for termination. While participating in the PTO Program, lateral entry officers must satisfy the standards which apply to other police officers.

Each person employed under the Lateral Entry Program will be required to meet the one year probationary standards of the Department for sworn members.

2.3.4 EMPLOYMENT STATUS OF LATERAL ENTRY PERSONNEL

All persons employed by the Greensboro Police Department under the Lateral Entry Program will be employed at the Police Officer I level. Persons employed through this program will be required to meet all "time in grade" requirements currently in place, prior to participation in any promotional or transfer processes.
The Greensboro Police Department will consider for reinstatement all former Greensboro Police Officers who were not separated for cause, and are eligible for recertification under the provisions established by the North Carolina Criminal Justice Training and Standards Commission.

2.4.1 REQUIREMENTS FOR REINSTATEMENT

Former Greensboro Police Officers who resigned or retired and are seeking reinstatement must make application through the Resource Management Division. The reapplication process utilized is dependent upon the nature of the separation and the position sought:

- Applicants who resigned and have been separated from the agency for less than one year are required to submit a Personal History Statement, form F-3, and have an updated background investigation completed. The Hiring Board will make a recommendation regarding reinstatement to the Chief of Police who will make the final determination on employment.

  If a conditional offer is extended, the applicant is required to pass a medical screening and drug test through City Medical Services. Additionally, the applicant is responsible for compliance with all in-service requirements missed during the period of separation, at their expense.

- Applicants who have been separated from the agency for more than one year are required to participate in all phases of the application process described in Departmental Directive 2.2, “Employment Process for Sworn Personnel”. The Hiring Board will make a recommendation regarding reinstatement to the Chief of Police who will make the final determination on employment.

  If a conditional offer is extended, the applicant must successfully complete all phases of the offer. Additionally, the applicant is responsible for compliance with all in-service requirements missed during the period of separation, at their expense.

- Retired Greensboro Police Officers seeking reinstatement to a sworn status for employment as a roster employee or to the Police Reserve Corps must complete and submit a City of Greensboro Employment Application and the Personal History Statement, form F-3. Applicants must meet the current minimum standards for police officers. Applicants who meet the minimum hiring standards will be processed in accordance with Departmental Directives and the Resource Management Division SOP.

2.4.2 RETENTION OF BENEFITS

Reinstated officers will regain all previous Departmental service years attained prior to separation. They will be eligible to participate in promotional processes and be considered for Departmental transfers in accordance with applicable policies and procedures. A former Greensboro Police Officer who had attained the rank of Police Officer II or higher will be reinstated as a Police Officer II; all others will be reinstated to the position of Police Officer I. Reinstated officers will serve a probationary period of one year.
Reinstated officers will not be entitled to previously earned service credit in determining eligibility for group medical and life insurance benefits, longevity, and annual leave.

Retirement credit may be restored within applicable City and State retirement guidelines. If retirement funds were not withdrawn, the reinstated officer may reestablish retirement credits immediately. If retirement funds have been withdrawn, credit for former service may be purchased in accordance with the guidelines established by the applicable retirement system.

Reinstated officers will be assigned to the Patrol Bureau. Training credits will be restored and officers will not be required to attend recruit or field training but, at the discretion of their Division Commanding Officer, may be assigned to a Police Training Officer for a period of time for reorientation. Successful firearms qualification is required prior to certification approval by The North Carolina Criminal Justice Training and Standards Commission.

Retired officers who are placed in a roster position will not receive any benefits from the City. These employees are subject to the applicable State Retirement System earnings and work restrictions.
The employment process described in this section applies to non-sworn employees, including all full-time, permanent, and temporary employees, with the exception of School Crossing Guards. It will be administered in a manner consistent with City policy concerning fairness and reasonable accommodation.

### 2.5.1 INITIAL SELECTION PROCESS

Initial screening is performed by the City of Greensboro Human Resources Department. Applicants found to be acceptable will be referred to the Resource Management Division. The Resource Management Division will notify the affected Bureau Commander who will designate bureau selection members.

The bureau selection members are responsible for assessing the applicant’s experience, background, education, and other relevant information in terms of specific position requirements. All components of the selection process shall be based upon job relatedness, usefulness, and nondiscriminatory procedures. Applicants who compare favorably with the established standards of the position will be scheduled for an oral interview.

### 2.5.2 ORAL INTERVIEW AND RECOMMENDATIONS

The oral interview will be conducted by the bureau selection members. Interview procedures, questions, and assessment guidelines may be reviewed by the Resource Management Division prior to the interview being conducted.

Based upon the application, skills test (if applicable), Statistical Research Analysis (if applicable), and oral interview, the Bureau Selection Committee will make recommendations by memorandum to the Resource Management Division. Recommendations will include a preferred ranking of the applicants and specific information and conclusions regarding the qualifications of each applicant.

### 2.5.3 BACKGROUND INVESTIGATION

Based upon the recommendations of the bureau selection members, applicants will be assigned in the designated preferred order for completion of a background investigation. When possible, a minimum of three applicants will be assigned for background investigations for every one vacancy.

### 2.5.4 REQUIRED EXAMINATIONS

Applicants will be required to successfully complete any examination deemed appropriate to the position. These examinations could include any of the following; medical, psychological, polygraph assessments, and drug screening.

Employment is conditional upon the successful completion of any or all of these examinations.
2.5.5 FINAL SELECTION

The Commanding Officer of the unit with the vacancy will review all information on applicants, and will make hiring recommendations to the affected Bureau Commander. The Bureau Commander will make the final determination on employment.

2.5.6 PROBATIONARY PERIOD

Applicants accepting non-sworn employment with the Greensboro Police Department must serve a six-month probationary period and successfully complete entry-level training before attaining permanent employment status. The probationary period may be extended beyond the six-month period.
2.6.1 FORMER OFFICERS

The Greensboro Police Department will consider for reemployment all former Greensboro Police Officers who were not separated for cause, and are eligible for recertification under the provisions established by the North Carolina Criminal Justice Training and Standards Commission. Former Greensboro Police Officers who have been separated for a period of more than one year may reapply and be considered for employment under the provisions of Departmental Directive 2.2 (Employment Process for Sworn Personnel).

Retirement credit may be restored within applicable City and retirement guidelines. If retirement funds were not withdrawn, the reemployed officer may reestablish retirement credits immediately. If retirement funds have been withdrawn, credit for former service may be purchased in accordance with the guidelines established by the applicable retirement system.

2.6.2 NONSWORN EMPLOYEES

Former employees in non-sworn positions will be considered for reemployment and may be reinstated in accordance with City of Greensboro Standard Procedure B-15, Reinstatement.
This directive sets forth procedures for the selection process for employment of School Crossing Guards.

### 2.7.1 APPLICATION PROCEDURES

Applicants applying for the position of School Crossing Guard must meet the following requirements:

- Minimum age 21.
- Physical condition appropriate to the successful performance of job expectations.
- Telephone.
- Transportation to and from post.

A criminal history of the applicant will be reviewed for any offenses or convictions which would make employment of the applicant not in the best interests of the Police Department. All applications for employment as a School Crossing Guard will be made through the City Employment Office and forwarded to the Operational Support Division. The Operational Support Division Officer assigned will screen each applicant to ensure that minimum employment requirements are met, and conduct a background investigation on each applicant based on the need to fill vacancies.

### 2.7.2 BACKGROUND INVESTIGATION

The background investigation will consist of:

- Interview with the applicant.
- Interview with at least three of the applicant's listed references.
- Interview with past employers.
- Credit check conducted through the Greensboro Credit Bureau by Resource Management Division personnel.
- A summary of the investigator's findings and conclusions regarding the applicant’s moral character.

The background investigation will be documented in written, memorandum form. It will contain documentation of the interview with the applicant, interviews with the three listed references, interviews with past employer(s), verification that the applicant meets the listed minimum requirements for employment, and a summary of the investigator's findings and conclusions regarding the applicant’s moral character.
2.7.3 FINAL SELECTION

Each applicant will be evaluated by assigned Operational Support Division Personnel. They will submit a written recommendation on all applicants to the Commanding Officer of the Operational Support Division.

The Commanding Officer of the Operational Support Division will make School Crossing Guard employment selections with the approval of the Chief of Police.

Upon acceptance for employment, the applicant's original file will be transferred from the Operational Support Division to the Resource Management Division to become the applicant’s Departmental personnel file. Each applicant's file will contain:

- Application for employment
- Background investigation
- Credit report
- Criminal history

The Operational Support Division will maintain a record of each nonselected applicant's background investigation report for a period of three years.
The Fair Labor Standards Act (FLSA) contains provisions and standards concerning minimum wages, equal pay, overtime pay, and record keeping. Its provisions apply to the employees of state and local government.

### 3.1.1 EMPLOYEE CLASSIFICATIONS

Under FLSA, employees are classified as either exempt or nonexempt. These classifications are defined as follows:

Nonexempt Employees - All employees who are subject to the Fair Labor Standards Act.

Exempt Employees - All employees who have been specifically excluded from the provisions of the Fair Labor Standards Act under the defined Executive, Administrative, or Professional exemptions.

### 3.1.2 WORK TIME

Work time is defined by the Fair Labor Standards Act and by City policy as all time an employee is "suffered or permitted" to work, regardless of where such work takes place. By this definition, any preliminary or postliminary activity will be counted as work time. Allowing an employee to perform tasks, which are related to their job, is the same as requiring the work under this definition.

No nonexempt employee may work outside their normal work times without prior supervisory approval.

Examples include, but are not limited to, the following:

- Lineup time.
- Organizing daily work prior to scheduled work time.
- Performing work-related activity before scheduled work time, after scheduled work time, or during "lunch periods."
- Answering telephone during nonscheduled work time.
- Departmental meetings.
- Emergency medical treatment of injuries received on the job.
- Time spent adjusting a grievance under the City’s Grievance and Appeal Procedure.
- Certain travel time depending on the circumstances of the travel.
• Jury Duty.

• Educational Leave with Pay.

• Official Duty.

Official duty (work time) will be managed in fifteen (15) minute increments (to the nearest quarter hour).

In cases of Jury Duty, Educational Leave with Pay, and Official Duty, leave shall be submitted for total leave time incurred. Only actual work time associated with the leave will be recorded in the time and leave management system. Any activity which is deemed work time must be recorded as such and the employee compensated in a manner which is acceptable to both the Fair Labor Standards Act and current City and Departmental policy.

The following paid leave time is not work time:

• Holidays

• Annual Leave

• Sick Leave

• Workmen’s Compensation

• Military Training

• Administrative Leave with Pay

3.1.3 OVERTIME FLSA PROVISIONS

Since varying levels of service to the public are provided throughout the Department, individual Commanding Officers are responsible for developing work schedules and work time procedures for their sworn and non-sworn personnel. These schedules and procedures will account for the level of service provided and Fair Labor Standards Act provisions.

Proposed work schedule changes must be approved by the affected Bureau Commander prior to implementation. Any proposed schedule change should include a statement of financial impact anticipated by the change.

In accordance with the Fair Labor Standards Act, sworn personnel and non-sworn personnel have two separate and distinct standards for hours worked.

Non-sworn Personnel - Work hours for non-sworn personnel are accounted for in a strict 7-day period. All hours worked over 40 in the 7-day workweek are subject to overtime compensation. The compensation will be in one of the following forms:

• Schedule time off on an hour-for-hour basis in the same workweek to avoid overtime. This method may be used by the Division Commanding Officer or non-sworn Director to reduce the total work time for the workweek to 40 hours.
• Work hours which exceed 40 hours for the workweek and could not be taken off in the workweek earned will be compensated at the time and one-half pay rate.

Sworn Personnel - Hours worked for sworn personnel are accounted for based on the cycle they are working. This cycle is based on the work schedule and cannot exceed 28 days. For the 28-day cycle, the maximum allowable work hours before overtime compensation is required, are 171. All sworn personnel will work a twenty-eight (28) day cycle unless approved by the affected Bureau Commander with concurrence from the Commanding Officer of the Resource Management Division. For schedules which are less than twenty-eight days, the maximum allowable hours are as follows:

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<thead>
<tr>
<th>Days Worked</th>
<th>Maximum Work Hours</th>
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<tbody>
<tr>
<td>28</td>
<td>171</td>
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<td>27</td>
<td>165</td>
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<td>122</td>
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Overtime will be categorized in two (2) ways:

1) **Straight Overtime** – time which is earned by working over the cycle minimum and up to the FLSA limit established by the cycle, (paid at the employee’s equivalent hourly rate) and

2) **FLSA Overtime** – time worked over the established FLSA limit for the cycle (paid at one and one half times the employee’s equivalent hourly rate)

**Definitions:**

“**Cycle Minimum**” – The numbers of scheduled work hours that occur in the work cycle.

“**Equivalent hourly rate**” – (Current semi-monthly pay X 24 pay periods) divided by 2080

“**Premium Pay**” – pay which results from any work related activity that is outside of the normal scheduled work time. This pay is awarded at one and one half times the employee’s equivalent hourly rate.

Premium Pay may be earned by participating in one following qualifying activities:

1) Unscheduled mobilization or activation on a scheduled off day

2) Other unscheduled activity deemed qualifying by the Bureau Commander on a scheduled off day
Unscheduled mobilization or activation occurring on an off-day will be compensated at the premium pay rate. All mobilization or activation time will be recorded in the time and leave management system.

Unscheduled mobilization or activation occurring on a scheduled duty day will be counted as work time and recorded in the time and leave management system. This time does not automatically qualify as FLSA Overtime and does not require a Premium Pay entry.

For the purpose of determining overtime and associated compensation, work hours and leave hours for sworn personnel shall be managed over the entire work cycle. Good stewardship of public resources requires that supervisors manage personnel work hours in a way that compliments the objectives of the organization. Supervisors may, for the purpose of this directive, modify the employee’s normally scheduled work hours to prevent overtime hours. This option generally will not be exercised on a duty day in which the employee has already reported for work. However, it can be exercised for any future duty days within the work cycle. Leave hours must be recorded in the time and leave management system however, leave time will be categorically reconciled at the completion of the work cycle.

3.1.4 ON CALL AND CALL BACK TIME

Work time is considered anytime an employee is required to remain at or so near his place of work or telephone that he cannot use the time effectively for his personal use, this must count as work time. If the employee is not required to remain on the City’s premises, but is asked merely to leave word at his home or with his supervisor as to where or how he may be reached, then this would not constitute work time. The use of portable telephones for on-call personnel is not considered work time.

- Some employees are periodically required to be in a formal “on call” status during which time they are expected to be available for contact by telephone and be able to report for work. “On call” status is not considered work time; thus, it is not compensable. However, in recognition of the potential inconvenience, employees in this status shall be awarded the equivalent of four (4) hours of pay per on call week. This time will always be compensated at the equivalent of the employee’s hourly rate.

- When an employee is called back to work, the work time begins when he leaves his residence and ends upon his return home.

- When called back to duty on an off day, the credited work time will be for the actual time worked or two (2) hours, whichever is greater. This time must be recorded in the time and leave management system and is compensated at one and one half times the equivalent of the employee’s hourly rate. This time is not recorded as scheduled work time.

- When called back to duty on a scheduled duty day, the time is recorded in the time and leave management system and is reconciled along with other work hours.

- The duty day is based on the twenty-four (24) hour clock. Premium pay hours are only those hours that occurred on the off day. (e.g. An officer is called back to work at 2300 hours on his last scheduled duty day and works four (4) hours. One (1) hour is considered straight time and three (3) hours are premium pay hours.)
• If called back to duty prior to the beginning of a scheduled duty day, the start of the duty day may be modified to the time called back to work, with the approval of the employee’s supervisor.

3.1.5  TIME AND LEAVE MANAGEMENT SYSTEM

The work time of all non-exempt employees will be entered into the computerized Time and Leave Management System. It is the responsibility of the Executive Officer of each division to ensure the accuracy of all division employee’s entered time and leave prior to the time cycle lock. Time cycles (beginning of cycle / end of cycle / cycle lock / cycle upload) are posted annually by the Resource Management Division. The cycle lock is considered to be the “electronic signature” of the employee and the employee’s Executive Officer.

3.1.6  SECONDARY EMPLOYMENT

In accordance with the amendments of the Fair Labor Standards Act, secondary employment does not constitute a joint-employment relationship. The hours worked are not counted as work hours in determining overtime compensation. Eligible Officers at the rank of Captain and below may work secondary employment assignments. Officers at the rank of Captain may not serve as assignment coordinators.

Officers may not work secondary employment to an extent that it detrimentally affects their fitness for regular duty. The following rules apply to the maximum hours which may be worked within any time cycle:

• Officers below the rank of Captain working a 28 day time cycle may not work more than 280 hours of combined regular duty time, additional city duty or secondary employment time within any established 28 day time cycle. (i.e.; 160 duty hours and 120 secondary employment hours for a total of 280 hours or any other combination of hours not to exceed 280 combined work hours)
• Officers below the rank of Captain working a 21 day time cycle may not work more than 210 hours of combined regular duty time, additional city duty or secondary employment time within any established 21 day time cycle.
• Captains may not work more than 40 hours of secondary employment within their 28 day time cycle.

Within a 24 hour calendar day, officers may not work more than 16 hours of combined regular duty time, additional city duty or secondary employment time, except as provided below. A “calendar day” is measured from midnight to midnight:

• Officers may work more than 16 hours in a calendar day only with approval from their Commanding Officer or the on-duty Watch Commander. If the officer is a Captain, approval must come from their Bureau Commander. The Commander will grant permission to exceed this 16 hour limit only in those situations warranted by unusual public safety concerns.
• Officers may work more than 16 hours continuously across calendar days only with approval from their Commanding Officer or the on-duty Watch Commander. If the officer is a Captain, approval must come from their Bureau Commander. The Commander will grant
permission to exceed this 16 hour limit only in those situations warranted by unusual public safety concerns.

Any time a request to work more than the hours described above is made to a Commander; the Commander receiving the request will forward an email to the Resource Management Division Overtime Request Inbox (“Email, RMD Police”), along with a “cc” copy of the email to the affected employee. The email will detail the circumstances involved with the request and whether approval was granted or denied.

FLSA non-exempt status Officers may work a secondary employment assignment at a date and time they are normally scheduled to work regular duty provided the following conditions are met:

- The Officer has obtained permission from his immediate Supervisor to be absent from the regular duty assignment; and,
- The Officer has submitted the appropriate amount of leave time equal to the duty time absent from; or,
- The Officer has met the work hour requirements for the current time cycle. Supervisors are permitted to manage work hours within a time cycle in a manner consistent with Section 3.1.3 of this Directive.

FLSA exempt status Officers may work a secondary employment assignment at a date and time they are normally scheduled to work regular duty provided the following conditions are met:

- The Officer has submitted the appropriate amount of leave time equal to the duty time absent from.
- The Officer may not use flexible time or adjusted regular duty work hours in lieu of submitting leave in such circumstances.
- With the exception of Watch Commanders assigned to the Patrol Operations Division, “regular duty” hours for FLSA exempt status Officers are defined as 0800-1700 hours Monday through Friday. Deviation from this “regular duty” schedule for the purpose of engaging in secondary employment requires specific authorization from the Chief of Police.

In all cases, the regular duty work hours worked, secondary employment hours worked and leave hours submitted must be accurately documented in the Department’s time management system and approved by the Officer’s Supervisor.

When an employee works additional city duty for another City department (i.e., the Coliseum), a dual employment relationship arises. With the exception of sworn officers, City policy does not allow dual employment for Departmental personnel. Sworn officers may continue working in an additional city duty status for other City departments when they are employed as a police officer. All hours worked for other City departments are in addition to an officer’s normal work schedule and will be paid by the other department at a rate equal to one and one-half times the officer’s normal rate of pay.

3.1.7 ATTENDANCE AT TRAINING SESSIONS AND OTHER MEETINGS

Required attendance at training or other meetings is considered work time, whether before, during or after the employee’s regular workday.

Attendance at an authorized or required training program will be counted as work time for the employee while attending the school. The work hours recorded for the training program will take into account only the contact hours for the class and the travel time necessary to travel to and
from the school. Travel time to a school conducted in a facility within Guilford County is regarded as commuting time and is not work time. The Division Commander will take into account the total hours worked during the cycle to determine if additional compensation is due the employee. For training programs attended on a scheduled workday, the Division Commander may modify the employee’s schedule to accommodate the school and the remaining work time for the day. In these situations, the time spent in the normal duty assignment should be in a continual time frame with the training program attended.

The policy outlined above will also be used for in-service training scheduled by the Training Division and for special team training, except as noted below.

- When travel and attendance at an educational school or program occurs on a regularly scheduled workday, the travel time will count as the work time (except within Guilford County) with the employee reporting only the actual travel time and/or attendance as work time in the time and leave management system. Division Commanding Officers may require an employee to work a partial day prior to travel when the required arrival time and estimated travel time permit. When the travel time exceeds the normal workday, the time in excess of the normal workday will be treated the same as work time. When travel and/or attendance occur on a regular off day, the travel time will count as the work time with the employee reporting only the actual travel time and/or attendance as work time in the time and leave management system.

- Special team training hours are established based on the needs of the team and must be approved by the affected team’s Division Commanding Officer. All hours worked will be accounted for on a one for one basis with the exception of “Duty Days” written above. In order to earn one Duty Day employees must complete eight (8) actual work hours. Training events which are eight or fewer work hours must be accounted for on an hour for hour basis. For accountability, each Special Team Leader will enter actual hours worked for each team member in the time and leave management system. The employee’s full-time supervisor will review and audit an employee’s work hours and approve those in the time and leave management system. The full-time supervisor will attempt to reconcile special team training within the work cycle if operational needs allow.

**Calculating Work Time with Duty Days**

Attendance in departmentally approved schools or other approved training often constitutes a duty day that is reduced in hours from the normal duty day, especially in the case of operational personnel. In these cases, the department recognizes that the employee could fall short of the required cycle minimum for required work hours.

To address this situation, the department allows the use of “duty hours”. These hours result from the mathematical difference of the scheduled duty day as compared to the reduced duty day resulting from this “forced scheduling”. That is to say that if an employee attends an eight (8) hour school on a scheduled eleven (11) hour duty day, the employee is credited up to three (3) “duty hours” for the purpose of approaching or reaching the required cycle minimum. Additionally, if an employee attends a forty (40) hour school in lieu of attending forty-four (44) hours of scheduled duty time, the employee is credited up to four (4) “duty hours” for the purpose of approaching or reaching the required cycle minimum. “Duty hours” cannot be used to force the work hours per cycle over the cycle minimum, and will not be used to generate overtime hours.

When attending most conferences of professional organizations, the schedule of events can be placed in two categories: a training program and social program. When the Department sends an
employee to a conference, the granting of educational leave requires that the employee attend all scheduled training programs. Attendance and participation in the social activities is at the option of the employee. The only hours that would be counted as work time would be those hours which are associated with the training program and the official business of the conference (i.e., registration, business meeting, etc.). The policy for attending a professional conference will be as follows:

- When authorized to attend a professional conference, an officer will be granted educational leave. When an employee attends the conference on a regularly scheduled duty day, the conference attendance will be credited to the duty day.

- When an employee attends a conference on a regularly scheduled off day, the total work time scheduled for the shifts before and after the conference will be evaluated to determine the amount of time due to the employee.

Attendance at training programs sponsored by the other City Departments are normally voluntary in nature. As such attendance does not constitute work time unless the training falls on a regularly scheduled work day and the employee is allowed to attend during normal duty hours.

3.1.8 AUTHORIZATION OF OVERTIME

Any supervisor may authorize overtime for their subordinates in order to complete the duties and responsibilities for their respective work units.

3.1.9 ATTENDANCE AT APPROVED COMMUNITY RELATIONS PROGRAMS

Employees are authorized one hour per calendar week of work time to dedicate to approved community outreach programs per Departmental Directive 20.7. Time spent participating in these programs during the duty day is considered regular work time. To avoid any conflict of interest employees will refrain from assisting where it appears the event personally benefits the employee, family members or acquaintances or where it could appear that personal endorsements or preference is expected. The Department’s Community Relations Coordinator will maintain a list of programs and locations which have been approved under this policy.

For accountability, all work day volunteer hours will be entered into the time and leave management system using the code Department Supported Community Outreach Program. Supervisors are responsible for ensuring volunteer time does not detract from minimum staffing levels or other assignments.

3.1.10 ATTENDANCE AT REQUIRED MILITARY TRAINING

Employees serving in a military reserve, or National Guard capacity have the option to request supervisory permission to flex their regularly scheduled work hours. “Flex Time” is defined as working on regularly scheduled off-days in exchange for time spent at military training during the employee’s regularly scheduled on-duty day.

Employees actively serving in a reserve capacity are allowed to request a schedule change within their work cycle to accommodate their reserve duty schedule. Final permission to flex a schedule
rests with the Commanding Officer of the affected Division, and may be based upon any number of factors, to include personnel strength and other departmental obligations. Scheduling of “owed” duty time and assignment location for employees participating in this program is at the discretion of the Division Commanding Officer. The employee may be required to work a shift/location different from their normal assignment to cover operational needs.

The following are qualifications for participation:

- Flex time can only be utilized for the purpose of fulfilling military duty obligations by those employees serving in the Guard/Reserve
- The employee must provide a copy of their military duty schedule to their immediate supervisor that accounts for a minimum of the next 6 months duty
- Flex time must be resolved within the affected employee’s work cycle
- Flex time must be documented in the time and leave management system by use of the appropriate “military flex” codes.
- Time worked will utilize the “military flex worked” code
- Time off will utilize the “military flex trade” code
- Flex time cannot exceed the duty days scheduled on any affected employees duty schedule
- Full days flexed off-duty will be resolved by serving full days on-duty, not on a piecemeal basis
- Flex time cannot be utilized for annual military training. Annual training will continue to be documented utilizing the “military leave” code. This directive does not affect the current city benefit for annual training.
- The utilization of flex time is not mandatory. It is strictly voluntary on the part of the affected employee.

3.1.11 COURT ATTENDANCE

Regularly scheduled court days for field personnel are allocated at six (6) hours per scheduled court day and are considered required work time. These hours are treated as normal work time and should be recorded in the time and leave management system.

A non-exempt employee required to attend court on a duty day, but outside the normal duty hours, is permitted to flex work hours if possible. A non-exempt employee may receive paid compensation at a rate of time and one-half for the actual hours spent in court or one hour, whichever is greater. A non-exempt employee required to attend court on a scheduled off day will receive paid compensation at a rate of time and one-half for the actual hours spent in court or four hours, whichever is greater. For court compensation purposes, a duty day is considered as such regardless of leave status. An officer subpoenaed to appear in court on a duty day for which leave is being utilized will be compensated at the duty day rate.

Exempt employees, who are required to attend court for a case that arose during their assignment as a non-exempt employee, will be paid for such court time in the same manner as a non-exempt employees. However, no other court time will be paid for exempt employees.

Employees appearing for court while off duty will report to the Court Liaison and complete a Greensboro Police Department Premium Pay Voucher. To receive payment for off-duty court attendance, members must have complied with the provisions of this Directive. The employee shall have the responsibility of returning the voucher to his/her supervisor for review and inclusion with the current time documents.
Employees shall not enter into any financial understanding for appearance as a witness prior to any trial, except in accordance with current Directives.

An employee required to attend Federal Court will receive work time for the time spent attending the Federal proceeding and will retain the witness fee paid by the Federal Court. Any travel monies received from attending a Federal Court proceeding will be returned to the City, if transportation was furnished by the City.

### 3.1.12 MEAL PERIODS

Generally, if a unit’s personnel cannot be assured of a meal period during the normal duty day, that unit’s meal period is included as work time as designated by the Bureau Commander.

Meal periods must be at least thirty minutes to be excluded from work time. If an employee is permitted to work during a “meal period,” the time must be counted as work time.

Appropriate meal periods for employees shall be established in each Division’s Standard Operating Procedures.

All meal periods shall be subject to supervision and direction and shall be scheduled to provide continued service to the public. No meal period will be granted for employees working fewer than four hours.

No meal period will be scheduled at the immediate beginning or end of a duty day except in special situations and then only with permission of the immediate supervisor. Employees shall not drive Departmental vehicles outside the Greensboro City limits for the purpose of meals, except to City-owned or sponsored events, including monthly Police Club meals.

### 3.1.13 BREAK PERIODS

Employees are permitted two 15-minute breaks during each full workday. Break periods must be counted as work time and cannot be used to offset other work time in any work period.

If an employee does not receive breaks during the duty day, there is no effect on the work hours. Additional compensation is not due the employee if the breaks are not received.

All break periods shall be subject to supervision and direction and shall be scheduled to provide continued service to the public.

### 3.1.14 HOLIDAY POLICY

The City of Greensboro recognizes a number of paid holidays each year for employees. City policy regarding holiday time is as follows:

Holiday time shall be implemented on a fiscal year basis. Holidays are accrued in the pay cycle in which they occur. By June 30th, all employees must reduce their holiday time balance to a maximum of 40 hours. All holiday time in excess of the 40 hour maximum will be forfeited. At the
beginning of each new fiscal year, an employee may not have a holiday time balance of more than 120 hours.

Holiday time for employees working schedules other than Monday through Friday, 8 AM to 5PM may be taken as approved by their immediate supervisor and in accordance with established District/Division guidelines.

Employees who work fixed schedules will take holidays on the day(s) established by the City.

### 3.1.15 TEMPORARY ASSIGNMENT COMPENSATION

City Policy D-12, “Acting Assignment and Pay”, provides the information and procedures for those situations wherein an employee is assigned to temporarily assume the responsibilities of another position in a class which is assigned to a higher control point, or to perform temporary duties recognized at a higher level. This Policy requires the Chief of Police to submit the recommendation for temporary assignment compensation to the City Human Resources Department fifteen (15) calendar days in advance of the beginning of the assignment.

The Commanding Officer of the affected Division will forward a completed copy of the “Acting Assignment/Pay Request Form” (attached to Policy D-12) requesting temporary assignment compensation to the Chief of Police, through channels. The Chief of Police will review the request and forward his recommendation to the City of Greensboro’s Human Resources Department for approval.

### 3.1.16 AUDITS

In order to promote fairness, equity and proper personnel time management the Division of Resource Management will provide an annual report to the Command Staff analyzing work hours. The report will provide detailed information on the total number of each employee’s actual work hours, outside training hours attended, special team training hours, court hours and all other hours worked which were dedicated to efforts than the employee’s primary assignment.
The Department has established an *Educational Achievement Bonus* in order to attract new officers who have credits or degrees from institutions of higher learning and to offer an incentive for current officers to continue their education. The Department encourages all sworn personnel to broaden their educational background by earning a baccalaureate or advanced degree.

### 3.2.1 PROCEDURES FOR POLICE TRAINEES

Police trainees may apply for an educational achievement bonus at the time of their employment. The Resource Management Division will process the applications from trainees.

A trainee with an Associate of Arts Degree or its approved equivalent will be granted an educational achievement bonus in the amount of $2500. A trainee with a Baccalaureate Degree or its approved equivalent will be granted an educational achievement bonus in the amount of $5000.

Once all criteria detailed in 3.2.3 have been met, the Resource Management Division will process the appropriate salary increase. Disbursement will be made upon completion of six (6) months employment calculated from the date of employment as a sworn officer.

### 3.2.2 PROCEDURES FOR CURRENT EMPLOYEES

If a current officer earns an Associate of Arts Degree, or its approved equivalent, the City will grant a one time educational achievement bonus in the amount of $2500, paid in full the pay period following application. If a current officer earns a Baccalaureate Degree, or its approved equivalent, the City will grant a one time educational achievement bonus in the amount of $5000, paid in full the pay period following application. If an educational achievement bonus has already been awarded to an officer for earning an Associate of Arts Degree, only $2500 will be awarded for subsequently earning a Baccalaureate Degree.

Once an educational bonus has been awarded for a degree, subsequent degrees of the same type will not qualify for additional bonuses. Double degrees or majors will qualify for one educational achievement bonus only.

Once all criteria detailed in 3.2.3 have been met, the Resource Management Division will process the appropriate salary increase in the next (forthcoming) payroll period.
3.2.3 REQUIREMENTS FOR ELIGIBILITY

A. Successfully complete Police Academy training, and complete a total of six (6) months employment as a Police Officer.

B. Have completed, or be actively enrolled in, an Associate’s or Bachelor’s degree program at an educational institution accredited by the U.S. Department Education’s recognized regional accreditation agencies.

C. Provide the name of the degree granting institution, level of the degree, major field of study and anticipated graduation date in memorandum format to the Commanding Officer of the Resource Management Division.

D. Complete all degree requirements no later than the anticipated graduation date indicated in bullet “C” above).

E. Provide an official copy of the employee’s transcript to the Resource Management Division showing the date the degree was awarded, no later than ninety (90) days following the date the degree was awarded.

F. New hires are exempt from the ninety (90) day rule in bullet “E” (above).

Police Officers who do not meet the eligibility requirements outlined in bullets “A” through “F” (above) are not eligible for educational incentive compensation.
3.3.1 GENERAL POLICY

The purpose of this policy is to clarify types of supplemental employment and establish procedures and accountability measures for employees engaged in supplemental employment.

Definitions

Regular Duty: Regular Duty is defined as the time spent working for the City of Greensboro Police Department which is compensated through base pay. This may include extended hours attached to or considered part of the normal duty day.

Supplemental Employment: Supplemental Employment is defined as any activity in which Greensboro Police Department employees engage for which they are compensated outside of their regular duty.

Types of Supplemental Employment

- **Outside Employment**: Outside Employment is defined as the time spent working for outside employers in any capacity, other than those of a police officer, for which the employee is compensated. These include any activities unrelated to the officer’s primary duties from which he/she receives compensation, including self-employment. Sworn and non-sworn employees may participate in outside employment.

- **Additional City Duty**: Additional City Duty is defined as the time spent working for the City of Greensboro at City Sponsored Events or qualifying Coliseum Events in which the employee is compensated at a rate equivalent to “time and a half” of the employee’s base salary.

- **Secondary Employment**: Secondary Employment is defined as the time spent working for outside employers (employers other than the City of Greensboro). This type of employment requires the employee to work under the color of his/her authority as a Police Officer and is compensated at a rate established by the program’s governing policies.

There are three types of Secondary Employment:

- **Program Coordinated Secondary Employment**: Program Coordinated Secondary Employment is one time, short term, or infrequent secondary employment that is coordinated or managed by the Program Coordinator with the assistance of the outside employer and the hired police officer(s).

- **Officer Coordinated Secondary Employment**: Officer Coordinated Secondary Employment is on-going or long-term secondary employment that is coordinated or managed by the Department’s designated Secondary Employment Coordinator (Police Officer).

- **Courtesy Officer**: ACourtesy Officer is a specific type of Secondary Employment in which the employee (a sworn police officer) receives free or reduced rent in return for restricted police related services. In this type of employment, free or reduced housing expenses are considered compensation.
3.3.2 SECONDARY EMPLOYMENT

Purpose
To provide guidelines for employees regarding the types of secondary employment which are appropriate, and establish procedures to maintain accountability for employees engaged in secondary employment.

Conduct
Employees engaged in secondary employment will conform to all laws and Departmental policies when working secondary employment.

Officers working secondary employment will take appropriate action to enforce the law and preserve public safety, and will not enforce rules and regulations of an employer which are not violations of the law.

General
The Greensboro Police Department recognizes that making police officers available to private employers for security purposes provides an additional level of crime prevention, a reduction in calls for service, and relationship development with the community that is mutually beneficial to all participants. For this reason, Secondary Employment was established.

Secondary Employment is a privilege offered by the City of Greensboro and extended by the Chief of Police to sworn Police Officers for an outside employer in exchange for compensation. Secondary Employment is external and separate from regular duty responsibilities however, is governed by City of Greensboro and Departmental policy. Professional standards of conduct and maintenance of public trust will guide all secondary employment considerations. The Chief of Police or his designee may suspend or discontinue this privilege at any time.

The Commanding Officer of the Special Operations Division is responsible for the coordination and management of secondary employment. He/she may revoke or suspend an individual officer’s secondary employment privileges as a result of policy violations or unsatisfactory performance.

The Commanding Officer of the Special Operations Division reserves the right to specify both the minimum staffing and supervisory structure for secondary employment assignments as may be required to meet appropriate security and law enforcement standards.

Employees may work approved alcoholic beverage outlets/establishments in compliance with approved procedures.

On-going or long-term secondary employment may be coordinated by a sworn Police Officer below the rank of Captain (Officer Coordinated) for the purpose of providing seamless service as well as a point of contact for the employer. Coordinators may be compensated for their coordination time/efforts with the agreement and understanding of the employer. Secondary Employment Coordinators are responsible for staffing job assignments, replacement of “no-show” officers, record keeping, and the reporting of related policy violations. Coordinators may also negotiate with employers to develop payment schedules that differ from Program Coordinated assignments. These may occur semimonthly or monthly, in accordance with the employer’s normal payroll schedule.

Any primary reports generated as a result of secondary employment, will be the responsibility of the officer(s) assigned to the job/event. Any arrests resulting from the secondary employment job/event will be transferred to the Patrol Bureau for transporting and booking.
While the Department will make a reasonable effort to determine a secondary employer’s ability or willingness to pay for services rendered, officers work these assignments at their own risk with the exception of coverage under the City’s Worker’s Compensation system as applicable law may require of the City. Officers should notify the SEPC of any non-payment by any person, organization, or business.

Unless otherwise stated in the job posting requirements, or pre-approved by the Commanding Officer of the Special Operations Division, the uniform standard for secondary employment is the department’s Class A or Class B uniform. If the assignment requires plain clothes, officers will comply with Directive 15.1.2.

Secondary employment activities must be limited to law enforcement duties to ensure Worker’s Compensation coverage.

When engaged in off-duty employment, supervisory responsibilities are attached to positions for the event rather than rank assignment within the department. This does not negate the responsibility of higher ranking officers to make critical decisions in exigent circumstances.

### 3.3.3 POSTING AND ASSIGNMENT

The Secondary Employment Program Coordinator (SEPC) will post all assignments as they become available. A posting by this Coordinator ensures that a “Secondary Employment Agreement” is on file and that the employer is in good standing with the City or that there is no evidence to indicate that the employer would not act responsibly with regard to compensation. Police Officers working secondary employment accept all risks related to compensation and the Department will not be responsible for payment or payment disputes.

Officers may accept job requests for which they are eligible. Once accepted, it is the responsibility of the accepting officer to fulfill the job as requested. The SEPC will notify the employer when the job has been filled. Compensation for Police Officers should be in the form of a check, cash or electronic transfer, and should be paid prior to the completion of the assignment. Employers will be required to pay for a minimum of three (3) hours (per officer) regardless of the length of the assignment.

In the event of a job cancellation, the employer must notify the SEPC at least twenty four (24) hours prior to the start time of the event to avoid liability for payment of compensation to the accepting officer or the City for work performed by the SEPC. The SEPC will notify any/all affected employees via a “high priority” e-mail in the event of a job cancellation.

To maintain the integrity of the program, officers may not sign up for assignments that run concurrently. If you have requested and been given an assignment and wish to work a different assignment during the same time frame, it is your responsibility to find a replacement for the first assignment before requesting the second assignment. The SEPC is not responsible for assisting with replacements. If a replacement is secured for an assignment in which you were previously assigned, it is your responsibility to notify the SEPC of the change.

As the method of payment has changed under this program, if you request and are given an assignment for which payment is to be issued to you personally the day of the assignment, you may not request or otherwise facilitate a replacement for the assignment less than (7) days from the date of the assignment. Exceptions include illness and family emergency and are subject to review by the SOD Commanding Officer.
Officers participating in Secondary Employment are responsible for ensuring that their work time is recorded in the time management system. These entries should be reviewed by the officer’s immediate supervisor at least once each time cycle.

Failure to report for an assignment may result in a suspension or revocation of secondary employment privileges. Inability to report because of an unforeseen emergency should be reported to the Watch Operations Center (Program Coordinated SE) at least one (1) hour before the designated reporting time. Inability to report (Officer Coordinated SE) should be reported to the Officer Coordinator at least one (1) hour before the designated reporting time. Coordinators must report all unexcused absences or tardiness to the Commanding Officer of the Special Operations Division by the next business day following the violation.

### 3.3.4 PAYMENT AND FEE SCHEDULES

The Secondary Employment Payment Schedule is as follows:

- Tier 1 $25/hour
- Tier 2 $30/hour
- Tier 3 $35/hour
- Tier 4 $40/hour

Supervisors must be paid a minimum of $5/hour more than Police Officers assigned to the same job or event except when Police Officers are paid at the Tier 4 rate.

Police Commanders must be paid a minimum of $5/hour more than Police Supervisors except when Police Supervisors are paid at the Tier 4 rate.

Employees are responsible for collecting payment at the time of service.

As a general rule, 5 or more Police Officers will require a Police Supervisor and 3 or more Police Supervisors will require a Police Commander. Actual staffing requirements will be at the discretion of the Commanding Officer of the Special Operations Division.

The City of Greensboro will collect an administrative fee of $2/hour for every police employee assigned to the job or event. The City will bill the customer directly for these administrative fees and police employees **shall not** collect these fees.

### 3.3.5 ELIGIBILITY

1) Officers who have completed the PTO Program and have been released for solo assignment may work any secondary employment assignment in which a supervisor is also assigned to work.

2) Non-Probationary PO I (officers who have reached the first anniversary of their sworn date) may work any secondary employment assignment.

3) Any Police Officer II or above may work any secondary employment assignment.

4) Any Police Officer II or above, except Captains, may serve as an Officer Coordinator (with the approval of the CO of SOD).
5) Non-exempt supervisors may work any secondary employment assignment as a supervisor or a police officer and may serve as an Officer Coordinator (with the approval of the CO of SOD).

6) Exempt status police officer ranks may serve as secondary employment coordinators (Officer Coordinated Secondary Employment).

7) Lieutenants may work in any Secondary Employment role (Police Officer, Police Supervisor, or Police Commander).

### 3.3.6 PROHIBITIONS

- Officers are prohibited from engaging in any employment that would hinder or interfere with the employee’s regular duties. The total hours worked may not exceed the limits outlined in Section 3.1.6 of Departmental Directive 3.1.

- Officers shall not alter scheduled work hours in order to perform supplemental employment.

- Officers are prohibited from coordinating more than one supplemental employment assignment.

- Officers at the rank of Captain may not serve as assignment coordinators.

- Officers are prohibited from engaging in any secondary employment that would reflect negatively or unfavorably upon the Department or the employee, impair the operational efficiency of the Department, or adversely affect the Department.

- Officers are prohibited from any secondary employment that presents a real, potential, or apparent conflict of interest between the employee’s duties as a Department employee and their duties for the secondary employer.

- Officers are prohibited from any secondary employment at establishments that sell merchandise of a sexual or pornographic nature as the primary source of revenue, or that otherwise provides entertainments or services of a sexual nature; employment at topless bars, X-rated video or bookstores or adult entertainment establishments.

- Officers are prohibited from acting as a process server, bail bondsman, property re-possessor, bill collector, or any other employment in which police authority might tend to be used to notify, assist in, or actually collect money or merchandise for any purpose.

- Officers are prohibited from acting as private protective service providers as described in NCGS 74C-3. (Includes but is not limited to: Private detective or private investigator, armored car profession, detection of deception examiner, security guard, electronic countermeasures profession, etc.)

- Officers are prohibited from any secondary employment that would require the protection of management, employees, or property during a strike or labor dispute.

- Officers are prohibited from any employment solicited in direct competition with private security firms/organizations.
• Officers are prohibited from soliciting any secondary employment. All requests for employment must be referred to the Secondary Employment Program Coordinator.

• Non-sworn members are prohibited from secondary employment.

• The officer’s actions are limited only to breaches of the peace or violations of law.

• Officers will not regulate entry into any facility or venue.

• Officers will not check identification and/or entry tickets, operate metal detectors, or perform searches of people coming into a business or event.

• Officers will not make any record check of any individual unless that record check is made for the purpose of investigating a suspected violation of law.

• Officers will not initiate or otherwise authorize the towing of any vehicle from private property for the purposes of enforcing property management rules.

• Officers are prohibited from working any secondary employment while in a Limited Duty or Worker’s Compensation status.

• Officers are prohibited from working in a secondary employment capacity during any (24) hour period following the use of sick leave (this prohibition does not apply to the use of sick-family leave. However, if sick-family leave is utilized, the employee cannot work during their regularly scheduled duty hours).

• Officers are prohibited from working in a secondary employment capacity while under suspension from regular duty as a result of a disciplinary action. This prohibition applies to work occurring anytime during the calendar day(s) in which the suspension is in effect (up to their normally scheduled end of duty day on the final day of the suspension). It is the responsibility of the suspended officer to notify the Commanding Officer of the Special Operations Division of any assignments affected by the suspension.

• Officers are prohibited from working in a secondary employment capacity while under relief from regular duty.

• Officers are prohibited from performing tasks/duties for compensation by a secondary employer during regular duty hours.

• Officers are prohibited from working secondary employment (or any other supplemental employment) to the extent that it detrimentally affects their fitness for regular duty or performance of primary duties.

• Officers are prohibited from making unauthorized use of Departmental resources solely to benefit the employee’s interests.

• Officers are prohibited from performing any non-police related duties.

• Officers are prohibited from conducting traffic direction so as to inhibit or alter the normal flow of traffic on a public street for the purpose of facilitating traffic flow into or out of private parking lots or driveways unless necessitated by public safety needs or previously approved by the Commanding Officer of the Special Operations Division.
3.3.7 ALCOHOL ESTABLISHMENTS

For purposes of this directive “alcohol establishments” shall mean a business whose primary purpose is the sale and permitted consumption of alcoholic beverages. The Commanding Officer of Special Operations Division is responsible for determining whether a secondary employer should be categorized as an alcohol establishment. For businesses that have this designation the following rules will apply:

- Officers must limit their duties to those of a law enforcement officer.
- Officers shall limit their duties and responsibilities to the exterior of the alcohol establishment unless a call for service (to the location) is received by police communications or exigent circumstances necessitate the need for entry into the business.
- When responding to situations where enforcement action is anticipated, the officer(s) will notify Police Communications of the location and nature and request assistance from regular duty resources.
- Officers will report all crimes and or violations and enforcement activities via an “ABC Outlet Report” to the job Coordinator.
- Officers shall enforce any observed ABC violations and report them to the Department’s ABC Liaison Officer.

3.3.8 SECONDARY EMPLOYMENT PROGRAM COORDINATOR’S RESPONSIBILITIES

1) The SEPC has no responsibility related to Officer Coordinated Secondary Employment beyond the initial application/request, establishing the Officer Coordinated status.

2) The SEPC is responsible for receiving secondary employment applications/requests.

3) The SEPC is responsible for reviewing secondary employment applications for completeness and accuracy to determine appropriate staffing requirements as well as acceptability.

4) The SEPC is responsible for posting all available secondary employment for consideration.

5) The SEPC is responsible for notification to the employer of the staffing status.

6) The SEPC is responsible for notifications related to job/event cancellations during normal business hours.

3.3.9 OFFICER COORDINATED EMPLOYMENT - COORDINATOR’S RESPONSIBILITIES

1) Coordinators are responsible for primary communications between the secondary employer and the Department (unless requested by the employer).

2) Coordinators are responsible for determining the specific needs of the secondary employer and communicating those needs to the coordinated workforce.
3) Coordinators are responsible for meeting the staffing needs of the secondary employer.

4) Coordinators are responsible for the administration of all scheduling, billing, and compensation disbursement information related to secondary employment which is required for verification and compliance with Departmental and City policies.

5) Coordinators are responsible for the administration of information concerning secondary employment job sites, as well as the proper notification of policy violations by the coordinated workforce.

6) Coordinators are bound by the same prohibitions, restrictions, and policies as any other secondary employment police officer.

7) Coordinators may negotiate with the secondary employer for compensation related to coordination duties.

8) Coordinators may negotiate with secondary employers for the compensation rate of police officers within the established Tier Payment Schedule.

9) Coordinators may negotiate job cancellation windows between three (3) hours and twenty four (24) hours which affect minimum compensation requirements.

10) If specialized training is required to engage in the supplemental employment, Coordinators are responsible for providing that training on at least an annual basis.

### 3.3.10 SECONDARY EMPLOYMENT – SPECIAL CONSIDERATIONS

- Police Officers working unsupervised events answer to the Patrol Bureau’s District Supervisor.

- Police Officers working any secondary employment which may affect on-duty resources should notify the Watch Commander of the specific circumstances.

- Police Officers who are injured during a secondary employment assignment should notify the Watch Commander.

- Police Officers working secondary employment assignments, in which there is an expectation of first meeting with an event representative, should allow at least one hour for the representative to arrive before leaving the assignment. The SEPC should be notified of any failure on the part of the event representative the following business day.

### 3.3.11 COURTESY OFFICER

The Department recognizes that housing communities or neighborhoods may wish to have police officers living on-site. These requests may be posted by the Secondary Employment Program Coordinator when available. Officers who wish to receive free or reduced housing expenses must agree to promote safety and crime prevention duties as requested by the community or the neighborhood. These duties may include but are not limited to; regular safety meetings, promoting the formation of or facilitating a Community Watch, distribution of safety information, and communication and coordination with regular duty beat officers on crime related issues, as well as provide neighborhood patrols (i.e. walking the property).
1) Only full time, Non-Probationary Police Officer I and above, are eligible to participate in this program. Non-sworn members are not eligible for this service.

2) Officers functioning in this capacity must utilize the housing provided as their primary residence.

3) Officers **cannot** solicit any property representative for the purpose of establishing a courtesy officer position.

4) The property must lie within the Greensboro city limits.

5) Participating property managers must have a signed, written agreement on file with the Department before the officer can accept the position.

6) The participating officer must have a signed, written agreement on file with the Department before accepting the position.

7) The participating officer is responsible for maintaining the accuracy of these agreements and the information contained therein.

8) The participating officer is responsible for complying with the expectations and limitations outlined in the agreement.

9) The Commanding Officer of the Special Operations Division may revoke or suspend an individual officer’s secondary employment privileges (Courtesy Officer) as a result of policy violations or unsatisfactory performance.

### 3.3.12 APPLICATION TO WORK SUPPLEMENTAL EMPLOYMENT

Any employee wishing to participate in Supplemental Employment must complete a Supplemental Employment Application and forward to the Special Operations Division through channels. This is a one-time application. The privileges afforded by this approved application may be revoked at any time by the Commanding Officer of the Special Operations Division with concurrence of the Chief of Police.

Attachment: Supplemental Employment Application Form
Supplemental Employment Application

I, ________________________________, wish to participate in one or more of the following Supplemental Employment opportunities:

Additional City Duty ______ (check here)
(Additional City Duty is defined as the time spent working for the City of Greensboro at City Sponsored Events or qualifying Coliseum Events in which the employee is compensated at a rate equivalent to “time and a half” of the employee’s base salary.)

Secondary Employment ______ (check here)
(Secondary Employment is defined as time spent working for outside employers (employers other than the City of Greensboro). This type of employment requires the employee to work under the color of his/her authority as a Police Officer and is compensated at a rate established by the program’s governing policies.)

Program Coordinated Secondary Employment ______ (check here)
(Program Coordinated Secondary Employment is one time, short term, or infrequent secondary employment that is coordinated or managed by the Program Coordinator with the assistance of the outside employer and the hired police officer(s).)

Officer Coordinated Secondary Employment ______ (check here)
(Officer Coordinated Secondary Employment is on-going or long-term secondary employment that is coordinated or managed by the Department’s designated Secondary Employment Coordinator (Police Officer).)

Courtesy Officer ______ (check here)
(A Courtesy Officer is a specific type of Secondary Employment in which the employee (a sworn police officer) receives free or reduced rent in return for restricted police related services. In this type of employment, free or reduced housing expenses are considered compensation.)

Outside Employment ______ (check here)
(Outside employment is defined as the time spent working for outside employers in any capacity, other than those of a police officer, for which the employee is compensated. These include any activities unrelated to the officer’s primary duties from which he/she receives compensation, including self-employment. Sworn and non-sworn employees may participate in outside employment.)

Business Name:

Business Address:

Business Telephone:

Outside Employer Supervisor’s Name:

Anticipated Number of Work Hours per Week:
Primary Duties:

Employee Signature: ___________________________ Date: ____________

**Employee’s Immediate Supervisor:**
☐ Concur  ☐ Do Not Concur (see below)

Signature: ___________________________ Date: ____________

**Employee’s Executive Officer:**
☐ Concur  ☐ Do Not Concur (see below)

Signature: ___________________________ Date: ____________

**Employee’s Commanding Officer:**
☐ Concur  ☐ Do Not Concur (see below)

Signature: ___________________________ Date: ____________

**Employee’s Bureau Commander:**
☐ Concur  ☐ Do Not Concur (see below)

Signature: ___________________________ Date: ____________

**Chief of Police (if applicant is a Captain):**
☐ Concur  ☐ Do Not Concur (see below)

Signature: ___________________________ Date: ____________
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<td>EFFECTIVE DATE: 09-01-94</td>
<td>PAGE 1 OF 1</td>
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**REVISION HISTORY:** (Adopted 09-01-94)

It is the policy of this Department to permit its employees to serve as instructors in training programs and activities sponsored or conducted by other agencies. Participation will be allowed only to the extent that it does not interfere with the employee's duties and obligations to the Department.

All requests for employees to serve as instructors in outside schools should be directed to the employee's Commanding Officer/Director. Requests should be submitted far enough in advance to allow adequate consideration of the request and the employee's availability, and should include a description of the instructional services required.

The employee's Commanding Officer will evaluate the request, make recommendations, and forward it to the appropriate Bureau Commander. The Bureau Commander will review the request and forward it to the Chief of Police, who will make the final decision on the request.

The instructor may utilize official duty leave with pay for the period of instruction, upon approval of the Chief of Police. The instructor shall submit a Request for Leave slip, indicating "official duty leave" on the front side, and explaining the nature of the instruction on the backside.

The Chief of Police may also approve compensation for other related expenses. For reimbursement of approved expenses, the instructor shall submit a Travel Expense Report per City policy.
3.6.1 CONDITIONS FOR REIMBURSEMENT

The City of Greensboro will reimburse a City employee for damage or destruction of his personal property when such damage occurs by accident and as a result of employment.

Reimbursement is limited to authorized clothing or equipment necessary for the job but not provided by the Department. Ornamental jewelry and accessories shall not be considered.

The maximum limit for reimbursement in any particular case is $300.

3.6.2 REQUIRED DOCUMENTATION

Employees accruing damage to personal property meeting the above criteria, will forward a memorandum detailing the type of property damaged and how it sustained damage. The memorandum shall be directed to the Chief of Police with the employee’s original receipt indicating the costs in replacing the item. The memorandum shall follow normal supervisory channels with each supervisor indicating review and concurrence/nonoccurrence with the request.

3.6.3 PROCESSING A CLAIM

For each approved claim, the Office of the Chief of Police will prepare a memorandum indicating concurrence with the request and a check order for the amount of reimbursement. These documents will be forwarded to the Resource Management Division, Fiscal Management Section, for Departmental processing. Once processed, the documents will then be forwarded to the Office of the City Attorney for review. If the City Attorney concurs with the recommendation, the memorandum and check order shall be forwarded to the Deputy City Manager for final consideration. Once approved by the Deputy City Manager, the check order will be forwarded to the Finance Department for processing and a check will be issued to the employee for applicable reimbursement.
3.7.1 GENERAL CONCEPT

The Departmental Awards Program is designed to honor particularly meritorious service and conduct performed by employees of the Department; and in the case of one award, those acts of service performed by citizens.

The Resource Management Division will be the proponent for this Directive. As such, the Resource Management Division is responsible for the fiscal, logistical, and administrative aspects of the program, as well as staff support of the Meritorious Conduct Board for internal department awards. The Public Information Officer will facilitate award actions from external organizations such as civic groups, non-profit organizations and government agencies.

Nominations can be submitted by any member of the Department, using the “Recommendation for Award” form. They should be forwarded with proper documentation to the Resource Management Division for review by the Meritorious Conduct Board.

Completed award recommendations will be placed in the nominee’s personnel folder by the Resource Management Division.

3.7.2 ELIGIBILITY

Individuals are eligible for nomination as follows:

- Each employee of the Greensboro Police Department is eligible for applicable awards, whether sworn or not and whether on assigned duty or off duty.

- Each member of the Greensboro Police Reserve Corps is eligible for applicable awards while on assigned duty under supervision of the Greensboro Police Department.

- Each member of the School Crossing Guards is eligible for applicable awards while on assigned duty under supervision of the Greensboro Police Department.

- A police officer or non-sworn employee of another law enforcement agency is eligible for the Certificate of Merit, if earned while aiding, assisting, or working with any officer or employee of the Greensboro Police Department. The Meritorious Conduct Board may, if circumstances warrant, consider recommending other available awards to the Chief of Police for these persons.

- Any citizen is eligible for the Citizens Certificate of Merit.

To be eligible for any award, the conduct must be in keeping with sound judgment and reflect honorably upon the police profession. Nominations must be submitted within twelve months of the occurrence of the act or event.
3.7.3 SUBMISSION OF AWARD NOMINATIONS

Nominations for awards and certificates can be submitted by any member of the Department, using the “Recommendation for Award” form and sent through the nomination member’s chain of command to the Commanding Officer of the Resource Management Division. The Resource Management Division will retain all award nominations and provide them to the Board Chairman for review by the Meritorious Conduct Board when requested.

3.7.4 PRESENTATION OF AWARDS

The following awards will be presented by the Chief of Police to officers, non-sworn employees, citizens or their families during National Police Week:

- Medal of Honor
- Medal of Valor
- Purple Heart
- Lifesaving Medal
- Citizen’s Certificate of Merit
- Chief's Award
- T. Russell Edens Volunteerism Award
- Police Officer of the Year Award
- Rookie of the Year
- Reserve Officer of the Year
- Police Employee of the Year Award

All other awards will be presented at an appropriate time, as directed by the Chief of Police.

Those presentations involving coordination and preparation beyond the division level will be handled by the Resource Management Division.

3.7.5 MERITORIOUS CONDUCT BOARD

The purpose of the Meritorious Conduct Board is to review cases involving especially meritorious service and to make recommendations to the Chief of Police for proper recognition of exceptional acts performed by eligible persons.

Duties of the Meritorious Conduct Board will be as follows:

- Receive all recommendations for awards, except in cases where the specific award is granted automatically.
- Convene as needed, at the direction of the person designated as chairperson, to review details of recommendations submitted.
- Through a review process, approve or disapprove recommendations for awards and, if merited, determine the type of award to be given.
Based on the findings of the Board, submit recommendations for award presentations to the Chief of Police for his approval.

If necessary, the Board shall conduct inquiries to verify facts or develop additional information in a case.

The Meritorious Conduct Board will consist of eight members appointed by the Chief of Police, as follows:

- The Management Bureau Commander, who will serve as Board Chairman.
- A Division Commanding Officer.
- An intermediate-level supervisor of either Sergeant or Lieutenant rank.
- A uniform officer of Police Officer II, III or Police Corporal rank.
- A plainclothes officer of Police Officer II, III or Police Corporal rank.
- A non-sworn supervisory employee.
- A non-sworn non-supervisory employee.
- The Public Information Officer

With the exception of the Management Bureau Commander and Public Information Officer, members of the Meritorious Conduct Board will serve at the pleasure of the Chief of Police for terms of two years from date of appointment. The Chief of Police may appoint a temporary Board member in the absence of a regular Board member, if such action would serve to accomplish the purpose of the Board. A Board member may be replaced if deemed to be in the best interest of the Awards Program.

In all matters coming before the Board for review and a decision, a quorum of five members must be present before business can be conducted and matters voted on. Each member's vote is of equal value. A majority vote is required to render a decision.

The highest ranking sworn member present at any meeting of the Board will serve as chairperson of the Board.

The Meritorious Conduct Board will hold quarterly meetings each year to review nominations and approve award selections.

3.7.6 AWARDS

AWARDS OF HEROISM

- **Medal of Honor** - The Medal of Honor is to be awarded to one who voluntarily and conspicuously distinguishes himself by gallantry and extraordinary heroism. The act must be in excess of normal demands and of such a nature that the person was fully aware of the...
imminent threat to his personal safety and acted above and beyond the call of duty at the risk of his life. Approval authority is the Chief of Police.

- **Medal of Valor** - This award ranks next in prominence to the Medal of Honor. It is to be awarded to one for exceptional bravery at imminent risk of serious bodily injury, the recipient demonstrating exceptional courage by performing a voluntary action in an extremely dangerous situation. Approval authority is the Chief of Police.

### Awards of Service

- **Meritorious Conduct Bar** - The Meritorious Conduct Bar is to be awarded to one for meritorious service in a duty of great responsibility. This service must show such excellence of performance that it distinguishes the individual and the Department. Approval authority is the Management Bureau Commander.

- **Commendation Bar** - This award ranks next in prominence to the Meritorious Conduct Bar. It is to be awarded to one for outstanding performance through the success of difficult police operations, projects, programs, or situations requiring exceptional dedication. Approval authority is the Management Bureau Commander.

  The Commendation Bar may also be awarded to one on the recommendation of his supervisor, after he has received three or more Certificates of Merit. One year must have elapsed after the awarding of the third Certificate of Merit and the supervisor's recommendation must justify such continuing performance before the award will be made.

- **The Superior Service Bar** – This award ranks next in prominence to the Commendation Bar. It is to be awarded to one whose actions distinguish the recipient from other members performing comparable duties, exceeds what is normally required or expected and contributes to the goals of the department and to the law enforcement profession. Approval authority is the Management Bureau Commander.

  This award can be awarded for a single or sustained act, or for an individual body of work that occurred during the current award cycle.

  Both sworn and non-sworn members are eligible to receive this award.

- **Certificate of Merit** - This award ranks next in prominence to the Superior Service Bar. It is to be awarded to one for excellence in police work. It should be exceptional performance under unusual, complicated or hazardous conditions. Such performance is to be clearly defined as exceptional, placing the person well above others of equal rank or grade. This award may not be given in conjunction with another award for the same service or deed. The Certificate of Merit may be awarded to any distinct work group when the actions of the group as a whole meet the qualifications. One certificate will be awarded and it will remain with the unit. Individual employees will not receive the Certificate; however, an employee may be recommended for a separate Certificate of Merit, based on his individual performance. Approval authority is the Management Bureau Commander.

### Special Awards

- **Purple Heart** - The Purple Heart is to be awarded to one who is seriously injured in the performance of duty under honorable conditions due to assaults, fires, explosions, or other
overt actions. Serious injury is defined as "any injury resulting from a life threatening situation which requires substantial medical treatment." Approval authority is the Chief of Police.

The Purple Heart will be awarded for one who has lost his life in the performance of duty under honorable circumstances.

The Purple Heart may be awarded in addition to any other award the recipient may be entitled to as a result of his actions.

- **Lifesaving Medal** - This medal is to be awarded to one who is directly responsible for the saving of a human life or the substantial prolonging of a human life. The term substantial should imply an extended period of days or weeks. Documentation of supporting evidence must be included to substantiate the award, such as statements from witnesses, physicians, or supervisors. Approval authority is the Chief of Police.

- **Citizen’s Certificate Of Merit** - This award is given to citizens whose actions exemplify excellence in the performance of a civic responsibility; who shows unselfish devotion to his fellow man; or, whose actions bring honor to himself and recognition to the city. The Meritorious Conduct Board will determine whether the citizen is willing to accept the award. Approval authority is the Chief of Police.

### 3.7.7 WEARING OF MEDALS AND BARS

The medal presented will be worn only at the time of presentation. The Chief of Police may authorize wearing of the medal at other times.

The bar presented in conjunction with the medal will be worn at all times on the regular uniform as prescribed in Directive 15.1.

### 3.7.8 OTHER AWARDS

- **Chief’s Award** - The purpose of this award is to recognize individuals or corporations that have partnered with the Greensboro Police Department through strong support of programs sponsored by the Department. Approval authority is the Chief of Police.

- **Michael G. Winslow Memorial Award** - This award will be presented to the graduate of the Police Basic Introductory Course who best exemplifies professionalism as determined by his fellow classmates. Each member of the class will list three classmates, ranked in order of preference, who, in their opinion; best display the qualities of a professional police officer. The list will be tabulated by the Training Division, and the officer with the highest score will receive the award. Approval authority is the Training Division Commander.

- **T. Russell Edens Volunteerism Award** – This award recognizes the efforts of a community member who has demonstrated excellence in their volunteer efforts for the Greensboro Police Department. This award is named in honor of T. Russell Edens, a long-time, invaluable volunteer.
• **Police Officer Of The Year Award** - The purpose of this award is to recognize a sworn member of the Department who has made a significant contribution to the Department and/or community. Such contributions should be in the form of a continuing and dedicated service to the Department.

There will be one “Police Officer of the Year Award” granted each year. The recipient will receive a plaque and the recipient’s name will become part of a permanent record (in the form of a wall plaque) which will be prominently displayed in the Department. The recipient of this award will be recognized at the Department’s Annual Awards Ceremony. Approval authority is the Chief of Police.

All nominees for the award must be employed for a minimum of one (1) year as a full-time employee of the Greensboro Police Department. Nominees may be any sworn member of any pay grade (i.e., supervisors may be nominated).

Each year, the winner of the Police Officer of the Year Award shall receive the David Lee Taylor, Jr. Memorial Scholarship. This scholarship provides an amount, not to exceed $1,000, for training in an investigative area for the Police Officer of the Year Award recipient.

• **Rookie Of The Year Award** – This award recognizes a sworn officer in the rank of PO1 who embodies the ethos of the law enforcement profession, and who has distinguished him/herself through exemplary service. To be eligible for this award, the officer must have served with GPD for no more than three years when nominated. Approval authority is the Chief of Police.

• **Reserve Officer of the Year** – This award is presented to one who has shown exceptional commitment to volunteering as a Greensboro Police Reserve Officer.

• **Police Employee Of The Year** – The purpose of this award is to recognize a non-sworn member of the Department who has made a significant contribution to the Department and/or community. Such contributions should be in the form of a continuing and dedicated service to the Department.

There will be one “Police Employee of the Year Award” granted each year. The recipient will receive a plaque and the recipient’s name will become part of a permanent record (in the form of a wall plaque) which will be prominently displayed in the Department. The recipient of this award will be recognized at the Department’s Annual Awards Ceremony. Approval authority is the Chief of Police.

All nominees for the award must be employed for a minimum of one (1) year as a full-time employee of the Greensboro Police Department. Nominees may be any non-sworn member of any pay grade (i.e., supervisors may be nominated).

The Meritorious Conduct Board shall review all nominations and make a unanimous selection of the award recipient.

• **Employee Of The Month Award** - The purpose of this award is to recognize employees who consistently perform their duties in a professional and dedicated manner, show initiative, are team players, and work to maintain the high standards that the Department has set to protect and serve the citizens of Greensboro.
Departmental employees will be recognized each month. One (1) employee from each of the Patrol Divisions and each of the remaining Bureaus will be recognized. Approval authority is the Patrol Division Commander and Bureau Commander. Approving officials will submit the completed “Recommendation for Award” forms to the Resource Management Division by the fourteenth of each month. The Bureau Commanding Officer or designee will inform the employee of their selection as Employee of the Month.

Employee of the Month photographs will be displayed in a prominent location. One of the incentives for being selected Employee of the Month will include one day of Administrative Leave. Any additional incentives will be determined by the Chief of Police and notification to the recipients will occur.

To be eligible for Employee of the Month, employees must be employed at least one year as a full time employee of the Greensboro Police Department. Recipients may be any sworn or non-sworn employee of any grade.

MARKSMANSHIP AWARDS

- **Pistol Expert Award** - This award is to be given to any sworn police officer who demonstrates his proficiency by shooting a score of 183 or 184 on the Greensboro Police Department Pistol Qualifying Course.

- **Pistol Master Award** - This award is to be given to any sworn police officer who demonstrates his proficiency by shooting a score of 185 on the Greensboro Police Department Pistol Qualifying Course.
# RECOMMENDATION FOR DEPARTMENTAL AWARD

(For use of this form, see DD 3.7)

## PART 1: EMPLOYEE DATA

<table>
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## PART 2: RECOMMENDER DATA

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SIGNATURE

## PART 3: AWARD JUSTIFICATION

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<th>DATE SUBMITTED</th>
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JUSTIFICATION (ATTACH ADDITIONAL PAGES IF NECESSARY)

## PART 4: BOARD RECOMMENDATIONS

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SIGNATURE

RECOMMENDATION: 

- [ ] APPROVED
- [ ] DISAPPROVED

UPGRADE TO: 

- [ ] UPGRADE TO:
- [ ] DOWNGRADE TO:

## PART 5: APPROVAL AUTHORITY

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- [ ] DISAPPROVED

UPGRADE TO: 

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- [ ] DOWNGRADE TO:
3.8.1 GENERAL

The Department recognizes that its employees often have ideas or suggestions that can have a beneficial impact on the operation and administration of the department. In order to provide a means by which suggestions can receive proper attention, a procedure for employee recommended change is hereby established.

The procedure established provides a means whereby any police employee can initiate a formal suggestion, submitted through the procedure outlined below, and receive feedback as to its status.

This directive shall in no way interfere with any employee submitting a suggestion for consideration to the City’s Incentive Awards Committee.

3.8.2 INITIATING A RECOMMENDATION

Any sworn or non-sworn employee of the Police Department may initiate a recommended change.

A recommended change may be submitted on any area of operational or administrative Departmental policy. The recommendations may deal with, but are not limited to, Departmental equipment, methods of operation, or morale factors.

Recommendations should not pertain to grievances or individual disciplinary matters.

The employee initiating the recommendation will complete the Employee Recommended Change (ERC) Submission Form online and forward the completed form to the Research and Planning (R&P) Division Commander for review. This review is merely to determine if a similar recommendation is already under review or has been reviewed within the last 12 months. Once the submission form is received by the R&P Division, the Commander will have 3 business days to complete their review of the form and respond to the employee based on the following:

- If a similar recommendation is currently under review, the R&P Commanding Officer will forward the new submission to the employee who initiated the previous recommendation. A Submission Results form will be forwarded back to the employee detailing the previously submitted recommendation. Employees submitting recommendations that address the same issue are encouraged to work together and submit one concise recommendation. Any interested employee may have access to any recommendations currently under review. Recommendations that have previously been submitted, which are kept on file with the R&P Division, may also be viewed by any employee. Should a submitted recommendation be one that has been reviewed within the last 12 months, a Submission Results form will be forwarded to the employee indicating same.

- If the recommendation is determined by the R&P Commanding Officer to be one that is not currently under review, nor is one that has been reviewed within the last 12 months, the employee will be notified via email to prepare the recommendation for review by the Employee Recommended Change Committee (ERCC). The R&P Commanding Officer will provide a
• Resources and Guidelines Form to the employee in order to help them complete their recommendation.

• The employee will complete any additional research recommended and then submit their ERC Submission Form to the R&P Commanding Officer. The initial ERC Submission Application and completed ERC Submission Form will be forwarded to the ERCC for further review.

During the submission process, the affected employee’s chain of command will be notified via email by the R&P Commanding Officer when any recommendation is approved for further review. Recommendations that are not approved for future review will not result in a notification to the chain of command.

3.8.3 EMPLOYEE RECOMMENDED CHANGE COMMITTEE

The Employee Recommended Change Committee (ERCC) will be composed of 11 members. There will be four positions within the agency that, due to the nature of their assignment, require their permanent membership on the committee:

• Research & Planning Commanding Officer, this member will also serve as the ERCC Chair.
• Training Division Commanding Officer
• Police Fiscal Management Supervisor
• Public Safety Information & Technology Manager

The rest of the ERCC will include seven positions, two non-sworn and five sworn, filled through volunteers or through nomination by the commanding officers of the affected positions. Vacancies for the committee will be advertised on the agency’s intranet. Interested employees can submit a memorandum of interest to the Commanding Officer of the Research and Planning Division. If more than one employee volunteers for the same position, an impartial means of selection will be utilized by the R&P Division Commanding Officer to select the new member. Employees will serve on the ERCC for a period of two years. The seven volunteer positions will represent the following divisions:

• Non-Sworn Employee, Information Services Division
• Non-Sworn Employee, Forensic Services Division
• Sworn Employee, Patrol Bureau
• Sworn Employee, Patrol Bureau
• Sworn Employee, Investigative Bureau
• Sworn Employee, Operational Support Division
• Sworn Employee, Special Operations Division

The ERCC will meet once every quarter, but may meet more often if needed.

Any recommendation forwarded to the ERCC will be distributed to each member of the ERCC for review. The ERCC members will submit their comments on the recommendation back to the ERCC Chair via email within 10 business days. However, at the Chair’s discretion, the suggestion may be held for review by the committee until the next scheduled ERCC meeting rather than reviewed by email. This would typically occur when a recommendation involves a change that requires extensive discussion. Should circumstances arise that result in a recommendation not being reviewed by the next quarterly meeting, then the submitting employee will be notified of the reason for the delay via email within 3 business days of the ERCC meeting.

The purpose of the ERCC review is to determine if the recommendation has merit and that it contains all appropriate research and supporting data to present the command staff with as much
information as possible with regard to the recommendation. The ERCC will examine the recommendation’s costs and merits with regard to, but not limited to, such areas as: fiscal cost, legal issues, policies affected, functionality, morale, and practicality.

Should the ERCC recommend changes to the completed suggestion, the ERCC Chair will complete a memo detailing the recommended changes, and forward it to the employee within 3 business days of the review. The ERCC Chair will also provide the employee with a list of resources and subject matter experts that they may contact to assist them with completing their research. After reviewing the ERCC recommendations, the employee may choose to edit their suggestion or choose to have their suggestion move forward through the process without further additions by notifying the ERCC Chair of their decision. It is the responsibility of the employee, not the ERCC, to complete any research to supplement their suggestion. Once resubmitted, the updated recommendation will be reviewed by the ERCC in the same manner detailed above. The ERCC will determine if they support or oppose the employee’s recommendation and attach a memo to the recommendation indicating the reason for their support or opposition.

### 3.8.4 COMMAND STAFF RESPONSIBILITIES

Once the ERCC has completed their review, an ERCC Chair and/or the employee will present the recommendation packet at the next Chief Meeting. The decision to allow the submitting employee to present the recommendation at Chief Meeting will rest with the ERCC Chair. If the recommendation cannot be presented by the next Chief Meeting, the submitting employee will be notified by the ERCC Chair of the reason for the delay via email. The command staff present at the presentation will discuss the recommendation and may offer further changes to the recommendation. Once discussed by command staff at the Chief Meeting, the completed recommendation packet will be forwarded without delay to the appropriate affected commanding officer for review.

- If the affected commanding officer has the authority to implement the recommended change, s/he may choose to implement it. It will be the responsibility of the commanding officer or their designee to actually implement an approved recommendation. The commanding officer will notify the ERCC and the submitting employee via email of their intention to implement the recommendation within 10 business days.

- If the recommended change was opposed by the commanding officer, or if the recommendation can only be implemented by a Bureau Commander, the commanding officer will forward the recommendation along with a memo indicating whether or not they support the recommendation to the affected Bureau Commander within 10 business days of receiving the recommendation. The Bureau Commander will then have 10 business days to review and respond to the recommendation. If the Bureau Commander chooses to deny the recommendation, he will complete an ERC Submission Results form and forward the form to the affected commanding officer, the submitting employee, and the R&P Commanding Officer. The Bureau Commander will notify the ERCC and the submitting employee via email of their intention to implement the recommendation. It will be the responsibility of the Bureau Commander or their designee to actually implement an approved recommendation.

- If the recommended change can only be implemented by the Chief of Police, the Bureau Commander will forward the recommendation along with a memo indicating whether or not they support the recommendation to the Chief of Police within 10 business days of receiving the recommendation. The Chief of Police will then have 10 business days to review and respond to the recommendation. If the Chief of Police chooses to deny the
recommendation, the Chief of Police or designee will complete the ERC Submission Results form and forward the form to the Bureau Commander, commanding officer, submitting employee, and the R&P Commanding Officer. The Chief of Police or designee will notify the ERCC and the submitting employee via email of their intention to implement the recommendation. It will be the responsibility of the Chief of Police or designee to actually implement an approved recommendation.

3.8.5 DUTIES OF THE RESEARCH AND PLANNING DIVISION

Upon receipt of a recommendation, the Research and Planning Division will index submissions as to date and content, be available to provide resources for research guidance, and maintain current files on all recommendations and actions taken in accordance with this directive.

All recommendations will be kept on file for the entirety of the current and previous fiscal years.

The R&P Division will make all recommendations kept on file available for review by any employee.
3.9.1 GENERAL POLICY

It is the policy of the Greensboro Police Department that all employees receive fair and equitable treatment in all matters relating to their employment. This includes working conditions, benefits, relationships with supervisors, and relationships with other employees. To ensure fair and equitable treatment, this directive establishes an employee grievance procedure.

3.9.2 PROCEDURAL STEPS

Employees experiencing personal problems or having grievances should make every effort to resolve those problems informally through conferences with supervisory personnel, in accordance with the chain of command. If an employee cannot resolve the grievance through informal conferences, the employee or a representative of his choosing may take the following successive steps to resolve the complaint formally through normal channels and departmental procedures.

The employee or his representative should discuss the grievance with his immediate supervisor, in person, within ten (10) consecutive calendar days from the date of its occurrence or knowledge of its occurrence. The immediate supervisor must verbally reply to the employee within twenty (20) consecutive calendar days of this discussion.

If the grievance is not settled through the above listed procedure, the employee may, within ten (10) consecutive calendar days of the immediate supervisor’s verbal reply, submit the grievance in writing to the employee’s immediate supervisor. The immediate supervisor must reply in writing to the employee within twenty (20) consecutive calendar days of receipt of the written grievance.

If the grievance is not resolved by the immediate supervisor, an employee may submit the grievance, in writing, to the next level supervisor within ten (10) consecutive calendar days of the immediate supervisor’s written reply. This supervisor must reply in writing to the employee within twenty (20) consecutive calendar days of receipt of the written grievance. This process may be continued through the chain of command to the Chief of Police. Each succeeding level above the employee’s immediate supervisor shall respond in writing to the grievance within twenty (20) consecutive calendar days.

If a grievance is heard by the Chief of Police, he must hold a hearing in which the employee is allowed to call witnesses and have legal or other representation present. This shall occur within twenty (20) consecutive calendar days from receipt of the grievance.

A copy of any written grievance will be forwarded through channels to the Commanding Officer of the Resource Management Division.

The employee filing a formal grievance, if he chooses, may be represented by any one person of his choosing, and must designate in writing the name of any person representing him.
In the event an employee feels that it would be best not to discuss the problem with the employee’s supervisor, it is permissible to take the problem directly to the Commanding Officer of the Resource Management Division, who will assist the employee in resolving the problem or grievance.

3.9.3 INFORMATION REQUIRED

The following information must be included in a written grievance:

- A statement of the grievance and the facts upon which it is based.
- An allegation of the specific wrongful act and harm done.
- A statement of the remedy or adjustment sought. Significant times, dates, and actions taken relative to the grievance must be included.

3.9.4 RESPONDING TO GRIEVANCE

The following procedures must be followed in responding to any formal written grievance:

- Acknowledging receipt by noting time, date, and person receiving the grievance.
- Analyzing the facts or allegations.
- Affirming or denying, in writing, the allegations in the grievance.
- Identifying the remedy or adjustments, if any, to be made.

A copy of the final grievance resolution will be forwarded through channels to the Commanding Officer, Resource Management Division.

3.9.5 APPEAL PROCEDURES

If an employee’s grievance is not resolved within the Police Department through channels, the employee has the right to appeal to the City Manager for the following types of complaints:

- Discrimination against any employee on the basis of age, race, color, gender or sexual orientation.
- Acts of retaliation as a result of reporting any acts of violation of City, State or Federal Laws.

The employee must appeal within ten (10) consecutive calendar days of the decision rendered at each level.

Pursuant to City Policy, the City Manager or his designee shall investigate the grievance in accordance with existing City Policy. Any decision rendered by the City Manager shall be final. Employees may present grievances to the City Human Resources Director, Equal Employment
Opportunity Coordinator, or other members of the City Human Resource Department’s staff at any time, although it is recommended that employees seek relief through normal supervisory channels first.

### 3.9.6 MAINTENANCE OF RECORDS

All records (and copies) of written grievances shall be strictly maintained in a locked file cabinet within the Resource Management Division, with access controlled by the Commanding Officer of the Resource Management Division. The sensitivity of these records dictates that only those persons directly involved in the grievance have knowledge of these records.

### 3.9.7 COORDINATION OF GRIEVANCE PROCEDURES

The Commanding Officer of the Resource Management Division will monitor the grievance process to ensure compliance with the provisions of this directive.

### 3.9.8 ANNUAL ANALYSIS OF GRIEVANCES

The grievance procedure is a valuable method for management to discover agency problems. The Chief of Police will direct the Commanding Officer of the Resource Management Division to conduct an annual analysis of grievances and make written recommendations as to steps which should be taken to minimize the causes of such grievances in the future. This documented annual analysis will include a review of the previous year’s grievances for trends, training issues, procedural concerns or policy revisions.
Chapter 4
4.1.1 RESPONSIBILITY FOR ADMINISTERING

The Commanding Officer of the Training Division is responsible for administering the Department's training programs. In administering the Department's training and Career Development Programs, the Training Division Commanding Officer shall have the authority to plan, design, develop, implement, or secure, within budgetary constraints, such in-house training programs as may be necessary to comply with state law, specific needs of the Department, and the ongoing needs of all personnel. When it is not feasible to satisfy training needs on an in-house basis, the Training Division will seek to secure the desired training through extra departmental sources.

4.1.2 RESPONSIBILITY OF THE TRAINING DIVISION

The Training Division’s basic responsibilities shall include the following:

- Administration of the Department’s training academy.
- Notifying personnel of required or approved training.
- Maintaining accurate records of training completed by personnel.
- Providing to other components of the Department information concerning the availability of specific training opportunities.
- Selection and training of instructors pertinent to the Academy and other in-house training programs.
- Coordination of training activities and programs required or approved by the Department.
- Evaluation of training programs conducted by or for the Department.
The primary mission of the Training Advisory Committee is to assist the Department in determining its annual in-service training needs and priorities. The Committee shall have no formal authority other than that which may be directly specified by the Chief of Police in order to accomplish certain goals and objectives the Department may establish at a future time.

4.2.1 COMPOSITION OF THE TRAINING ADVISORY COMMITTEE

The Training Advisory Committee will be comprised of the following appointed and permanent members:

The Commanding Officer of the Training Division shall serve as the Committee Chairman, and will be a permanent member of the committee.

The Police Attorney will serve as a permanent member of the Committee, and shall advise the Committee on all points of law bearing upon an issue of Departmental training.

All other members of the Training Advisory Committee will be command level personnel appointed to represent each bureau of the Police Department. Such members will generally serve for a one-year period, beginning on January 1st and expiring on December 31st.

4.2.2 APPOINTMENT OF COMMITTEE MEMBERS

Each Bureau Commander will appoint one representative to serve on the Training Advisory Committee for a one-year period, and shall notify the Commanding Officer of the Training Division regarding the name of the bureau’s representative. At the conclusion of an appointee’s year of service, his bureau commander will have the option of re-instating the representative for another year or of designating a new appointee

4.2.3 RESPONSIBILITIES OF THE COMMITTEE

The Training Advisory Committee will be responsible for reviewing the results of the Department’s annual training needs assessment, and shall make recommendations for an in-service curriculum based on the assessment and other information coming to the Committee’s attention. The Committee may avail itself of the following resources in order to enhance the validity of its recommendations:

- Inspection reports
- Staff reports and/or meetings
- Consultation with operational personnel and direct observation of work in progress.
- Summary of recommendations made by the Professional Standards Division.
At the direction of the Chief of Police, or of the appropriate bureau commander, the Committee or a Committee member may be assigned other tasks related to the training function. Examples may include coordination of bureau level training needs surveys or assessments, and evaluating the results of training courses conducted by the Department.

4.2.4 MEETINGS AND REPORTS

The Training Advisory Committee will meet annually to perform an in-depth review of the assessed training needs of the Department. The Commanding Officer of the Training Division will calendar and announce this meeting in conjunction with the Standard Operational Procedures of his division.

The results of the annual meeting (and any other meetings scheduled throughout the year) will be reported in writing to the Administrative Operations Bureau Commander. The Committee Chairman will be responsible for the preparation and submission of all such reports.
4.3.1 ATTENDANCE/ABSENCES

In the planning stage of course development, a determination will be made as to the relevancy of training to certain groups of employees. Once an employee has been assigned to attend training, he becomes obligated to attend and to participate to the best of his ability. The Course Coordinator will complete an attendance form and forward the form to the Training Division upon completion of the course.

Personnel may be excused by the Training Staff from Departmental training programs when:

- the employee is sick or injured to the extent that attendance or participation would be ill-advised;
- the employee's presence in court is required;
- an emergency situation develops requiring the employee's immediate attention;
- when the employee has been excused by his respective Commanding Officer or Bureau Commander.

4.3.2 RESPONSIBILITIES OF SUPERVISORS

Supervisors and other ranking officers assigned to attend training will have leadership responsibilities, as well as learning responsibilities. The level of leadership expected can best be described as: "Setting an example of participatory excellence and professional police conduct."

4.3.3 RESPONSIBILITY OF COMMANDING OFFICER OF THE TRAINING DIVISION

The Commanding Officer of the Training Division is responsible for determining that training program attendance and participation by officers and employees are in compliance with the provisions of this directive.

Toward this end, a member of the Training Staff, or some other person designated by the Training Division Commanding Officer, will act as Course Coordinator for each session of formal training conducted by the Department. The designated Course Coordinator or Instructor, regardless of his rank, shall be the "supervisor of record" of any training program conducted by the Department outside the Department's headquarters, including each cycle of firearms training and official requalification periods.

4.3.4 AUTHORITY OF COURSE COORDINATOR

The Course Coordinator and/or Instructor is authorized to expel from the site of a Departmental training program any person who, by his conduct or attitude, represents a danger to the safety of other persons or who continues to disrupt training after being advised of his disruptive conduct. The Course Coordinator will notify the Commanding Officer, Training Division of any such expulsion and the circumstances surrounding the incident.
4.3.5 FAILURE TO COMPLETE ANNUAL IN-SERVICE TRAINING

Failure to complete all annual in-service training, as prescribed by the Greensboro Police Department and supported by the North Carolina Training and Standards Division (12 NCAC 09E.0102), within the calendar year shall result in a suspension of the law enforcement officer’s certification. Therefore, any officer not completing all in-service training for the current calendar year, shall relinquish their service weapon(s) and badges to the Commanding Officer of the Training Division by December 31 of the respective calendar year. Once all in-service training requirements have been satisfactorily met and a certification re-instatement notice has been received by the Office of the Chief of Police, the affected officer will then be returned to full duty status.
4.4.1 MULTI-PHASE TRAINING

Personnel assigned to specialized areas of the Department and/or performing specialized tasks that exceed the scope of normal police duties require specialized training in order to function well and perform to expectations. The Department has adopted a multi-phase approach to training and development, which provides for specialized training pertinent to the following ranks, classifications, or job positions:

- Police managers (Captains and non-sworn equivalents).
- Police Executive Officers (Lieutenants and non-sworn equivalents).
- Police Supervisors (Sergeants and non-sworn equivalents).
- Corporals
- A Police Officer II assigned to a special team, to a specialized area of the Department, or to a specialized function requiring knowledge and skills not required by officers performing the primary police function.
- Non-sworn employees whose work requires specialized training for successful performance of duties.

4.4.2 RESPONSIBILITY OF THE TRAINING DIVISION

The Training Division will be responsible for developing and disseminating procedure guidelines applicable to the Multi-Phase Training System.

4.4.3 EMPLOYEE REQUESTS FOR SPECIALIZED TRAINING

The Department recognizes the need and accepts the responsibility for providing specialized training to fulfill various goals and objectives of the Department.

Any employee who wishes to attend a specialized training program, which would not otherwise be routinely provided by the Department, may submit a memorandum, through channels, to his Bureau Commander. The memorandum should contain the job-related reason for the request and as much information concerning the proposed training as possible, including an estimate of the cost of attendance.

The Bureau Commander will approve or disapprove the request and forward it to the Commanding Officer of the Training Division, who will prepare any required notification to the requesting employee informing him of the status of the request.
4.5.1 GENERAL CONCEPT

The primary purpose of roll call training is to provide a means whereby members become better informed with respect to policy and procedural changes occurring within the Department between periods of formal training. Roll call training may also be utilized by divisions to address ongoing problems or to provide instruction specific to the common interest of divisional personnel.

4.5.2 PROCEDURES

Each division of the Department will be responsible for determining subject matter appropriate to the division's particular training needs and will schedule an appropriate amount of time for coverage of the subject matter.

Planning for roll call training should include the following considerations:

- Identification of the topical area in which roll call instruction is desired.
- Training objectives to be accomplished.
- Maximum amount of time available for presentation of the topic.
- Location of training.
- Number of participants.
- Person(s) designated as instructors.
- Designation of a member or members of the division who will serve as the division's roll call training coordinator(s).

4.5.3 COORDINATION OF ROLL CALL TRAINING

The division's designated roll call training coordinator(s) will be responsible for the coordination of roll call training sessions occurring within his squad. The responsibilities of designated coordinator(s) shall include:

- Communicating the division/squad's roll call training objectives to designated instructors.
- Preparation of written correspondence required by his Division Commanding Officer in accordance with roll call training schedule and session objectives.
- Coordinating special requests with the Training Division.
- Preparation of records and reports pertinent to his division's completed roll call training activities.
- Additional duties, as determined to be necessary by his Commanding Officer.
4.5.4 MONITORING AND EVALUATING ROLL CALL TRAINING

When it is not possible for the division’s designated roll call training coordinator to attend a scheduled session of training, the division shall designate another employee to monitor and evaluate the session. The employee so designated should be familiar with the purpose and objectives of the training session and should be personally knowledgeable in regard to instructional methods and techniques. The employee assigned to monitor and evaluate the session will be responsible for the following:

- Accuracy of attendance records pertinent to the training session.
- Providing necessary introductions of instructors and topic.
- Completing the Roll Call Training Attendance Report and forwarding same for his Commanding Officer’s review and approval.

Commanding Officers will be responsible for the maintenance of records pertinent to the roll call activities completed by their Division and will include information pertinent to completed roll call training as a part of their unit’s monthly report.

4.5.5 SUPERVISORY RESPONSIBILITIES

Supervisory personnel will ensure that employees under their supervision are properly notified of scheduled roll call training and will arrange for as many on-duty employees to attend as possible.

When it is not possible for an employee to attend his division’s scheduled roll-call training, his immediate supervisor will determine the extent to which the employee should be briefed on information provided in the session and shall arrange for the briefing.

Supervisory employees attending roll call sessions will evaluate attendee participation and counsel or coach as necessary.

4.5.6 RESPONSIBILITIES OF THE TRAINING DIVISION

The Commanding Officer of the Training Division will designate one member of his staff to serve as the Department’s Roll call Training Coordinator. The Department’s Roll call Training Coordinator will assist the division coordinators with special requests for training, including the provision of audio-visual equipment and classroom space required for the successful delivery of a training session.
4.6.1 DETERMINING THE NEED FOR REMEDIAL TRAINING

It is each supervisor's responsibility to determine the existing training needs of personnel within their areas of supervision and to retrain or recommend retraining when such action is warranted by the circumstances surrounding an employee's inadequate performance.

Once it has been determined that an employee's inadequate performance is linked to a lack of required knowledge or skill, the supervisor will, through personal supervision or other means, take the steps necessary to supply the missing knowledge or to develop the employee's skill.

4.6.2 CRITERIA FOR DETERMINING THE NEED FOR REMEDIAL TRAINING

The criteria to be utilized in determining the need for training remediation will be a comparison of the employee's performance to the job standards established for his position. Employees whose performance is judged below standard due to a lack of requisite knowledge and/or skill are candidates for additional training or remediation.

4.6.3 SCHEDULING REMEDIAL TRAINING

When it is determined that an employee's performance inadequacy is one which, if not corrected, would expose the public to unnecessary danger or the Department to substantial liability, steps to correct the inadequacy must be taken immediately. The supervisor will either correct the problem or arrange with the Training Division to supply the required remedial training.

Performance inadequacies which pose no clear and present danger to the public or to the Department will be corrected at the earliest possible opportunity, at the discretion of the affected bureau.

4.6.4 REMEDIAL TRAINING ATTENDANCE

Employees scheduled to remedial training sessions are required to attend. Willful nonattendance could result in disciplinary action.

4.6.5 ALTERNATIVES TO REMEDIAL TRAINING

Although remedial training is a viable means of correcting some work-related deficiencies, the process shall not be considered the only means available to the Department for coping with an employee's inadequate performance. Other means (i.e., transfer, demotion, termination) may be utilized when judged more appropriate to the particular circumstances surrounding the inadequate performance.
4.7.1 ORIENTATION

Each newly hired nonsworn employee will receive from his assigned supervisor a formally structured orientation which shall include information designed to acquaint the employee with the Department’s role, purpose, goals, policies and procedures. The orientation will also address the topics of working conditions, Departmental regulations and the responsibilities and rights of employees, current grievance and disciplinary procedures in particular.

The required orientation will occur as soon as practicable, usually within the employee's first week of employment, and may be followed by assigning the employee to attend a session of the New Employee Orientation Program, as scheduled by the City Human Resources Department. The Training Division will coordinate attendance with the City Human Resources Department.

4.7.2 SPECIALIZED TRAINING FOR CERTAIN NONSWORN POSITIONS

Certain nonsworn positions are so specialized that a formal training program beyond orientation must be completed. This training may be mandated for state certification or CALEA Standards. In most cases, training will be provided the new employee as soon as is practicable after employment.

These nonsworn positions include, but are not limited to:

- Property and Evidence Technician
- Crime Scene Investigator
- Records Specialist
- Taxi Coordinator
- Adult School Crossing Guard
- Crime Analyst
- Other nonsworn positions as designated by the Chief of Police.

4.7.3 IN-SERVICE TRAINING

On-going training will be made available or provided to nonsworn personnel. Examples of this are city-sponsored enrichment programs and seminars which are conducted on a continuing basis.

Mandated continuing training for certain positions will also be provided subject to scheduling and budget constraints.
4.8.1 GENERAL INFORMATION AND POLICY STATEMENT

Security and Awareness Training is ordered for all Criminal Justice Information System (CJIS) agencies to ensure the confidentiality, integrity and availability of criminal justice data. Anyone who manages or has access to the FBI CJIS Systems must complete Security and Awareness Training every two years. All new employees must complete this training within six months of their appointment or assignment. This training is also required for any employee who maintains computer systems or deals with CJIS data, but is not required to be DCIN certified as a terminal operator, but exposed to criminal justice information due to their role within the agency.

The purpose of this Directive is to set forth policy, duties and responsibilities for all affected police employees.

4.8.2 PERSONNEL REQUIRED TO PARTICIPATE IN TRAINING

Examples of personnel required to participate will include, but is not limited to all:
- Certified DCI Operators.
- Law Enforcement Officers.
- Records Personnel.
- Information Technology Personnel.
- Administrative Assistants who have access to DCI related information.

4.8.3 COMMANDING OFFICERS AND SUPERVISOR’S RESPONSIBILITIES

Management and Supervisory personnel will ensure that all employees under their supervision participate, view and complete the Security and Awareness video and log sheet indicating the name and date as mandated by FBI policy.

In addition, ensure that each subordinate’s training remains in a current status. This will include those returning from administrative leave, maternity leave, military deployment, sick leave, vacation and educational training.

All records of attendance and completion of the Security and Awareness training shall be forwarded to the Terminal Agency Coordinator by the Supervisor or designee, or be made available for access by any electronic device used by the agency whose purpose is to distribute documents collaboratively to employees and capture signatures upon completion.

4.8.4 TERMINAL AGENCY COORDINATOR’S RESPONSIBILITIES

The Terminal Agency Coordinator (TAC) will notify and work in accordance with the Training Division’s Commanding Officer or designee with the initial notice of declaration every two years. The TAC will serve as the point of contact for matters relating to the Security and Awareness training of each affected employee and oversee the agency’s compliance with CJIS system policies.

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The TAC will be responsible for the maintenance of printed records completed by all affected departmental members.

4.8.5 CJIS POLICY VIOLATORS

Improper use and dissemination of CJIS related information by any employee may result in an administrative hearing, which may lead to:

- Reprimand
- Suspension
- Dismissal
Chapter 5
5.2.1 PROGRAM GOALS AND OBJECTIVES

The principal components of the Career Development Program will consist of short-term career development assignments, in-service training and specialized training unique to required job tasks. These components are intended to promote the following program goals and objectives:

- Provide meaningful work experiences for sworn members in areas outside their regular Department assignments through temporary duty assignments.
- The number of assignments per year will vary based on a number of factors including program administration and the overall staffing requirements of the agency.
- Member participation, assignment duration and assignment locations are at the discretion of the Chief of Police.
- Assist sworn members in making well-informed decisions with respect to career goals and consistent with their interests and abilities.
- Provide a means for sworn members to realize professional excellence within their chosen area and/or as a component of their Career Counseling action plan.
- Ensure that educational opportunities provided by the Department are equitably distributed with respect to the Department's Equal Employment Opportunity and Affirmative Action Program objectives.

5.2.2 IN-SERVICE TRAINING COMPONENT OF THE CAREER DEVELOPMENT PROGRAM

Proficiency and career specialty in-service training are integral components of the Department’s overall plan for Career Development.

The definitions given below pertain to the in-service training component of the Career Development Program:

Proficiency In-Service Training - This facet of in-service training is based upon the need to provide members periodic and continuing job-related instruction designed to enable them to acquire the additional knowledge, skills, and abilities required in order to remain competent in the duties and responsibilities of the job.

Career Specialty In-Service Training - Training and instruction designed to enhance a member's upward mobility and/or job satisfaction due to its concentration on goals.
5.2.3 RESPONSIBILITIES OF THE TRAINING DIVISION

The Commanding Officer of the Training Division will administer the Department's in-service training program in order to ensure that the following Career Development goals and objectives are achieved:

- Each member of the Department is afforded the necessary training required in order for him to develop and maintain proficiency within his current assignment.

- Each member assigned to a specialized area of the Department or performing a specialized function for the Department receives training required for professional development within the area of specialization.

- Each supervisory member of the Department receives adequate training to enable him to execute the duties and responsibilities of the supervisory position.

- Each member of the Department performing managerial or administrative functions receives the necessary training to enable him to execute the duties and responsibilities of the managerial or administrative position.

5.2.4 CAREER PATH TRAINING PROGRAMS

Based upon the analysis of Departmental career assessment and counseling activities, as well as other informational sources, the Training Division will offer periodic training programs for attendance by members on a voluntary basis.

Consideration for attendance of such training programs will be given to members of the Department who's identified career interests are compatible with the training topics scheduled for presentation. Such programs may be designed for delivery by the Department, or when appropriate, may be secured through outside resources.

5.2.5 MAINTENANCE OF RECORDS RELATED TO COMPLETED CAREER PATH IN-SERVICE TRAINING

The Training Division is responsible for the maintenance of written records of all proficiency and career specialty in-service training completed by Departmental members.

5.2.6 LONG-TERM CAREER DEVELOPMENT ASSIGNMENTS

Long-term career development assignments will be made to either the Resource Management Division or the Training Division.

Within the Resource Management Division, the career development position is designated specifically for the positions of Sergeant or Lieutenant and designed to provide experience in both the budgeting and personnel processes.
Within the Training Division, career development positions are established for the position of Sergeant, Lieutenant, POIII or PO II. These assignments are specifically designed to provide experience in either the training or recruiting processes.

Long-term career development assignments are generally for a period of six to twelve months.

The Office of the Chief of Police will make assignments to these positions.

5.2.7 SHORT TERM CAREER DEVELOPMENT ASSIGNMENTS

Short-term training assignments are integral components of the Department's plan for Career Development. Short-term training assignments outside the officer's regular work area provide the officer with relevant experience in the work performed within other Departmental areas and to acquaint the officer with the duties, responsibilities, skills, and abilities pertinent to the short-term assignment. Such assignments may include special assignments or project work as part of career enhancement.

5.2.8 ELIGIBILITY

To participate in a short-term training assignment, officers must meet each of the requirements specified below:

• The officer must be assigned to the Patrol Bureau.

• The officer must have attained one of the following classifications/ranks: Police Officer III, Police Officer II, Police Officer I, Police Corporal, or Police Sergeant.

• The officer must not be on probationary status at the time he requests to participate.

• The officer must be meeting the performance standards established for his regular duty assignment before a short-term Career Development assignment will be considered.

• The officer must not have received disciplinary action at the divisional level or above for the twelve-month period immediately preceding the date he is scheduled to being the assignment.

• The request must be in agreement with career goals of the officer or must be considered as a valid means toward the establishment of career goals.

• The officer must have obtained the approval of his Division Commanding Officer and Bureau Commander prior to participation.

• The officer must not have served on a short-term Career Development assignment during the six-month period preceding his application.

Officers having previously worked in a Departmental component now designated as a "Career Development Assignment Area" will not be considered for a short-term assignment in that particular area.
Members will participate in Career Development short-term assignments without loss of rank or status. Upon completion of the assignment, these officers will return, in grade, to the assignment vacated when the Career Development assignment began.

Although this phase of Career Development pertains strictly to Patrol Bureau personnel, nothing herein prohibits other work units from making intra-bureau short-term assignments in order to cross-train personnel or to meet some other legitimate employee development need. In such cases, however, the temporary assignment will be preceded by a written memorandum specifying the goals and objectives of the temporary assignment and its duration. A copy of the assignment memorandum will be forwarded to the Training Division and approved by the Office of the Chief of Police.

5.2.9 SELECTION PROCEDURE

All eligible personnel who are interested in a short-term assignment under the Career Development Plan will submit a Career Development Application Form to their immediate supervisor indicating their desire for a particular assignment area.

The officer’s immediate supervisor will review the application, discuss it with the officer if necessary, and then forward the application with recommendations through the chain of command for approval. The Bureau Commander will forward all applications to the Training Division, regardless of approval status.

When a Career Development application is disapproved, the applicant will be informed as to the reason(s) for disapproval. This responsibility will rest with the highest level of authority at which the application was disapproved. An applicant may appeal disapproval of his Career Development application in accordance with established Departmental procedures.

All Career Development Program applications will remain active until:

- The applicant is assigned to a Career Development slot.
- The applicant is transferred to a permanent position outside of the Patrol Bureau.
- The applicant is promoted to a rank higher than Police Sergeant.
- The applicant leaves the Department through resignation or employment termination.
- The applicant withdraws his request to participate and forwards a written notice to that effect.

Members may submit an application and be placed on the eligibility list at any time after they become eligible to participate. Reinstated officers will be required to wait a period of six months beyond their reappointment date before applying for Career Development.
5.2.10  RESPONSIBILITIES OF THE TRAINING DIVISION WITH RESPECT TO
SELECTION AND ASSIGNMENTS

Upon receipt of applications for a Career Development assignment, the Training Division will
cause the applications to be date and time stamped. The applications will then be filed in the
order in which they were received. A separate file will be maintained for "approved" and
"disapproved" applications.

On or about the 15th of each month, the Commanding Officer of the Training Division or his
designee will review all applications approved by Bureau Commanders. A determination will be
made as to the Career Development slots to be available as of the first day of the following month
and the personnel to be assigned per the following guidelines. The maximum number of short-
term assignments made during a single month will be determined by the Bureau Commanders in
consideration of operational goals and manpower requirements. The following guidelines shall
apply:

• No more than one officer, regardless of rank, will be assigned from the same squad at any one
time without the written permission of the affected Division Commanding Officer.

• In the event that two or more members from the same squad are eligible to participate at the
same time, the affected Division Commanding Officer will be notified and will make the
decision as to which applicant is to be assigned first. In reaching this decision, Commanding
Officers will be asked to consider the factors of seniority, rank, date of next Performance
Appraisal and the aptitudes of each applicant applied to the particular assignment under
consideration.

• Applicants who are not selected because of command decisions will be reconsidered at the
appropriate monthly selection period preceding expiration of the selected member’s
assignment.

5.2.11  SHORT TERM CAREER DEVELOPMENT ASSIGNMENT AREAS

The following Divisions are hereby designated as assignment areas for the purposes of Career
Development. The actual number of personnel to be assigned to any included area at one time will
be determined at the time assignments are being considered:

• Criminal Investigations Division
• Vice/Narcotics Division
• Special Operations Division
• Operational Support Division
• Patrol Operations Division
5.2.12  DURATION OF SHORT-TERM TRAINING ASSIGNMENTS

The duration of assignments will generally be for one calendar month or thirty workdays. However, the actual assignment period may be extended or shortened as determined to be in the overall best interest of the Department.

5.2.13  RESPONSIBILITIES OF ASSIGNMENT AREA COMMANDERS

The Commanding Officer of each assignment area addressed by this directive (or his designee) will be responsible for developing a written plan pertinent to the duties, responsibilities, and general work to be performed by personnel assigned to his command for Career Development purposes.

The written plan is to be forwarded to the Training Division for review and will necessarily include:

- A general overview of the division’s primary responsibilities, along with its organizational structure.
- The duties and responsibilities to be routinely assigned to Career Development personnel after an initial period of divisional orientation.
- A planned approach of providing job orientation pertinent to the officer assigned for Career Development, including performance criteria developed for evaluative purposes.
- An assessment of the knowledge, skill and personal ability characteristics associated with successful performance of personnel assigned to the division in general.
- An overview of any in-service training or actual experience training schedules normally followed by the division which are pertinent to Career Development assignments.

Upon approval of the divisional plans, each plan will be made available to the department’s Career Counselors to assist in any future career counseling of subordinates. A copy of the plans will be placed on file within the Training Division.

5.2.14  ASSIGNMENT EVALUATIONS

Each officer assigned to a Career Development area and assigned tasks to perform will be evaluated against program standards developed by the responsible Division Commanding Officer.

The purpose of evaluation will be:

- To inform personnel as to critical performance factors which may affect their chances of being selected for permanent assignment to the Career Development area.
- To provide evaluative data for use in long range career development of the individual, and to further assist in future Career Counseling sessions.
• To provide input for use by immediate supervisors in preparing regular Performance Appraisal evaluations.

• To ensure the goals of the program and the participant and are consistent with the goals of the agency.
5.3.1 PROGRAM OBJECTIVES

Career Counseling serves as an integral component of the Career Development Program and will be made available to all eligible sworn personnel upon request. While Career Counseling will normally coincide with the member’s annual performance evaluation process, it may be requested at any time.

Career Counseling is not mandatory. An officer who does not desire Career Counseling should so inform his supervisor at the time of the officer's annual performance evaluation.

The completed form requesting or declining Career Counseling will be forwarded, along with the evaluation instrument to the Resource Management Division, where it will be maintained in the member's personnel file.

Members may review their Supervisory Career Assessment Form on file within the Resource Management Division to ensure the information is current.

5.3.2 CAREER COUNSELORS

Each Bureau will designate selected personnel at or above the rank of Lieutenant to serve as Career Counselors. Career Counselor duties shall include:

- Meeting with assigned employees that request Career Counseling.
- Assisting in the development of their long and short-term career goals and plan of action.
- Communicating the employee's career plan with the Training Division and other division supervisors for use in determining training and career development opportunities
- Maintaining the Division’s Career Counseling records.

5.3.3 SUPERVISOR RESPONSIBILITIES

During annual employee performance evaluations, supervisors should conduct a frank and open discussion of the member's strengths and weaknesses as they apply to their current duties and responsibilities.

Supervisors should explain the Department’s Career Counseling Program and Career Development Program to all Sergeants, Corporals, and Police Officers above the rank of Police Officer I. Should the employee desire formal Career Counseling, a Supervisory Career Assessment Form should be completed in its entirety. The original form and one (1) copy should be forwarded through the chain of command to the employee’s Bureau Commander.
5.3.4 BUREAU COMMANDER RESPONSIBILITIES

Bureau Commanders shall assign an appropriate Career Counselor to each employee desiring formal Career Counseling. One (1) copy of the employee’s Supervisory Career Assessment Form will be sent to the assigned counselor. One (1) copy will be sent to the Commanding Officer of the Resource Management Division for inclusion in the employee’s personnel file and one (1) copy will be sent to the Commanding Officer of the Training Division to assist in preparing materials for the Career Counselors.

5.3.5 TRAINING DIVISION RESPONSIBILITIES

The Commanding Officer of the Training Division is responsible for the following:

(1) Developing and delivering a training program to all individuals serving in the capacity of a Career Counselor. Following completion of training, Career Counselors will be capable of the following:

- Assessing the knowledge, skills and abilities of a member in comparison with the knowledge, skills and abilities required for successful performance within the position or assignment area sought by the member.

- Conducting the Career Counseling interview and properly completing the Supervisory Career Assessment Form.

- Assisting members in developing written plans of action related to the accomplishment of their career goals.

- Demonstrating a working knowledge of Departmental and City programs applicable to training and development, as well as the policies and procedures applicable to participation in such programs, and offer options of goal achievement utilizing the various employee enhancement programs.

(2) Ensuring that Career Counselors receive copies of the member’s in-service training records and most recent performance evaluations for use in the Career Counseling sessions.

(3) Evaluating information provided by Career Counselors to establish Departmental priorities for the development and delivery of in-service training required by members in relation to identified career goals.
5.4.1 GENERAL POLICY

The Department recognizes the value of participation by members in professional associations having goals and objectives compatible to those of the Criminal Justice system in general, and of the police profession in particular. As a matter of policy, the Department encourages such participation by members, recognizing that such associations are often beneficial to both the member and the Department. To clarify the Department's position in regard to membership in such associations, certain policies have been adopted and are set forth in this directive.

5.4.2 ASSOCIATION CLASSIFICATIONS

The Department recognizes three general types of professional service associations:

Police Alumni Associations

A police alumni association is an organization composed of graduates who have successfully completed course work recognized by the particular association as its membership criteria.

Members of the Department are eligible to join such associations upon satisfactory completion of the prescribed course of study.

Departmental sponsorship of members in police alumni associations is limited to persons having completed administrative officer's training courses, equivalent to college level programs, and administered by institutions of recognized competence.

Examples: F.B.I. National Academy; Southern Police Institute, Administrative Officer's Course; Northwestern University, Traffic Institute, Traffic Police Administration Training Program; N.C. State Administrative Officer's Management Program.

Specialized/Professional Service Associations

A specialized/professional service association is an organization composed of members sharing common interests and group goals which are narrowly directed toward a particular function or specialized phase of law enforcement.

Members of the Department are eligible to join such associations at any time, but Departmental sponsorship is limited to those occasions when the member is actively assigned to a specialized unit and the membership is considered beneficial to the Department, as well as the member.

Examples: Internal Affairs Investigators' Association; North Carolina Juvenile Officers Association, etc.
General Police Associations

A general police association is an organization composed of members who are eligible to join by virtue of their law enforcement employee status, or by virtue of their particular status as an identifiable group or class of law enforcement officers.

Members of the Department are eligible to join such associations at any time they choose, upon meeting the association's membership criteria and upon payment of dues or fees charged by the association.


5.4.3 DEPARTMENTAL SPONSORSHIP

The Department may elect to sponsor memberships of personnel in police alumni or specialized/professional service associations. Sponsorship by the Department, in such cases, shall be limited to payment of initial and annual membership dues assessed by the subject association. Payment of membership dues in regard to general police associations shall be the responsibility of the individual association members.
Chapter 6
6.1.1 GENERAL POLICY

The Chief of Police is responsible for the assignment and transfer of all personnel within the Department. The provisions of this Directive shall apply to all such movements, except when deemed necessary by the Chief of Police.

The Chief of Police will make inter-bureau assignments and transfers of all sworn and non-sworn managers and supervisors.

Bureau Commanders will make intra-bureau assignments and transfers of sworn and non-sworn supervisory personnel within their command. Intra-divisional assignment and transfer occurs at the initiative of the Division Commanding Officer with the approval of the appropriate Bureau Commander.

Vacancies will be announced by the Resource Management Division. The announcement will describe the selection criteria for the position(s) to be filled. The criteria will be based upon the skills, knowledge, and abilities required for the assignment, including education, experience, any specialized skill(s) and length of experience required.

The Resource Management Division is responsible for maintaining an archive of all transfer processes in accordance to Division Standard Operating Procedures.

6.1.2 POLICE OFFICER VACANCY

All Police Officer II’s and Police Officer III’s are eligible to be considered for assignment to any position designated to be filled by a Police Officer.

The Commanding Officer of a Division with a vacancy will notify the Resource Management Division of the desire to fill the vacancy. The Resource Management Division will announce the vacancy through GPDNET providing interested personnel eight (8) calendar days to apply. The announcement period is at the discretion of the Bureau Commanding Officer. The announcement period duration and closing date may be extended if necessary. Any extensions or modifications to the announcement period and closing date will be announced through GPDNET.

The announcement will invite all qualifying police officers to apply and will also include a closing date for the Transfer Request Form submission.

The applicant will forward a copy of the Transfer Request Form via email to his/her immediate supervisor along with a “cc” (carbon copy) to the Resource Management Division Transfer Request Inbox (“Email, RMD Transfer Requests”). The Resource Management Division copy serves as notification that a request is being processed. Transfer emails time-stamped prior to or after the open period will not be accepted. The Transfer Request email should indicate “Transfer Request” in the email subject line. The electronic transfer request form is located on GPDNET in the following file: Documents and Forms/Transfer Forms.
The officer’s immediate supervisor will review the transfer request and complete the Transfer Potential Evaluation section. The supervisor will then forward the Transfer Request form via email to his/her immediate supervisor. Based on the officer’s performance in his present assignment and his potential of performing satisfactorily in the position sought, the Commanding Officer and the Executive Officer will determine whether the officer should be considered for transfer and express written concurrence or non-concurrence with the request in the Transfer Potential Evaluation section. A non-concurrence from any member of the applicant’s chain of command does not eliminate the officer from the competitive process. The Commanding Officer will forward the completed Transfer Request Form to the Resource Management Division Transfer Inbox.

The employee’s Commanding Officer is responsible for ensuring that recommendations affecting an officer’s viability as a candidate for transfer be made known to the officer. The applicant may request a final copy of the Transfer Request Form once the process has been completed and the vacancy has been filled. The final copy will include all transfer potential and feedback comments.

The Resource Management Division will receive and maintain a file for each vacancy that is announced. When the closing date for applications has expired, all applications will be forwarded to the Commanding Officer whose vacancy is to be filled.

Methods utilized by the Department to select personnel for assignment to Police Officer positions within Divisions having vacancies will include competitive procedures as indicated in DD 6.1.1. The Resource Management Division will ensure compliance with CALEA standards for all processes and will be responsible for archiving all documentation of request, competitive processes, and selection criteria.

### 6.1.3 IMPLEMENTATION OF INTER-BUREAU TRANSFERS

Commanding Officers responsible for filling a vacant non-supervisory position will review all Transfer Request Forms and conduct an interview with each applicant prior to making a decision.

The Commanding Officer will make his selection from the Transfer Request Forms and scheduled interviews.

Due to the nature of specialized unit responsibilities, it is recognized that the Commanding Officer responsible for filling a specialized unit vacancy may at his discretion require additional testing procedures.

Upon conclusion of the review of Transfer Request Forms and interviews, the Commanding Officer will make written recommendations through channels to the Chief of Police. The recommendation will include documentation as to the date of review, all officers considered, selection criteria, and final recommendations for transfers. A copy of the approved recommendations, Transfer Request Forms and interview questions will be maintained in the Resource Management Division.

The Commanding Officer of any Bureau may at his discretion transfer personnel in non-specialized units within the Bureau to meet staffing levels.

When making assignments or transfers, the Chief of Police may consider all requests for transfer, all recommendations and the disciplinary record of any officer being considered.
6.1.4 TRANSFER OF SUPERVISORS (CORPORAL/SERGEANT)

Supervisors may not transfer without losing their rank, except as noted below. These transfers are transfers of personnel, not positions.

- Division Commanding Officers may transfer supervisors in grade within their assigned Division.
- Bureau Commanders may transfer supervisors in grade within their assigned Bureau.
- The Chief of Police may transfer supervisors in grade within the Department.

Supervisors are eligible to be considered for assignment to any position designated to be filled by an officer of the respective rank.

Any supervisor desiring an inter-bureau transfer will forward a Transfer Request Form to the Resource Management Division Transfer Request Inbox (“Email, RMD Transfer Requests”). The Transfer Request will include the name of the specific Bureau and Division to which the transfer is requested. The Transfer Request Form is located on GPDNET in the following file: Documents and Forms/Transfer Forms.

Note: The transfer potential and supervisor comment sections are not required to be completed on the Transfer Request Form at the time of submission. The Commanding Officer with the vacancy to be filled will determine if this information is needed and request it from the affected Command Staff.

The announcement period for all supervisor positions will be for the duration of a five (5) day business week (Monday – Friday). To allow for a five (5) day posting period exceptions may be granted for holidays. The Resource Management Division will post the vacancy announcement prior to noon on Monday and close the announcement period at 1700 on the following Friday. Transfer Request Forms received in the RMD Transfer Inbox after 1700 on the closing date will not be forwarded to the affected Division Commander for consideration.

Supervisor transfer requests may be submitted anytime (referred to as “open requests”), and will be maintained until December 31st each year. A supervisor may have a maximum of two separate open requests on file at any given time. All open requests will be purged on December 31st. If a supervisor has two open requests on file and a vacancy is announced for other than those for which open requests have been submitted, the supervisor may submit a request for the current vacancy. That request will not be considered an open request and will be invalidated if the supervisor is not selected once the process is closed. The two open requests will be maintained.

Commanding Officers responsible for filling a vacant supervisory position will review all Transfer Request Forms prior to making a decision. In order to reduce the lag time associated with supervisor transfers, the affected Commanding Officer will be expected to provide the Chief of Police with a recommendation prior to the following Friday. This will enable to Commanding Officer of the Division where a new vacancy has been created (if outside of Patrol) to post that vacancy with the Resource Management Division on the following Monday.

Nothing in this Directive prohibits the Chief of Police from making supervisory changes due to operational or personnel concerns.
6.1.5 FEEDBACK

Upon conclusion of the interview process the Commanding Officer of the division responsible for filling the vacancy will complete the Feedback section of the Transfer Request within 30 days of selection. The completed form will be forwarded via email to the Resource Management Division Transfer Inbox. The Resource Management Division will provide the applicant with an email copy of the Transfer Request Form containing the completed feedback section. The purpose of the Feedback form is to assist the candidate in future transfer opportunities.
6.2.1 GENERAL POLICY

Newly hired, promoted, or transferred employees need an orientation concerning the job they have been selected to perform. In addition, an on-the-job training program must be completed and specialized training necessary for the position must be identified and delivered. It is the intent of this directive to provide a method for administering the orientation, on-the-job training, and identification of required specialized training for such employees.

6.2.2 ASSIGNMENT ORIENTATION REQUIRED

The provisions of this directive are applicable to the following employees of the Department (subject to exceptions below):

- All newly hired employees.
- All employees transferred to a new duty position.
- All employees promoted to a position below the rank of Police Captain or Non-sworn Director.

The provisions of this directive are not applicable to the following employees of the Department:

- Employees newly hired in the position of Police Trainee or newly appointed to the position of Police Officer I after completing the Police Basic Introductory Course.
- Employees transferred in grade to another identical position within the same division.
- Employees promoted to higher ranks in the same position on the basis of noncompetitive examination (i.e., Police Officer I to Police Officer II) where the duties of the position do not change significantly.
- Members of the Police Reserve Corps and School Crossing Guards.

6.2.3 CONTENT OF THE ORIENTATION

The affected employee will be briefed on the following topics:

- Management, administration, supervision, and personnel policies of division and squad.
- Support services and relationship of division and squad to other divisions, units, and outside agencies.
- Division Standard Operating Procedures, special programs, operational plans, and the Accreditation process.
- Performance standards for the position.
The employee will be assigned to supervised on-the-job training with another member of the division for a period of time as designated by the employee's Division Commanding Officer.

Specialized training that is required (mandated by law or other authority) for the position will be identified. (For example, a new Traffic Enforcement Officer must have certification in speed measuring devices.) Other training, such as interview/interrogation training for new detectives, will not be addressed in this process, although the Department's Multi-Phase Training Program has provisions for this training.

6.2.4 CONDUCTING THE ORIENTATION

The orientation will be directed by the affected employee's Division Commanding Officer and shall be conducted by the employee's immediate supervisor.

The orientation must be conducted within ten working days after the date the employee reports to the new position.

6.2.5 REPORTING THE ORIENTATION

An Assignment Orientation Report (PS-POL-588-3363) will be prepared to document the orientation. Copies of the report will be distributed as follows:

- One copy to the Resource Management Division.
- One copy in Employee's division personnel file.
- One copy for division use, if needed.

The Assignment Orientation Report will be completed and routed within ten working days after the date the employee reports to the new position.

6.2.6 RESOURCE MANAGEMENT DIVISION RESPONSIBILITIES

Upon receipt of the Assignment Orientation Report from the Division Commanding Officer, the Resource Management Division will coordinate the following action concerning the employee:

- The employee will be scheduled for any required specialized training identified in the report.
- The employee will be entered in the appropriate place in the Department's Multi-Phase Training Program.

Assignment Orientation Reports will be maintained on file in the Resource Management Division for a period of one year after they are received.
The Department recognizes that certain positions are likely to produce stress beyond the normal level for employees and their families due to the sensitive nature and working conditions of the positions. In recognition of that potential, the Department has established an Assignment Limitation Policy in the Vice/Narcotics Division.

For all sworn members of the Vice/Narcotics Division, the Commanding Officer of the Division will consider the member’s job performance, apparent ability to deal with the job stress factor, attitude towards the assignment, and any other factors appropriate for consideration for continued assignment. Any time that these factors indicate that it is in the Department’s best interest for the member to terminate his assignment in Vice/Narcotics, the Commanding Officer will make such recommendation to the Chief of Police.

At such time as sworn members of the Division at the rank of corporal and below have been assigned to the Division for five years, the Commanding Officer will make a recommendation to the Deputy Chief of the Investigative Bureau as to whether their assignment should be extended. The Deputy Chief, after evaluating the recommendation, may grant an extension (normally for one year). Additional extensions may be granted if deemed in the best interest of the Department.

The length of service for the Commanding Officer and supervisory staff of the Vice/Narcotics Division will be determined by the Chief of Police.
6.4.1 GENERAL INFORMATION

The Department recognizes the need for occasional limited duty assignments for its employees due to illness, injury, or a traumatic experience.

Limited-duty status is a privilege extended to Departmental employees during periods of disability. The Department reserves the right to approve, modify, or terminate an employee's limited-duty request or status as necessary to ensure the best interests of the Department are addressed.

With the exception of pregnancy, continued assignment to limited duty beyond 130 business days is the exception rather than the rule and shall be made only after consideration of all available information concerning the prognosis for the employee's return to full duty. Also, at any time during the 130 day period, the employee may be required to undergo a re-evaluation by his physician or the City's physician to determine when he will be able to return to full duty status, which will include an indication of the employee’s current medical status. The prospect of continued long term disability may require the employee to pursue medical retirement, or seek other employment based on his established limitations.

Commanding Officers/Directors shall seek information from employees who are not present for duty due to any illness or injury involving a short-term duration. If an employee's injury or illness requires medical opinions or other information pertaining to fitness for duty, all correspondence will be conducted by the Resource Management Division. As medical restrictions allow, employees are required to return to work as soon as possible.

Employees must successfully complete any testing or evaluation required, receive approval from the Commanding Officer of the Resource Management Division and their respective Division Commander before returning to a full duty status from a limited duty status.

6.4.2 REQUEST FOR LIMITED DUTY

An employee must request limited duty assignment by memo through channels to his Bureau Commander. A doctor’s statement of duty restrictions must be attached, as should an estimate of how long the employee will be restricted from full-duty status. Personnel requesting to work limited duty as a result of being injured, must be cleared for such duty by the City Medical Services and must notify the Resource Management Division of such clearance.

Approval of limited duty status will be made at the discretion of the employee's Bureau Commander.

The Resource Management Division will be notified by each Bureau when a member is granted a limited duty assignment or placed on workman’s compensation status. This will be accomplished by forwarding the employee's request for Limited Duty to the Commanding Officer of the Resource Management Division. This reporting function may also be accomplished at the divisional level if deemed appropriate.
The Resource Management Division will be responsible for supplying the office of the Chief of Police with a complete listing of all departmental members assigned to limited duty or workman’s compensation status monthly.

6.4.3 ASSIGNMENT OF LIMITED DUTY PERSONNEL

Upon the approval of an employee’s request for limited duty, the affected Bureau Commander will forward the request and related documentation to the Commanding Officer of the Resource Management Division. After reviewing the needs of the Department and the abilities of the employee, the Commanding Officer of the Resource Management Division will assign the employee to a Division for a temporary limited duty assignment.

The Division Commanding Officer to whom a limited duty employee is temporarily assigned shall be responsible for normal administrative and supervisory control of that employee, including attendance, and other records, mode of dress, duty hours and other related matters.

6.4.4 RESTRICTED ACTIVITIES

Limited duty assignments are intended to be purely administrative in nature. Officers are not expected to exercise any law enforcement authority while on limited duty, they shall not engage in any activity which is beyond the physical limitations placed on the officer by his or the City's physician.

Officers assigned to limited duty status shall not wear a police uniform unless authorized by competent authority.

Employees will not engage in Secondary Employment while on limited duty status.

6.4.5 CARRYING OF SERVICE WEAPON

The Division Commanding Officer to whom a limited duty officer is temporarily assigned will advise the officer if they are permitted to carry their service weapon while on the limited duty assignment. Following this determination by the Commanding Officer, an officer assigned to limited duty may carry their service weapon on duty under the following conditions:

- If the officer’s mode of dress is consistent with the description of the Class “F” Plainclothes Positions described in Section 15.1.2 of Directive 15.1, the officer may carry their service weapon in the manner and with the limitations described for these plainclothes positions.
- If the officer’s mode of dress and/or manner of carrying the weapon does not rise to the level described for the Class “F” Plainclothes Positions, the service weapon must be kept concealed and out of view from the general public.

If officers have not met their annual in-service training requirements, they shall relinquish their service weapon(s) to the Commanding Officer of the Training Division. To this end, all in-service training for the purpose of continued certification must be completed by December 31st of each year.
6.4.6 RETURN TO FULL-DUTY STATUS

Employees are expected to return to full-duty status as soon as circumstances permit. A doctor’s statement releasing the employee for full-duty status must be forwarded to the affected employee’s Bureau Commander. Prior to returning to work on a full duty status, after having been assigned on limited duty as a result of being injured, personnel must be cleared for such duty by City Medical Services and must notify the Resource Management Division of such clearance.

The Resource Management Division is responsible for monitoring the medical status of limited-duty employees, including securing medical reports, evaluations, and other documentation to determine the employee’s readiness to return to regular duty status.

All employees must satisfy their annual in-service training requirements prior to returning to full duty status.
6.5.1 GENERAL

The purpose of this directive is to clarify policies and procedures of the Greensboro Police Department as they relate to the evaluation of the performance of its employees. Supervisory personnel, who are routinely responsible for performance evaluations, will become thoroughly familiar with the contents of this directive, as well as the guiding City policies upon which the directive is based. In this directive the terms "appraisal" and "evaluation" are used interchangeably.

Performance evaluations are necessary in order to meet a variety of worthwhile objectives. There is an ethical and a practical need to deal fairly and impartially with employees in all matters affecting their pay, transfer and promotional opportunities, Career Development options, and other matters routinely associated with personnel administration.

Properly prepared evaluations are valuable tools which assist the Department in meeting its objectives of maintaining and improving performance at all levels, providing a means for personnel counseling, identifying training needs of employees, and assuring that the larger goals of the Department are met with respect to maximizing productivity and efficiency at all levels.

6.5.2 TYPES OF PERFORMANCE EVALUATION

The evaluation system of the Department will accommodate three general classifications of performance evaluation. These are defined as follows:

- Annual Performance Appraisals - Annual performance appraisals will be completed for all personnel including Reserve Officers, as provided for by standard procedures of the City of Greensboro and further clarified in this directive. Annual appraisals consist of the yearly performance record of an employee, rated against the performance standards established for the employee's position or job within the Department.

- Quarterly Performance Appraisals - Quarterly performance appraisals will be completed for all probationary personnel including Reserve Officers. Quarterly appraisals consist of the quarterly performance record of an employee, rated against the performance standards established for the employee’s position or job within the Department. The quarterly evaluation will be documented utilizing the same form as the annual appraisal for a particular employee.

Probationary police officer employees will be rated in accordance to established standards outlined in the Police Basic Introductory Course and Police Training Officer (PTO) Program. Upon successful completion of the PTO training program, police officers will be rated upon their quarterly Divisional transfer date (as defined in Departmental Directive 6.1.5) until successful completion of their respective first year sworn solo assignment. This evaluation instrument will serve as the quarterly and transfer evaluation for the officer.
• Special Purpose Evaluations - In furtherance of the Department’s promotion and selection procedures, supervisors may be required to complete special purpose evaluations out of sequence with the employee’s normal evaluation cycle.

6.5.3 PERFORMANCE EVALUATION PROCEDURES

Performance evaluation for full-time budgeted employees will be conducted annually in accordance with a printed Employee Evaluation Summary provided by the City Human Resources Department, applicable city guidelines and applicable Standard Operating Procedures. Performance standards may be found in each Divisions’ Standard Operating Procedures or other documents addressing job description and/or performance made available to the employee prior to the rating period. The performance standards established for each position define specific job tasks which are applicable to that position. The job tasks are those which are required and expected from an employee in that position.

Any performance evaluation system which may be developed for use in the Police Department will conform to the City performance-based evaluation system.

An employee’s evaluation will be conducted by the employee’s immediate supervisor. Supervisors will monitor the performance of employees throughout the months preceding the due date for appraisals and keep accurate records pertinent to the employee’s performance and/or progress.

In order to ensure the success of the evaluation program, supervisors will counsel with each employee at the beginning of the normal rating period to familiarize employees with the performance expected, and the evaluation rating criteria the supervisor will apply to determine the employee’s performance rating.

Supervisors will advise employees in writing whenever their performance is deemed unsatisfactory. Such notification must be given to the employee at least ninety days prior to the end of the rating period.

Prior to the actual completion of evaluation forms used in conjunction with the performance appraisal, the supervisor will conduct a preevaluation interview with the employee to advise the employee of the supervisor’s views and to provide the opportunity for input from the affected employee.

When an evaluation is due for an employee, the supervisor will rate the employee’s actual performance against the performance standards established for the employee’s position.

6.5.4 RATING THE EMPLOYEE’S PERFORMANCE

The rating the supervisor formulates (with respect to each performance standard) should be based upon a consideration of the employee’s total performance over the course of the entire rating period, taking into account the rating possibilities applicable to the standards and the following considerations:
• Does the employee’s performance indicate exceptional performance or is it inconsistent in meeting the objectives and/or prevailing work standards established for the position?

• How does the employee’s overall performance relate to the performance standards and the rating possibilities?

• Has the employee received commendation, counseling, or discipline relative to a specific performance category? If so, these should be included in the “Rater’s Comments” narratives.

An approved Greensboro Police Department evaluation form or memorandum will be used to complete the evaluation. The comments section of this form will be used to document all rating levels of performance. Documentation should consist of a brief synopsis of the employee’s overall performance. Should the rater require more space to complete the narrative than is provided on the evaluation form, the rater shall type “See memorandum” in the appropriate comments section and prepare a memorandum with the rater comments. The continuation memorandum, if used, will be forwarded to the Division Commanding Officer for quarterly evaluations and to the Chief of Police for Annual Evaluations as an attachment to the evaluation form.

6.5.5  RATING CATEGORIES

The employee will be rated on each performance category following the applicable measurement definitions provided for their specific evaluation instrument. There is one rating system in use in the Department. In this system the rating for each listed standard may be one of six possibilities:

• Extended
• Level I
• Level II
• Level III
• Level IV
• Level V

When the rating is either Level I, IV, or V, the supervisor will provide specific written commentary to fully substantiate his rating of the employee’s performance.

After rating the employee on each of the performance categories, the supervisor will determine the employee’s overall rating for the evaluation period. The rating possibilities applicable to individual performance standards apply to the overall rating as well and are defined as follows:

• Extended - Performance rating cannot be determined. Rating period is extended ninety days to allow a longer time to determine performance rating.

• Level I – Poor Performance - Performance at the present level is not acceptable. The employee is inconsistent in meeting objectives and/or prevailing work standards established for the position. Probation is warranted, and if the employee does not demonstrate a significant improvement in performance during the following ninety days, demotion, suspension, or termination may be warranted.
• **Level II – Marginal Performance** - Performance at its present level meets the minimum objectives and/or work standards for the position. Improvement is desirable. As applied to new employees, this rating indicates that the performance lacks some aspects of job knowledge, which may be gained through additional experience.

• **Level III – Meets Expectations** - Performance at the present level is entirely acceptable. The employee is consistent in meeting, and may occasionally exceed the objectives and/or work standards established for the position. The employee is doing a good job of providing the services required and expected of his/her position.

• **Level IV – Exceeds Expectations** - Performance at its present level exceeds the objectives and/or work standards established for the position. The employee, on his/her own initiative, often goes beyond what is required and expected.

• **Level V – Superior Performance** - Performance at its present level consistently exceeds the objectives and/or work standards established for the position. The employee, on his/her own initiative, routinely goes well beyond what is required and does a superior job of providing services required and expected.

In the event of an overall rating other than Level II or III, the following will apply:

• To qualify for an overall rating of Level IV or V the employee must have clearly demonstrated exceptional performance which is significantly above that required by the established standards for the employee’s position.

• In the event of an overall Level I rating, the employee’s supervisor will complete a memorandum detailing the specific performance expected, and outlining specific steps for improvement. The employee will be afforded a three month period to improve his performance. At the end of the three-month period, the employee will be reappraised, and if improvement to an acceptable level is made, the salary increase previously deferred may be granted. However, if a Level I level of performance has continued, the employee may be terminated.

• If, after review of the employee's performance, the supervisor is unable to determine an accurate performance level from the five levels of performance defined by the appraisal system, the extended rating may be used. This allows a three month extension of the evaluation period after which a final evaluation rating for the employee is made.

### 6.5.6 REASSIGNMENT AND/OR TRANSFER OF SUPERVISORS OR EMPLOYEES

When an employee is reassigned and/or transferred, he must be given a performance evaluation by his supervisor and the evaluation forwarded to the new supervisor for consideration when completing the next required evaluation. The same is true for each subordinate when a supervisor is reassigned or transferred. The foregoing is unnecessary if the employee(s) were evaluated within ninety days of the reassignment or transfer.
6.5.7 COMPLETING AND ROUTING PERFORMANCE APPRAISAL REPORT

Should the overall rating level change from the last evaluation (quarterly or annual), the Rater will, prior to service, notify their supervisor of the change.

After the instrument is served on the employee, the Performance Appraisal Report will be forwarded to the Rater’s Supervisor who will review, sign and forward it to the Resource Management Division.

The supervisor will discuss the Performance Appraisal Report with the employee and provide the employee with an opportunity to make written commentary pertinent to the appraisal if he so chooses.

Upon conclusion of the appraisal interview, the employee will sign the report, indicating that the report was discussed with the employee. The employee's signature does not indicate his concurrence or nonconcurrence with the rating indicated.

The supervisor will provide the employee with a copy of the completed Performance Appraisal Report or memorandum as approved by the Division Commanding Officer.

After the performance appraisal interview with the employee, the Performance Appraisal Report will be forwarded, through channels, to the Resource Management Division and include:

- The original, signed Performance Appraisal Report.
- A copy of the Performance Appraisal Report.
- The original, signed “Supervisory Career Assessment Form”.

All Performance Appraisal Reports will be reviewed for conformance to policy and appropriate salary recommendations will be made by the Resource Management Division.

Performance Appraisal Reports will be retained by the Department for a period of three years from the date the evaluation is rendered. This is true for both contested and uncontested evaluations.

6.5.8 FAIRNESS OF THE EVALUATION PROCESS

In order to accomplish the Department’s objectives of fair and impartial personnel administration and improved performance at all levels, each supervisory officer will uniformly apply evaluation procedures.

When preparing evaluations, supervisors will make every reasonable effort to:

- Eliminate from consideration any performance which occurred at some other time than the specific period covered by the current performance appraisal.

- Avoid being unduly influenced by his perception of the employee’s personality when preparing the evaluation. The objective of performance appraisal is to evaluate performance, not personality.
• Ensure that evaluative judgments are based upon a clear understanding of the job standards and adequate documentation of performance.

Superior officers will consider the quality of performance appraisals prepared by supervisors when determining the supervisor’s own performance appraisal rating.

6.5.9 TRAINING OF SUPERVISORS TO MEET PERFORMANCE EVALUATION RESPONSIBILITIES

In conjunction with the City Human Resources Department, the Training Division will develop and deliver suitable instruction to prepare supervisors to meet performance appraisal responsibilities. The preparatory training will occur as soon as possible following an employee’s promotion or appointment to supervisory status.

The above mentioned appraisal responsibilities include, but are not limited to, career counseling. All supervisors are responsible for counseling employees under their direction so that these employees may pursue their individual career goals.

Supervisory training will include instruction enabling supervisors to advise employees on matters concerning career goals. Upon completion of supervisory training reference career assessments, supervisors are expected to:

• Assess the knowledge, skills and abilities of an employee in comparison with the knowledge, skills and abilities required for successful performance within the position or assignment area sought by the employee.

• Develop a working knowledge of Departmental and City programs applicable to training and development, as well as the policies and procedures applicable to participation in such programs.

6.5.10 MONITORING THE EVALUATION SYSTEM

The Resource Management Division will conduct an annual inspection of the Department’s evaluation system. The annual inspection will contain a statistical analysis for the purpose of identifying the percentages of each overall rating category to be used to ensure that the system is continuing to function properly.

Policies and procedures pertinent to rating police trainee performance and other special purpose appraisals may be addressed in other appropriate chapters of the Department’s Directives Manual or in the Standard Operating Procedures of responsible divisions.
6.5.11 APPEALS OF PERFORMANCE EVALUATION

Any employee may appeal the performance evaluation received, whether it be quarterly or annual. The appeal procedure will be the same; however, a quarterly evaluation can only be appealed to the next level of supervision above the evaluating supervisor. Once a decision is rendered and all documentation filed, the decision will stand. The affected employee will have the option to revisit the issue during the annual appraisal. The employee will have five business days from the time of the evaluation conference in which to appeal. Appeals must be in writing, in memorandum form, and must state the specific grounds or reasons for the appeal. Appeals will be delivered to the supervisor conducting the performance evaluation for forwarding through the chain of command. Any such appeal will be handled through the chain of command to the Deputy Chief of Police for the affected Bureau, who is the final authority in performance evaluation matters.

Within the Department, supervisory personnel to whom an appeal is directed have five business days from the time the appeal is entered into the chain of command to respond to the appeal of the employee.

Business days are defined as Monday through Friday, 8:00 a.m. to 5:00 p.m., excluding Saturday, Sunday, and recognized City Holidays.
6.6.1 POLICY STATEMENT

It is the policy of the Greensboro Police Department to identify, evaluate, select and elevate qualified candidates to increased levels of responsibility within the agency. The following processes are designed to ensure fairness and consistency in the selection of sworn employees for advancement or promotion.

This procedure has been developed and will be administered by a Promotional Board. The Promotional Board shall consist of the following individuals who will administer the promotional process as directed by the Chief of Police:

- Commanding Officer, Management Bureau
- Commanding Officer, Training Division
- Commanding Officer, Resource Management Division
- Commanding Officer, Professional Standards Division
- Commanding Officer, Patrol or other Operational Division (As determined by the Chief of Police)
- Any other member deemed necessary by the Chief of Police

All advancements/promotions within the Greensboro Police Department shall be made at the direction of the Chief of Police. The Promotional Board will ensure that an announcement of upcoming advancement and promotional testing processes will be made by the Management Bureau at least 90 days prior to the testing date. This announcement will give instructions to potential candidates as to declaration procedures.

Police Officer II and Police Officer III are considered non-supervisory classifications. Corporal, Sergeant, Lieutenant, Captain and Deputy Chief are considered supervisory ranks. Personnel promoted to the supervisory ranks are not eligible to participate in the advancement process for the non-supervisory classifications.

The advancement and promotional processes will be reviewed at least annually and revised as necessary.

All affected personnel are responsible for ensuring the security of test materials and the integrity of the testing process.

6.6.2 CAREER ADVANCEMENT PROCESS FOR NON-SUPERVISORY CLASSIFICATIONS

POLICE OFFICER II

For advancement to the classification of Police Officer II, candidates must have accomplished the following:

- Successfully complete the annual Police Officer II written exam by achieving a minimum score of 70; and
• complete a total of three years service, beginning as a Police Officer I; and
• have received a “meeting expectations” or better on the last two annual performance evaluations,

The Management Bureau will administer the Police Officer II test during the calendar year of their three year sworn anniversary. The advancement will become effective on the candidate’s sworn anniversary date. Any Police Officer I who fails to pass the Police Officer II written exam after three (3) attempts will be the subject of an administrative investigation regarding competency and may be subject to discipline.

POLICE OFFICER III

For advancement to the classification of Police Officer III, candidates must have accomplished the following:
• Successfully complete the annual Police Officer III written exam by achieving a minimum score of 70; and
• complete a total of eight years of full-time service, beginning as a Police Officer I, with a minimum of five years of service as a Police Officer II; or
• complete a total of six years of full-time service with the Department, beginning as a Lateral Police Officer I, with five years of full-time service as a Police Officer II; and
• have received a “meeting expectations” or better on the last two annual performance evaluations.
• Service tenure requirements must be met while employed as a full-time sworn Officer with the Greensboro Police Department.

A Police Officer III candidate may test during the calendar year of their eight year sworn anniversary. The advancement will become effective on the candidate’s sworn anniversary date.

The Management Bureau will administer the Police Officer III Examination in the first quarter of every calendar year. Failure to appear at the announced time and location for the written exam may result in a candidate being disqualified from the process.

Lateral Officer Exceptions: Following their release from probationary status; officers hired under the Lateral Officer Program will be credited with 2 years of service as a sworn law enforcement officer toward future classification/promotion requirements. All other qualification requirements apply.

RE-TESTING

At the conclusion of the written examination process for each non-supervisory classification, each participant will receive a score.

Any candidates failing to achieve the minimum passing score of 70 on the written examination for their respective classification will be given the opportunity to re-test for that classification within forty-five (45) days. The date for the re-test will be set by the Management Bureau. Any candidates failing to achieve the minimum score on the re-test must wait until the test is offered to all eligible personnel to participate in the testing process again.
6.6.3 PROMOTIONAL PROCESS FOR SUPERVISORY RANKS

The eligibility requirements and processes used for promotion within the Greensboro Police Department are specific to the supervisory position being sought. The promotional process for the ranks of Corporal, Sergeant and Lieutenant will be administered by the promotional testing vendor and approved by the Chief of Police. The promotional process for the ranks of Captain and Deputy Chief will be at the discretion of the Chief of Police.

The eligibility requirements may include total years of sworn law enforcement service, or years of service at a specific grade or rank. Officers may not test in the same calendar year as the year in which they were previously promoted. The process used may include some, or all, of the following:

- A written examination.
- An Interactive Assessment Exercise. The Interactive Assessment Exercise may include but not be limited to role-playing, interviews or other situational, interactive exercises.
- An Accomplishment Record, as defined at the time of the process. The Accomplishment Record is a description of life/work experiences, training and accomplishments created by the candidate, at the direction of the test vendor, which may include demonstrated life experiences, training and accomplishments relevant to the rank for which the candidate is applying. This document will not be scored, but will provide supplemental information to be considered during the selection process.
- An interview with the Chief of Police, or his designee, prior to promotion to a supervisory rank.

CORPORAL

Eligibility: To be eligible for promotion to the rank of Corporal, a Police Officer II or Police Officer III must have accomplished the following:

- Completed a minimum of two years full-time employment as a Police Officer II; and
- have received a “meeting expectations” or better on the last two annual performance evaluations; and
- achieve a score placing the candidate within the top thirty-five (35) tested candidates on the Corporal’s written exam, including ties; and
- complete the interactive assessment exercise.

Process: The scores from the written exam and interactive assessment exercise will be averaged into a final score. The top thirty-five (35) candidates and ties will be placed on the eligibility list. Promotions to Corporal will be made by the Chief of Police.

The promotions are not required to be made in numerical order. The eligibility list will remain in effect until the conclusion of the next testing process, and the publication of an updated eligibility list.

This entire promotional process is designed to assist the Chief of Police to identify and evaluate the promotional potential of the candidates and in making a promotional decision.
SERGEANT

Eligibility: To be eligible for promotion to the rank of Sergeant, a candidate must have accomplished the following:

- Must have been at the rank of Corporal and/or the classification of Police Officer III in the calendar year prior to testing, (Note: Corporal candidates will not be allowed to test in the same calendar year in which they were promoted to Corporal unless they were advanced to the classification of Police Officer III preceding the year of testing); and
- have received a “meeting expectations” or better on the last two annual performance evaluations; and
- achieve a score placing the candidate within the top thirty-five (35) tested candidates on the Sergeant’s written exam, including ties; and
- complete the interactive assessment exercise; and
- complete an Accomplishment Record as defined at the time of the process.

Process: Following the written exam, the top 35 candidates and ties will participate in the interactive assessment exercise. The scores from the written exam and interactive assessment exercise will be averaged into a final score. The top 35 candidates and ties will be placed on the eligibility list. Promotions to Sergeant will be made by the Chief of Police. The promotions are not required to be made in numerical order. The eligibility list will remain in effect until the conclusion of the next testing process, and the publication of an updated eligibility list.

This entire promotional process is designed to assist the Chief of Police to identify and evaluate the promotional potential of the candidates and in making a promotional decision.

LIEUTENANT

Eligibility: To be eligible for promotion to the rank of Lieutenant, a Sergeant must have accomplished the following:

- Must have been at the rank of Sergeant in the calendar year prior to testing; and
- have received a “meeting expectations” or better on the last two annual performance evaluations; and
- achieve a score placing the candidate within the top twenty (20) tested candidates on the Lieutenant’s interactive assessment exercise; and
- complete an Accomplishment Record as defined at the time of the process.

Process: The scores from the interactive assessment exercise will be used to rank the candidates numerically, with the top 20 candidates and ties being placed on the eligibility list. Promotion to Lieutenant will be made by the Chief of Police. The promotions are not required to be made in numerical order. The eligibility list will remain in effect until the conclusion of the next testing process, and the publication of an updated eligibility list.

This entire promotional process is designed to assist the Chief of Police to identify and evaluate the promotional potential of the candidates and in making a promotional decision.
REVIEW AND APPEAL PROCESS FOR PROMOTION TO THE RANK OF CORPORAL, SERGEANT OR LIEUTENANT

Review of Testing Materials: At the conclusion of each phase in the promotional process, each participant will receive a tally sheet that includes the numerical results of the Written and Interactive Assessment Exercise, if applicable.

After the results of any phase of the testing process are issued, the candidate will be provided with their results and may make written challenges at that time. All appeals will be conducted by the promotional testing vendor.

Appeals shall relate directly to the content of the examination question or Interactive Assessment Exercise. These may include but are not limited to, content or validity of the question and comply with the direction of the promotional testing vendor.

Appeals of broader issues concerning the overall promotional process are considered grievances and must be made in accordance with Departmental Directive, 3.9, Grievance Procedures.

Retesting may be ordered at the discretion of the Chief of Police.

CAPTAIN

Eligibility: To be eligible for promotion to the rank of Captain, a Lieutenant must have accomplished the following:
- Must have been at the rank of Lieutenant in the calendar year prior to testing; and
- competed in the promotional process at the direction of the Chief of Police.

Process: The promotional process for the rank of Captain will be at the discretion of the Chief of Police. All Lieutenants competing in the promotional process for Captain will participate in the process determined and announced by the Chief of Police. The process may include, but not be limited to, situational exercises, writing exercises, peer assessments, and/or panel interviews. The components to be used in the process will be delineated in the promotional process announcement.

The promotional process will serve to assist the Chief of Police in evaluating the promotional potential of the candidates and in making a promotional decision. However, all promotions to the rank of Captain will be at the sole discretion of the Chief of Police. The review and appeal of any element of the promotional process for this rank may be requested in writing and will be conducted by the Chief of Police, or his designee.

DEPUTY CHIEF

Eligibility: To be eligible for promotion to the rank of Deputy Chief, a Captain must have accomplished the following:
- Must have been at the rank of Captain in the calendar year prior to testing; and
- competed in the promotional process as outlined for the rank of Deputy Chief and achieved the required eligibility status for the position applied.
Process: The promotional process for the rank of Deputy Chief will be at the discretion of the Chief of Police. All Captains competing in the promotional process for Deputy Chief will participate in the process determined and announced by the Chief of Police. The process may include, but not be limited to, situational exercises, writing exercises, peer assessments, and/or panel interviews. The components to be used in the respective process will be delineated in the promotional process announcement.

This process will serve to assist the Chief of Police in evaluating the promotional potential of the candidates and in making a promotional decision. However, all promotions to the rank of Deputy Chief will be at the sole discretion of the Chief of Police. The review and appeal of any element of the promotional process for this rank may be requested in writing and will be conducted by the Chief of Police, or his designee.

6.6.4 MILITARY EXCEPTION TO PROMOTION REQUIREMENT

Candidates currently on a Promotional Eligibility List, who are called to active military service for at least 180 days or return within 90 days or less of the written test date in which they must participate, will have their eligibility status “frozen” in place for the duration of their current eligibility. They will, however, have to participate in future promotional testing to be eligible for promotional consideration.

6.6.5 REFUSAL OF PROMOTIONAL APPOINTMENT

Any eligible candidate may decline a promotion from the Chief of Police at any time. There may be extenuating circumstances including, but not limited to, personal and professional factors which would preclude an officer from accepting a promotion.

6.6.6 DEMOTION

Candidates demoted at the conclusion of a disciplinary process may be reduced to any lesser rank or classification at the discretion of the Chief of Police. Candidates who have been reduced in rank or classification are eligible to test for the next successively higher rank or classification in the next calendar year from the date of demotion if all other eligibility requirements outlined herein are met.
John Doe  
123 Smith Street  
Small Town, North Carolina 27248  
(336) 123-4567

Greensboro Police Department Information

Joined Department, 1983  
Promoted to Sergeant, 1988  
Promoted to Lieutenant, 1991  
Promoted to Captain, 1993

Past Assignments:

- Patrol Officer, District III and IV  
- Patrol Sergeant, District I  
- Administrative Sergeant, Staff Inspections Section  
- Executive Officer, Criminal Investigations Division  
- Administrative Assistant to Chief of Police  
- Commanding Officer, Administrative Services Division

Current Assignment:

- Commanding Officer, Administrative Services Division  
- Immediate Supervisor-Deputy Chief-Bob Smith

Team Leader of the Greensboro Police Department Honor Guard Team since 1989

Departmental Training:

(Under this section, list only those schools that might apply to the particular position applied for.)

Educational Information

Graduate, Appalachian State University, Boone, North Carolina, 1982, with a Bachelor of Science Degree, Criminal Justice

Graduate, Watauga High School, Watauga County, North Carolina, 1978

Miscellaneous Information

Graduate of Administrative Officers Course, Southern Police Institute, University of Louisville, Kentucky, 1992

Purple Heart, 1990
Graduate of FBI Academy Police Law Specialists Course, 1985

Member, City of Greensboro Safety and Accident Review Board

Certified police instructor through the North Carolina Criminal Justice Training and Standards Commission
The purpose of this directive is to establish the procedures to be used in the promotion of non-sworn personnel. Areas included are the professional and legal requirements as well as the administrative practices and procedures of the promotional process.

The vitality of the Department is maintained through the selection and promotion of qualified personnel to positions of increased responsibility. It is the policy of the Department to establish standards specifying conditions for the evaluation and selection of candidates for promotion and advancing of those candidates qualified. The promotional process is designed to ensure fairness, with minimum adverse impact, in the selection of employees for promotion.

6.8.1 NONCOMPETITIVE PROMOTIONS REQUIREMENTS

Records Specialist II - For advancement to this position, the candidate must have completed two years of service as a Records Specialist I and satisfactorily completed all certification and training currently required for the position.

Senior Crime Scene Investigator - For advancement to this position, the candidate must have completed a minimum of one year of service as a Crime Scene Investigator and must have obtained International Association for Identification certification as a Crime Scene Investigator (or its equivalent).

6.8.2 COMPETITIVE PROMOTION REQUIREMENTS

For promotion to one of the following positions, the candidate normally must have completed a minimum of two years service in the type work group to be supervised, and must possess any certifications required of the positions supervised:

- Any nonsworn “Lead” position
- Police Records Supervisor
- Comparable Positions

For promotion to one of the following positions, the candidate normally must have completed a minimum of two years service in the type work group (or a comparable work group) to be supervised, and must possess any certifications required of the positions supervised (or obtain the certifications within six months of promotion):

- Forensic Team Supervisor
- Crime Scene Investigator Supervisor
- Police Evidence Supervisor
- CASE Processing Supervisor
- WOC/TRU Supervisor
- Comparable Positions
For promotion to one of the following positions, the candidate normally must have completed three years in a supervisory or administrative capacity:

- Police Records Administrator
- Director of Forensic Services
- Division of Information and Technology Operations Manager

### 6.8.3 PROCEDURES COMMON TO ALL COMPETITIVE NONSWORN SUPERVISORY PROMOTIONS

When a nonsworn supervisory vacancy occurs, the affected Division Commander/Director will advertise the position and the desired qualifications through the Resource Management Division.

Personnel seeking promotion to a nonsworn supervisory position will submit a memo and personal resume to the Resource Management Division. In the event applications are accepted from outside the City workforce, normal procedures of the City Human Resources Department will apply.

An oral interview/recommendation board, consisting of the affected Division Commander/Director and at least two additional representatives, will interview each candidate and compile a prioritized promotional eligibility list. In compiling the list, the board will consider the results of the interview, a review of the candidate's resume, recommendations from past supervisors, the candidate's active disciplinary record, and the candidate's last two annual performance evaluations. This list will be submitted to the Chief of Police for final selection.

Upon completion of any nonsworn promotion process, the affected Division Commander/Director will compile a package including pertinent documents utilized in the process (i.e.: copy of the advertisement, composition of the board, interview questions, etc.) and submit the package to the Resource Management Division for file.

### 6.8.4 OTHER PROMOTIONAL PROVISIONS

The Chief of Police may approve alternate requirements or processes for promotion to the positions addressed in this directive.

Promotions made under the provisions of this directive will be announced by a Personnel Order from the Chief of Police.

Personnel promoted under the provisions of this Directive will serve a promotional probationary period of six months.
6.9.1 GENERAL POLICY

The Greensboro Police Department will utilize specialized assignments to complete specific tasks and fulfill certain objectives requiring specialized and/or additional skills, knowledge, and abilities.

6.9.2 SPECIALIZED ASSIGNMENTS DEFINED

The Department defines a specialized assignment as an assignment that may be characterized by increased levels of responsibility and/or specialized training.

In conjunction with the annual budget process, the Resource Management Division, Fiscal Management Section will prepare and distribute to the Department an annual listing of specialized assignments.

6.9.3 NOTIFICATION OF SPECIALIZED ASSIGNMENT OPENINGS

Specialized assignment openings will be advertised within the Department by the Resource Management Division by means of written memorandum and/or email.

6.9.4 SELECTION FOR SPECIALIZED ASSIGNMENTS

Selection for specialized assignments will be based upon the skills, knowledge, and abilities required for the position. Criteria used in the selection for these positions may include but are not limited to formal education, experience, and any specialized skills as determined by the unit requesting a specialized assignment.

6.9.5 ANNUAL REVIEW OF SPECIALIZED ASSIGNMENTS

Specialized assignments will be evaluated annually by the Staff Inspections Unit.

This evaluation will be conducted for the first three (3) years of the position’s existence to determine if the position is achieving its intended purpose and if it is in the Department’s best interest to continue the assignment. The review will include the following (1) a review of the initial purpose of each assignment, (2) an evaluation of the initial problem that required the implementation of the specialized assignment, (3) whether the original problem still exists and if it does, would the purpose be best met by the continuation of the specialized assignment or by some other existing general assignment.

If after the three (3) year evaluation period, the position is determined to be achieving its intended purpose, it will be removed from the list of specialized assignments and for Departmental purposes, become an established assignment within the Department.
Chapter 7
7.1.1 Discipline Philosophy

The public grants the police considerable authority to act on its behalf in the effort to create an environment free of crime, drug abuse, violence and disorder. In most encounters with the public, police employees utilize their authority in an appropriate manner, however, there are times when citizens have legitimate questions concerning its application. Unfortunately, there are also times when that authority has been abused. Therefore, it is critical that a system of discipline be established that contributes to minimizing abuse of authority and promotes the department’s reputation for professionalism.

The most effective disciplinary system is one that combines the reinforcement of the right set of prescribed values with clearly established behavioral standards. Each employee of the Greensboro Police Department must understand and be guided by the standards that have been established within departmental policies, rules, regulations and procedures. In police work, like many other professions, it is not possible to anticipate every situation that may arise or to prescribe a specific course of action in each scenario, therefore we expect all employees to exercise common sense and good judgment.

When interacting with peer and members of the public, employees are expected to conduct themselves in a manner that conveys our core values of honesty, integrity, respect, trust, accountability and stewardship. In turn, our employees can expect to be treated fairly, honestly and respectfully by all members of the department.

The department has an obligation to make its expectations as clear as possible to employees. Furthermore, it has an equal obligation to ensure that the consequences for failing to meet these expectations are clearly established. While both of these obligations are difficult to meet, the latter is obviously more complex. There are often circumstances that may have contributed to errors of judgment, or poor decisions, that need to be considered when determining the appropriate consequences and/or the most effective form of corrective action.

The critical aspect in the application of discipline is consistency and fairness. For the Greensboro Police Department, consistency is defined as holding everyone equally accountable for unacceptable behavior and fairness is examining and understanding the circumstances that contributed to the behavior; while applying the consequences in a way that reflects this understanding. In order to ensure that employees are treated in a consistent and fair manner, the application of consequences for behaviors that are not in keeping with the expectations of the department will be based upon a balanced consideration of several factors.

A number of factors that are considered in the application of discipline are identified and discussed below. All of these factors will not apply in every case. Some factors may not apply to the particular set of circumstances. Also, there may be a tendency to isolate one factor and give it greater importance than another. These factors should generally be thought of as being interactive and having equal weight, unless there are particular circumstances associated with an incident that would give a factor greater or lesser weight. The factors which will be considered in disciplinary matters include the following.
Employee Motivation: The police department exists to serve the public. One factor in examining an employee's conduct will be whether or not the employee was operating in the public interest. An employee, who violates a policy in an effort to accomplish a legitimate police purpose that demonstrates an understanding of the broader public interest inherent in the situation, will be given more positive consideration in the determination of consequences than one who was motivated by personal interest. Obviously there will be difficulty from time to time in determining what is in the public interest. For example, would it be acceptable for an employee to knowingly violate an individual's First Amendment right to the freedom of speech to rid the public of what some might call a nuisance? Or is it acceptable as being in the public interest to knowingly violate a Fourth Amendment right against an unlawful search to arrest a dangerous criminal? Although it would clearly not be acceptable in either case for an employee to knowingly violate a Constitutional right, there are very complex issues that officers are asked to address. The police have a sworn duty to uphold the Constitution. It is in the greater public interest to protect those Constitutional guarantees in carrying out that responsibility even though it might be argued the public interest was being better served in the individual case. But if an employee attempts to devise an innovative, nontraditional solution for a persistent crime or service problem and unintentionally runs afoul of minor procedures; the desire to encourage creativity in our efforts at producing public safety will carry significant weight in dealing with any discipline that might result.

The Degree of Harm: The degree of harm an error causes is an important aspect in deciding the consequences of an employee's behavior. Harm can be measured in a variety of ways. It can be measured in terms of the monetary cost to the department and community. An error that causes significant damage to a vehicle for example could be examined in light of the repair costs. Harm can also be measured in terms of the personal injury the error causes such as the consequences of an unnecessary use of force. Another way in which harm can be measured is the impact of the error on public confidence. An employee who engages in criminal behavior – selling drugs for example -- could affect the public confidence in the police if the consequences do not send a clear and unmistakable message that this behavior will not be tolerated.

Employee Experience and Training: The experience and training of the employee will be taken into consideration as well. A relatively new employee or a more experienced employee in an unfamiliar assignment will be given greater consideration when judgmental errors are made. In the same vein, employees who make judgmental errors that would not be expected of one who has a significant amount of experience or training may expect to receive more serious sanctions.

Intentional/Unintentional Errors: Employees will make errors that could be classified as intentional and unintentional. An unintentional error is an action or decision that turns out to be wrong, but at the time it was taken, seemed to be in compliance with policy and was the most appropriate course of action based upon the information available. Unintentional errors also include those momentary lapses of judgment or acts of carelessness that result in minimal harm (for example, backing a police cruiser into a pole, failing to turn in a report, etc). Employees will be held accountable for these errors but the consequences will be more corrective than punitive unless the same errors persist.

An intentional error is an action or a decision that an employee makes that is known or should be known to be in conflict with law, policy, procedures or rules at the time it is taken. Generally, intentional errors will be treated more seriously and carry greater consequences. Within the framework of intentional errors there are certain behaviors that are entirely inconsistent with the responsibilities of police employees. These include lying, theft, or physical abuse of citizens and...
other equally serious breaches of the trust placed in members of the policing profession. The nature of the police responsibility requires that police officers be truthful. It is recognized however, that it is sometimes difficult to determine if one is being untruthful. The department will terminate an employee’s employment when it is clear the employee is intentionally engaging in an effort to be untruthful. Every effort will also be made to separate individuals from the department found to have engaged in theft or serious physical abuse of citizens.

Employee’s Past Record: To the extent allowed by law and policy an employee’s past record will be taken into consideration in determining the consequences of a failure to meet the department’s expectations. An employee that continually makes errors can expect the consequences of this behavior to become progressively more punitive. An employee that has a record of few or no errors can expect less stringent consequences. Also, an employee whose past reflects hard work and dedication to the community and department will be given every consideration in the determination of any disciplinary action.

Following the careful consideration of all applicable factors in any disciplinary review, every effort will be made to determine consequences that consistently and fairly fit each specific incident. The rationale for disciplinary decisions will be explained as clearly as possible.

The Greensboro Police Department has a well established tradition of serving the community with integrity and in a professional manner. It is among the finest police organizations in this nation. To maintain that tradition and continue improving the quality of service the department provides to the community, each and every employee must accept the responsibility for their role in maintaining integrity, quality and high professional standards.
7.2.1 GENERAL

It is the policy of the Greensboro Police Department to thoroughly investigate all credible allegations of employee misconduct, including anonymous allegations, whether received from a citizen or an employee of the Department. In addition, the Department conducts administrative investigations into certain incidents due to the sensitivity and/or magnitude of the incident, even when a citizen complaint is not received.

The purpose of this directive is to establish a procedure for addressing employee misconduct in a uniform manner, to provide citizens with a fair and effective process for receiving, investigating and adjudicating complaints against employees of the Department, to protect all employees from false allegations, and to ensure that accused employees are consistently treated fairly.

All employees of the Department both sworn and nonsworn, are subject to discipline under the provisions of this directive. Generally, these investigations will be conducted intradepartmentally, except as authorized by the Chief of Police. Additionally, City Policy allows for certain allegations (i.e. complaints of sexual harassment, retaliation and hostile work place) to be reported and investigated outside of departmental channels. Any employee who violates the oath of office, the laws of the United States, the State of North Carolina, or the City of Greensboro, or who violates any provisions of City Policy, Department Rules, Directives, Special Orders, Standard Operating Procedures, or who disobeys the lawful order of a supervisor, or who is incompetent in the performance of duties, is subject to disciplinary action.

7.2.2 PROCEDURE

A. All credible allegations of employee misconduct and complaints against the Department will be fully investigated and documented. The Professional Standards Division will maintain all allegations of employee misconduct and completed investigations.

B. The Professional Standards Division is responsible for tracking all administrative investigations conducted within the police department. Any supervisor who conducts an administrative investigation of any type is required to contact the Administrative Assistant for the Professional Standards Division within twenty-four (24) hours of starting the investigation to obtain a Professional Standards Division identifying number. This will apply to all administrative investigations except those originating from the Professional Standards Division.

Notification can be made by telephone or by email and will include the following information:

- Date the incident occurred
- Nature of the investigation
- If Citizen Complaint – complainants name
- If Use of Force – type of force used
- Officer(s) involved
- Supervisor responsible for the investigation
A Professional Standards Division number will be provided to the supervisor conducting the investigation. This number will be recorded on the upper right hand corner of the administrative report cover sheet and will be used to assist Division Commanders with managing their investigations as well as to provide timely information to the Chief of Police related to the number and types of investigations occurring throughout the agency.

C. All allegations will be deemed credible unless the complainant has demonstrated a history of filing allegations that are malicious or without merit and the allegation being evaluated can be reasonably articulated to be malicious or without merit. In such situations, the Professional Standards Division Commander will consult with the Chief of Police for a decision to investigate the allegation. The Professional Standards Division will retain a file for any such allegation and the articulable reasons for deeming the complaint to be malicious or without merit.

D. Commanding Officers/Directors are responsible for maintaining confidentiality of all internal investigations under their command.

E. All investigations of employee misconduct require review and disposition by the employee’s chain of command, and review by the Professional Standards Division. The Professional Standards Division will maintain all dispositions and discipline in the employee’s personnel file.

F. When an employee’s continued presence at work would be a detriment to the efficiency of the Department or to public safety, the Chief of Police or his designee may place an employee on administrative leave with pay for a period not generally to exceed ten (10) working days. Extensions to this duration require approval the Assistant City Manager for Public Safety. Initial action may be taken prior to the employee being provided with an opportunity to explain or justify his or her behavior. When such action is taken, the employee shall be notified in writing and a copy of that notification shall be submitted to the Resource Management Division for inclusion in the employee’s personnel record.

### 7.2.3 RECEIVING AND PROCESSING ALLEGATIONS OF EMPLOYEE MISCONDUCT

A. Complaint Reception

1. Complaints will be accepted from any source, including by person, mail, email, or telephone. Supervisors must make reasonable and diligent efforts to obtain all current contact information (address both home and work and telephone numbers) as well as a statement from any complaining party.

   a. Every complaining party will be referred to a supervisor or to the Professional Standards Division so that the complaint can be received. If the complaint is received during normal business hours (Monday-Friday, 0800-1700), supervisors will make reasonable and diligent efforts to contact the Professional Standards Division to ensure the complaints are addressed in a timely matter. If the complaint is received when the Professional Standards Division is not on duty, the complaint information will be emailed to the Executive Officer and Commanding Officer of the Professional Standards Division prior to the end of the supervisor’s duty day.
b. Without exception, every complaint, which if true would constitute a violation of Department rules, must be thoroughly investigated. Alleged violations will be investigated by a supervisor in an employee’s chain of command or by the Professional Standards Division, as designated in Appendix B of this Directive. The sole exception includes violations of Departmental Directive 1.5.36 “Harassment;” allegations of this nature will be investigated by the City of Greensboro in compliance with City Policy H-7: Employee Security and City Policy H-8: Sexual Harassment.

c. When the complainant’s address is known, the supervisor assigned to investigate the complaint must complete the complaint acknowledgement form, address and mail it to the complainant. A copy of that acknowledgement letter shall be included within the employee’s personnel file.

2. Allegations of employee misconduct may be referred to the Professional Standards Division during regular working hours.

3. Any allegation of employee misconduct serious enough to require immediate action, such as suspension from duty, must be referred promptly to the Chief of Police or his designee with the exception of situations requiring emergency relief from duty. In such circumstances, a first level supervisor or higher may relieve an employee from duty on an emergency basis when in the best interest of the department. Following this action, that supervisor will immediately notify the Watch Commander who will be responsible for notifying the Chief of Police.

4. The Professional Standards Division Commander reports directly to the Chief of Police. On a monthly basis, the Professional Standards Division Commander will review all complaint investigations with the Chief of Police.

B. Complaint Processing

1. Supervisors and commanders will make every effort to fully investigate and adjudicate a complaint, including employee notification of complaint disposition, within forty-five (45) days of its reception.

2. The Professional Standards Division will have the responsibility of investigating external citizen complaints, regardless of the allegation. In all other circumstances, complaint allegations will be investigated by the responsible unit as outlined in Appendix B of this Directive, unless otherwise directed by the Chief of Police or the Professional Standards Division Commander.

3. Notifying Complainants of Case Status and Final Dispositions:

   a. Supervisors and Commanders assigned to the complaint will ensure that the complaining party and the accused employee are promptly notified, either orally or in writing, of any delay that extends case adjudication beyond the forty-five (45) day time period. Those communications will include the reason for the delay and anticipated completion date.

   b. Supervisors and Commanders will document all delay notifications by noting the date/time and person notified, and the explanation for the delay. This written documentation will be included within the employee’s personnel file.
c. Supervisors and Commanders for the accused employee will ensure the accused employee is notified in writing of complaint disposition and that the signed acknowledgement is attached to the case file.

d. Professional Standards Division will notify all complainants in writing of the complaint conclusion, ensuring that the notification is consistent with all personnel privacy law provisions and contains written notice that the complainant has the right to appeal the disposition to the Complaint Review Committee. This notice must include a statement explaining to the complainant the time limit in which an appeal can be filed, the methods in which an appeal can be filed, and the address, telephone or other points of contact with the person(s) responsible for accepting such appeal. Professional Standards Division will attach the record to the employee’s personnel file.

4. A process flowchart is attached to this directive as Appendix B.

7.2.4 EMPLOYEE MISCONDUCT INTERVIEWS AND INVESTIGATIVE PRACTICES

A. Responsibilities of an Interviewing Investigator

1. Interviews will be conducted at a reasonable hour, based upon the urgency of the investigation and the employee’s work schedule. Employees subject to an administrative interview outside of scheduled duty hours will be given at least three (3) hours notice prior to the interview, unless exigent circumstances necessitate immediate involvement by the investigator.

2. The investigator will inform the employee interviewed of the name and rank of all persons present during the interview, whether they join the interview in person or via telephone.

3. The investigator will notify the employee’s supervisor when requesting an employee to leave their assigned duties and/or area of assignment.

4. The investigator will inform the employee in writing of the nature of the allegations or complaint against him or her. If a complaint/allegation is received against an employee, said employee will be notified, in writing of the complaint/allegation within ten (10) calendar days of receipt. This notification may be delayed (postponed) if such notification would jeopardize an investigation into the employee’s involvement in significant misconduct or criminal activity.

5. The investigator will permit the employee to have a reasonable rest period if the interview should be unusually lengthy.

6. The investigator must not subject the employee to any offensive or abusive language, deceptive interview questions, and should not threaten the employee with dismissal or other disciplinary action.

7. The investigator will prepare a signed copy of the employee’s acknowledgment of their administrative rights and responsibilities or recorded affirmation, and maintain it with the complaint investigation file.
8. All interviews conducted by the Professional Standards Division will be recorded. Upon the conclusion of the investigation, the employee being interviewed may request a copy of his or her recorded statement. Any such request will be accommodated in a reasonable time. Employees who elect to use their own recording device during an interview must fully comply with City policy governing the use of personal recorders.

B. Employee participation in an interview

1. The employee must truthfully answer all questions presented by the investigator during the administrative investigation.

2. The employee is required to fully participate in the administrative investigation and will be informed that refusal to answer questions in an administrative investigation could lead to separate disciplinary action.

3. During the course of an interview for the purpose of an administrative investigation, the employee being interviewed will not be allowed to have counsel present. The employee is allowed to have a supervisor present, subject to the following:
   a. If so selected, the supervisor present must not be one whom is directly involved in the incident being investigated.
   b. The supervisor shall not interfere with or complicate the interviewer's efforts to conduct and complete the investigation.

4. The employee will be informed in writing (or orally, if conducted via telephone and the conversation recorded) that he or she has no constitutional right to refuse to answer questions relating to the noted administrative investigation.

C. Criminal Investigations

Criminal investigations will not be conducted by the investigators assigned to the Professional Standards Division. Any allegation involving violations of criminal law, or an administrative investigation revealing such allegations, will be referred to the Chief of Police or his designee for subsequent criminal investigation by the Criminal Investigations Division or outside agency, if necessary. Any employee subject to a criminal investigation will be afforded all applicable constitutional rights.

D. Polygraph Examinations

1. A polygraph examination administered as a tool to assist in an administrative investigation must be approved by the Chief of Police.

2. An employee subjected to an administrative investigation is required to submit to a polygraph examination if such investigative tool is determined necessary for the completion of the administrative investigation. If so required, an employee cannot refuse to submit to the examination.

3. An employee subjected to an administrative investigation may themselves request a polygraph examination. This request must also be approved by the Chief of Police.
4. Employees subjected to a polygraph examination as part of a criminal investigation will have the right to refuse the examination. If the employee waives that right and consents to the examination, he or she will be reminded that any information received as a result of the examination can be used in both a criminal and administrative action.

5. Pre-polygraph interview periods shall be focused and sufficiently brief to accomplish the pre-polygraph interview objectives.

E. Searches

1. All property of the City of Greensboro is subject to inspection at anytime, without inappropriate delay. This property includes: desks, lockers, storage spaces, rooms, offices (on or off site), administered equipment, information systems (computers, mobile devices, etc.), work areas, and vehicles.) City property may be searched to retrieve any city property, or to determine the existence of any work related misconduct, if there is reason to suspect such evidence to be present.

2. Private property may be stored in the above-mentioned areas; however, the employee has no expectation of privacy in those areas.

3. Only employees acting in an official supervisory and/or internal investigative capacity may be authorized to search or inspect said areas.

F. Other Investigative Methods

In the course of investigating employee misconduct, other investigative methods may be necessary from time to time to help fully investigate and resolve such allegations. These methods include, but are not limited to:

1. Surveillance may be authorized by following an employee, utilizing GPS, computer keystroke tracking and monitoring devices, or other electronic devices on departmental equipment, if such surveillance may help reveal information directly related to allegations of misconduct under investigation. Surveillance operations will be managed by the Professional Standards Division and shall only occur under the authorization of the Chief of Police.

2. The use of employee photographs and lineups may be permitted from time to time, but any use of photographs or lineups must follow the same procedures that the Department requires for criminal investigations, must be conducted solely by the Professional Standards Division, and the process and photographs used must be fully documented in the investigative case file.

3. Any utilization of blood-alcohol drug testing, medical or other laboratory examinations in internal investigations will be in compliance with other Departmental and City of Greensboro policies governing such testing.

4. Employees may be required to submit such personal records as financial documents, telephone service records, handwriting samples or other documentation relative to an administrative investigation.
5. The Chief of Police may request and utilize the assistance of another law enforcement agency in investigating any allegation of employee misconduct.

7.2.5 CHAIN OF COMMAND REVIEW

A. A review of the complaint investigation will be conducted by the Chain of Command for all complaints that are investigated by the Professional Standards Division.

1. Those investigations completed by the Professional Standards Division (as indicated in Appendix B) with less than a fair probability that employee misconduct occurred, will be reviewed by the employee’s Bureau Commander, Division Commander and the Professional Standards Division Commander. These cases will be given a final disposition of not sustained, exonerated, unfounded, or will be recommended for a full Chain of Command Review Board or Independent Command Review Board.

2. Those investigations completed by the Professional Standards Division (as indicated in Appendix B) that result in a fair probability that employee misconduct has occurred will be heard by a Chain of Command Review Board or an Independent Command Review Board, unless an employee has waived his or her right to a hearing as outlined in Section 7.3.4.B, below.

3. Those investigations completed by the division (as indicated in Appendix B) with less than a fair probability that employee misconduct occurred, will be reviewed by the employee’s Division Commander. These cases will be given a final disposition of not-sustained, exonerated or unfounded, or will be recommended for a division-level Chain of Command Review.

4. Division-level investigations (as indicated in Appendix B) that result in a fair probability that employee misconduct has occurred will be heard through a division-level Chain of Command Review Board, unless an employee has waived his or her right to a hearing as outlined in Section 7.3.5.B, or if the Division Commander requested the Bureau Commander to convene a bureau-level Chain of Command Review Board.

5. In cases where the accused employee is at the rank of lieutenant, captain or its nonsworn equivalent the board will consist of two members of higher rank and will be chaired by the highest ranking member. If the accused employee is a Deputy Chief, the board will include the Chief of Police and Assistant City Manager for Public Safety, and will be chaired by the Chief of Police.

B. Bureau-level disciplinary reviews will be conducted by Chain of Command Review Boards (as outlined in Appendix B). These boards will be structured as follows:

<table>
<thead>
<tr>
<th>Board Chair</th>
<th>Deputy Chief</th>
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</thead>
<tbody>
<tr>
<td>Board Member</td>
<td>Captain</td>
</tr>
<tr>
<td>Board Member</td>
<td>Lieutenant</td>
</tr>
<tr>
<td>Board Member</td>
<td>Sergeant/First Line Supervisor</td>
</tr>
<tr>
<td>Board Member</td>
<td>Employee Peer (if elected)</td>
</tr>
<tr>
<td>Board Resource</td>
<td>PSD Representative</td>
</tr>
</tbody>
</table>

*For non-sworn employees, the “sworn equivalent” ranks will apply.
C. The Bureau-level Chain of Command Review Board will be subject to the following conditions:

1. An employee may request a hearing for any misconduct/complaint investigation;
2. An employee may waive his or her right to a hearing;
3. An employee’s chain of command may require a hearing for any misconduct/complaint investigation;
4. The Chief of Police or his designee may convene Chain of Command or Independent Command Review Boards in circumstances deemed appropriate;
5. Through the Professional Standards Division, any employee accused of misconduct that is adjudicated at the bureau level may request an Independent Command Review Board to conduct a disciplinary hearing. In requesting an independent chain of command, an employee must describe in writing the reasons that he or she believes that the existing chain of command cannot render and adjudicate a fair hearing. The Professional Standards Division will assess the reasonableness of the supporting rationale and make a decision on the request. Because the maintenance of organizational and individual discipline is among the highest priorities of the Department, an independent chain of command review is an option under certain reasonable and justifiable circumstances; it is not a guarantee upon request.

D. Peer member of the Chain of Command Review Board:

1. For any level Chain of Command Review Board or an Independent Command Review Board, the accused employee may elect to have a peer serve as a member of the board.

2. Peer Selection Process:
   a. The peer will be selected from a pool of all eligible employees in the accused employee's job classification. If no pool of employees exists within the accused employee's job classification, a peer will be selected from a similar class of employees.
   b. The peer may not be a probationary employee, be involved in the case to be heard, have disciplinary action pending, have disciplinary action taken against him or her within the previous twenty-four (24) months, or be on suspension or other leave.
   c. The Professional Standards Division provides two randomly selected peer employee names to the accused employee, who selects one or rejects both. If the employee rejects both of these peer names, the Professional Standards Division will provide two more names for the employee to select one. The employee must select one of the two names, defer the choice to the Professional Standards Division Commander or waive his or her right to a peer.
   d. The Professional Standards Division Commander may require the replacement of any peer for just cause.

E. The presence of an employee’s counsel during the review is not permitted.

F. Division-level Chain of Command Review Boards will be structured as follows:

| Board Chair | – | Captain |
| Board Member | – | Sergeant / First Line Supervisor |

*For non-sworn employees, the “sworn equivalent” ranks will apply.
G. The Division-level Chain of Command Review Board will be subject to the following conditions:

1. An employee may request a hearing for any misconduct/complaint investigation;
2. An employee may waive his or her right to a hearing;
3. An employee’s chain of command may require a hearing for any misconduct/complaint investigation;
4. The presence of an employee’s counsel at this hearing is not permitted;
5. A peer is not permitted.

7.2.6 ADJUDICATION OF ALLEGATIONS OF EMPLOYEE MISCONDUCT

A. Chain of command review processes shall be conducted in a manner that renders sufficient information about the events and an employee’s actions to fully adjudicate the case and effectively apply the Department’s Disciplinary Philosophy where any result is a sustained violation. To provide this fairness and to prevent undue influence of lower ranking members of any level Chain of Command or Independent Review Board, the following procedures shall be adhered to:

1. All questioning of witnesses and an accused employee shall begin with the lowest ranking member of the board and end with the chair of the board.
2. Adjudication decisions shall begin with the lowest ranking member of the board and end with the chair of the board.
3. In cases of sustained misconduct, a review of each and all elements of the disciplinary process will occur with each voting member of the chain of command board. Members will vocalize aggravating and mitigating factors prior to recommending a disciplinary result. This process shall begin with the lowest ranking member of the board and end with the chair of the board.
4. In bureau-level boards, the Professional Standards Division shall be represented, but will serve only as a resource to the board and overall process manager. Such representatives may question witnesses and the accused employee, but are not considered voting members in applying a disposition or discipline. Professional Standards may request recess conferences with the board chair for purposes of addressing process management issues, inconsistent adjudication or to discuss a disciplinary result that is unusually light or harsh.

B. Each allegation of employee misconduct must be adjudicated in one of the following ways:

1. **Sustained:** The allegation is supported by sufficient evidence to indicate that the allegation is true.
2. **Not Sustained:** There is insufficient evidence to either prove or disprove the allegation.
3. **Exonerated:** The complaint or allegation occurred, but the investigation revealed that the employee’s actions were justified, lawful and proper.
4. **Unfounded:** The allegation is false or the facts show that the accused employee could not have committed the violation.
C. The accused employee will be notified in writing of the final disposition and any corrective action. This written notification will be presented within five (5) consecutive calendar days and the notification form will be placed into the investigative case file and a copy provided to the Resource Management Bureau for inclusion in the employee’s personnel file, and the employee will have the opportunity to read, sign, and date the document prior to its inclusion.

D. The employee may attach a reply to any adverse disposition. The reply will be included in the investigative case file and the employee’s personnel file.

E. Supervisors must ensure that any sustained complaint and related counseling or reprimand be documented in the employee’s current annual performance appraisal.

F. Should the completed investigation result in employment termination, that employee will be provided the following information in writing:

1. A written statement citing the reason for the action.
2. The effective date of employment termination.
3. Referral to the Resource Management Bureau to begin all Departmental and City Human Resources related separation processes.

G. All reports resulting from an investigation of an employee, including any disciplinary actions taken, may be provided to the Assistant City Manager for Public Safety or the City Manager if he/she makes such a request, or if the Chief of Police feels that either Manager should be apprised of an investigation.

7.2.7 CITIZENS’ APPEALS OF THE DISPOSITION OF COMPLAINTS

A. A citizen complainant may appeal to the Complaint Review Committee (CRC) the disposition of any investigation of employee conduct which would constitute a violation of Department rules pursuant to Section 12-23 of the Greensboro Code of Ordinances. Both the employee and the citizen complainant must be notified of the citizen complainant’s right of appeal after the disposition of an investigation, as specified in Directive 7.2.3.

B. If an appeal is lodged with the CRC, the Professional Standards Division will release to the CRC the disposition of the complaint and all facts relied upon in determining that disposition pursuant to Session Law 2001-20.

C. A member of the Professional Standards Division may be assigned to attend the meetings of the CRC to respond to questions concerning police procedures, policies and the methods and manner in which administrative investigations are conducted.

D. After its review of an appeal, the CRC may request reconsideration of the facts or the disposition, or further investigation of the allegations including the specific information it seeks to obtain.

E. When a disposition is returned for further investigation, the Chief of Police may direct the Commander of the Professional Standards Division to conduct such further investigation as may be necessary to fulfill the request.
F. When a disposition is returned for reconsideration, the Chief of Police may review the matter on the basis of the record of the investigation or seek additional information as he deems necessary before determining a disposition. The Chief may agree with the original disposition or revise the disposition to a level he believes appropriate to the facts of the matter. If the Chief concurs with the original findings of the employee’s chain of command, he will not hold a meeting with the employee. If the Chief chooses to change the disposition or discipline imposed of a complaint, he will hold a meeting with the employee where he will act as the Board Chair. The additional information shall be returned to the CRC for further consideration at its next regularly scheduled meeting after the completion of the investigation.

7.2.8 CORRECTIVE ACTION GUIDELINES FOR SUSTAINED ALLEGATIONS OF MISCONDUCT

A. Any internal investigation that results in a “sustained” disposition requires appropriate disciplinary action by the Chief of Police or authorized designee. All disciplinary decisions will be guided by the Department’s Disciplinary Philosophy.

B. All records of training, counseling and/or reprimand, which are a result of a complaint investigation, shall be incorporated as an attachment within the respective incident case file. These documents must be attached prior to forwarding the file to the Professional Standards Division.

7.2.9 POSSIBLE PENALTIES

A. Employees holding the rank of Chief of Police, Deputy Chief, Captain, or their respective non-sworn equivalents may impose the following disciplinary penalties against an employee of the Department:

<table>
<thead>
<tr>
<th>Discipline</th>
<th>Chief of Police</th>
<th>Deputy Chief</th>
<th>Captain</th>
</tr>
</thead>
<tbody>
<tr>
<td>Written reprimand</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Suspension from duty</td>
<td>X</td>
<td>X</td>
<td></td>
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<tr>
<td>Demotion in rank</td>
<td>X</td>
<td></td>
<td></td>
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<tr>
<td>Employment termination</td>
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<td>X</td>
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</tbody>
</table>

A disciplinary penalty may be imposed immediately upon an employee regardless of the possibility of an appeal.

B. It may be determined that while an employee’s actions resulted in an infraction of controlling regulations, the infraction is not severe enough to rise to the level of a written reprimand or other disciplinary action. In such a case, an appropriate alternative to disciplinary action may be counseling or retraining, either of which should be directed toward improving employee performance through positive and constructive means.

C. First line supervisors and higher may administer counseling where deemed appropriate. Counseling alone will not be considered a penalty and does not constitute formal disciplinary action but is designed to assist the employee in correcting unacceptable conduct.
D. A written reprimand is defined as a corrective action whereby a supervisor provides written notice to an employee that his behavior and/or performance is unacceptable.

E. Employees are prohibited from engaging in law-enforcement related secondary employment while on suspension from the department.

**7.2.10 EMPLOYEE APPEALS OF DISCIPLINARY ACTION**

A. Employees who have completed their probationary period have the right to appeal any suspension or employment termination in accordance with the following procedures:

1. An employee may appeal disciplinary action. The employee will be allowed ten (10) consecutive calendar days to prepare and submit a formal written appeal in memorandum form, stating the specific grounds or reasons for the appeal. Appeals will be delivered to the authority to whom the employee is appealing and a copy provided to the Professional Standards Division.

2. Appeals of division-level imposed discipline shall be reviewed and decided by the bureau-level commander.

3. Appeals of bureau-level imposed discipline shall be reviewed and decided by the Chief of Police. Written reprimands and suspensions of ten (10) days or less may only be appealed to the next higher level of rank above the supervisor imposing the discipline.

4. The Bureau-level Commander or Chief of Police will respond in writing to an employee’s appeal of disciplinary action within ten (10) consecutive calendar days of receipt of the written appeal.

5. Upon notification of the Police Chief’s disposition and if that disposition includes a suspension greater than ten (10) days or demotion, the employee may appeal to the Assistant City Manager for Public Safety. Any appeal to the Assistant City Manager for Public Safety must be made within ten (10) consecutive calendar days from the date the employee has been notified of the disposition from the Chief of Police. The decision of the Assistant City Manager for Public Safety is final.

6. Any decision of employment termination by a Chain of Command Review Board will have been made in consultation with the Chief of Police. As a result, the Chief of Police shall not be a point of appeal in such cases. Where employment termination is the corrective action, the employee may appeal to the City Manager. This appeal must be made within ten (10) consecutive calendar days from the date the employee has been notified of his or her employment termination. The decision of the City Manager is final.

B. Upon receipt of the employee’s notice of appeal and the completed administrative investigation, the Professional Standards Division will contact the affected employee.
7.2.11 RELEASE OF EMPLOYEE INFORMATION IN ADMINISTRATIVE DISCIPLINARY ACTION

Administrative disciplinary action that would be identified with any individual employee may not be released to the public or other parties except as provided by N.C.G.S. 160A-168. An employee may have access to his or her personnel file in accordance with the provisions set forth in N.C.G.S. 160A-168(c) – (c1).
## Rules of Conduct

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<td>Posting of Bail Bond</td>
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<td>Harassment</td>
<td>1.5.36</td>
<td>Professional Standards</td>
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</tbody>
</table>
7.3.1 PURPOSE OF THE PROGRAM

The law enforcement profession and the community demand that members maintain the highest ethical standards and integrity possible. The responsibility of maintaining the integrity and professional standards of the Greensboro Police Department is vested in all members of the Department. An integral strategy in achieving and maintaining these standards will be the continuous development of personal and organizational integrity through the Early Intervention System. Many actions taken by members of the Department require that an administrative review be conducted to ensure compliance with organizational standards. An essential element of an effective integrity management system is the early identification of conduct which does not meet these standards.

The purpose of the Early Intervention System is to provide the Department with a procedure to identify and monitor actions taken by members which require administrative reports and investigations, in addition to behavioral observations, to ensure compliance by members with Departmental Directives and Procedures. The Early Intervention System offers a non-disciplinary avenue to address problems/deficiencies (if found), as early as possible, realizing the affected member may not be aware of the problem.

A comprehensive review of a member’s actions, as necessitated through this system, will ensure that members maintain the highest professional and ethical standards essential to the functioning of the Department. The Early Intervention System is a method to serve the members of the Department in a proactive manner, assisting them in the maintenance of the high level of conduct and performance, each member, as well as the Department expects. Actions described herein and taken by the Department are intended to be a positive effort to this goal.

The Early Intervention System is divided into three (3) distinct areas:

- Identification
- Analysis and Review
- Participation and Review

7.3.2 EMPLOYEE IDENTIFICATION PROCESS

The Early Intervention System employee identification process is dependent upon recognition of potential candidates through the following three (3) methods:

- Data scanning by the Professional Standards Division: Under this process, employee statistical activity data is reviewed each month for mandatory system referral indicators. Division Commanding Officers/Directors will be notified if an employee under their command has been identified.

- Supervisory Assessment: Any supervisor who identifies negative behavior patterns in an employee should request an Early Intervention System analysis through the chain of command.
• Chief of Police: At the direction of the Chief of Police, or his designee, an employee can be included in the Early Intervention System.

7.3.3 BEHAVIORAL ALERT INDICATORS

The following performance data, although not all-inclusive, may indicate a candidate employee for inclusion in the Early Intervention System.

• Excessive absenteeism
• A significant reduction in work performance
• Sudden unusual behavior
• Indications of substance abuse
• Supervisory problems, i.e. previous attempts through performance review and discipline have had little, if any, effect on resolving the undesired behavior

7.3.4 MANDATORY SYSTEM REFERRAL

The following are examples, although not all inclusive, which require mandatory referral to the Early Intervention System for the completion of an Employee Analysis Report:

• Three (3) or more Citizen Complaints within 365 day period.
• Three (3) or more Uses of Force within a 180 day period.
• Three (3) or more Injuries within a 180 day period.
• Two (2) or more Motor Vehicle Accidents within a 180 day period.
• Three (3) or more Police Vehicle Pursuits within a 180 day period.
• Five (5) or more of any combination of the above in a 180 day period.
• Any discernible pattern of repeated similar complaints, regardless of finding, against an employee.
• Sustained complaint of excessive use of force.
• Evidence of substance abuse (i.e. odor of alcohol, sudden change in behavior, etc.).

7.3.5 EMPLOYEE REVIEW

When an employee has been identified through the Employee Identification Process, an Employee Early Intervention Record will be initiated. The Professional Standards Division will notify the employee’s Bureau Commander and the effected Division Commanding Officer. The Division...
Commander will assign a supervisor to prepare the Early Intervention Record. Once completed, the report will be forwarded through the affected employee’s chain of command to the Division Commanding Officer. If the identification is determined by supervisory review rather than data analysis, the appropriate supervisor should forward a memorandum to the Commanding Officer of the Professional Standards Division through the affected employee’s chain of command that the employee has been identified for review.

The Early Intervention Record will include a review of numerous factors involved in the employee’s history with the Department. This analysis will include the following items in time frame thresholds as defined in 7.3.4.:

- Complaints in the Department’s internal investigations case management system
- Disciplinary actions in the Department’s internal investigations case management system
- Motor vehicle accidents in the Department’s internal investigations case management system
- On-duty injuries in the Department’s internal investigations case management system
- Use of force in the Department’s internal investigations case management system
- Vehicle pursuits in the Department’s internal investigations case management system
- Absentee history for the last two (2) years from the Resource Management Division
- Secondary employment history for the last two (2) years from the Secondary Employment Coordinator

Upon completion of the Early Intervention Record, the Division Commander with the concurrence of the Professional Standards Division Commanding Officer, will review the report and within ten (10) business days, determine if an Early Intervention System Review Group is required. If the Commanding Officer of the Professional Standards Division and the affected Division Commander disagree as to the need of meeting, the decision will be made by the affected Bureau Commander.

The following personnel will constitute an Early Intervention System Review Group:

- Bureau Commander of the affected member
- Division Commanding Officer/Director of the affected member
- Division Executive Officer of the affected member
- Commanding Officer, Resource Management Division
- Commanding Officer, Professional Standards Division
- Commanding Officer, Training Division
- Affected members current supervisor

[At least four (4) of the seven (7) group members must be present for a quorum]

If the employee’s chain of command determines that there is insufficient need to convene an Early Intervention System Review Group, the employee’s Division Commanding Officer will be responsible for ensuring the appropriate comments are added to the Record and forwarded to the Commanding Officer of the Professional Standards Division documenting this decision.

In situations in which an Early Intervention System Review Group is convened, the Review Group shall provide input into a Plan of Action to be developed by the affected member’s chain of command. The Professional Standards Division will document the names of the members of the Review Group present for the meeting and their decision.
7.3.6 PLAN OF ACTION

The plan should be flexible to permit modification if necessary. Significant employee progress toward the Plan of Action goals may dictate a relaxation of the plan, while continued problems may require additional measures to be implemented. The Plan of Action, when determined, will be forwarded in writing to the Chief of Police for approval. Upon approval, the plan becomes a direct order from the Chief of Police to the affected member and supervisors in the member’s chain of command. The original Plan of Action will be forwarded to the Professional Standards Division to be filed.

The Plan of Action will include, but not limited to:

- A statement advising the member that he/she is assigned to the Early Intervention System, and that participation is mandatory for a minimum period of six (6) months.

- A synopsis of the behaviors identified that are affecting the performance of the required duties of the member.

- Notice that participation the Plan of Action will not mitigate any other disciplinary action resulting from his/her employment (future complaints will be processed as normal). Should further negative action occur, necessary disciplinary action will be taken.

- Specific actions required of the employee, the employee’s immediate supervisor, and Division Commanding Officer/Director during the Plan of Action.

The Plan of Action may include, but not limited to the following:

- Retraining of the member in the affected area of concern or unacceptable behavior.

- Referral to the Department’s Psychological Assessment Program.

- Referral to the City’s Employee Assistance Program (Policy H-5).

- Referral to the Peer Support Team.

- Transfer from their present assignment to another division.

- Assignment of a Mentor.

All Plans of Action are in effect for a period of six (6) months from the date of approval by the Chief of Police. The affected employee’s immediate supervisor will closely monitor the employee’s progress and, on at least a monthly basis, the employee and the employee’s immediate supervisor will meet to discuss the employee’s progress. Following this meeting, the supervisor will prepare a monthly status report regarding the employee’s progress, in memorandum format, directed to the Division Commanding Officer/Director. The employee will sign and date the original report to indicate that the information contained in the status report was discussed with him. The employee’s signature, however, does not indicate that the employee necessarily agrees with the information contained in the report. A copy of the report will be given to the employee and the original report will be submitted to the Division Commander/Director, who in turn, will forward the report through the chain of command to be attached as an Exhibit to the Early Intervention Record.
At the end of the six (6) month period, the immediate supervisor of the member will complete a final progress report with a final recommendation and forward it through the chain of command to be attached as an Exhibit to the Early Intervention Record. The recommendation may be a declaration of successful completion, extension of the program, referral for additional assistance, or additional review by the Review Group.

If the recommendation is a declaration of successful completion of the program and concurred with by the chain of command, no further action is necessary. If the recommendation is not a declaration of successful completion of the program, an assessment meeting will be held with the member, his chain of command, and members of the Early Intervention System Review Group. The Chief of Police will review the final progress report and recommendation prepared by the member’s immediate supervisor and will make all final decisions.

7.3.7 ANNUAL EVALUATION

The Commanding Officer of the Professional Standards Division will conduct a documented annual evaluation of the Early Intervention System on a calendar year basis.
7.4.1 PURPOSE

Citizen-Police Mediation is a voluntary and confidential process during which a neutral, professional mediator assists community members and police employees with resolution of complaints regarding alleged police misconduct. Mediation provides an opportunity for employees to hear how their actions are perceived by community members, and for police employees to explain the questioned actions in a non-confrontational setting. Mediation is used as an alternative to the traditional complaint investigation process.

The mediation process is not designed to be judgmental. It is a process designed to assist community members and employees resolve complaints collaboratively, without relying on the judgment of others. The goal of mediation is to help participants understand the actions, behavior and motivations of each other, and thereby strengthen the relationship between the community and Police Department. Mediation is not considered a disciplinary process, and may be used in lieu of the traditional complaint investigation process. Mediation occurs only if approval is granted by the Professional Standards Division (PSD) and both the citizen and the employee agree to participate. It is completely voluntary and confidential.

7.4.2 CRITERIA FOR MEDIATION

Not all complaints of misconduct are eligible for mediation. Complaints that are appropriate for mediation generally include cases in which a lack of effective communication between a citizen and police employee led to a complaint. Any incident in which an allegation is serious in nature and would likely result in discipline greater than a written reprimand, if sustained, is not eligible.

Examples of eligible incidents include but are not limited to the following:

- Complaints of biased-based policing
- Allegations of discourteous or rude treatment or behavior
- Cases that are unlikely to be sustained
- Future interactions with the complainant are probable
- Lack of effective communication between the citizen and the officer

Examples of ineligible complaints include but are not limited to the following:

- Use of excessive force
- Violations of law in which a court proceeding (traffic or criminal) is pending for the citizen and the employee is a witness
- Accusations of corruption or other criminal behavior which, if true, would result in substantial discipline or termination
Additionally, an employee is not eligible for mediation if any of the following apply:

- He has received more than two citizen complaints within the previous 365 calendar days.

- He has a pending review in the Early Intervention System. (If upon review by the employee’s chain of command and with the concurrence of PSD, it is determined that the employee needs no corrective action or placed on an individual performance plan, mediation may be recommended.)

The Chief of Police or his designee has the final authority to allow or deny any complaint for mediation.

### 7.4.3 RECOMMENDATIONS FOR MEDIATION

Once a complaint is received, the PSD will review all details to determine if it meets the criteria for Citizen-Police Mediation. If the complaint meets the eligibility requirements, the PSD will notify the citizen and employee in writing that the case has been recommended for mediation. The citizen and employee must both voluntarily agree to the mediation process. If either party does not wish to participate, the complaint will be investigated by PSD. If both parties agree to mediation, they will both sign the mediation contract and confidentiality agreement.

### 7.4.4 MEDIATION PROCESS

The location where the mediation is held will be determined once both the citizen and employee agree to participate. Recording devices are not allowed during mediation. Employees who have agreed to mediate must complete all documents that are provided, including the confidentiality agreement and exit survey. An employee who has agreed to the mediation process must appear at the date and time scheduled for the mediation session. An employee will be allowed to reschedule one session, provided that proper and reasonable notification has been made. If an employee fails to appear without providing proper notification, the complaint will be investigated using the normal complaint investigation process. Attendance at mediation is considered “work time”. If the employee fails to show up for a scheduled mediation session; this will be investigated as any failure to report for assigned duty.

A citizen may reschedule one session, provided that proper and reasonable notification has been made to the mediation group. If a citizen fails to appear without providing proper notification, the complaint will be investigated using the normal complaint investigation process.

Employees will be expected to participate in good faith during each mediation session. Good faith means:

- The employee actively listens to the perspective of the other party.

- The employee respectfully and tactfully communicates his/her own position and engages in discussion. Good faith does not require agreement on any particular point.

If the mediator rules the employee did not participate in good faith, the complaint will be processed using the normal complaint investigation process.
Employees must conduct themselves in a professional manner during mediation. If during the mediation process an employee violates any Code of Conduct rule, a separate complaint investigation will be initiated.

If a citizen refuses to complete all documentation or if the mediator rules they did not participate in good faith, the complaint will no longer be considered and no further action will be taken against the employee in regard to the specific complaint.

If mediation is utilized and the citizen is not satisfied with the results, there will be no further action taken by the Department. PSD will not receive the outcome of the mediation but will be notified if the employee successfully participates.

7.4.5 DOCUMENTATION MAINTENANCE

PSD shall maintain all documents and forms associated with mediation. The documents will not be placed in an employee’s personnel file, but rather in a separate file to be maintained for statistical data. PSD will compile all mediation data annually in writing to the Chief of Police.
Chapter 8
8.1.1 DEFINITION OF PHYSICAL FITNESS

Satisfactory physical fitness is defined as the ability to carry out daily tasks effectively and meet task-related emergencies without undue fatigue or injury.

8.1.2 GENERAL HEALTH EXPECTATIONS OF DEPARTMENTAL PERSONNEL

Employees must maintain a satisfactory level of general health and physical fitness so that they can perform their assigned duties efficiently and without personnel shortages caused by excessive sick or injury leave. A satisfactory level of health and fitness must also be maintained for the successful completion of all tasks within the realm of the employee's job assignment.

Each employee should accept as a personal responsibility the duty to maintain a satisfactory level of health and fitness. Employees should recognize that day-to-day activities may not be of sufficient physical intensity to maintain a satisfactory level of health and fitness and should avail themselves of fitness programs beyond their daily environment.

8.1.3 DEPARTMENTALLY FUNDED FITNESS SERVICES

To encourage employees to maintain an acceptable level of fitness, the Department will be responsible for providing certain fitness services at no cost to full-time employees. These services are as follows:

- The agency will provide Fitness Center(s) at or near each Police Facility, accessible to all police employees 24 hours a day.

- An annual physical assessment will be offered to personnel during In-Service Training at no cost to the individual. This assessment will be conducted by properly trained personnel. Additionally, assessors will develop and adhere to medical thresholds established by the City Medical Staff, where members should discontinue the assessment, or be referred to City Medical for additional follow-up, based on assessment data.

- An assessment data sheet (fitness profile) of the physiological makeup of the individual's body fat content, lean body mass, etc., and testing results will be provided to each participant to evaluate physical capabilities including cardiovascular, strength, and flexibility during the annual assessment.

- Development of a fitness improvement program, referral to a physician for medical problems, and other referrals to health professionals will be made where appropriate during assessments.

- A psychological reexamination will be available for each employee every six years. The psychologist under contract with the Police Department will conduct the testing. Personnel desiring this reexamination should make request to the Commanding Officer of the Training Division in memo format.
• A Physical Fitness, Health and Nutrition Trainer will be made available to each employee annually. This trainer will be certified by the North Carolina Criminal Justice and Training Standards Commission as a Physical Fitness Instructor and will assist in the development of fitness planning and programming specific to the employee’s needs. Employees desiring this service must make request by memo to the Commanding Officer of the Training Division who will make arrangements for the consultation at no cost to the employee.

• Physical examinations mandated for Departmental purposes will be provided at no cost to affected agency employees. Examples of this include, but are not limited to, physical examinations for special team assignments, health screenings for firearms instructors, and “for-cause” examinations approved by the Chief of Police.
8.2.1 GENERAL INFORMATION

Due to the critical mission of law enforcement in society and the reliance by citizens upon this Department for law enforcement, general safety, and protection, it is a goal of the Greensboro Police Department to assure the continued psychological fitness of its employees.

This Directive provides a process for mandatory psychological review of employees involved in a use of force incident or other action which results in death or serious physical injury, and in situations where an employee's job performance or actions are detrimental to the Department's mission and cause the employee's psychological fitness for duty to be in question. Through this process, the member's level of psychological fitness is determined and assistance made available, as necessary, to facilitate the employee's return to psychological fitness.

8.2.2 CRITERIA FOR ASSESSMENT

An employee is considered to be psychologically fit for duty when he can:

- Exercise independent judgment
- Recognize parameters of authority
- Function effectively within the rules, guidelines, and policies of the Department

The following are examples, although not all inclusive, of circumstances in which an employee's psychological fitness for duty may warrant examination:

- Critical Incident Stress
- Substance abuse (alcohol, other drugs)
- Unusual behavior
- Supervisory problems, i.e., previous attempts through performance review and discipline have had little, if any, affect on resolving the undesired behavior
- Excessive use of sick leave or of Workmen's Compensation claims

If an employee is involved in a use of force incident or other action which results in death or serious physical injury, he will be immediately reassigned to the Resource Management Division. The Commanding Officer of the Resource Management Division will ensure the employee is temporarily assigned to an administrative position. The Commanding Officer of the Resource Management Division is responsible for scheduling a post-critical incident evaluation for the employee with the Department psychologist at the earliest available date following the incident/action. The employee will attend and participate in this mandatory assessment. Any fitness for duty concerns will be resolved by the Department psychologist.
Questions of duty status involving other critical incident situations will be evaluated in relation to the aforementioned criteria and a determination made regarding the need for psychological assessment based upon the individual circumstances of the incident.

8.2.3 REFERRAL

If, in the opinion of a supervisor, an employee's immediate action(s) or an accumulation of previous actions indicates a question of psychological fitness for duty, the supervisor will consult the employee's Division Commanding Officer.

The Commanding Officer will evaluate the situation based upon the circumstances surrounding the incident and make a determination concerning the member's duty status.

The employee's Division Commanding Officer, with the concurrence of the affected Bureau Commander and initiated through the Resource Management Division, will consult with the Department psychologist and determine the appropriateness of a psychological fitness for duty assessment.

If a psychological fitness for duty assessment is deemed appropriate, it will be coordinated through the Resource Management Division and the employee will be advised of the specific circumstances that prompted the action, and the appointment date, time, and location for the meeting with the Department's psychologist. The employee is required to attend, and participate in this meeting. The Department will be responsible for costs of the initial fitness for duty interview/testing and any required follow-up with the Department's psychologist. The employee will be responsible for additional treatment required by other than the Department psychologist.

If an employee is referred for a psychological fitness for duty assessment as a result of an action(s) which may result in disciplinary action against the employee, such disciplinary action will be delayed pending assessment and recommendation by the Department psychologist.

8.2.4 EMPLOYEE RESPONSIBILITY

During evaluation and subsequent treatment, if deemed necessary, the employee will truthfully answer all questions directed to him and provide complete information and documents deemed necessary by the Department psychologist or any outside consultant to whom the member is referred. The employee will submit to all examinations deemed advisable by the Department psychologist or outside consultant and allow the Department access to records and reports that may be prepared or generated by the Department psychologist or outside consultant. In addition, the Department psychologist may interview Departmental personnel and other persons with knowledge of the employee's behavior.

8.2.5 PSYCHOLOGIST RESPONSIBILITY

The Department psychologist will, based upon his professional assessment of the employee's psychological fitness, render a written report to the Chief of Police which will include one of the following recommendations:

- Employee returned to full duty unconditionally or with treatment recommended.
- Employee returned to full duty conditional upon treatment.
• Employee returned to limited duty and referred for treatment.

• Employee declared unfit for duty and referred for treatment.

If, during the employee's initial assessment by the Department psychologist, it is deemed necessary for the employee to be referred for treatment, the Chief of Police will issue a Personnel Order directing the employee to attend and successfully complete a therapeutic or counseling program approved by the Department psychologist. Failure to attend and successfully complete the program will be considered in the determination of any subsequent personnel action.

The Department psychologist will assist the employee in arranging for outside treatment. Employees will be referred to only licensed psychiatrists or clinical psychologists.

In situations where outside referral is necessary, there will be extensive communications between the Department psychologist and the employee's therapist in relation to the employee's psychological fitness for duty. These communications will include, but are not limited to, pertinent information such as:

• Is the employee attending scheduled appointments?

• Is the employee making reasonable progress in his treatment?

• Has anything occurred which would cause the therapist to reassess the employee's duty status?

Evaluation results, opinions, and recommendations made by an outside consultant will be forwarded to the Department psychologist in writing. The Department psychologist will interpret the results and contact the directing authority. The directing authority, upon advice of the Department psychologist, may initiate appropriate personnel action predicated on the recommendations.

Communications between the affected employee and the Department psychologist or outside consultant(s), test results, written opinions, recommendations, notes, reports, and actions taken are not privileged and become a permanent part of the employee's Departmental file.
8.3.1 INITIAL TREATMENT AND REPORTING

The Greensboro Police Department is committed to providing prompt care for employees who are victims of sudden illness or injury. Employees must immediately notify their Supervisor as soon as they realize they have sustained an injury or illness and believe that the injury/illness is work related.

If the injury or illness is life threatening; call 911 or request immediate assistance via Police radio.

If the injury or illness is non-life threatening; provide appropriate first aid care and seek further medical attention as needed. If further medical attention is needed, and the treatment is needed during “normal” business hours, the employee must respond to:

- City Medical Services Center
  401 Patton Avenue
  336-373-2412 & fax 336-373-2587
  Monday - Friday, 7:00 AM to 11:30 AM - 1:00 PM to 4:30 PM. Note: Employees injured between the hours of 11:30 AM to 1:00 PM should go to Cone Health Urgent Care Center, 1123 N. Church Street.

If the injury or illness is non-life threatening; provide appropriate first aid care and seek further medical attention as needed. If further medical attention is needed, and the treatment is needed after “normal” business hours, the employee may respond to:

- Cone Health Urgent Care Center
  1123 N. Church St.
  336-832-4400
  Monday - Friday 8:00 AM to 8:00 PM; Saturday & Sunday 9:00 AM to 7:00 PM.

- MedCenter High Point
  2630 Willard Dairy Rd.
  336-884-3777
  Open 24/7

- Urgent Medical and Family Care
  102 Pomona Dr.
  336-299-0000
  Monday - Thursday 8:00 AM to 9:00 PM; Friday - Sunday 8:00 AM to 6:00 PM.

Employees may respond to any hospital emergency room outside of the operating hours for these urgent care facilities. Employees will advise attending medical personnel that the injury/illness is work related.

If the injury or illness involves a suspected exposure to blood borne pathogens; provide appropriate first aid care and immediately respond Cone Hospital or Wesley Long Hospital. Refer to Departmental Directive 8.6 for specific procedures to follow. All medical treatment (other than minor first aid treatment) that is provided by a physician or medical facility OTHER than the City’s Medical Services Division, must be reported both to the

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Resource Management Division and to the Medical Services staff the next business day, either in person or by phone. Should the employee be incapable of reporting his injury/illness, his supervisor is responsible for making the above notifications.

The following information is needed:

- Name of the injured employee.
- Address of the injured employee.
- Location of accident or incident.
- Date and time of accident.
- Estimated time loss from the job due to this incident or injury.
- Exact extent of the injuries.
- Treatment received; e.g., x-rays, tetanus, etc.
- Attending physician/Treatment Facility
- Short summary of the incident that brought about the injury or treatment.

8.3.2 SUPERVISOR’S RESPONSIBILITIES

Ensure the employee receives appropriate and immediate medical attention. For minor injuries, the supervisor may administer first aid at the scene and then transport the employee to the Medical Services Division, 401 Patton Avenue, for an assessment before the employee or supervisor leaves work.

Complete a “Medical Services Authorization Form” for the employee’s injury/illness and give it to the Medical Services staff. The nurse will use this information and their assessment of the injury/illness to determine whether the employee needs referral for additional treatment. Copies of the “Medical Services Authorization Form” can be obtained from the Medical Services Division.

Complete an investigation of the injury/illness utilizing the “Supervisor’s Injury Investigation Report Form”, available on the GPDNET. This form will be completed and forwarded immediately to the Resource Management Division following the injury. The Supervisor must also complete the appropriate documentation of the incident in Department’s internal investigations case management system.

Supervisors are responsible for contacting the Benefits Assistant within the Resource Management Division and providing required information for the completion of the North Carolina Industrial Commission’s Form 19. The North Carolina Industrial Commission requires a Form 19 be completed and sent to them within five (5) working days of the date the injury or illness is reported to a supervisor.
For injuries requiring medical follow-up appointments, such appointments will be made with the City Physician. Each follow-up appointment will require the completion of a “Medical Services Authorization Form”.
Personnel returning to work on a Limited Duty or Full Duty status, after having missed work as a result of being injured, must be cleared for such duty by the City Physician and must notify the Resource Management Division of such clearance.

8.3.3 EMPLOYEE’S RESPONSIBILITIES

The employee is responsible for completing an “Employee Injury Report Form”, and the “Greensboro Police/Fire Department Blood Borne and Airborne Pathogen Exposure Report Form” (if applicable). Both of these forms are available on the Police Shared Folder. The employee seeking medical treatment or reporting an injury will cooperate fully by providing the necessary information to supervisors, physicians, medical services personnel, hospital personnel, counselors, and others in order to complete any reports, forms, etc.
This Directive establishes guidelines for the Peer Support Program and Team. The program goal is to provide all employees with an opportunity for peer support during times of personal or professional crisis.

8.4.1 OBJECTIVES

The objectives of the Peer Support Program are to:

- help employees through a temporary crisis
- promote an atmosphere of support and trust among employees
- promote an awareness of the self-help alternatives available to employees
- provide trained personnel who can assist in problem resolution before a point of crisis is reached
- develop an additional system of referral for appropriate professional care
- develop a readily accessible network of employees trained to be of service to their fellow employees

8.4.2 ORGANIZATION

The Peer Support Program is a personnel-oriented support activity and is administered by the Training Division.

One of the most important responsibilities of a Peer Support Team member is the promotion of trust, anonymity, and confidentiality for employees who seek assistance. Communication between a team member and an employee is considered privileged by the Department, except for those matters which involve violations of the law or Departmental misconduct. All Peer Support Team members must comply with directives concerning the duty to report violations of laws, rules, or directives. All Peer Support Team members will maintain confidentiality in compliance with NCGS 8-53.10.

Peer Support Team training is conducted under the direction of a licensed psychologist contracted by the Department. Each team member is required to attend training meetings. The Department psychologist maintains a working relationship with each member of the team. He is also in charge of handling all clinical matters concerning the Peer Support Program.

The Commanding Officer of the Training Division will conduct periodic program evaluations to ensure that the Peer Support Program continues to address agency needs.

8.4.3 ELIGIBILITY

Team members may be selected from all ranks of sworn and non-sworn personnel of the Greensboro Police Department and Guilford Metro 911. Applicants must have: (1) a minimum of two years experience with their respective Department; (2) a good work
record; and (3) psychological suitability to serve as a counselor, as determined by the Department's psychologist.

**8.4.4 APPLICATION & SELECTION**

In order to fulfill the objectives of the Team, an effort will be made to maintain members in a variety of sworn and non-sworn units throughout the Department. The need to add members will be determined periodically by the Commanding Officer of the Training Division, with input from Team Leader and the program psychologist.

Eligible employees may apply for team membership by completing a Peer Support application, and forwarding same through channels for supervisory comment & recommendation to the Commanding Officer of the Resource Management Division.

A Board of Peer Support Team members will conduct an interview of qualified applicants.

Recommended applicants will be scheduled for psychological evaluation. The program psychologist's recommendation will be forwarded to the Resource Management Division. The names of applicants recommended by the Peer Support Team and the program psychologist will be submitted to the Commanding Officer of the Training Division, and then to the Chief of Police. Final appointment to the Team will be made by the Chief of Police.

**8.4.5 CALL-OUT PROCEDURE**

Peer Support services may be rendered by a self-initiated request of an employee, referral by the employee’s commanding officer, or referral by the Department’s consulting psychologist.

The Peer Support Team will be contacted when:

- when an employee's actions result in death or critical injury to any person,
- when an employee is otherwise directly involved in a traumatic incident or,
- when an employee is involved in a non traumatic incident which could effect their job performance.

The employee's supervisor, the incident commander, or other appropriate authority will contact the Watch Operations Center, the Peer Support Team Leader, or the Commanding Officer of the Training Division to arrange for a team member to be available to the affected employee.

Team members will ensure their presence and assistance to an employee in no way impedes or interferes with any investigative or administrative process. As warranted, the team member may contact the consulting psychologist for advice.
8.4.6 Debriefing Procedure

Debriefing sessions after a critical incident will be conducted by the Peer Support Team in accordance with the training and guidelines established by the Department’s consulting psychologist.
8.5.1 DEPARTMENTAL SAFETY PROGRAM PHILOSOPHY

Departmental employees have the duty to conduct their job functions in a legal, safe, and courteous manner. This responsibility is especially important when considering the difficult conditions under which police employees often find themselves. Through the implementation of a Safety Program, the Department seeks to reduce vehicle crashes, minimize nonvehicular injuries, and ensure the safety of employees and the public.

All matters relating to vehicle crashes and occupational accidents resulting in personal injury will be reviewed by the Departmental Safety Committee. The purpose of this review will be to isolate accident causative factors, and to devise and implement safety measures and programs designed to minimize and prevent vehicle crashes and personal injuries.

8.5.2 SAFETY COMMITTEE ORGANIZATION

The Departmental Safety Committee will be organized in a manner consistent with the City of Greensboro’s Personnel Policy J-4 “Departmental-Divisional Safety Committees”. In this regard, the committee will be broken down into the following areas:

- Crash investigation and review
- Fire and emergency procedures
- Environmental issues
- Fleet/equipment safety
- Rules/Procedures
- Education and training
- Occupational health
- Safety activities
- Safety inspections/audits/housekeeping

8.5.3 COMMITTEE MEMBERS

The Departmental Safety Committee will consist of a minimum of ten members appointed by the Chief of Police, as follows:

- The Commanding Officer of the Resource Management Division who shall serve as the Departmental Safety Coordinator and serve as the Department representative on the City Committee for Employee Safety and Health.
- An Executive Level Officer who shall serve as the Departmental Safety Co-coordinator.
- The Logistics Section Supervisor, who shall also serve as the chair of the Fleet/Equipment Safety Sub-Committee.
Five nonsupervisory employees selected to head sub-committees established by the Departmental Safety Coordinator to review areas listed in section 8.5.2. Preferably, at least one nonsupervisory employee from each of the major police facilities shall be selected. One nonsupervisory member shall serve as the Recording Secretary.

The Department’s Wellness Program Coordinator who will serve on the committee as a liaison between the committee and the Wellness Section of the City of Greensboro’s Human Resources Department.

The Chief of Police may authorize other members as he deems necessary to accomplish committee objectives.

Members of the Safety Committee will serve at the pleasure of the Chief of Police. The Chief of Police may replace members of the Safety Committee as appropriate to meet the objectives of the Committee, changing personnel needs, and needs of the Department.

The Departmental Safety Coordinator will provide overall direction of the Department’s Safety and Accident Prevention Program. He will also serve as Chairman of the Departmental Safety Committee and provide liaison between the committee and divisions within the Department.

The Departmental Safety Committee will meet monthly. The Departmental Safety Coordinator will be responsible for notifying committee members of scheduled meetings and for preparing the meeting agenda.

8.5.4 SAFETY COMMITTEE FUNCTIONS

The Safety Committee will serve in a staff capacity only and will make recommendations to the Chief of Police on matters relating to safety and crash prevention. Such recommendations will be limited to non-disciplinary corrective action. The Safety Committee will also perform the following duties:

- Review all reports pertaining to vehicle crashes and personal injury accidents for the purpose of isolating causative factors.

- Analyze crash and personal injury data to determine trends and specific problem areas to be included in the Departmental Safety Program.

- Establish safety and crash prevention goals and objectives and develop, implement, and direct programs designed to achieve these goals.

- Assess and evaluate the progress and effectiveness of programs and activities to determine if the program goals are being achieved.

- Prepare reports indicating the impact of vehicle crashes and personal injury accidents on operational effectiveness and accomplishments of the Safety Program.

- Solicit ideas, suggestions, and information and provide for discussion of both crashes and personal injury problems in an effort to increase employee safety.
• Conduct regular self-inspections of work places, noting all safety hazards observed. Follow-up with supervisors on suggested corrections.

• Make recommendations to the Chief of Police as to disposition of funds awarded to the Department through various safety incentive programs.

• Coordinate an annual review of all Departmental Emergency Action Plans for each facility occupied by police personnel to ensure these documents are in compliance with current OSHA standards.

8.5.5 REVIEW PROCEDURES

All vehicular crashes involving Departmental employees and vehicles will be reviewed by the Safety Committee for the purpose of determining trends and to make recommendations to prevent recurrences. The Safety Committee may require the vehicle operator and the operator's immediate supervisor to appear before the Committee, if doing so would serve the best interests of the Department.

All nonvehicular accidents, which result in personal injury, will be reviewed by the Safety Committee as a means of evaluating operational procedures and detecting potential occupational hazards. Such review will be made normally on the basis of Workmen's Compensation reports and may, at times, require the presence of the affected employee.

8.5.6 EMERGENCY ACTION PLANS

Facility managers at each Greensboro Police Department facility will ensure that an Emergency Action Plan (EAP) is completed. An EAP is a written document required by OSHA standards. The purpose of an EAP is to facilitate and organize employer and employee actions during workplace emergencies. The plan must include a minimum amount of elements specifically required by OSHA. Each facility manager is responsible for the completion and maintenance of this document and will serve as the emergency coordinator for their respective facilities.

It is the responsibility of the facility managers to complete the plan, assign area marshals, train employees, exercise the plan, and keep the plan current by conducting a yearly review. A completed hard copy of the plan will be maintained in a readily accessible area of each facility as defined by the facility manager. A completed electronic copy of the plan will also be placed in the applicable Departmental Shared Folder. Facility manager assignments are as follows:

• Sanford Building – Commanding Officer of Vice Narcotics Division
• MOB – Commanding Officer of Resource Management Division
• Swing Road Facility – Commanding Officer of Western Division
• Maple Street Station – Commanding Officer of Eastern Division
• Public Safety Training Facility – Commanding Officer of Training Division
• Kitchen Operations Facility – Commanding Officer of Operational Support Division
• Logistics – Supervisor of Logistics
8.6.1 PURPOSE

This Directive is intended to provide guidelines to assist in the protection of employees from infection with communicable diseases contracted through bloodborne pathogens, particularly the Human Immunodeficiency Virus (HIV) and the Hepatitis B Virus (HBV).

The Greensboro Police Department will provide employees with safety procedures, protective equipment and communicable disease information in an effort to minimize exposure, and increase their understanding of the nature and potential risks of bloodborne communicable diseases. Each employee is responsible for controlling his own exposure and preventing the spread of bloodborne pathogens.

8.6.2 TRAINING

The Training Division is responsible for providing Police Department employees with the proper training concerning policies, procedures, legal aspects, medical considerations, and other information regarding contagious diseases. The Training Division will regularly coordinate the updating of all policies, procedures, and other information relating to this subject.

8.6.3 DEFINITIONS

Potentially Infectious Body Fluids: Blood, semen, vaginal secretions, amniotic fluid, pericardial fluid, peritoneal fluid, pleural fluid, synovial fluid, cerebrospinal fluid, or other body fluids that are contaminated with blood.

Bloodborne Pathogens: A disease-producing microorganism or material that is contained in the blood or other body fluids contaminated with blood.

Confidentiality: A person’s right to have control over the release of all information and records, whether publicly or privately maintained, that identify a person with HIV infection or other reportable communicable diseases or conditions.

Significant Exposure: When employees come into contact with blood or other potentially infectious body fluids through a needle stick, an open wound, non-intact skin or mucus membranes during the performance of normal job duties. Direct contact with sputum, feces, nasal secretions, sweat, tears, urine and vomitus will not be considered a significant exposure unless these body fluids are contaminated with blood and come in contact with an employee’s non-intact skin, open wounds, or mucous membranes.

Bio-Hazardous Waste: Liquid or semi-liquid blood or other potentially infectious materials; contaminated items that would release blood or other potentially infectious materials in a liquid or semi-liquid state if compressed; items that are caked with dried blood or other potentially infectious materials and are capable of releasing these materials during handling; contaminated sharps; and pathological and micro biological wastes containing blood or other potentially infectious materials.
HIV (Human Immunodeficiency Virus): The virus that attacks and destroys certain white blood cells almost always resulting in Acquired Immunodeficiency Syndrome (AIDS).

Acquired Immunodeficiency Virus (AIDS): A disease of the immune system which significantly increases the body’s vulnerability to illness.

HIV Positive: The HIV test detects the antibodies to HIV in a person’s blood, which means that at some point the person has been exposed to HIV. A person who is HIV positive may not have any of the physical symptoms associated with AIDS, but still remains capable of transmitting the HIV virus to others.

Symptomatic HIV Infection: A person who is HIV positive and exhibits some of the physical symptoms associated with AIDS. These symptoms may include recurrent fevers, fatigue, unexplained weight loss, night sweats, diarrhea and swollen glands.

Hepatitis B (HBV): A viral infection that affects the liver. The effects of this disease on the person can range from mild to fatal.

Universal Precautions: An approach to infection control. According to the concept of Universal Precautions, all human blood and certain human body fluids are treated as if known to be infectious for HIV, HBV, and other bloodborne pathogens, and exposure to these fluids is managed in a manner consistent with this assumption.

8.6.4 PREVENTIVE PROCEDURES

Preventive procedures are intended to eliminate, or minimize exposure of the employee to bloodborne diseases. However, an employee may be unable to use personal protective equipment when responding to events of an emergency nature, when the actual use of personal protective equipment would further threaten loss of life or serious personal injury. As soon as the emergency has passed, however, employees are required to follow procedures outlined herein.

Universal Precautions

- In order to minimize exposure to bloodborne communicable diseases, employees should assume that all contacts with blood or contaminated body fluid may result in the transmission of a bloodborne disease.

- Employees will not smoke, eat, drink or apply make-up around body fluid spills.

- Employees will use appropriate personal protective equipment when they may reasonably expect to come in contact with potentially infectious body fluids.

- Employees will use plastic mouthpieces or other authorized barrier/resuscitation devices whenever performing CPR or rescue breathing.

- Employees will wear disposable gloves when handling any persons, clothing or equipment with body fluids on them.
Searches

- In general, officers should use appropriate search techniques and equipment to minimize occupational exposure.

- Accidental needle sticks represent the most common potentially infectious exposure in law enforcement. Employees should be very cautious when searching persons and property.

- Employees should wear protective gloves when it can be reasonably anticipated that the employee may have hand contact with blood or other potentially infectious materials.

Evidence Collection, Handling, and Crime Scene Protection

- Employees will handle evidence collection and crime scene protection in accordance with all applicable Departmental Directives and Standard Operating Procedures.

- Employees will remove Personal Protective Equipment prior to leaving the work area and will place all disposable Personal Protective Equipment in a biohazard bag. The bio-hazard bags will then be placed in the Bio-Hazard collection bins located at any of the Evidence collection sites.

- Officers will handle all sharp instruments such as knives and needles with extraordinary care. Consider all syringes as used, and therefore, contaminated items.

- Needles will not be recapped, bent, broken, removed from a disposable syringe or otherwise manipulated by hand. Securing needles must be accomplished by mechanical means only.

- Needles will be placed in a puncture-resistant container when being collected for evidentiary or disposal purposes. The submission of needles and syringes as evidence will be limited to those cases wherein the items are clearly needed for its evidentiary value in an investigation.

Hepatitis B Vaccination

- Employees whose job functions may result in occupational exposure to persons infected with Hepatitis B will be provided, at no cost, the Hepatitis B vaccine and vaccination series, as well as post-exposure evaluation and follow-up procedures.

- The Hepatitis B vaccine, and any future booster(s), will be available to employees who have an occupational exposure, unless they have previously received the complete Hepatitis B vaccination series and antibody testing has revealed the employee is immune or the vaccine is contraindicated for medical reasons.

- A Hepatitis B prescreening program is not a prerequisite for receiving the vaccination.

- An employee who initially declines the Hepatitis B vaccination will be permitted to receive the vaccination at a later date.

- Employees who decline to accept the Hepatitis B vaccination will be required to sign a waiver statement.
8.6.5 DECONTAMINATION

Decontamination procedures will be performed whenever body fluids are discharged, an individual with body fluids on his person is transported in a departmental vehicle, or an employee comes in contact with body fluids.

In the event an employee’s body, clothing and/or equipment becomes contaminated with potentially infectious body fluids, the following procedures will be followed as soon as possible:

**Decontamination of the Person**

Employees will follow these procedures during the decontamination process of their body:

- The employee will remove all contaminated clothing and wash exposed areas free of any contaminating material and cleanse with mild soap. Note: Do not scrub the affected area too vigorously. It may damage the skin and increase the likelihood of infection.

- Use generous amounts of eye wash solution, if the eyes are the area exposed to contaminants.

- Seek medical care for injuries resulting from needle sticks, puncture wounds, or other suspected significant exposures. The employee will respond to the Emergency Department at Moses Cone, or Wesley Long Hospital for initial evaluation and appropriate treatment.

- The employee must immediately report a suspected significant exposure to his immediate supervisor, and City Medical Services as soon as possible. If the exposure occurs after 4:30 P.M., or on a weekend or holiday, the employee must report the exposure to City Medical Services on the next business day. City Medical Services will ensure that any further testing, evaluation, and response to exposure of police employees to infectious diseases is handled and coordinated properly.

- The employee will complete a “Greensboro Police/Fire Department Blood Borne and Airborne Pathogen Exposure Report Form” available on the Police Shared Folder. The supervisor must complete a “Medical Services Authorization Form” (Form PDS-42-362) if applicable. Both forms will be forwarded to City Medical Services, as soon as possible.

- The supervisor will also complete an investigation of the incident and record the results of the investigation utilizing the “Supervisor’s Injury Investigation Report Form” available on the Police Shared Folder. The supervisor will forward this form to the Resource Management Division as soon as possible.

- The incident will be reported to the Resource Management Division and City Medical Services on the next business day. If an employee is unable to contact City Medical Services or the Resource Management Division, his immediate supervisor will make the appropriate contacts.

- The Resource Management Division is responsible for completing the necessary Workmen’s Compensation Forms.
• The employee is responsible for completing an “Employee Injury Report Form” as soon as possible following the injury. This form is available on the Police Shared Folder.

• The employee seeking medical treatment or reporting exposure or injury will cooperate fully by providing the necessary information to supervisors, physicians, medical services personnel, hospital personnel, counselors, and others in order to complete any reports, forms, etc. required to process and treat any on-duty exposure or injury. All confidential information and medical reports will be handled as confidential.

• Unless disclosure to an appropriate Departmental official is authorized by the officer or by state law, if the employee is tested, the test results will remain confidential.

**Decontamination/Disposal of Contaminated Clothing**

In the event an employee's uniform becomes contaminated, and the employee has no replacement immediately available, the employee can obtain a jump suit from Police Logistics to wear after completing self-decontamination. After regular business hours, any Police Supervisor can assist the employee in obtaining a jump suit from Police Logistics. The employee will complete a "Uniform and Equipment Transaction Form" and leave it on the front counter in the Police Logistics lobby.

If the uniform item(s) are contaminated to the extent that normal washing procedures will not ensure their cleanliness, the employee will place the contaminated clothing in an appropriate leak-proof Bio-Hazard bag furnished by the Department. Bio-Hazard bags will be placed in Bio-Hazard collection bins located at any of the Evidence collection sites. Employees may obtain replacement items from Police Logistics in a manner consistent with the provisions of Departmental Directive 15.1, “Uniforms and Equipment”.

**Decontamination of Equipment**

Decontaminate any equipment (badge, nameplate, gun belt, etc.) that becomes contaminated with potentially infectious body fluids with isopropyl alcohol. (A water and bleach solution may damage leather gear or metal uniform insignia). Clean sensitive equipment such as pistols, shotguns or radios with isopropyl alcohol. Allow all such equipment to air dry before further use. Lubricate all weapons following decontamination. Employees are responsible for decontaminating their personal equipment and departmental vehicle equipment.

**Decontamination of Vehicles**

Any vehicle that becomes contaminated with potentially infectious body fluids must be decontaminated by the employee prior to returning the vehicle to service. Use the following guidelines when decontaminating vehicles.

- **Minimal Contamination:** small amounts of fluids that can be cleaned up with paper towels and the contaminated area disinfected with a water and bleach solution (10:2) or isopropyl alcohol.

- **Moderate Contamination:** medium amounts of fluids that can be cleaned using a body fluid spill kit, which can be obtained from a supervisor's vehicle.
• Extreme Contamination: large amounts of body fluids, which cannot be cleaned up using the spill kit, will require putting the vehicle out of service to be cleaned and decontaminated. **The officer putting the vehicle out of service for cleaning will affix a biohazard sticker to both the driver's side window and the work order.**

• All decontamination procedures will be performed by employees at work before ending their tour of duty.

• When decontaminating equipment, employees will use appropriate personal protective equipment to prevent exposure to the contaminates.

• Each employee is responsible for cleaning and decontaminating any work areas after use and for proper disposal of all hazardous waste generated during the process.

### 8.6.6 SUPPLIES

The Department will make Personal Protective Equipment and communicable disease control supplies readily accessible to all employees who are likely to encounter communicable disease risks as part of their duties. Supervisors are responsible for dissemination of supplies for infectious disease control.

Employees using supplies stored in police vehicles are responsible for their replacement by the end of their duty day.

### 8.6.7 DETENTION OF ARRESTEES FOR TESTING AFTER SIGNIFICANT EXPOSURE

**Background**

N.C.G.S. 15A-534.3 grants authority to a magistrate conducting an initial appearance following an arrest to hold an arrestee for a reasonable period (not to exceed 24 hours) when he finds probable cause that the arrestee has subjected an individual to actions that pose a significant risk of transmission of Human Immunodeficiency Virus (HIV), or Hepatitis B (HBV). The statute authorizes the Health Department to investigate the situation during the holding period and to require the arrestee’s blood be tested if necessary, pursuant to N.C.G.S. 130A-144 and N.C.G.S. 130A-148.

The Greensboro Police Department does not test arrestees for HIV or other bloodborne diseases on behalf of victims. The magistrate may hear evidence from any person who believes that there has been a significant risk of transmission by a nonsexual exposure by the arrestee. Upon request by someone during the arrest procedure, an officer may advise that person of his or her right to appear before the magistrate for a hearing pursuant to this statute. The officer must be careful to not unduly alarm any person by suggesting that he or she attempt to have the arrestee detained by the magistrate. Regardless of this specific procedure, any person who believes he has had an exposure which created a significant risk of transmission of HIV or HBV can contact the Public Health Department on his own for assistance in seeking testing of the suspected source person.
Procedure

An arresting officer who believes that there has been a significant risk of transmission of bloodborne disease from an arrestee to the officer will first notify his supervisor, and request the arrestee to consent to a blood test.

If the arrestee is willing to cooperate and consents to testing for infectious bloodborne diseases, and the officer's supervisor approves the transport for testing, the arrestee and officer will register in the emergency room at Moses Cone or Wesley Long Hospital. Hospital personnel will confer with the police employee to determine if a significant exposure has occurred. If such a determination is made, the arrestee will be tested for infectious bloodborne diseases. Appropriate emergency treatment will be given to the employee by hospital personnel. Following this initial treatment, all further follow-up medical treatment for the employee will be handled through City Medical Services.

If the arrestee is unwilling to consent with testing for infectious bloodborne diseases, the arresting officer will present facts concerning the exposure to a magistrate. If the magistrate finds probable cause to believe the officer was exposed to the arrestee in such a manner as to pose a significant risk of transmission of HIV or HBV, the magistrate can place the arrestee under a 24-hour "hold" pursuant to N.C.G.S. 15A-534.3 for appropriate investigation by the Guilford County Health Department and subsequent testing of the arrestee may be conducted. Any communication with the magistrate will be made privately and the officer will ensure only the magistrate hears the officer's testimony. The officer will notify his supervisor of the situation as soon as possible, and request the supervisor respond to the magistrate's office.

If the magistrate determines that there is probable cause to hold a subject for investigation and testing, the affected employee's supervisor will contact the Guilford County Health Department. Outside of normal business hours the supervisor will contact Guilford Metro 911 for the appropriate on-call Health Department personnel. The supervisor must be prepared to present written documentation to the Health Department representative concerning the incident, which may be satisfied by providing a completed copy of the “Greensboro Police/Fire Department Blood Borne and Airborne Pathogen Exposure Report Form”. The Health Department representative will conduct an investigation that includes contacting the subject and the officer about the circumstances surrounding the possible exposure. If the circumstances surrounding the exposure and the arrestee's risk for being a carrier of HBV, or HIV are substantiated by the Health Department's investigation, the subject will be ordered to have blood drawn for testing. If the subject does not comply with the order of the Health Department to submit to testing, the Health Department representative will seek a court order from a District or Superior Court Judge.

Qualified medical personnel will draw blood from the subject for testing. If the subject does not comply with the court order, the judge is to be notified immediately of the noncompliance. If an incident of this nature occurs during a weekend or holiday period, and the 24 hour “hold” provided for by statute will expire prior to the availability of a Judge; the Health Department representative may request the magistrate issue a warrant for arrest of the subject based upon a violation of N.C.G.S. 130A-144[f].

The employee will contact City Medical Services on the next business day following the incident. City Medical Services is responsible for all follow-up treatment of the employee.
8.6.8 NONARRESTEES TESTING AFTER SIGNIFICANT EXPOSURE

If a significant exposure results from contact with an individual who is not under arrest and is willing to cooperate with testing, the following procedure will apply:

- The supervisor will ensure that the source subject's name, address, phone number, and other relevant personal information is obtained and submitted to City Medical Services. A "Greensboro Police/Fire Department Blood Borne and Airborne Pathogen Exposure Report Form" will be completed.

- A supervisor from the exposed employee's Division will contact the source and arrange for transport and testing at Moses Cone Hospital Emergency Department. The source should register at the Emergency Department for evaluation. The employee should also be prepared for registration and testing if applicable. The City of Greensboro will not assume financial responsibility or provide for further medical treatment for the source.

- The police supervisor is responsible for arranging transportation for the person, if necessary.

If a significant exposure results from contact with a subject who is not under arrest and who is unwilling to voluntarily submit to testing, the following procedure will apply:

- The subject's name, address, date of birth, phone number, and any other relevant information will be obtained and recorded by the employee's supervisor, on the "Greensboro Police/Fire Department Blood Borne and Airborne Pathogen Exposure Report Form".

- The supervisor will then notify the Guilford County Health Department with this information so the appropriate Health Department personnel can commence an investigation and initiate appropriate follow-up.

8.6.9 CONFIDENTIALITY OF INFORMATION ABOUT HIV AND HBV.

North Carolina law provides that "all information and records" that might identify a person as HIV or HBV infected "shall be strictly confidential". N.C.G.S. 130A-143.

Officers are not to record such information on arrest reports, accident reports or any other Department documents except as allowed pursuant to this Directive. Such information is not to be broadcast over radio airways or computer terminals.

Police employees must maintain the confidentiality of information concerning an individual's HIV or HBV status obtained during investigations or arrest. Officers must not assume that a suspect's, victim's, or any other person's disclosure to them automatically permits them to disclose this information to anyone else. That is not the case and a subsequent disclosure violates the confidentiality law in North Carolina. Therefore, Greensboro Police Department employees should refer all inquiries regarding the HIV or HBV status of any person to the Guilford County Public Health Director.

The confidentiality law does, however, authorize the limited release of HIV or HBV information pursuant to a number of specific exceptions.
• An individual’s HIV or HBV information may be released with that person's written consent, and HIV information may be released to "health care personnel providing medical care to the patient". N.C.G.S. 130A-143 (2) and (3).

• HIV or HBV information may be released "pursuant to subpoena or court order". N.C.G.S. 130A-143 (6).

8.6.10 EMPLOYMENT ISSUES

The law generally permits an employer to discharge an employee who completely refuses to work with a coworker because of unreasonable fear about the spread of AIDS or if he refuses to perform assigned duties for the same reason. Any Greensboro Police Department employee who refuses to work with an HIV infected employee or who refuses to perform their assigned duties because of an unreasonable fear of contracting AIDS will face disciplinary action up to and including dismissal.

8.6.11 EMPLOYMENT RECORDS

Information and records that might identify an employee as HIV infected will be kept strictly confidential. An employee's HIV or HBV status may be released by police personnel authorized to do so only under the following circumstances:

• Release is made to health care personnel who are providing medical care to the employee, and only then with written permission from the employee.

• Release is made pursuant to a subpoena or court order; or

• Release is otherwise authorized by N.C.G.S. 130A-143 or by the regulations adopted by the Commission for Health Services.

8.6.12 RESOURCE INFORMATION FOR EMPLOYEES

The Resource Management Division maintains a Community resources directory of all community agency groups who can offer assistance, counseling, etc. to an employee or employee's family members.

Members of the Peer Support Team, the Police Chaplain, and the City Health Services Division are always available to offer advice, counseling, or other help as needed. Employees are encouraged to utilize any of these resources at any time the need arises. All inquiries will be handled in a strictly confidential manner.
8.7.1 REQUIREMENTS OF THE STANDARD

The Hazardous Chemicals Communications Standard (29CFR1910.1200) requires that employees be informed about the presence of hazardous chemicals in their work place and the dangers which these hazardous chemicals may pose.

City policy is found in Section J-6 of the City Personnel Manual. It contains detailed procedures for accomplishing the requirements of the Hazardous Chemical Communication Standard. The Commanding Officer of the Resource Management Division is the Department Liaison with the City Safety Manager for the reporting required in J-6. Other component commanders should make required reports through the Department Liaison.

8.7.2 METHODS OF COMPLIANCE WITH THE STANDARD

Employers may comply with the provisions of the Standard:

- By training new employees about hazardous chemicals in the work place.
- By instructing veteran employees through in-service training about work place chemical hazards.
- By maintaining a current Material Safety Data Sheet (MSDS) on each hazardous chemical in the work place.
- By proper labeling of all chemical containers.
- By proper placarding of work areas which house hazardous chemicals.
- Establishing written procedures concerning:
  - safe and proper handling of hazardous chemicals.
  - safe and proper disposal of hazardous chemicals and chemical wastes.
  - handling and reporting hazardous chemical emergencies in the work place. (see DD 12.6 Handling Hazardous Materials Incidents)

8.7.3 PROCEDURES REQUIRED

The Commanding Officer of Training Division is responsible for providing for appropriate train-the-trainer instruction for those Department personnel whose job requires them to deliver Hazard Communications Act-related or other OSHA training for the Department.
Each Commanding Officer/Director shall ensure the following:

- That his command is surveyed for the use or storage of hazardous chemicals which necessitate the implementation of provisions of this Directive.

- That new and veteran employees receive training commensurate with their contact with hazardous chemicals in the workplace.

- That Material Safety Data Sheets are maintained on each hazardous chemical found in their command.

- That all hazardous chemical containers are properly labeled.

- That all work areas housing hazardous chemicals are properly placarded.

- The development of standard operating procedures for dealing with workplace hazardous chemicals which are present in his command. The depth of these procedures should reflect the actual contact with hazardous chemicals that component employees are expected to have in the workplace. The SOP’s should cover safe, proper handling and disposal of hazardous chemicals and handling and reporting hazardous chemical emergencies in the workplace.

In addition to MSDS records which are maintained in affected areas of the Department, complete listings of MSDS information will be maintained in Guilford Metro 911 and the Watch Operations Center.
8.8.1 PURPOSE

It is recognized that police employees routinely encounter situations that pose risks to their health and safety. While it is also recognized that not all risks can be anticipated or eliminated, City and Departmental safety programs and policies are designed to minimize the risks associated with general safety hazards.

The purpose of this directive is to promote the safety of employees and the general public in regards to specific types of hazardous locations and environments. It should also help employees identify such specific hazards, and provide direction regarding acceptable actions when encountering them.

8.8.2 GENERAL POLICY

It is the general policy of the Greensboro Police Department to prohibit employees from engaging in activities or entering environments that may foreseeably pose unnecessary special health & safety risks to the employee or others, and which are outside the normal scope of their duties.

Obviously, this general policy must be applied to actual instances using sound judgment and discretion. The relative risks to the employee and third parties must be considered before attempting any emergency actions involving foreseeable special hazards.

For example, this general policy would not prohibit an employee from taking immediate emergency action when he has determined that no reasonable alternative readily exists.

This policy also would not prohibit an employee from taking non-emergency action in hazardous situations or environments when he:

- Has been provided suitable specialized training concerning the specific hazardous activity or environment; and,
- Has available all proper specialized equipment required for safe execution of the activity or entry; and,
- Has prior supervisory permission to conduct the activity or effect the entry.

8.8.3 SPECIFIC ACTIVITIES

The following specific situations and activities are offered as a means of illustrating the agency’s intent in applying the general policy stated in Section 8.8.2.

Climbing & Fall Exposure – situations in which there exist significant risks of falling. Examples include: water and utility towers; phone poles; scaffolding; structural facades; and ladders.

In applying the general policy set forth in 8.8.2, employees must adhere to the following prohibitions: Absent exigent circumstances and prior supervisory approval, employees are prohibited from:

- Climbing any ladder or scaffolding that does not appear stable;
- Climbing a stable ladder or scaffolding a distance greater than two stories (approximately 20 feet);
- Climbing water towers, utility towers, telephone poles, or building facades.
Utilities / Industrial Environments – situations in which utility or industrial machinery pose a significant risk of injury. Examples include: electrical vaults and outside power distribution yards; water distribution facilities; and heavy industrial machinery. In applying the general policy set forth in 8.8.2, employees should exercise sound discretion and judgment.

IDLH Environments & Confined Spaces – environments in which there exists oxygen deprivation or the presence of toxic fumes that are Immediately Dangerous to Life and Health. Examples include: water & sewer culverts; manholes; chemical factories; airtight spaces; and ammonia plants.

In applying the general policy set forth in 8.8.2, employees must adhere to the following prohibition: Employees are prohibited from entering IDLH environments.

Trenches – open or enclosed excavations that lack suitable shoring and therefore pose a significant risk of collapse. Examples are commonly found at construction sites and where roadway repairs are occurring. In applying the general policy set forth in 8.9.2, employees should exercise sound discretion and judgment.

Fire & Structural Collapse – structures which are involved by working fires or are filled with smoke, or which have or appear imminently subject to collapse. In applying the general policy set forth in 8.8.2, employees should exercise sound discretion and judgment.

Water Rescue – situations in which the depth, temperature or water current pose significant risks of drowning. Examples include: flooded areas; overflowing streams; storm-water run-off; and bodies of water. In applying the general policy set forth in 8.8.2, employees should exercise sound discretion and judgment.
8.9.1 PURPOSE

This directive establishes guidelines for drug testing of incumbent employees. It does not address preemployment drug testing of job applicants (see Departmental Directive 2.2.2), nor for-cause testing of incumbent employees suspected of reporting to work while under the influence of alcohol or other alcohol-related violations (see Departmental Directive 1.5.19).

8.9.2 POLICY

The Greensboro Police Department is committed to the goal of providing a workplace that is free of illicit drugs. This commitment is based on the belief that it is the Department’s responsibility to maintain a safe & healthy working environment for employees, and a productive & effective workforce for the citizens of Greensboro. This commitment is also in recognition of the unique safety-sensitive responsibilities of law enforcement agency employees, and the higher standards of conduct expected of those employees.

8.9.3 DEFINITIONS

The following terms are defined as used in this Directive:

Adulterated Specimen - A urine specimen into which the employee has introduced a foreign substance.

Canceled Test - A drug test that has been declared invalid by a Medical Review Officer. A canceled test is neither a positive test nor a negative test. An example of a canceled test is one that has been rejected by the MRO for a fatal collection error.

Code of Federal Regulations - The federal body of law, part of which regulates DOT drug testing. Unless otherwise set forth in this Directive, drug testing of Greensboro Police Department employees will follow the regulations for the United States Department of Transportation drug testing as set forth in the current Code of Federal Regulations, Title 49, Part 40, which is hereby incorporated by reference.

Confirmation Test - A test conducted on a primary specimen by gas chromatography/mass spectrometry to confirm the presence of a drug or drug metabolite detected by a screening test at or above the threshold concentrations.

Designated Employee Representative (DER) - An individual identified as able to receive communications and test results directly from Medical Review Officer, screening test technicians, collectors, and substance abuse professionals, and who is authorized to take immediate actions to remove employees from safety-sensitive duties and to make required decisions in the testing and evaluation process. The Commanding Officer of
the Resource Management Division and the Commanding Officer of the Professional Standards Division (or their designee) are designated as the agency's DER's.

Dilute Specimen - A urine specimen whose creatinine and specific gravity values are diminished by the employee through the introduction of fluid into the specimen.

Drug - For the purposes of this Directive, these are specifically limited to marijuana, cocaine, amphetamines, Phencyclidine (PCP), and opium.

Drug Test - A urinalysis immunoassay-screening test, followed by a gas chromatography/mass spectrometry confirmation test for positive screens.

Employee - A full-time or part-time employee of the Greensboro Police Department who is identified in this Directive as being subject to drug testing. References to employee gender in this Directive are considered to apply equally to either gender.

Employer - The Greensboro Police Department, the City of Greensboro, and any employee thereof acting within the scope of their duties relative to this Directive.

Laboratory - Any laboratory which meets the standards to engage in urine drug testing, as set forth in the United State Department of Health & Human Resources and the United States Department of Transportation guidelines. For the purposes of this Directive, this term refers to a state-certified laboratory currently under contract to provide drug test analysis to the City of Greensboro.

Medical Review Officer (MRO) - A licensed physician responsible for receiving laboratory results generated by an employer's drug testing program, who has knowledge of substance abuse disorders, and has appropriate training to interpret and evaluate an individual's drug test results, together with the employee's medical history and any other relevant biomedical information. The MRO acts as an independent and impartial gatekeeper for the accuracy and integrity of the testing process. For the purposes of this Directive, physicians under contract to provide services to the City Medical Services Division will serve as MRO's, and may be assisted in certain duties by designated staff members of the City's Medical Services Division.

Negative Drug Test - The failure to detect, at or above the threshold concentrations, any of the five drugs being tested for in the primary specimen.

Positive Drug Test - The detection, at or above the threshold concentrations, of any of the five drugs being tested for in the primary specimen.

Primary Specimen - That part of a urine specimen that is opened and tested by a laboratory to determine whether the employee has drugs or drug metabolites in his system. It is distinguished from a split specimen.

Screening Test - An initial immunoassay screen to eliminate negative urine specimens from further analysis.
Split Specimen - That part of the urine specimen that is sent to the laboratory and retained unopened, and which will be tested in the event that the employee requests an additional test following a verified positive test of the primary specimen.

Substituted Specimen - A specimen, not consistent with human urine, which has been substituted by the employee in place of his or her own urine specimen.

Threshold – A level of drug concentration which is accepted by the scientific community to be above the level of passive inhalation or incidental contact.

8.9.4 ADMINISTRATIVE ISSUES

There are two different triggers that may lead to an employee being directed to take a drug test under this Directive: for-cause testing and random testing. Both of these triggers are independent of each other.

An employee ordered to submit to urine collection/drug testing under this section that declines to participate in the collection or testing process will be terminated from employment, and the employee will not be allowed to resign in lieu of termination.

Failure to comply with any aspect, condition, restriction, instruction, or procedure associated with any aspect of the urine collection/drug testing process, or interference with or obstruction of same as either a principal or accomplice will result in dismissal.

Testing under this Directive may be used for administrative purposes only. The Professional Standards Division will serve as the administrative investigative body relating to cases involving drug testing violations or positive results.

8.9.5 FOR-CAUSE TESTING

Any employee who is on-duty, or who reports for duty, while visibly affected by the apparent use of controlled substances or illegal drugs, or against whom reasonable suspicion of the illegal use of drugs exists, may be ordered by a supervisor to submit to drug testing under this section. Such testing will be ordered only after consultation with the Office of the Chief of Police, the Commanding Officer of the Professional Standards Division, or the senior ranking officer on-duty.

The DER will be advised of the name of any employee directed to submit to for-cause drug testing. The DER will then coordinate with the City Medical Services Division to arrange for a drug test to be conducted as soon as possible, and so notify the affected employee. All other testing procedures and protocols will follow the guidelines set forth in Sections 8.9.8, 8.9.9, and 8.9.10.
8.9.6 RANDOM TESTING

It is the position of the Greensboro Police Department that the nature and scope of duties associated with certain assignments and jobs within the agency create compelling public safety interests, which in turn warrant random drug testing of employees assigned to those positions.

The positions or assignments affected by this section and subject to random drug testing are:

- All Sworn Officers
- Employees assigned to the Property/Evidence Section
- Employees assigned to the Forensics Services Unit

The DER will ensure that the City Human Resources Department maintains or has access to a current computer roster of work units to which employees subject to random testing are assigned. Periodically, the City Human Resources Department will use computerized randomized methods to select work groups of employees to be tested. These work unit groups will be selected from the entire pool of possible candidates. The list of work groups selected for each testing process will remain confidential and will not be released to any member of the Greensboro Police Department except the DER's.

The number of work units selected for each testing process, and the frequency of the selection processes, will be determined by City Human Resources so as to ensure that the number of employees tested each year represents approximately 50% of the total number of employees eligible for testing.

City Human Resources will notify the DER's of the work units currently selected for testing. The DER will then contact the selected work units to facilitate actual testing. All other testing procedures and protocols will follow the guidelines set forth in Section 8.9.7, 8.9.8, and 8.9.9.

8.9.7 COLLECTION PROCEDURES

The scheduling of an appointment for urine collection will be considered the issuance of a direct order on behalf of the Chief of Police to arrive on time and participate fully in the collection procedures.

Time spent in commute to and from the collection site, and time spent being at the collection site, is considered compensable work time for FLSA purposes.

Upon arrival at the collection site, no delay will be permitted in beginning the testing. The employee must present photo-identification (City ID card or NCOL).
The employee must remove any outer clothing (jacket, coat, hat, etc.) and leave these garments with the testing official, along with any briefcase, purse, and other personal belongings. Any employee wearing boots must remove them and allow the testing official to examine them for items that could be used to adulterate a urine specimen; the boots will then be returned to the employee.

In addition, the employee must empty all pockets and display their contents to the testing official to ensure that there are no items present that could be used to adulterate a urine specimen. If no such items are present, the employee will then be permitted to return the contents to their pockets.

The employee must be allowed to retain his wallet, and will not be directed to remove other clothing (shirt, pants, dress, etc.) or change into a hospital gown.

All urine collections will be un-witnessed, unless a directly observed collection is required by Federal regulations.

No employee representative will be permitted beyond the lobby area of the collection site.

**8.9.8 TEST RESULTS**

The collected urine sample will be tested by a licensed, certified laboratory under contract with the City.

The primary specimen will be tested to determine that the sample is undiluted, unadulterated, un-substituted human urine. Thereafter, the primary specimen will be tested for the five drugs specified in DOT regulations, using an immunoassay screening method.

A negative initial screening result indicates that none of the 5 drugs being tested for exceeded the established cutoff concentrations established in 49 CFR 40, and no further testing is necessary.

A positive initial screening result will cause the primary specimen to be subjected to a verification test, utilizing gas chromatography/mass spectrometry methodology.

**8.9.9 POST-TESTING PROCEDURES**

Before reporting a drug test result to the MRO, the lab must ensure that it has been reviewed and certified as accurate by a certifying scientist. Test results from the lab are reported only to the MRO or his designated staff. Test results may not be reported by the lab to any other person.

The MRO and/or his designated staff are responsible for carefully reviewing each drug test reported by the lab.
8.9.9 (A) - Negative Test Results
In the event the lab reports a "negative" test result, the MRO will review the test results, and report the result in a confidential manner to the DER, who will subsequently notify the tested employee.

8.9.9 (B) - Positive Test Results
In the event the lab reports a confirmed "positive" test result, the MRO is charged with certain additional duties. Only the MRO can verify a "positive" test result as reported by the lab.

First, the MRO will conduct a review of the integrity of the chain of custody in the testing process. Fatal errors in the testing procedures can result in the MRO canceling the test.

Next, the MRO will contact the affected employee in a confidential manner to offer a verification interview to discuss the test results and to determine if there is a legitimate medical explanation for the positive test result. If necessary, the MRO may seek the assistance of the DER in confidentially contacting the employee.

If the employee is contacted and declines to participate in the verification interview, or if the employee is notified to contact the MRO and fails to do so within 72 hours, or if reasonable but unsuccessful attempts are made to contact the employee over 14 days, the MRO will declare the report as a "positive" test result, and so report to the Designated Employee Representative in a confidential manner.

As a part of the verification process, the MRO will explain to the employee:
- that the lab has returned a "positive" test result, and specify which drugs were indicated as "positive"
- that the MRO will decide whether to verify the lab test result as "positive" based on information the employee provides in the interview
- that if further medical evaluation is needed as a part of the verification process, the employee must submit to such evaluation or have the result reported to the employer as a "positive" result
- that the MRO is authorized to provide the employer with any medical information the employee provides during the verification interview.

During the verification interview, the MRO may review the employee's medical history and any other relevant biomedical factors, and may order further medical evaluation of the employee. If the employee asserts that the presence of a drug in his system is the result of taking prescription medication, the MRO must review all medical records that the employee provides. The MRO may contact the employee's physician for further information.

The MRO may not consider any evidence from other drug tests obtained outside the authority of this Directive (such as independent tests supplied by the employee), nor consider employee explanations that, even if true, would not constitute a legitimate medical explanation for a positive result.
The only way that a "positive" test result from the lab can be changed to a "negative" test result by the MRO is the establishment by the MRO of a legitimate medical explanation for the presence of the detected drug at the levels indicated by the lab tests.

No legitimate medical explanation can exist for the presence of illegal drugs in an employee's urine. The presence of lawful medications at levels above the thresholds must be consistent with lawfully-prescribed medicine taken as directed by the prescribing physician; over-medicating or other abuse of lawful drugs does not constitute a legitimate medical explanation.

If the MRO determines that a legitimate medical explanation exists for a "positive" drug test result, he will verify the result as "negative" and so report directly to the DER in a confidential manner.

If the MRO determines that no legitimate medical explanation exists for a "positive" drug test result, he will verify the result as "positive" and so report directly to the DER in a confidential manner.

The MRO must notify the employee of his right to request a test of the split specimen by a second lab, and explain the procedures for doing so. If a primary specimen has been adulterated or substituted, the employee may not request a test of the split specimen. A retest of the primary specimen is not permitted, nor may any additional tests (DNA, etc.) be conducted. The employee will have to bear the costs of testing the split specimen.

A testing of the split specimen at the employee's request is designed only to reconfirm the presence of the drug initially indicated as a "positive" in the primary specimen. The mere presence of the drug in question in the split sample, without regard to the threshold concentrations used in the first lab's testing, is sufficient to indicate a "reconfirmed" finding. Should the testing of the split specimen indicate that the drug in question is not present, the second lab will make a “failed to reconfirm” finding and the MRO will report a "negative" test result to the DER.

The employer may not take any permanent personnel or disciplinary action related to a drug test until the MRO has reported a verified positive drug test result to the DER. The results of MRO-verified drug tests administered under this directive will be final. An additional test result presented by an employee, which was collected or analyzed by an outside physician, will not invalidate a verified positive test result as determined under this Directive.

8.9.10  EMPLOYEE ASSISTANCE

Early recognition and treatment of chemical dependency is important for successful rehabilitation. As such, the Greensboro Police Department supports sound treatment efforts.
Towards that end, an employee may voluntarily enter a substance abuse treatment program. The employee may enroll in a treatment program of his own choice at his own expense, or may elect to utilize the City’s Employee Assistance Program.

However, participation in a substance abuse treatment program will not:

- excuse the employee from drug testing under the authority of this Directive
- exempt an employee from the consequences of actions which have already occurred
- exempt an employee from the proper performance of assigned duties
- mitigate employment termination as a result of a verified positive test result or other administrative disciplinary action
8.10.1 PURPOSE

This directive establishes departmental provisions to the City of Greensboro’s Inclement Weather Policy, as contained in Number B-7 of the City of Greensboro Personnel Policy Manual.

8.10.2 POLICY

The City of Greensboro’s Inclement Weather Policy states the following:

The City Manager or designee shall declare that the Inclement Weather Plan is in effect by announcing that City Administrative offices will open at some time other than 8:00 AM and/or close at some time other than 5:00 PM. Late opening information will be publicized through normal media outlets. Early closings shall be communicated through internal channels.

All Service Critical employees are expected to be at work at scheduled times.

Employees not designated as Service Critical may, during a declared weather emergency, report to work by the designated opening time or leave at a designated early closing time and still be considered as having worked their entire normal duty day.

Those who do not report to work at all shall be charged leave (Annual, Compensatory, FLSA, or Leave without Pay) for all hours missed during a normal workday. This provision also applies if a department chooses to close a facility or program and directs employees to not report to work.

Employees reporting after the designated starting time shall be charged leave for the hours missed after the designated starting time.

[Special Note: Exempt employees may not be charged Leave Without Pay in increments of less than a whole day.]

8.10.3 DEPARTMENTAL PROVISIONS

8.10.3.1 SERVICE CRITICAL PERSONNEL

The City of Greensboro provides a wide variety of services under very different circumstances. In recognition of this, each department is responsible for determining which employees are Service Critical.
The following categories of Greensboro Police Department employees are considered **Service Critical**:

- All sworn employees not on limited duty status
- All non-sworn managers and supervisors
- Systems Administrators
- Parking enforcement officers
- Records Specialists
- CSI/TRU/WOC Personnel
- Crime Scene Investigators

The following categories of employees are considered **Non-Service Critical**:

- Sworn employees on limited duty
- Administrative Assistants
- Customer Service Representatives
- Records Clerks
- Crime Analysts
- Evidence Technicians
- Investigative Aides
- Police Attorney
- Community Relations Coordinator
- PIO/Marketing Assistant
- Personnel Program Technicians
- Fiscal Management Program Technicians
- Logistics Assistant
- Alarm Coordinator
- Hire-back Personnel
8.10.3.2 USE OF CITY VEHICLES FOR TRANSPORTATION OF SERVICE CRITICAL PERSONNEL

Based on roadway conditions and manpower resources, the Watch Commander may authorize the use of city vehicles for the transportation of Service Critical Personnel from their homes, if within the city limits, to their work assignments.
8.11.1 INTRODUCTION

The mission of the Police Chaplaincy Program is to provide a voluntary ministry of guidance and counseling to all members of the Greensboro Police Department upon request. The Police Chaplains will perform such duties as may contribute to the nurture and enhancement of a member's spiritual, personal, private and professional life. On occasion, police chaplains will be requested to assist civilians who, when involved with police operations, express a desire to have religious/spiritual counseling but have no local clergy upon which to call (e.g., traffic fatality investigation involving family from out-of-state.) All police chaplains will perform such duties in the position of “minister.”

While this program has a religious or spiritual component, it is not intended to be an endorsement of any religious or faith-based organization. The Chaplaincy Program is non-denominational and is being provided by volunteer clergy without financial compensation.

The number of Police Chaplains assigned to this program will be made at the discretion of the Chief of Police, and shall consist of members from religious faiths reflective of the diversity within the agency and community. The organizational responsibility for the Police Chaplaincy Program will rest with the Commanding Officer of the Training Division, who will oversee, facilitate and implement this program.

8.11.2 REQUIREMENTS

Volunteers applying to serve as departmental Chaplains must be licensed and/or ordained as a minister or clergyperson and will provide a letter from their church or denomination, endorsing their request to serve. It is recommended that an applicant have a minimum of three (3) years of professional experience in the ministry field. Each applicant must possess a valid North Carolina Driver’s License and shall be carefully screened through a background check and an oral interview.

The Chief of Police will be responsible for the selection of all chaplains, following a review of recommendations made by the Commanding Officer of the Training Division. Appointments to the Chaplaincy Program will be made with special consideration to the Department’s needs, including, but not limited to, religious and ethnic diversity.

All appointments made to the Police Chaplaincy Program do not carry tenure, and may be revoked at the discretion of the Chief of Police.

Upon appointment, each candidate will attend orientation training designed to introduce the Chaplain to the function and mission of the Greensboro Police Department, and to provide direct and specific guidance regarding all duties and responsibilities. This training is the formal responsibility of the Commanding Officer of the Training Division. Upon completion of training, each candidate will receive a detailed outline of the expectations and duties for the position of Chaplain. Additionally, periodic training will ensure each Chaplain is updated on organizational needs and assistance programs, and resources available.

Each Chaplain will be assigned to a particular division within the agency, but may correspond with any departmental member as appropriate or requested. Chaplains will seek assistance from other departmental Chaplains of different faiths as needed and appropriate.
Chaplains will be requested to devote a minimum of 10 hours a month in service to the Greensboro Police Department, which may include personal contacts, telephone calls, ride-along participations, and training.

Communication between a Police Chaplain and an employee is considered privileged by the Department, except for those matters which involve violations of the law or Departmental misconduct. All Police Chaplains must comply with directives concerning the duty to report violations of laws, rules, or directives.

**8.11.3 SUPPORT ORGANIZATIONAL EFFORTS IN COUNSELING AND ASSISTANCE**

The Police Chaplaincy Program will offer support to members and their families in times of crisis and need and to assist in dealing with situations of stress and tension, which can be destructive to personal life and family relationships. The Chaplain should offer assistance of other “agency supported services” as appropriate (i.e. the Peer Support Team, Employee Assistance Program, the Police Psychologist, etc.), through personal member contact, or by notifying the Commanding Officer of the Training Division.

Police Chaplains may be requested to be available to provide assistance to members in times of crisis. For facilitating contact in such times of crisis, police chaplains may be issued a departmental pager.

**8.11.4 PERSONAL COUNSELING ACTIVITIES**

The purpose of personal counseling is to help a person deal with personal issues in a constructive manner so as to productively lessen stress and tension.

This service will include as its primary goals, counseling directed:

- To help the member cope with difficult circumstances emotionally
- To assist the member in determining a personal plan of action directed to deal with these circumstances and,
- To work with the member towards a final resolution to overcome personal issues

Personal counseling may involve both a member and/or their family. Additionally, upon supervisory approval the chaplain may be requested to provide personal counseling to assist civilians who, when involved with police operations, express a desire to have religious counseling, but have no local clergy available upon whom to call. The Commanding Officer of the Training Division shall be advised when the Chaplain(s) are used for this purpose.

**8.11.5 RELIGIOUS COUNSELING**

The Chaplain will assist in religious counsel, conversation or other guidance as requested. In conducting this type of support, the chaplain will:
Engage in religious counsel, conversations of a spiritual nature or other interactions as requested, whichever the chaplain believes to be most beneficial and appropriate.

Furnish literature, upon request, that deals with special needs and concerns of a member.

Practice a ministry of “presence” in and about the Department that may invite members to consider the services of the Chaplaincy Program.

Refer the member to another Chaplain or a religious leader of a different faith, as requested or needed by the member.

Refer the member to other “agency sponsored support service” (i.e. Peer Support, Employee Assistance Program) as appropriate.

**8.11.6 SERVICES TO THE SICK AND INJURED**

Upon notification of a current member who is suffering a serious illness or injury, the Chaplin will make an attempt to visit with the member and/or family to offer counseling and comfort on behalf of the agency.

**8.11.7 SERVICES RELATED TO WEDDINGS, MEMORIAL SERVICES, AND FUNERALS**

A Chaplain will be available to conduct weddings, memorial services, and funerals, upon request of the agency or member/family. Services may vary according to departmental, family and individual needs; however notification for such ceremonies will be forwarded by the Chaplain directly to the Commanding Officer of the Training Division. The Commanding Officer will ensure such ceremonies comply with departmental goals and procedures, and coordinate the Chaplain’s response with any additional support units requested (e.g., Honor Guard).

**8.11.8 RIDE-ALONG PROCEDURES**

One of the Chaplain’s main responsibilities is to “ride” with officers during the performance of their duties, thereby keeping the Chaplain familiar with the duties of policing, and providing a presence to field officers. This program gives the Chaplain an opportunity to visit with individual members personally, initiate conversation beneficial to the officer, and to develop a relationship of trust and confidence. Chaplains are strongly encouraged to utilize this process as the primary basis for their services.

**PROCEDURES FOR CHAPLAIN RIDE-ALONG**

The Chaplain shall:

- Ride in usual dress attire or the Chaplain’s Uniform issued by the agency.

- Ride as a member of the Department with the complete understanding that a Chaplain is not a police officer.
♦ At no time, interfere with the officer’s performance of official duty.

♦ Listen for areas of tension in the officer’s personal life, in which the chaplain might be able to offer assistance.

♦ Refrain from forcing their ministry services upon anyone, but rather let the member know that they are available if they can assist.

♦ Ride with different officers at random, or upon request by the officer, their supervisor or their Commanding Officer. Usually, Chaplains will refrain from repeatedly riding with the same officers unless necessary to carry out a duty of their services.

8.11.9 HOSPITAL SERVICES: SERIOUS INJURIES OR DEATH INVOLVING MEMBER

In the event police personnel become seriously injured or killed, a Chaplain will upon request, respond to the hospital and serve as a liaison between the Greensboro Police Department and the hospital’s chaplaincy staff; being careful not to adversely interfere with the mission of either organization. The main focus of the Police Chaplain during these activations will be to enhance the role of ministering to the member’s friends, family and other departmental members.

8.11.10 DEATH/SERIOUS INJURY NOTIFICATIONS: MEMBER OF DEPARTMENT

A Chaplain will be available, upon request, to assist in providing support and comfort to families of police personnel who have been seriously injured or killed in the line of duty. A Chaplain may be assigned to accompany the senior ranking officer when making such notification, to offer departmental condolences and support, however at no time will the Chaplain personally deliver a death/injury notification, as such is the sole responsibility of the senior ranking officer.

8.11.11 DEATH NOTIFICATIONS: GENERAL PUBLIC

The Chaplain may, upon request of a supervisor, be asked to assist in a “death notification call” that occurs within the Greensboro Police Department’s jurisdiction. Upon such request, the Chaplain may accompany the assigned officer when making notification to offer departmental condolences and support, however at no time will the Chaplain personally deliver a death notification, as such is the sole responsibility of the assigned officer. The Commanding Officer of the Training Division shall be advised when the Chaplain(s) are used for this purpose.

8.11.12 OPERATIONAL REQUESTS

The Chaplain will provide any operational assistance needed by the Greensboro Police Department when such is requested and approved by the ranking officer responsible for the operation or event (i.e. full Peer Support Team activation, assistance in counseling to departmental members following tragic/critical police incident,
8.11.13  ISSUED EQUIPMENT

Chaplains will, upon approval for assignment be issued the following equipment:

- Police Chaplain / Police Identification Card
- Chaplain Shirt
- Chaplain Jacket
- Departmental Pager *(if requested)*
- Stinger Flashlight
8.12.1 NOTIFICATION OF DEATH OR HOSPITALIZATION

Any employee becoming aware of the death or hospitalization of an active or retired member, or the death of a member of an employee's immediate family, will notify the Watch Operations Center.

For the purposes of notification, an employee's immediate family is defined as any person related to the employee by blood or marriage whose death or hospitalization the employee wishes to make known to other members.

8.12.2 WATCH OPERATIONS CENTER NOTIFICATION RESPONSIBILITIES

In all such cases of death or hospitalization, the Watch Operations Center will notify the on-duty Watch Commander and the employee's Division Commanding Officer as soon as possible.

In the event of a death which may require the use of the Honor Guard or a funeral detail, the Watch Operations Center will also notify the Watch Commander scheduled to be on duty at the time of the funeral service.

The Watch Operations Center will make any additional notifications as set forth in the Watch Operations Center SOP Manual.

The Watch Operations Center will prepare and distribute a notification memorandum to all Bureaus and Divisions setting forth the known facts regarding the death or hospitalization, visitation information, and funeral arrangements.

8.12.3 UNIFORMED FUNERAL DETAIL

The on-duty Watch Commander will be responsible for coordinating the participation of Departmental members in any funeral ceremony, including arranging for a funeral detail.

A funeral detail, consisting of uniformed personnel, may be sent on behalf of the Department in the event of the death of a retired or active member. A funeral detail should consist of at least one supervisor and three officers. The funeral detail will normally attend both the funeral service and the interment. On-duty personnel will normally be used for the detail and compensatory time will be given to detail members, as necessary.

Nothing in this Directive prohibits members from volunteering for a funeral detail, attending a funeral individually or as a representative of the Department, or from performing any action to provide for the needs of the deceased’s family.
8.12.4  USE OF DEPARTMENT’S HONOR GUARD

The Department’s Honor Guard may be used to provide military honors in the event of death of an active or retired sworn officer. Any other special requests for the use of the Honor Guard at a funeral must be approved by the Office of the Chief of Police.

8.12.5  ARRANGEMENT FOR FLOWERS

The Office of the Chief of Police is responsible for sending flowers in the Department’s name for the death of an active or retired member, a member of an employee’s immediate family, or any other person as determined appropriate. If the death and funeral occur during a period of time when the Office of the Chief of Police would be unable to arrange for flowers; the Watch Operations Center is responsible for ordering the flowers and will notify the Office of the Chief of Police the next working day.

In the event floral arrangements are not desired by the family, a $30 donation will be sent in lieu of flowers to the organization of the family’s choosing. Specific information will be provided to the Office of the Chief of Police to forward such funds to the appropriate agency.

8.12.6  CONDOLENCE LETTER

The Office of the Chief of Police will write a letter of condolence to the next of kin if a retiree of the Department dies. A copy of the letter will be forwarded to the CALEA Manager and a copy will be filed in the Office of the Chief of Police.

Extended family members outside the definition of “family member” who do not qualify for a sympathy arrangement will be mailed a sympathy card on behalf of the Department.
Chapter 9
The Fiscal Management Section shall be responsible for the Department's fiscal management function. This includes coordination of the annual budget preparation, the supervision of internal expenditures and related controls, and the maintenance of liaison with the City's Finance Department.

The Fiscal Management Section will be responsible for preparing certain sections of the Department's annual budget, including all of the salaries and benefits sections, and the following operational accounts: telephone and cellular; insurance and bonds. The Logistics Section will be responsible for preparing capital requests for replacement vehicles, vehicle lease, automotive supplies and expenses. All other capital and operating requests and new programs will be prepared by individual Commanding Officers. The Fiscal Management Section will provide the specific instructions and financial data needed for the preparation of divisional budgets. Additionally, the Fiscal Management Section will be responsible for organizing the Department's final budget request and its submission to the Finance Department.

The Fiscal Management Section will oversee the execution of the Department's budget and monitor all expenditures of Departmental funds. All purchase orders and requisitions for the procurement of Departmental properties will be routed through this section. The Fiscal Management Section will provide a Monthly Status Report to each division regarding current appropriations, encumbrances and expenditures, and unencumbered balances.

The Fiscal Management Section will maintain Departmental records regarding the assignment of all capital items and will coordinate an annual audit or inventory of such properties. Division Commanding Officers/Directors will notify the Fiscal Management Section, in writing, whenever any capital item is transferred between units or when disposal of an item is requested.

Division Commanding Officers/Directors will be responsible for the use and safekeeping of all capital and noncapital properties acquired through divisional funds and all capital items currently assigned to their division.

The Logistics Section of the Resource Management Division will be responsible for the procurement, storage, and issuance of all uniform and personal equipment items. Additionally, certain operational supplies common to all divisions, and unavailable through the City's Supply Room, will be acquired, maintained, and issued through the Logistics Section.

Assigned equipment will be maintained in a state of operational readiness by the employee or unit to whom the equipment is assigned.
The City Travel Policy establishes the guidelines for out of town travel to professional meetings or training functions.

9.2.1 AUTHORIZATION

Employee travel on behalf of the Department requires authorization before City funds may be advanced. To obtain this authorization, the employee should complete the City of Greensboro Travel Request and Authorization Form (Fin-Acct-4-171) and forward this form through division and bureau channels for approval and then to the Fiscal Management Section for processing. The Division/Bureau Commander indicates approval by his initials, which will be placed to the left of the line requesting the Department Head’s signature.

9.2.2 ADVANCED TRAVEL FUNDS

In order to receive City funds prior to departure, the employee should attach a check order to the Fiscal Management Section’s copy of the Travel Request and Authorization form and submit it at least five business days in advance of departure.

City Finance issues advanced travel checks payable to the employee and in $5 increments. Employees may pick up checks from the Fiscal Management Section on the last business day prior to departure.

9.2.3 TRAVEL EXPENSE AND SETTLEMENT REPORT

Within three business days after returning from travel, the employee will retrieve the original Travel Expense and Settlement Report from the Fiscal Management Section. The employee will complete the report legibly and return the original report, with the required documentation attached, to the Fiscal Management Section. Should a balance be due the City, the employee must return extra funds directly to the City Collections Division.

All inquiries concerning travel and related policies may be directed to the Fiscal Management Section.
9.3.1 GENERAL

The Chief of Police may approve the establishment of a confidential fund within any division or unit, based on the needs of the Department. All confidential funds, whether for continuing operations or for a special operation, will be administered according to this procedure.

These funds may be utilized to pay informants, purchase contraband, stolen property, or otherwise maintain and finance undercover or investigative operations approved by the Chief of Police. It is the responsibility of the Division Commanding Officer to maintain control of, and supervise all disbursements from the confidential fund.

9.3.2 CASH OPERATING BASE FOR CONFIDENTIAL FUNDS

Each confidential fund will have a cash operating base established and approved by the Chief of Police. Any increase or decrease in the cash operating base will be approved by the Chief of Police.

It is the Division Commanding Officer's responsibility to notify the Fiscal Management Section by memorandum of the dollar amount of the current operating base. Any change in the cash operating base, as approved by the Chief of Police, will require written notification to the Fiscal Management Section specifying the current base, amount of increase or decrease, and the new cash operating base.

9.3.3 DISBURSEMENT OF FUNDS

Any disbursement of funds requires the expressed approval of the Division Commanding Officer. Disbursements for information in excess of $500 must be approved by the affected Commanding Officer.

Any disbursement in excess of $1,000 must be approved by the Chief of Police, or his designee.

All disbursements will be recorded in the appropriate section of the Confidential Fund Expenditure form (PS-POL-152-967) in accordance with the guidelines established in this Directive. The Division Commanding Officer will evaluate and approve each Confidential Fund Expenditure form.

9.3.4 DOCUMENTATION OF CONFIDENTIAL FUND EXPENDITURES

The Division Commanding Officer will maintain a Confidential Fund Cash Disbursement Journal (PS-POL-508-2798) and a Confidential Fund Ledger (PS-POL-38-457) for each confidential fund within his command. The Cash Disbursement Journal is designed to provide the Division Commanding Officer with the dollar amount of each cash operating base that is currently on hand. The Ledger is designed to provide the Division Commanding Officer with the unexpended balance of the current appropriation of the confidential fund.
The Cash Disbursement Journal and the Confidential Fund Ledger will be documented, maintained, and reported as required by this Directive.

9.3.5 REQUIRED REPORTING AND REPLENISHING OF THE CASH OPERATING BASE

At the end of each month, the Division Commanding Officer will prepare and forward a Statement of Expenditure Report directed to the Chief of Police through channels.

The original Confidential Fund Expenditure form and Cash Disbursement Journal will be attached to the Statement of Expenditure Report and submitted to the Fiscal Management Section for audit and review. All documentation of confidential expenditures will be maintained as permanent files in the Fiscal Management Section. The review and/or audit of these funds by an outside agency or person will be approved by the Chief of Police.

When the total expenditures for the month exceed $5, a check order for the total amount of expenditures will be attached to the Statement of Expenditure Report. When the total is less than $5, only the Statement of Expenditure Report will be forwarded. The Confidential Fund Expenditure form and Cash Disbursement Journal will be retained by the Division Commanding Officer until funds are requested for these expenditures.

Upon receipt of the approved Statement of Expenditure Report, Confidential Fund Expenditure form, and the Cash Disbursement Journal, the Fiscal Management Section will review the report and attachments for accuracy and completeness.

Upon completion of the review, the Fiscal Management Section will forward to the Finance Department the check order requesting funds to replenish the cash operating base. Upon receipt, the check will be forwarded to the requesting Division Commanding Officer. Checks will be made payable to the Division Commanding Officer initiating the request for reimbursement.

The original Statement of Expenditure Report, Confidential Fund Expenditure form, and Cash Disbursement Journal will be filed by the Fiscal Management Section in a permanent file for the Confidential Fund.

The Division Commanding Officer will maintain a file of current year transactions including copies of the Statement of Expenditure Report, Confidential Fund Expenditure form, and Cash Disbursement Journal.

Moneys that have been advanced for investigative travel purposes will not be itemized in the details of the Statement of Expenditure Report. These items will be reported on the Confidential Fund Expenditure form.

The Division Commanding Officer will list the following information in the Cash Disbursement Journal:

- Date of transaction.
- Name or code number of the person receiving the funds.
- Type of expenditure as described on the Confidential Fund Expenditure form.
- Confidential Fund Expenditure number.
· Amount of expenditure.

· Cash fund balance.

A separate Cash Disbursement Journal will be maintained for special projects or where grant funds are utilized. These expenditures will be identified by project name or code.

Whenever funds are obtained to replenish the cash-operating base, an entry will be made in the Ledger. This entry reduces the balance of the Ledger and provides the amount of funds available for the remainder of the fiscal year or project.

A corresponding entry will be made in the Cash Disbursement Journal, which will increase the balance of the cash on hand, for confidential expenditures.

In the reference column of the Cash Disbursement Journal and the Ledger, an entry will be made to indicate the source of the transaction to replenish the funds. Example:

CDJ-2

The above entry would be made in the reference column of the Ledger to show that the moneys obtained to replenish the cash operating base were recorded in the Cash Disbursement Journal on page 2. Example:

CFL-1

The above entry would be made in the reference column of the Cash Disbursement Journal to show that moneys received to replenish the cash operating base were recorded in the Ledger, page 1.

9.3.6 ACCOUNTING FOR CONFIDENTIAL FUND EXPENDITURE FORM

Upon receipt of a Confidential Fund Expenditure form, the Division Commanding officer will assign a Confidential Expenditure number in the space provided on the form.

On each page of the Cash Disbursement Journal, the three-letter abbreviation for the Division will be recorded in the space located above the reference column (CID, VND, etc.). In the reference column, only the Confidential Expenditure number is recorded with the transaction (i.e., 1, 2, 3, 4, etc.)

The entire Confidential Expenditure number will be recorded on the Confidential Fund Expenditure forms as follows:

CID-1
VND-1

The assignment of Confidential Expenditure numbers will be on a fiscal year basis. The Division Commanding Officer will assign the number when recording the expenditure in the Cash Disbursement Journal.

The original Confidential Fund Expenditure Form will be forwarded in numerical order.
9.3.7 FLASH CASH

Flash Cash is defined as money shown as part of the process for obtaining illegal contraband, but is not intended to be actually spent. Because the use of Flash Cash often involves large amounts of money, it is necessary to establish procedures to ensure the safety of the money. The following procedures will be followed:

- Flash Cash Accounts will be maintained in the Criminal Investigation Division and/or the Vice Narcotics Division.
- The use of Flash Cash requires an operational plan approved by the affected Division Commanding Officer or his designee.
- A Supervisor is required for all operations involving the use of Flash Cash.
- Safeguards to ensure the safety of the money must be established in each operation.
- Custody of the Flash Cash will be maintained at all times by the Undercover Officer and/or Confidential Informant.
- The use of Flash Cash will require documentation in an Investigative Report
- Any loss of Flash Cash monies will be immediately reported to the Commanding Officer or his designee
- Any Flash Cash used in excess of $1,000 must be approved by the Chief of Police, or his designee.

A Flash Cash Log will be maintained documenting any utilization of the Flash Cash. The Log will include the dates, times, case number and officers involved.

9.3.8 INVESTIGATIVE TRAVEL

Investigative travel is defined as:

- travel associated with an investigation, and
- occurs unexpectedly, thereby not allowing sufficient time to acquire the necessary travel funds through the City’s normal travel procedures.

All investigative travel will be governed by the City of Greensboro’s Policy on Travel and Reimbursement of Expenses.

In investigative travel situations, a cash advance may be made to the employee from the Division’s confidential funds and the necessary documentation made to the Cash Disbursement Journal.

Upon return from investigative travel, the employee will:

- return all unused advanced travel moneys to the person responsible for the unit’s Confidential Fund, and
- complete the City of Greensboro’s Travel Expense and Settlement Report (FIN-ACCT-4-171).

Investigative travel expenses will be charged to the Division’s Business and Meetings Account, this account is established expressly for investigative travel purposes only.

On the Travel Expense and Settlement Report, the employee shall indicate 0 in the section regarding Travel Advance and should circle individual in the section regarding the amount due.

Once the reimbursement check is returned to the employee, it shall be cashed and the moneys returned to the person responsible for the unit’s Confidential Fund.
9.3.7  TRANSFER OF ACCOUNTABILITY FOR CONFIDENTIAL FUNDS

Upon reassignment of any supervisor to or from a position responsible for confidential funds, a “CONFIDENTIAL FUND TRANSFER OF ACCOUNTABILITY REPORT” (PS-POL-2-24) must be completed and signed by both supervisors attesting that all Confidential Funds are accounted for and transfer of responsibility is accepted. The Commanding Officer of the affected Division will verify the transfer of accountability of the Confidential Funds by reviewing and signing the Transfer of Accountability Report. Once verified, the Division Commanding Officer will maintain a division copy of the report and forward the original to the Fiscal Management Section of the Resource Management Division who will forward a copy to the City of Greensboro Finance Department.
<table>
<thead>
<tr>
<th>TITLE: CLAIMS OF CITIZENS ARISING OUT OF POLICE ACTION</th>
<th>NUMBER 9.4</th>
</tr>
</thead>
<tbody>
<tr>
<td>EFFECTIVE DATE: 09-01-94</td>
<td>PAGE 1 OF 1</td>
</tr>
</tbody>
</table>

REVISION HISTORY: (Adopted 09-01-94)

Officers should advise citizens who feel they have a claim against the City, as the result of some police action, to contact the Insurance Advisory Committee of the City of Greensboro to file their claim.

Officers shall not make any statement, agreement for payment, or assume any obligation which could be interpreted as creating liability for the City.
<table>
<thead>
<tr>
<th>TITLE: JOB ANALYSES AND ANNUAL REVIEW OF POSITIONS</th>
<th>NUMBER 9.5</th>
</tr>
</thead>
<tbody>
<tr>
<td>EFFECTIVE DATE: 08-16-04</td>
<td>PAGE 1 OF 1</td>
</tr>
<tr>
<td>REVISION HISTORY: (Adopted 09-01-94) R2/08-16-04</td>
<td></td>
</tr>
</tbody>
</table>

**9.5.1 JOB ANALYSES**

The Fiscal Management Section maintains a file of written job analyses for all positions in the Department. The Department uses job analyses to provide City Personnel with current information which might impact the City’s job classification plan. The results of job analyses also clarify specific duties and responsibilities for employees in each position. They aid in developing training programs and in developing internal inspection processes by focusing attention on specific tasks performed by police personnel.

A job analysis will be conducted when needed by the unit having authority over the position. The Fiscal Management Section will provide material required for the job analyses.

Each analysis should include a complete description of duties and responsibilities for each different position in the unit and, when completed, be forwarded to the Fiscal Management Section.

**9.5.2 ANNUAL REVIEW PROCEDURE**

The Executive Officer of the Resource Management Division is responsible for coordinating an annual review of each job in the Department. This review should determine any major changes which could affect the classification plan, the Department’s training curricula, or Departmental policies and procedures with respect to employee assignment.

The methodology for conducting the job analysis will be at the discretion of the Executive Officer of the Resource Management Division. Policies and procedures governing the job analyses and annual reviews will be developed and maintained as standard operating procedures of the Fiscal Management Section.

**9.5.3 DISTRIBUTION**

The Fiscal Management Section will forward the complete job analyses with revisions, if necessary, to City Personnel and other units which maintain files of job descriptions.
No Department employee is authorized to obligate any City funds or Departmental funds for the purchase of any goods or services without first following purchase procedures as stipulated by the City of Greensboro. This involves the submission, in advance, of a purchase requisition or check order for approval before any purchase is finalized. The Finance Department is responsible for ensuring that all acquisitions of goods and services are according to North Carolina General Statutes, City Ordinance and policy. The Fiscal Management Section functions as the Department liaison with City Purchasing and Finance and can answer questions concerning Department purchase procedure.

An exception to this directive is an emergency purchase made in accordance with the current City petty cash policy. Petty cash is the method used to reimburse employees for minor expenditures incurred on behalf of the City. Purchases are limited to $50 (excluding sales tax). Items purchased must be immediately required and either not available or impractical to obtain from the City’s supply room. The employee should contact the Fiscal Management Section for reimbursement.
9.7.1 PURPOSE

This policy provides guidelines associated with personal calls made on Departmental desk and cellular telephones.

9.7.2 DESK TELEPHONES

The Department recognizes that there may be times employees will need to use Departmental desk telephones to make personal telephone calls. Personal calls made to local telephone numbers on desk sets are included in the monthly base fee and do not incur additional costs for the Department. However, long distance telephone calls do incur additional charges. Therefore, employees are responsible for payment of all personal long distance calls made on Departmental desk telephones.

Employees shall examine their monthly phone bill and determine which long distance calls, if any, are personal in nature. Employees shall bring payment to the Fiscal Management Section. These moneys will be deposited back into the Department’s phone account at the end of each month.

9.7.3 CELLULAR TELEPHONES

The Department’s cellular telephone payment plans have dedicated blocks of minutes allocated to each phone. However, when cell phones are used for personal calls, it reduces the available minutes for business calls for which the phones were intended. While it is acceptable under our policy to use Departmental cell phones for personal use, the Department shall recoup the costs of personal calls made on Departmental cell phones.

Employees shall examine their monthly cell phone statements and identify all personal cell phone calls made utilizing their Departmental cell phone. From the billing statement, employees should be able to determine how many minutes were expended for each personal call. The per minute charge for personal cellular phone calls shall be determined by the Fiscal Management Section based upon the current cellular phone billing plan.

Employees shall determine the total number of minutes utilized on personal calls and multiply that by the applicable per minute rate to determine the amount owed to the Department. Employees shall bring payment to the Fiscal Management Section. These moneys will be deposited back into the Department’s phone account at the end of each month.

Supervisors shall review monthly cell phone usage reports for their assigned personnel.
The Accreditation Management Section of the Research and Planning Division is responsible for the approval of all forms and manuals used by the Department.

Organizational units developing a new form or manual or modifying an existing one should submit proposals to the Accreditation Management Section for coordination and approval.

Forms already in use are catalogued in the Accreditation Management Section and will be periodically reviewed to ensure the best use of resources.

The manuals which are currently in use by the Department are:

- Administrative Reports Manual
- Civil Disturbance Response
- All-Hazard Response
- Department Reports Manual
- Departmental Directives Manual
- Police Training Officer Manual
- Range Officers Manual
- Structure and Functions Guide
- Supervisor’s Legal Manual
- Unit Standard Operating Procedures
PERMITTED USES

The North Carolina uniform citation is utilized by the Department for the enforcement of traffic and selected criminal offenses. Upon issuance, the citation becomes a record source document for the Department and a legal paper for judicial processing. The Greensboro Police Department utilizes “hard copy” books containing paper citations, and electronically generated citations for these purposes.

North Carolina General Statute 15A-302 provides the legal authority for the use of citations in misdemeanor offenses. Under this statute, a police officer may issue a citation to a person who he has probable cause to believe has committed a misdemeanor.

Separate citations must be utilized for each person charged. Each citation issued to a person may contain a maximum of two misdemeanor charges, if the offenses charged occurred contemporaneously. These two charges may be for two traffic violations, two criminal violations, or a combination of traffic and criminal offenses. When citing a person on the same citation for both a traffic and a criminal offense, the Officer will set the court date and court room as appropriate for the criminal offense.

Any misdemeanor offense may be processed by non custodial procedures. Misdemeanor offenses not occurring in the officer’s presence must be handled by non custodial proceedings, unless the offense falls under those circumstances described in NCGS 15A-401(b)(2).

Any other misdemeanor offense may be processed through non custodial proceedings, at the discretion of the officer. There may be instances where custodial arrest is in the best interest of all involved. Instances where custodial arrests could be considered include:

- To prevent a further breach of the peace.
- Search of an individual is required to obtain evidence or the fruits of a crime.
- Assualts on law enforcement officers.
- Other serious assaults.
- Photographs and/or fingerprints are desired.
- No positive identification of the person is available.
- The person is not able to care for himself.
- Reasonable belief that the person to be cited will not appear in court on the date and time specified. Such person’s refusal to sign the citation shall not constitute grounds for his arrest.
When a person is cited to court and no physical arrest is made; search of the person incident to arrest is prohibited, unless consent is obtained. The threat of custodial arrest to obtain permission to search a person is duress and will not be used. Nothing in this Directive prohibits the use of the "pat down" or "frisk" type search of any person the officer has reason to believe is armed, as long as the "frisk" is limited to that purpose.

10.2.2 PAPER CITATIONS

Accountability

To ensure the integrity of the citation use system, it is necessary for the Department to account for all paper citations received.

The office of the Guilford County Clerk of Court serves as the distributing agency for the uniform citation for our Department. Pursuant to provisions imposed on the Clerk of Court's office by the Administrative Office of the Court and the State Auditor's office, a copy of all citations used or voided must be returned to the Clerk's office for accountability purposes; each Departmental member will be held strictly accountable for all citations received.

Upon receipt of used citation books, the Records Management Section Operations Manager shall verify and account for each citation contained therein and deliver to the office of the Clerk of Court all books contained within the block of citation books originally received. The Records Management Section shall receive from the Clerk of Court's office and maintain as a section file a copy of the "assignment and receipt" record of all books returned.

The practice of lending citations to other members will not be permitted if the loan entails removing all copies of the citation from the original book. In such cases, the entire book should be lent and returned to the member with the Officer's Copy (white) intact.

Copy Distribution

Upon issuing a paper citation, the issuing officer will process the four copies of the citation as follows:

- Original/court copy (white) - Turned in to the Records Management Section.
- Defendant's copy (pink) - Given to the violator named on the citation.
- Division/audit copy (yellow) - Turned in to the Records Management Section to serve as the Departmental copy.
- Officer's copy (white) - This copy will remain in the citation book and will not be removed under any circumstances, and will serve as the accountability copy.
Special Circumstances

Since all citations must be accounted for by State Statute, any lost or stolen citation must be strictly accounted for by memorandum, through channels, to the officer’s Commanding Officer. The memorandum will state the exact circumstances under which the citation was lost or stolen. The Division Commanding Officer will forward a copy of the memorandum to the Operations Manager of the Records Management Section.

Occasionally, in custodial arrest situations, where the officer has written out the charges on the citation, the Magistrate may find no probable cause. In this event, the following procedure will be followed:

• The officer will release the person arrested from custody. Based upon the circumstances, the officer may elect to return the person to the place of arrest.

• The Magistrate will sign and/or otherwise note on the citation the action taken. The Magistrate will keep the original white copies and the pink copy of the citation.

• The officer will file the Departmental (yellow) copy at the Records Management Section.

Voiding

In order to maintain the integrity of the citation system, as well as to facilitate a professional process for voiding citations, strict Departmental guidelines must be followed in order to void a paper citation. Each officer should exercise a high degree of care in the issuance of a citation in order to keep errors at a minimum. Once a citation has been forwarded to the Clerk of Court, it cannot be voided; it must be dismissed in court. No citation can be voided unless all copies are voided and are in the possession of the officer at the time the citation is voided. Citations will only be voided for two reasons:

• Information error, or

• Error in the officer’s judgment.

The following procedures apply to voiding a paper citation:

• All copies except the officer’s (white) copy will be removed from the citation book. They will be delivered by the issuing officer to the issuing officer’s supervisor. The issuing officer will also complete a “Voided/Dismissed Citation” form.

• The supervisor voiding the citation will write the word "VOID" across the face of the citation, ensuring that all three copies are legibly marked.

• The supervisor will sign and date the voided citation, and “Voided/Dismissed Citation” form.

• The documents will be forwarded to the Commanding Officer of the Division involved for concurrence by signature.
• The documents will be forwarded to the Records Management Section for disposition, and a copy will be kept on file in the Records Management Section.

• The officer’s (white) copy of the citation will remain in the citation book. This copy should be marked “VOID” by the officer.

10.2.3 ELECTRONIC CITATIONS

Accountability

Electronic citations are issued by the North Carolina Administrative Office of the Courts directly to an officer’s mobile data computer. Officers will follow the instructions for use of this system found in the “eCITATION User Manual”, on GPDNET.

Copy Distribution

The officer will print a copy of the electronic citation and give it to the violator named on the citation. The officer may print an additional copy, if needed.

Voiding

Prior to transmitting the citation to the Administrative Office of the Courts, Officers may void a citation in the eCITATION system by utilizing the process described in the user manual. Each officer should exercise a high degree of care in the issuance of a citation in order to keep errors at a minimum. Once a citation has been forwarded to the Clerk of Court, it cannot be voided; it must be dismissed in court. Citations will only be voided for two reasons:

• Information error, or

• Error in the officer’s judgment.

The following procedures apply to voiding an electronic citation:

• The officer voiding the citation will contact their immediate supervisor as soon as possible, prior to the end of their duty day. The officer will complete a “Voided/Dismissed Citation” form listing all the citation numbers voided.

• The supervisor will sign and date “Voided/Dismissed Citation” form.

• The form will be forwarded to the Commanding Officer of the Division involved for concurrence by signature.

• The form will be forwarded to the Records Management Section for disposition, and a copy will be kept on file in the Records Management Section.
10.2.4 DISMISSAL OF CHARGES

Once a citation has been forwarded to the Court system, it cannot be voided; it must be dismissed in Court. The Officer making the original charge will complete the Voided/Dismissed Citation Form, specifying the reasons for the dismissal request. If additional legal processes were initiated due to an informational error; the officer will include the appropriate defendant’s name, citation or arrest warrant information, and any applicable GPD case number(s) on the Form.

The Officer will forward the request to dismiss the charges, through channels, to their Division Commander. If the request is approved; the initiating Officer will meet with the Assistant District Attorney in the Court to which the case is assigned on the day the case is assigned to be heard to complete the dismissal procedure. The Officer will confer with the Assistant District Attorney to decide whether to amend the charges, or dismiss them in open Court as a “John Doe” or “Jane Doe” dismissal.

The Officer making the original charge will provide a copy of the Voided/Dismissed Citation form to the Records Management Section.

The Officer will also prepare any necessary supplemental reports to the original investigation to document the dismissal process, and any corrected arrest information.

The process described in this Section will be utilized in those instances when the person cited provided a false name or other false biographical information to the Officer. In some cases, the Officer will not become aware that false information was provided until after the original court date has passed and a judgment has been entered. If this occurs, the Officer will meet with the Assistant District Attorney assigned to the appropriate Court (criminal or traffic) and explain the matter. The Officer will ensure the Assistant District Attorney dismisses the charges in open Court as a “John Doe” or “Jane Doe” dismissal. It is the duty of the original charging Officer to conduct follow up and attempt to initiate appropriate charges against the original person providing the fictitious information. The Officer will also contact the person whose information was fictitiously utilized to advise them of the removal of the charges from their record.
10.3.1 AUTHORIZATION

Due to the sensitive nature of some of the activities conducted by various Divisions and Sections of the Department, it shall be the policy of this agency to authorize certain operational components to maintain files and records specific to the particular function of the unit. These sensitive files will be available for review only to those members of the Division maintaining the file and to others as determined by the Division Commander. Those files described below are authorized as sensitive files to be maintained by the following Divisions.

10.3.2 FISCAL MANAGEMENT SECTION

- Confidential Funds Summary Files
- Federal Forfeiture Files

10.3.3 CRIMINAL INVESTIGATIONS DIVISION

- Confidential Funds Files
- Informant Files
- Active and Closed Child Victim Investigation Files
- Active and Closed Juvenile Delinquency Case Files

10.3.4 PATROL DIVISIONS

- Confidential Funds Files
- Informant Files

10.3.5 RESOURCE MANAGEMENT DIVISION

- Recruiting Files
- Selection Files
- Personnel Files

10.3.6 PROFESSIONAL STANDARDS DIVISION

- Files relative to employee conduct and the disciplinary process

10.3.7 CRIMINAL INTELLIGENCE SECTION

- Files developed pursuant to intelligence-gathering activities
- Confidential Funds Files
- Informant Files

10.3.8 VICE/NARCOTICS DIVISION

- Confidential Funds File
- Informant File
- Files developed pursuant to intelligence gathering activities
10.3.8 RETENTION OF FILES

All files authorized by this directive will be maintained and purged in accordance with the North Carolina Retention Schedule for Police Department Records.
10.4.1 PURPOSE

It is the responsibility of the Greensboro Police Department to thoroughly investigate reports of criminal violations of the North Carolina General Statutes and to maintain Case File records of those investigations according to General Statute, case law, accepted rules of evidence and Departmental policy. It is the purpose of this Directive to establish procedures which will ensure these records are available for examination and use as prescribed by law.

10.4.2 DEFINITIONS

For the purposes of this directive, the following definitions apply:

- **Case File**: The investigative file, including all reports, forms and notes used in the follow-up investigation of a case, maintained and stored by the investigative unit responsible for the follow-up investigation of that case.

- **Field Notes**: Any written notations pertaining to a case under investigation, regardless of who recorded the notes or the manner in which the notes were recorded.

- **RMS**: Records Management System of the Greensboro Police Department which is a permanent retention site for all electronic reports generated by the Greensboro Police Department.

10.4.3 FIELD NOTE PROCEDURE

North Carolina General Statutes 15A-903 and 15A-501 require all records of a criminal investigation for an alleged felony must be readily available, upon request, to both parties of a criminal proceeding. This includes not only official investigative and supplemental reports, lab reports, etc., but investigative case notes as well. The following procedures shall be adhered to in regards to the maintenance and submission of all felony investigative notes:

- All officers shall record their investigative notations on the “Greensboro Police Department Field Notes” forms or other written forms/supplies issued by the Greensboro Police Department. All employees will notate their name and the case number being investigated at the top of each page of their case notes.

- As soon as possible after completion of the required official reports, employees will electronically scan and attach their field notes in the RMS system under the applicable case number. The field notes will be attached in the “case notes” folder under the attachment section in RMS. Employees will ensure the field notes entered are an accurate, legible copy of the handwritten document and are entered in their entirety. Once the field notes are attached, the scanned copy will be the “original copy” for discovery purposes.
10.4.4 CONFIDENTIAL INFORMATION AND CRIME STOPPERS

Nothing in the “Discovery Laws” is intended to compromise the confidentiality of informants and “Crime Stoppers” callers; however precautions must be taken to ensure the identity of these sources is protected.

It is essential that current procedures for the handling of Crime Stoppers tips and confidential informants be adhered to. Under no circumstances should a confidential informant be referred to by name on any field notes. If, in the course of an investigation, an officer learns of the identity of a Crime Stoppers caller, the identity information should not be recorded on any field notes, or the Crimes Stoppers Tip Sheet.

10.4.5 CASE FILE MANAGEMENT AND RETENTION

Maintenance and retention of the Investigative Case File shall be the responsibility of the investigative unit which is assigned the follow-up investigation of that case. Case files will remain in the custody of the primary follow-up investigator until such time as the investigation is no longer active. When the investigation is no longer active, the primary follow-up investigator will electronically scan and attach the case file into the RMS system for discovery and/or storage purposes. The entire case file will be electronically scanned and attached under the assigned case number.

Confidential Informant and Crime Stoppers information will not be attached to the case in RMS. Case Notes and documents that would identify and endanger a victim/witness will not be attached to the case in RMS. The above items will be turned in as evidence by the primary follow-up investigator and this action noted in a Supplemental Report. The assigned District Attorney handling the case will be notified by the primary follow-up investigator regarding the documents stored as evidence.

Supervisors shall ensure through periodic inspections that this Directive is being adhered to by employees under their direct supervision.
10.5.1 PURPOSE

The purpose of this directive is to provide guidance to Departmental employees in the proper submission of City Council Agenda Items.

10.5.2 PROCEDURES

For the effective and efficient management of the City Council agenda items, it is necessary for the City Manager’s Office to be apprised of upcoming agenda items several weeks in advance of scheduled City Council meetings. Therefore, City staff has developed policies and procedures applicable to all Departments to facilitate this effort. These procedures are outlined on the City’s Intranet site under “Documents & Forms” ... “Clerk”...”Schedule Items on Council Agenda”.

To facilitate this effort, employees should follow the instructions and procedures listed on Citynet site. However, instead of sending the Agenda Request Form to the Clerk’s Office, the Agenda Request Form should be forwarded to the Commanding Officer of the Resource Management Division.

10.5.3 RESOURCE MANAGEMENT DIVISION RESPONSIBILITIES

The Resource Management Division will serve as the facilitator of all City Council agenda item requests disseminated from the Police Department.

10.5.4 COORDINATION WITH THE OFFICE OF THE CHIEF OF POLICE

All City Council Agenda Items disseminated from the Police Department will be authorized and coordinated through the Office of the Chief of Police prior to submission.
Chapter 11
11.1.1 GENERAL POLICY

Personnel will take those measures which will reasonably ensure safety and security for arrestees, the transporting officers, and the general public. These measures will be followed by all officers who transport arrestees in Greensboro Police Department vehicles or who exercise control and custody over arrestees.

The primary duty of an officer when transporting an arrestee is the safe delivery of the arrestee in his care. An officer transporting an arrestee should not become involved in responding to the need for other law enforcement services. Only where the risk to third parties is both clear and grave and the risk to the arrestee is minimal should the officer stop to render assistance or become involved in a separate request for law enforcement service.

11.1.2 SEARCH PRIOR TO TRANSPORT

Each police vehicle used for transporting arrestees will be searched for contraband and weapons at the beginning and end of each duty day by the officer in charge of the vehicle. In the event contraband or weapons are found, the on-duty supervisor will be notified and the property will be turned in as found property, or confiscated property if it is an illegal substance, and any appropriate administrative investigation conducted.

Additionally, prior to placing an arrestee in a police vehicle for transporting, the transporting officer will ensure that no contraband or similar items or weapons are present in the area the arrestee is to occupy. After removing an arrestee from a vehicle in which he has been transported, the area occupied by the arrestee will be searched for contraband and weapons.

Any officer who transports an arrestee not having already been searched in that officer's presence shall personally search the arrestee prior to transportation.

When there is a need to search members of the opposite sex, officers shall, when feasible, arrange for the person to be searched by an officer of the same gender as the individual detained or in custody. When circumstances do not allow this, the officer will, when possible, secure the physical presence of another officer to witness the search process. In those instances when the officer must search a member of the opposite sex alone, reasonable procedures will be utilized which minimize embarrassment to the individual without diminishing the officer's personal safety. These procedures will conform to the current methods and techniques taught by the Training Division.

11.1.3 TRANSPORTATION

Transportation of arrestees will be accomplished according to procedures which address the safety of the officer as well as the security and welfare of the arrestee being transported. Since every eventuality cannot be predicted, unusual or special circumstances may require that an officer deviate to some extent from the following procedures, keeping officer safety and security of the arrestee in mind. The following general principles apply:
• No more than one arrestee will be transported in a vehicle having no shield and without a backup or guard officer.

• Officers will continually monitor any arrestee being transported.

• An arrestee being transported should not be allowed to communicate with anyone other than authorized personnel.

Arrestees transported in police vehicles equipped with shields will normally be placed in the rear seat area.

When a single officer is transporting an arrestee in a vehicle without a shield, the arrestee should be placed on the front passenger seat, with hands cuffed behind the back, and properly secured with a seatbelt.

When two officers transport an arrestee in a vehicle without a shield, the arrestee should be placed in the right rear passenger seat and seat belted in with hands cuffed behind the back. The passenger officer should sit in the left rear passenger seat behind the driver.

During the transport of an arrestee over a long distance or time period (out of town) and a meal is required; the selection of the place where the meal is to be taken should be done randomly. If the arrestee must use toilet facilities, he will be kept in sight by the transporting officers. Whenever officers are going to transport arrestees over a long distance or a long period of time, an all male officer team will not be used to transport a female arrestee, nor will an all female officer team be used to transport a male arrestee.

Each prisoner being transported from a detention facility must be positively identified as the person who is to be moved. The following procedures will be followed whenever removing a prisoner from a detention facility to be transported to another location:

• Booking records and numbers assigned to the prisoner in the detention facility must be verified with a picture of the prisoner made at the time of booking (if the prisoner was photographed at the time of booking). Any identification the prisoner may have had at the time of booking which will help to verify the prisoner’s identity should be used.

• Proper documentation must accompany each prisoner transported from one detention facility to another. This documentation should include the following: medical records, if any; prisoner’s personal property record and items of property; copies of warrants, etc.; and information relating to the prisoner’s escape or suicide potential or other personal traits of a security nature (all of this information is for the officer’s and prisoner’s safety). This information, if applicable, must be passed on to the final receiving detention facility.

In the event an arrestee is injured or becomes ill during transport over a long distance, the transporting team will proceed to the nearest medical facility and notify the on-duty Watch Commander as soon as practical.

In the event an arrestee needs to be exchanged between an officer of the Greensboro Police Department and another law enforcement agency, the exchange will occur at a secure location where at least one of the agencies has jurisdiction.
11.1.4 RESTRAINT

The restraint of arrestees will be done with the safety of the officer and the security and welfare of the arrestee in mind.

Handcuffs: Officers should handcuff the following persons:

- Any person under arrest who is violent, resisting arrest or threatening the safety of the officer or other persons present, or who the officer reasonably believes poses a threat of such violence.

- Any person legally under police control who is violent or threatening the safety of himself, the officer, or other persons present, or who the officer reasonably believes poses a threat of such violence. An example would be a violent mental commitment.

The fact that the person in custody is a female or juvenile does not, in itself, preclude the use of handcuffs. A reasonable belief that resistance, violence, or a threat to safety will result dictates whether handcuffs will be used, irrespective of gender or age.

An individual should be handcuffed behind the back, with the palms facing outward, to reduce the possibility of manipulating the handcuffs. Unusual or special circumstances in a given situation may require an officer to deviate to some degree from this procedure.

The handcuffs should be tightened only enough to effectively secure the person’s wrists. The wrists should be checked for cutting and swelling, and the handcuffs loosened, as necessary. Cuffs should be double-locked whenever possible.

A handcuffed person should be secured with a seat belt during transporting, if possible.

If a person has been handcuffed and the custody procedures will be completed in a reasonable period of time, the handcuffs should remain in place until the person is jailed, released from custody, or no longer poses a threat of violence.

Removal of the handcuffs to allow the person to sign custody or legal documents should not be done unless the officer is satisfied that removal may be done safely. If not, the officer’s name should be signed on the form with the notation “handcuffed”.

When the custody procedures cause a delay and the human needs of the person must be attended to, the handcuffs may be removed, provided the officer believes the needs are valid and the person can be controlled, and there are sufficient officers present to control the person.

No person will be handcuffed to the interior of a vehicle or building, nor be placed in a vehicle with self-locking doors without an officer present during the time the person is in the vehicle. The only routine exception to this policy is the handcuffing of an arrestee to the benches provided for such use in the jail booking room. Unusual or special circumstances in a given situation may require an officer to deviate to some degree from this procedure.

Flexicuffs: When the use of regular handcuffs is not appropriate, feasible, or sufficient, flexicuffs may be used. Padding may be used to prevent injury to the wrists. Flexicuffs may be used for leg restraint, as necessary.
Additional Restraint: Sometimes it is necessary to use a higher level of restraint than handcuffing. In those cases, there are alternative restraint techniques which may be used. In addition to the wrists, the feet or ankles of the arrestee may be secured to restrict the independent movement of the feet and legs. For this purpose, training is provided in the use of the RIPP HOBBLE restraining device. If further immobility is needed, the secured wrists and ankles of the arrestee may be linked together using flexicuffs or the hobble device. At no time shall the wrists and ankles of an arrestee be linked together using the RIPP HOBBLE restraining device, unless the arrestee can be seated in an upright position, or on their side. If this is done, the knees of the arrestee will not be bent more than 90 degrees (unless extenuating circumstances exist) to prevent stress being placed on the arrestee’s chest muscles or diaphragm which might contribute to a positional asphyxia situation. An arrestee restrained with both the wrists and ankles secured will be transported only on his side or in a sitting position. It is the responsibility of the arresting officer to ensure the arrestee is under direct observation from the time he is restrained in this manner until the restraints are removed or the custody of the arrestee is turned over to another agency. The arresting officer may utilize an assist officer for direct observation of the arrestee. If an officer arrives at the jail with a combative arrestee, the officer may request assistance from the Sheriff’s Department staff with utilization of the jail's restraint chair.

Gagging: Placing any material in the mouth of an arrestee to further restrict an arrestee (“gagging”) is prohibited. Where there is a problem with the arrestee spitting bodily fluids at or on the officer or another person, a surgical mask may be placed on the arrestee. The mask will be secured around the arrestee’s face by tying one set of ties around his head. The other set of ties will not be used, allowing the mask to drape in front of the arrestee's mouth and nose without interfering with the arrestee's ability to talk or breathe.

Sick or Injured Arrestees: Restraining devices should be used on sick or injured arrestees if the officer reasonably believes that the arrestee is a threat to himself, the officer, or any other person. Each individual instance will be evaluated on its own, and the transporting officer will use discretion based upon the information known.

Physically and Mentally Handicapped Arrestees: These individuals present conditions for their detention and transportation which dictate special care and attention. It may be necessary to transport medicine or other special items for certain persons during transport. The safety of the subject transported and the transporting officer requires due care when transporting handicapped persons.

Handicapped arrestees will be handled as follows:

- The arrestee should be handcuffed or restrained with other restraining devices if he is violent, resists arrest, or poses a danger to himself or others.
- If possible, the handicapped arrestee will be transported in a police vehicle with a security shield. If the handicapped arrestee must be transported in a special vehicle, the officer will notify the Guilford County Department of Social Services and arrange for the use of a special vehicle used for the transportation of handicapped persons. If this is not possible, the officer will contact the Sheriff’s Department and ascertain if they can help in the transportation of the arrestee. The Police Department’s prisoner transport van may be used, if the arrestee is safely secured and prevented from moving around and possibly injuring himself.
11.1.5 MEDICAL ISSUES

In all situations when in-custody arrestees are injured prior to, during, or after arrest; or exhibit evidence of acute illness, which results in an apparent need for immediate medical attention, such arrestees will be transported to a medical facility for medical assessment. The requirements of N.C.G.S. 15A-503, as it applies to the provisions of this directive, are summarized as follows:

- Requires the officer arresting a person who is unconscious or apparently suffering from a disabling condition to make a reasonable effort to determine if the person is wearing a Medic Alert Foundation Emergency Alert Symbol. The symbol indicates the type of disabling condition.

- If a symbol is detected on the person being arrested, the officer is required to make a reasonable effort to have appropriate medical care provided.

- Failure to make a reasonable effort to discover a symbol may be considered with other factors to determine if the officer was reasonable in ascertaining the medical needs of the person.

Arrestees contaminated with blood or other potentially infectious body fluids should be transported in separate vehicles. The transporting officer may require the arrestee to wear suitable protective covering to prevent further contamination. Once a police vehicle has been contaminated, appropriate disinfecting procedures shall be initiated in a manner consistent with the provisions of Departmental Directive 8.6, Section 8.6.5.

Absent exigent circumstances, in-custody arrestees will be transported to Cone Hospital for examination and/or treatment. The officer will notify hospital admissions personnel that the subject is under arrest and supply the hospital with the officer’s name and badge number. The officer responsible for transporting the arrestee to the medical facility will remain with the arrestee and will exercise custodial control over the arrestee pending release or hospital admittance. The arrestee will be kept in sight at all times whenever possible.

All efforts should be made to avoid a situation requiring officers to guard arrestees at hospitals. In some instances, especially those involving injured subjects arrested for felonies, guarding may be required. In the event it becomes necessary for police personnel to guard an arrestee at a medical facility, the following guidelines will apply:

- The supervisor originally involved in the coordination of the guard duty is responsible for completing a “Medical Facility Prisoner Security Checklist” and “Order to Disclose Medical Information” form, as needed. This supervisor should consult with the appropriate personnel to obtain the information for completing the checklist. If the arrestee’s condition is such that the guard duty will continue for a prolonged length of time, the supervisor will consult with the Watch Commander to determine an appropriate schedule for rotation of the officer(s) assigned. One or more officers will be assigned to maintain guard of the arrestee, as deemed appropriate by the supervisor. Officers will be posted either in the room with the arrestee, or at the room entrance. Officers will maintain a constant guard, and not leave this post unless properly relieved.

- It is the responsibility of the on-duty Watch Commander to notify the incoming Watch Commander of the need to schedule officers for the guard detail. As soon as possible, the Watch Commander will notify the Patrol Operations Division Commander regarding the guard detail. Thereafter, the responsibility for scheduling the guard detail will rest with the Patrol Operations Division.

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• Arrestees who are reasonably believed to be a risk for escape, committing suicide, or otherwise dangerous to themselves or others, may require constant supervision. Any officer having knowledge of the arrestee being a danger to themselves or others, or an escape risk, will write this information in the ‘other’ section at the bottom of the “Medical Facility Prisoner Security Checklist”. The officer writing this information will include his name and badge number.

• Each officer assigned to the guard duty will maintain the “Medical Facility Prisoner Security Log” noting any activities which occur during their tour of duty including, but not limited to, visitors, doctors, nurses, and any unusual activities.

• The arrestee’s access to a telephone will be limited to contact with his attorney(s). The number and length of calls will be limited. The Watch Commander may permit deviation from this policy when appropriate.

• Visitors will be limited to the arrestee’s attorney(s) only, unless other visitation is deemed appropriate for furthering the investigation by the Watch Commander. Upon presentation of proper identification, the attorney(s) may be allowed to consult privately with the arrestee after being searched for contraband and weapons. The officer will maintain visual contact with the arrestee, and will search the arrestee and room upon the attorney’s departure. Visitation will be scheduled so as not to conflict with those visiting hours established by the medical facility. Any visitor who refuses consent to a search of their person and belongings will be denied access to the arrestee.

• Any visitor who comes in personal contact with the arrestee will be subject to search prior to any visitation (a search will be made of the arrestee after the visit).

• Conversation between the officer and arrestee will be kept to a minimum. The officer will not engage in idle conversation with the subject.

• When the arrestee is discharged from the medical facility, it is the responsibility of the officer transporting the arrestee to obtain all documentation concerning follow up treatment and any medications dispensed for presentation of these items to the detention facility. The transporting officer is responsible for ensuring the “Medical Facility Prisoner Security Checklist” and “Medical Facility Prisoner Security Log” are turned in to the Records Management Division.

Items permitted to be in the possession of the arrestee are limited to:

• All necessary medical items supplied by the hospital.

• Pencil, paper, stamps, and envelopes.

• Personal care items (comb, lotion, etc., and should be in soft plastic).

• Food supplied by the hospital.

Silverware will be inventoried before and after each meal.

In order to process claims filed by hospitals for payment of treatment fees, the initial supervisor will complete an “Injury to Prisoner Form” on all in-custody arrestees injured or becoming ill prior to, during, or following arrest and transported, or caused to be transported, to a medical facility.
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11.1.6 Escape

In the event an arrestee escapes while being transported in the city, the transporting officer will immediately notify Guilford Metro 911 Communications and make every effort to recapture the arrestee. An alert will be broadcast to all units. A supervisor will respond to the scene, and a written administrative investigation of the escape will be conducted. Other law enforcement agencies will be notified, if appropriate and circumstances warrant their involvement.

In the event an arrestee escapes while being transported outside the city, the transporting officer will:

- Attempt to apprehend the arrestee.
- Notify local police authorities of the escape and request assistance.
- Notify, as soon as practical, the on-duty Greensboro Police Department Watch Commander and advise him of the escape and circumstances. Depending on the circumstances, the Watch Commander may dispatch a supervisor to conduct an administrative investigation or he may elect to wait for the return of the officers to the city before conducting the administrative investigation. If the arrestee is not apprehended while officers are still outside our jurisdiction, the transporting officers will assist local authorities in securing the appropriate arrest warrant(s), prior to officers returning to Greensboro.

11.1.7 Interview Rooms

Interview rooms are generally intended for the purpose of interviewing individuals in connection with criminal investigations. However, departmental interview rooms may be utilized for purposes other than in-custody interviews, such as voluntary appearances by suspects not in custody and the taking of detailed statements from witnesses and victims of crimes. All Greensboro Police Officers are authorized to use these interview rooms. Prior to utilizing these interview rooms all officers will familiarize themselves with the provisions of this Directive. Initial responsibility for the safety and security of individuals brought to these interview rooms remains with the transporting officer, until he is relieved by any officer assuming responsibility for the individual. At that point, the safety and security of the individual will be the responsibility of the relieving officer.

For the purpose of this directive, interview rooms/areas are defined as any designated interview room, conference room, and any other office space temporarily utilized for the purpose of interviewing a person. Rooms used as interview facilities should provide at a minimum, chairs and ample body space comparable with accommodations provided to any non-custodial visitor. No interview room or interview area within any Greensboro Police Department facility shall be considered to be a holding cell.
The following procedures will apply to the use of an interview room:

- The Constitutional and procedural rights of persons under arrest will be respected at all times. Officers will complete arrestee processing without unnecessary delay to ensure that appearance before the Magistrate is consistent with the due process rights of the arrestee. Officers will comply with the recording requirements of N.C.G.S. 15A-211(b) for all custodial interviews of juveniles, and those offenses specified by the Statute for adults.

- The number of officers permitted in the interview room is limited to those necessary to ensure the safety of the arrestee and the officer(s).

- If the interview room is equipped with a door lock, an arrestee may be locked in the room for short periods. When arrestees are placed in a locked interview room, at least one (1) officer must have visual contact with the arrestee at all times. If the door is not equipped with a lock, then at least one (1) officer must be positioned outside the interview room and visually check on the arrestee at a minimum of every ten (10) minutes. Suicidal or medically ill persons will not be left unattended. Arrestees restrained with devices other than handcuffs, will not be left unattended.

- The Federal Juvenile Justice and Delinquency Prevention Act of 1974 prohibits Undisciplined juveniles from being detained in an interview room equipped only with an exterior door lock at any time, regardless if the door is open or closed, locked or unlocked, or whether or not the juvenile is accompanied by anyone. It also includes juveniles detained under a Secure Custody Order, if the Order is for the undisciplined act of “runaway”.

- Delinquent juveniles being detained and placed in an interview room will remain in the interview room only as long as necessary to complete specific investigative tasks. Officers shall document the beginning time the juvenile is placed in the room and the ending time that the juvenile is permanently removed from the room, on a Juvenile Holding Log located outside the interview areas.

The initial officer escorting the person to the interview room will complete a security search of the interview room for contraband and weapons, prior to placing an individual in the room.

- Arrestees will be thoroughly searched for weapons, contraband, and evidence, prior to being placed in an interview room.

- Officers utilizing interview rooms may carry their firearm into the interview room at their discretion. If they choose to remove their weapon, it must be secured in a weapons storage locker, locked vehicle, locked desk or individual locker.

- An interview room is not to be occupied by male and female interviewees at the same time; nor will a juvenile under the age of 18 and an adult 18 years of age or older be placed in the same interview room at the same time.

- The use of restraining devices within an interview room is at the discretion of the officer. At no time will an arrestee in an interview room be restrained by securing them to a fixed object.

- While no Departmental interview facility is outfitted with a panic/duress alarm system, officers needing immediate assistance with a person may activate the emergency button on their portable radios for immediate assistance.
• The officer having control of persons placed in the interview room will ensure that basic human needs of the person are met (restroom, water, food, etc.).

• Precautions should be taken with all arrestees regarding fire safety. Cigarette lighters and matches will be removed from each arrestee occupying an interview room. In the event of a fire in the interview room area, the officer should immediately remove the individual, transport to a safe area and call for help. Should evacuation of the building become necessary, the officer should follow the designated evacuation plan for the area.

• After removing an individual from an interview room, the officer exercising control over the arrestee will search the interview room for contraband and weapons.

11.1.8 TESTING ROOMS

The testing rooms located at Police Headquarters and the Guilford County Jail are designated for use as testing rooms for the chemical analysis for alcohol. All chemical analyses will be administered according to the current methods, procedures, regulations and policies of the State and the Department and will be administered by an individual possessing a valid permit issued by the State for that purpose. The number of officers permitted in the testing room is limited to those necessary to ensure the safety of the officers and other persons present.

The following procedures will apply to the use of testing rooms:

• Constant Supervision: Officers shall not lose sight of any person being tested.

• Weapons Control: Officers utilizing testing rooms may carry their firearm into the testing room at their discretion. If they choose to remove their weapon, it can be secured in their vehicle. If the testing occurs at the Jail, the weapon may be secured in the vehicle, or in the weapons storage lockers provided.

• Panic or Duress Alarms: Officers needing immediate assistance with a person in the testing room may activate the emergency button on their portable radio for assistance.

• Escape Prevention: Officers utilizing testing rooms shall guard against escape attempts during the testing process.

11.1.9 PROCESSING

Upon reaching the jail or other holding facility for prisoners, the arresting officer or transporting officer will:

• Secure firearms for safekeeping.

• Ensure the arrestee has the opportunity to use the telephone.

• Check NCIC and NCAWARE wanted files on the arrestee, and serve all available legal papers before relinquishing custody. Arresting officers will document these checks on the arrest report in the designated blocks.
Check the GPD Records Management System for any alerts or Show Cause Orders on the arrestee, and take appropriate action on any alerts or Show Cause Orders found.

Notify the jail custodial officer if a DNA sample must be obtained from the arrestee pursuant to the conditions of NCGS 15A-266.3A. The arresting officer will follow the procedures set for this DNA collection in a manner consistent with the current methods taught by the Training Division.

Deliver any other proper documentation concerning the arrestee to the jail custodial officer.

Obtain the signature of the receiving jail custodial officer on the Prisoner Intake form acknowledging receipt of arrestee and arrestee’s property.

Make the receiving jail custodial officer aware of any medical treatment received or needed by the arrestee.

Make the receiving jail custodial officer aware of any known problems the arrestee may have or any information that the arrestee may attempt to escape or has threatened or is deemed to be a suicide risk.

Security benches and a holding cell are provided in the booking room for the temporary safekeeping of arrestees. Officers will use their discretion when utilizing these options keeping in mind the need for safety of the officer and others, arrestee security, and booking procedure needs. However, high-risk arrestees posing a significant escape risk or threat to others must be detained in the holding cell. The arresting/transporting officer is responsible for the arrestee until turned over to the jail’s custodial officer.

The following procedures will apply to the use of the holding cell:

Complete a security search of the holding cell for weapons, contraband or damage to the locks, doors, and protective screen.

The use of restraining devices within the holding cell is at the discretion of the transporting officer.

After placing the arrestee in the holding cell, the officer shall ensure that the door is locked.

The arrestee will not be left in the holding cell for more than two hours.

Ensure the holding cell is not occupied by male and female arrestees at the same time.

Ensure juveniles under the age of 18 and adults 18 years and older are not placed in the holding cell at the same time.

In case of a fire in the arrestee processing area or holding cell, the arresting officer should remove the arrestee and call for help. If necessary, the officer should evacuate with the arrestee through the safest available route.

The arresting officer is responsible for escorting the arrestee to the toilet. In the event the arrestee is viewed as dangerous, the arresting officer should request the help of another officer in the vicinity or assistance from the jail staff. When there is a need to escort an arrestee of
the opposite sex to the toilet, officers shall, when feasible, arrange for an officer of the same
gender as the arrestee to assist.

- Inform the Magistrate prior to removing the arrestee from the holding cell so that he/she
could summon help if needed.

- In the event more than one arrestee is in the holding cell, the officer should not enter it alone
but summon assistance from other officers present in the Magistrate’s Office or in the event
no other officers are present, the jail staff.

- Ensure that the holding cell door is always closed whether occupied or not.

11.1.10 ARRESTS BY COMPANY POLICE

Officers shall not, absent extreme circumstances and prior supervisory approval, transport
individuals arrested by private company police.

11.1.11 MISCELLANEOUS

In some situations an officer must obtain certain paperwork (i.e.; NCIC “hits”, Secure Custody
Orders) from the Records Management Section at Police Headquarters, prior to transporting an
arrestee to the detention facility. In these situations the transporting officer will contact Records
Management personnel to arrange for delivery of the documents to the officer at the loading dock
area on the west side of Police Headquarters.
11.2.1 STATUTORY PROVISIONS

North Carolina General Statute 14-444 directs that intoxicated persons may be arrested only if they are intoxicated, disruptive, and in a public place. The Statute provides that a person may not be prosecuted merely because he is intoxicated.

North Carolina General Statute 122C-301 pertains to the assistance of intoxicated persons and grants authority to assist publicly intoxicated persons by taking them home, taking them to an approved shelter facility, or providing medical treatment.

11.2.2 ARREST PROCEDURES

Existing policies and procedures pertaining to custodial arrest will be followed for the arrest of individuals charged with “intoxicated and disruptive.”

11.2.3 ASSISTANCE PROCEDURES

An officer may assist a person found intoxicated in a public place by taking any of the following actions:

- By directing or transporting the intoxicated person home.

- By directing or transporting the intoxicated person to the residence of another person willing to accept him. The person need not be a relative of the intoxicated person but should be a responsible person.

- By directing or transporting the intoxicated person to an approved shelter facility if he is in need and unable to provide himself with food, clothing, or shelter, provided he is not apparently in need of immediate medical care.

During the assistance of an intoxicated person, an officer may:

- Use reasonable force to restrain and/or prevent the person from injuring himself or others.

- Use the "frisk" type search for weapons.

- Use handcuffs, if necessary, during transportation.

If force is used during the assistance of an intoxicated person, standard administrative procedures will be followed.

A publicly intoxicated person, unable to provide himself with food, clothing, or shelter, may be detained in the County Jail only if:

- He is not in need of immediate medical care.

- No other facility is readily available to accept him.
• He is kept in an area separate from persons charged with criminal acts.

• He is detained only until sober or for a maximum of 24 hours.

An assisted intoxicated person detained at a jail may be released at any time to a relative or other responsible person willing to accept him. Officers are reminded that the use of jail for detaining intoxicated persons is to be considered as a last resort.

There may be occasions when an officer assists a person who is frequently and habitually intoxicated. State law dictates that such a "revolving door drunk" be assisted in a different manner from the normal person found intoxicated in public. If, while assisting an intoxicated person, the officer determines that the person is a habitual inebriate, he may choose to petition the court to commit the person for treatment in an alcoholic treatment facility. An officer choosing such a course of action should complete and sign an "officer’s affidavit" and present the form and the person to be assisted to a Magistrate for a hearing.

The Magistrate will hold a hearing to determine whether the person qualifies for such treatment and will enter one of the following orders:

• The person qualifies for treatment and is to be detained pending appearance before a District Court Judge.

• The person does not qualify for treatment and must be otherwise assisted, according to the provisions of this directive.

The Greensboro Police Department Arrest Report form will be used to document the assistance of an intoxicated person. The arrest report will be completed, according to existing procedures, with the following exceptions:

• There will never be a "charge" shown; instead, show only the words "none: assisted."

• The narrative section of the report will state the word "intoxicated" and the method by which the person was assisted, as well as any other information the officer deems necessary.

11.2.4 MEDICAL CONCERNS

Upon finding a person who is unconscious, semi-conscious, or otherwise unable to provide information on the cause of his condition, or if the person is apparently in need of, but unable to acquire, immediate medical attention, the officer will make a reasonable effort to provide immediate medical attention.
11.3.1 POLICY

It is the policy of the Greensboro Police Department to ensure all citizens receive the same high level of service. Agency personnel shall afford people with mental illnesses the same rights and access to police and other government and community services as are provided to all citizens.

11.3.2 TRAINING

Agency personnel will receive training on how to interact with persons suspected of suffering from mental illness. Entry level personnel will receive training on this subject and refresher training will be provided to all appropriate personnel at least every three years. At a minimum, this training will include strategies for recognizing the behaviors of mentally ill persons, methods for accessing community resources for those suffering from mental disease and guidelines for responding to situations in which officers are likely to encounter individuals suffering from mental illness.

11.3.3 Voluntary Commitments

On some occasions officers may come into contact with individuals who are voluntarily seeking treatment for mental illness. On those occasions, officers are authorized to transport the individual to a mental health facility.

11.3.4 INVOLUNTARY MENTAL COMMITMENTS-STATUTORY PROVISIONS

Statutory provisions pertaining to involuntary commitments to mental health facilities are contained in Chapter 122C, Article 5, of the General Statutes of North Carolina.

Officers will effect these statutory provisions in a manner that protects the dignity and rights of the patient.

11.3.5 INVOLUNTARY MENTAL COMMITMENTS-PETITION PROCESS

Anyone who has knowledge of a person who meets the criteria for commitment may appear before a judicial official and execute an affidavit to this effect and petition the court to issue an order to take the person into custody for examination by a physician. (Judicial official, as used in this directive, means the Clerk of Superior Court, Judicial Hospitalization Department, or a Criminal Magistrate.)

If the Clerk or Magistrate finds reasonable grounds to believe that the facts in the affidavit are true and the person meets the criteria for commitment, he will issue an order for a law enforcement officer to take the person into custody for examination by a physician.

If the petitioner is a physician, he need not appear before the Clerk or Magistrate in person. His comments may be recorded in a notarized affidavit, which is then forwarded to the Clerk or Magistrate for review. If necessary, an officer may carry the notarized affidavit to the issuing official on behalf of the petitioning doctor.
Officers will not usually be the petitioning party, in that this is best left to family members.

11.3.6 INVOLUNTARY MENTAL COMMITMENTS-CUSTODY PROCESS

The custody order issued by the Clerk or Magistrate authorizes a law enforcement officer to take the person into custody and transport him to a mental health facility for examination by a physician. The custody order is valid for twenty-four hours after its issuance.

The custody order must be in hand at the time the person is taken into custody. An exception to this requirement is making an emergency commitment of a violent person.

Prior to placing the person in the officer's vehicle, a "pat down" frisk is permitted. This frisk is conducted solely to ensure the officer's personal safety and not to search for contraband. Charges for items found should be declined, if possible, due to the problems associated with proving the criminal intent of a person suspected of being mentally ill.

An officer may assume control of personal property, such as a handbag, that is in the possession of the person in custody. These items should be safely secured but not searched.

Restraining devices may be used on any person who is violent or threatens the safety of himself, the officer, or other persons present, or who the officer reasonably believes poses a threat of such violence.

An Involuntary Commitment Procedure form will be completed by the officer taking the person into custody and turned in to the Central Records Section.

Transportation of patients will comply with normal prisoner transportation policies whenever possible.

11.3.7 INVOLUNTARY MENTAL COMMITMENTS-EXAMINATION PROCESS

Immediately upon taking the person into custody, the officer will transport the person to the mental health facility indicated on the custody order. In most cases, this will be the Guilford County Mental Health Center.

While at the mental health facility, the person is in the officer's custody at least through the completion of the staff's initial examination. Prior to that time, persons should not be left unattended, except while being interviewed by facility personnel who consent to the officer's absence from the interview room.

The officer will complete the appropriate sections of the "Officer's Return" on the back side of the custody orders. All copies should then be turned over to the facility personnel.

If the person is examined and is to be committed to a facility within Guilford County, the officer will remain with the person and shall provide transportation to the designated facility.
If the person is to be committed to a facility outside Guilford County, transportation is the responsibility of the Guilford County Sheriff’s Department. The officer may release a patient to the care and detention of the authorized Company Police Officer. Once the Company Police Officer assumes control of the person and the commitment paperwork, Greensboro Police Department custody ends. However, there are still some circumstances which will require Greensboro Police Officers to remain on site. Primarily those are situations in which the company police officer may be a personal risk and requires additional police assistance. The situations described below are not all-inclusive, but should be used as a practical guide for determining when assistance from our department is necessary.

- Should a patient become violent or unmanageable prior to an officer’s clearing from the Guilford Center, the officer should remain and assist the Company Police Officer. This practice should also apply to officers who bring a patient to the Guilford Center from another jurisdiction.

- Should the number of patients being held by the Company Police Officer grow to an unmanageable level; the Greensboro Police Department will provide assistance.

- The Greensboro Police Department will respond to all requests for assistance from the Guilford Center when any employee requires emergency assistance with a violent patient.

- In instances when patients become violent, the Guilford Center should contact the Sheriff’s Department directly and request immediate transportation.

A holding room is available at the Guilford Center for use in securing patients prior to transport, if needed. Prior to use, a security sweep of the holding room for weapons or contraband will be conducted by the officer in charge.

If the person is examined and release is ordered, transportation back to the point of custody will be provided by the officer. A person being released may elect to use alternative transportation, if desired, such as with a family member or friend. The Clerk’s copies of the petition and custody order, along with a copy of the physician’s findings, will be turned in to the Central Records Section.

### 11.3.8 Emergency Commitment

In most cases, before a person is taken into custody, a commitment order must have been issued and be in hand. However, there are statutory provisions that allow an officer to take a violent person into custody prior to having a custody order issued.

If an emergency situation exists where a person is violent and requires restraint and a delay in taking the person into custody would likely endanger life or property, an officer may take the person into custody immediately.

As soon as the person is in custody, the officer will transport him to a mental health facility for examination in accordance with N.C.G.S. 122C-262. Appearance before the Clerk or Magistrate shall be waived if the examining physician or eligible psychologist executes the commitment order under oath before an official authorized to administer the oath.
When an individual, subject to substance abuse commitment is also dangerous to himself or others, is violent and requires restraint, and when delay in taking the individual to a mental health facility for examination would endanger the public, the officer will as soon as possible after the person is in custody, transport the individual to the Clerk or Magistrate. The officer will petition the Court, indicating that the person is violent and requires restraint and that delay in taking the respondent to a physician or eligible psychologist for examination would endanger life or property.

If the Clerk or Magistrate finds reasonable grounds to believe the facts in the affidavit are true and that immediate custody was justified, he will issue an order to take the person to a mental health facility for examination. Normal examination procedures will then apply.
11.4.1 GENERAL PROVISIONS

North Carolina Statute section 15A provides that a law enforcement officer may use force to enter a premises or vehicle if he reasonably believes that admittance is being denied or unreasonably delayed or when an officer reasonably believes that doing so is urgently necessary to save a life, prevent serious bodily harm, or control public catastrophe, or when probable cause exists that evidence is in the process of being destroyed or when the officer is in hot pursuit of violators.

The term "forcible entry," as used in this directive, shall include any entry into any building except by permission of an authorized person. "Forcible entry" is entry by force, whether or not any physical damage is incurred to the property. "Damage" shall mean any damage, regardless of whether it could be estimated or whether it can or has been repaired. Non law enforcement action, when urgently necessary, will be considered a forced entry. The routine checking of an unlocked, abandoned or condemned house or building shall not be considered forcible entry.

The mere fact that an officer on the scene has in his possession a legal paper (Warrant, Order for Arrest, or Mental Commitment) for a named person may not in itself constitute probable cause to forcibly enter the premises, even if the address shown on the legal paper is correct. Probable cause to enter is information known to an officer at the scene that would lead a reasonable, prudent person to believe the person named on the legal paper is in fact inside the premises at the time. The final test of probable cause must rest with the officer being able to show those points that establish probable cause to Departmental supervisors and/or a court of law. The totality of the whole known facts before entry must point to probable cause. The fact that the person was inside and was apprehended does not itself establish probable cause since this fact was established after entry.

When an officer has a legal paper for a named person, whose address is on the face of the legal paper and the address is the same as the premises he is attempting to gain entry, and having probable cause that the person being sought is in the building and being denied after exhausting reasonable means to gain entry without force to effect an arrest, he shall notify a supervisor to respond to the scene.

If an officer forces entry for non law enforcement action, such as a medical emergency, or under exigent circumstances, such as forced entry to prevent the destruction of evidence, it is advisable that a supervisor be notified of the entry before it is made, if possible.

If notification is not possible before the entry is made, the supervisor will be notified of all facts concerning the forced entry as soon as possible after the situation is under control.

11.4.2 SUPERVISOR'S RESPONSIBILITIES

The supervisor shall:

- Determine if facts known constitute probable cause and/or the necessity of a search warrant.
- Grant or deny permission to forcibly enter.
Each forcible entry by the Greensboro Police Department shall be reported in writing, using the Department format. The supervisor authorizing the forcible entry is responsible for completing the administrative report (unless otherwise directed).

Photographs of the forcible entry shall be made, and the activity number on the legal paper shall be affixed to the photographs, along with the forcible entry date, time, and location of entry. Polaroid photographs may be used instead, provided the photographs are of good quality. The photographs will be attached to the administrative report and forwarded to the Division Commanding Officer of the supervisor who authorized entry. The Division Commanding Officer will review the administrative report and indicate approval or disapproval of the forced entry.

In the event that a forced entry is made and the owner or resident is not present, every attempt will be made to notify the owner or resident of the entry. If the owner or resident cannot be contacted, the building will be secured in the best possible way.

No officer shall make any statement regarding liability for repairs due to any forcible entry. Such determination of subsequent repairs, if deemed necessary, shall be handled through the Insurance Advisory Committee.

The administrative report will be forwarded to the Bureau Commander, who will have final authority in initiating or recommending final action in all forcible entry incidents. Upon approval of the action taken, the report will be forwarded to the Professional Standards Division.
11.5.1 REQUEST FOR NOTIFICATION FROM ANOTHER AGENCY OR MEDICAL FACILITY

The Department will honor requests to notify a member of the general public of a death, serious injury, or serious illness of a next of kin from other agencies or medical facilities.

These notifications will be made in person when possible by an on-duty supervisor.

11.5.2 NOTIFICATION REFERENCE PRINCIPALS INVOLVED IN POLICE INVESTIGATIONS

The follow-up officer assigned to a case is responsible for ensuring that the next of kin are notified of the death of or serious injury to any person who is a principal in a police investigation. In the event that a follow-up officer does not respond to the scene, the responsibility of making the death or serious injury notification will be assigned to the on-duty Division supervisor.

Such notification will be made in person when possible.

11.5.3 NOTIFICATION REFERENCE DEPARTMENTAL EMPLOYEES

Supervisory personnel are responsible for ensuring that the next of kin are notified of the death of or serious injury to any Departmental employee.

Such notification will be made in person when possible.
11.6.1  GENERAL

It shall be the policy of the Greensboro Police Department that no deaf person suspected of or arrested for a criminal offense shall be interviewed without the presence of a qualified interpreter for the deaf, as approved by the North Carolina Department of Human Resources and listed with the office or the Clerk of Superior Court in Guilford County.

N.C.G.S. 8B sets forth the following definitions:

Deaf Person - A person who's hearing impairment is so significant that the individual is impaired to processing spoken information through hearing. The use of amplification is only one factor to consider in determining whether the person is deaf as herein defined. For the purpose of this directive, "deaf person" means adult or juvenile.

Qualified Interpreter - An interpreter for the deaf, certified as “qualified” pursuant to the provisions of Chapter 90D of the North Carolina General Statutes. (Must be used if a deaf person is arrested or is a bona fide suspect in a criminal action.)

Unlicensed Interpreter - An interpreter for the deaf not certified under Chapter 90D of the North Carolina General Statutes who can adequately communicate with and interpret the deaf in a simultaneous and accurate fashion. (May be used if a deaf person is a witness, victim, or complainant.)

11.6.2  PROCEDURE FOR OBTAINING AN INTERPRETER FOR THE DEAF

Anytime a deaf person is arrested, the arresting officer must immediately take the arrestee before a Magistrate, who will obtain the services of an interpreter, if the Magistrate deems it necessary.

When interviewing a deaf person who is a suspect, witness, victim, or complainant, the officer will request permission from his supervisor to obtain an interpreter. Then he will contact the Watch Operations Center to arrange for the interpreter's assistance. The Watch Operations Center will maintain a list of certified and non certified interpreters for this purpose.

11.6.3  INTERVIEWING OF DEAF COMPLAINANTS OR WITNESS

In police actions involving a deaf person who is a complainant or witness, a non certified interpreter should be adequate.

When requesting an interpreter during normal business hours, the Watch Specialist will attempt to locate on-duty personnel who possess these skills. At other times, the Watch Specialist shall call the interpreter from a list kept on file in that office.

11.6.4  INTERVIEW OF DEAF SUBJECTS

Once a deaf subject becomes a suspect, even though not arrested, and the Miranda Warnings and waiver of rights would normally apply, the interviewing officer should immediately attempt to advise the suspect of his rights to an interpreter. If the officer is unable to communicate with the
suspect, through writing or other means, a certified interpreter should be called to advise the suspect of his right to an interpreter and his Miranda Rights.

If an interpreter is called, he must read the following rights for deaf persons to the suspect and confirm that the suspect understands each of his rights and request that the suspect read and sign the form in the appropriate places.

**Before asking you any questions, we want to advise you of your rights and determine that you understand fully what your rights are.**

1. You have a right to remain silent.
2. Whatever you say can and will be used as evidence against you in a court of law.
3. You have a right to consult a lawyer and to have a lawyer present with you while you are being questioned.
4. If you want a lawyer but are unable to afford one, a lawyer will be appointed to represent you before any questioning if you wish.
5. You have the right to have an interpreter for the deaf present with you while you are being questioned.
6. If you want an interpreter, one will be provided for you before any questioning.
7. You may decide now or at any subsequent time to exercise these rights and not answer any questions or make any statement.

If you understand all of your rights, please write on the line immediately below, "I have read and understand each of my rights."

________________________________________________

**WAIVER OF RIGHT TO INTERPRETER:**

Knowing of my right to have an interpreter present during any questioning, I do not want an interpreter at this time. I waive this right knowingly and willingly.

Signed: __________________________________________ Signature of Attorney/Appointing Authority
(For subject under arrest)
WAIVER OF RIGHT TO LAWYER:

Knowing of my rights as stated above, I do not want a lawyer at this time. I waive these rights knowingly and willingly agree to answer questions and/or make a statement.

Signed: __________________________________________________
Interviewing Officer: _____________________________________
Witness: _________________________________________________
Place: ____________________________________________________ Date: ___________ Time: ________

If it is not necessary to call an interpreter or if the suspect has waived his right to an interpreter, the officer may proceed with advising the suspect of his Miranda Rights. The officer should not instruct the suspect on how to complete the rights form but should allow the suspect to read the form and observe the suspect's response. This action may later demonstrate to a court that the person could read and comprehend what he was doing.

A deaf suspect may elect to waive either or both the rights to an interpreter or his Miranda Rights, unless he has been placed under arrest. If the deaf suspect chooses to make a voluntary statement once the waiver of rights form has been completed, request him to write the statement in his own words. If the person cannot write, then the certified interpreter must be relied upon to assist the officer in obtaining a statement.

11.6.5 INTERVIEW OF DEAF ARRESTEES

Once a deaf person has been placed under arrest, the officer must immediately procure a certified interpreter from a Magistrate so that the arrestee can be given notice of the charge against him, notification of his rights, arraignment, bail hearing or other preliminary proceedings. If the arrestee is a juvenile, he should be released to his parents, pursuant to Departmental policy. No statement from a deaf arrestee without a certified interpreter present and functioning is admissible in court.

A deaf arrestee may waive the right to an interpreter only if such waiver is approved in writing by the arrestee's attorney; or, if he does not have an attorney, the waiver must be approved in writing by the Magistrate or presiding judge.

11.6.6 COMPENSATION FOR INTERPRETERS

N.C.G.S. 8B-8 provides for compensation of interpreters approved by the court in certain legislative, administrative and judicial proceedings. In the case where no judicial proceeding has begun and a deaf person is questioned about a crime, the Department is responsible for compensating the interpreter, including waiting time and travel expenses.

The Guilford County Communications Center for the Deaf, Incorporated, will provide interpreter service free of charge, utilizing their staff members. If staff members cannot comply with Departmental requests, the Department will be responsible for payment, as coordinated through the Fiscal Management Section.
The officer requesting a paid interpreter will complete a Voucher for Interpreter for Deaf Persons (Form PS-POL-407-2349) in full and forward same to the Fiscal Management Section for payment. The funds are to be drawn from the requesting division’s operational account.
11.7.1 GENERAL POLICY

The Greensboro Police Department recognizes the importance of informants in addressing its mission of solving crimes and preventing criminal activity. Frequently, information provided by informants is the catalyst to the successful solution of many crimes and the prevention of violence and/or the disruption of the public order.

The courts have long upheld the use of informants as legitimate and necessary tools for law enforcement. Therefore, each employee should be cognizant of the role of informants and the need to use them properly.

11.7.2 DEFINITIONS

Informant - A person who provides information or investigative assistance and who receives confidential funds, a recommendation for a reduction of charge or a reduced sentence, or any other special consideration or action by a law enforcement agency.

Citizen Source of Information - A person or organization, not under the direction of a contact officer, who provides information without becoming a party to the investigation itself; or, a concerned citizen who witnesses an event of interest to the Department and provides information without the expectation of a recommendation for the reduction of charges or reduced sentence, or any other special consideration or action by the Department.

While a citizen source of information may not specifically meet the definition of an informant, nothing in this directive shall prohibit officer or organizational unit discretion in establishing informant handling procedures for specific informational sources.

Confidential Funds – Funds that are budgeted by the governing body or awarded by the Court to the Department to be used for the purchase of confidential information or contraband.

Contact Officer - A police officer that maintains an ongoing professional relationship with an informant.

Entrapment - Activity on the part of a police officer or on behalf of his agency that induces or lures an otherwise innocent person to commit a crime that he did not contemplate committing. It is the implanting of criminal intent in the mind of the person: Acts of persuasion, coercion, trickery, or fraud carried out by law enforcement officers or their agents to induce a person to commit a crime which he would not otherwise commit.

11.7.3 REQUIRED RECORDS AND REPORTS

A confidential informant code will be assigned to each new confidential informant used by the agency. This code will be recorded on the Confidential Informant Control Card under the section denoted “code”. Divisions filing respective control cards will be responsible for managing this coding system. Divisions will use a sequential numbering system that contains the division’s abbreviation as the code prefix as follows.
The filing system of confidential informants will remain alphabetical and not governed by the assigned code. Although every confidential informant will receive a code, the codes will only be used for reporting purposes where necessary to maintain the confidentiality of the information source. A master list of confidential informants, including name, race, sex and DOB, with their associated code will be maintained as part of the confidential informant filing system.

Officers not assigned to one of the above divisions will log their confidential informants with the appropriate investigative division based on the nature of the information received.

Each of the above listed division commanders shall be responsible for ensuring this special order is implemented.

A Confidential Source Identification Form shall be completed for each informant. A second officer will witness completion of this form unless otherwise authorized by a supervisor.

An Understanding of Function Form shall be completed for each informant. Special attention should be given to entrapment and its definition, which appears on the reverse side of the Confidential Source Identification Form. The contact officer should sign and date the Understanding of Function Form when the explanation is made.

Nothing in this section precludes the contact officer from requiring that an informant sign the Understanding of Function Form in certain unusual or sensitive cases.

The Division Commanding Officer, or his designee, shall maintain the Confidential Source Identification Form and Understanding of Function Form in a secure location with access rigidly controlled.

Each time a contact officer communicates with an informant, he will complete an Informant Contact Card (PS-POL-11-310) and forward it to his supervisor. The Division Commanding Officer, or his designee, shall maintain a secure file for these cards and access strictly controlled.

### 11.7.4 INFORMANT HANDLING AND CONTROL PROCEDURES

The contact officer will not meet personally with an informant unless in the presence of another officer. If circumstances warrant, the contact officer’s supervisor may grant an exception. All informant contacts will be appropriately documented.

Officers will recognize that informants are not law enforcement officers and that their involvement with the police is purely mercenary. They should not be taken into confidence and officers should not divulge law enforcement information to them.

In situations where the use and/or role of the informant is questionable, the contact officer will seek guidance from his supervisors, the Police Attorney, or the District Attorney.
The contact officer will not make promises, which he cannot keep to an informant. Only the District Attorney will make any agreement regarding a pending criminal charge against an informant.

Care must be utilized in all circumstances, especially when activity involving an informant might create a life-threatening situation. In those cases, except in an exigent circumstance, approval shall be required from the Division Commanding Officer, who, as a matter of policy, should obtain guidance from the Police Attorney or District Attorney. In an exigent circumstance, the Commanding Officer shall be notified as soon as feasible.

The Greensboro Police Department will accept information from any source; however, at no time will any person under the age of sixteen be used as an informant for this Department unless approved by the Chief of Police.

If it is known an informant is on supervised probation or parole, the contact officer will coordinate with the informant's probation officer to ensure that using the informant does not interfere with conditions of the probation or parole.

The contact officer should determine whether or not the informant is being used by another law enforcement agency and/or another division of the Greensboro Police Department to prevent duplication of effort.

11.7.5 RELIABILITY OF INFORMANT AND INFORMATION

The contact officer should establish the credibility and reliability of information of the informant. Methods include, but are not limited to, assessing any information previously provided, checking with other law enforcement agencies for which the informant provided information, other divisions of the Greensboro Police Department, surveillance, or the use of controlled test situations.

11.7.6 PAYMENTS TO INFORMANTS

Payments to informants will be made only from an authorized confidential fund unless otherwise approved by the Chief of Police. Payments will be made in the presence of a witness officer. However, an exception may be made with prior supervisory approval. Such approval will be denoted by the approving supervisor on the Confidential Fund Expenditure Form and affixing his signature.

The supervisor or the officer in charge of any special operation will evaluate and approve each confidential fund expenditure. The Commanding Officer of each division having a confidential fund is responsible for review of confidential fund expenditures to ensure compliance with Department procedures.

The Chief of Police or his designee must approve disbursements in excess of $1,000.

All disbursements will be recorded in the appropriate section of the Confidential Fund Expenditure Form, in accordance with Departmental procedures. Records of confidential fund expenditures shall be maintained in a secure manner.
## Confidential Informant Log sheet

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11.8.1 GENERAL POLICY

Sworn Officers of the Greensboro Police Department will attempt to serve all criminal processes directed to them. Officers will exercise sound judgment regarding reasonable time, location and manner of serving criminal processes. All persons lawfully in police custody will be checked for outstanding criminal processes through both the statewide and national databases. Criminal processes housed in these databases are available for service 24 hours a day through the automated systems used by the Department.

An employee may make a request for information from these databases only for a valid law enforcement reason. Requests may be made in person or by telephone to the Records Management Section or by police radio to Guilford Metro 911, who will either process the request or forward it to the Records Management Section. Additionally, CAD and MCT terminals may be utilized by authorized persons for requests within the capacity of those terminals.

11.8.2 DEFINITIONS

North Carolina Automated Warrant Repository (NCAWARE)- A system which provides automated, web-based, statewide access to criminal processes and other offender information. Criminal processes may be entered into NCAWARE by any Greensboro Police Department Officer; the process only becomes available for service following review and approval by a judicial official.

National Crime Information Center (NCIC)- A national database maintained by the Federal Bureau of Investigation containing information on wanted persons, missing persons and stolen articles. Entry of persons/items into the NCIC System is covered by Information Services Division Standard Operating Procedures.

11.8.3 NCAWARE PROCEDURES

Criminal processes housed in NCAWARE are assigned (“owned”) by an individual agency in North Carolina. In most cases; the issuing agency maintains “ownership” of the criminal process, even if the person sought lives outside that agency’s jurisdiction. Greensboro Police Officers may respond to calls for assistance from outside agencies to assist with service of criminal processes issued by that agency. Officers will confirm the existence and type of process prior to attempting service.

Criminal processes “owned” by the Greensboro Police Department are searchable in NCAWARE by offender’s name, response area and other aspects.
On-view Arrests

It is the responsibility of the arresting Officer to initiate the appropriate criminal process and enter all applicable information into the NCAWARE System, prior to presenting the arrestee to a Magistrate for an initial hearing. For arrests involving violations of Chapter 20 of the North Carolina General Statutes, the Officer must also complete a Uniform Citation.

Arrest Warrants

Officers locating a person with a confirmed active arrest warrant in the NCAWARE system will transport the person for initial appearance before a Judicial Official in a manner consistent with Departmental Directive 11.1, “Handling and Transporting Persons in Custody”. Following service of the criminal process, the NCAWARE system is updated by the Magistrate or Officer to show the process served.

In some instances, an Officer may attempt service of a criminal process housed in NCAWARE, and be unsuccessful in locating the person. If the Officer is able to develop information regarding the person which might aid future efforts to serve the process; the Officer will record the following information in the “Add Notes” section of the Process Tracking page. These notes will include:

- The date, time and location of the attempted service.
- The name and badge number of the Officer attempting service.
- Any information developed which would assist in future efforts to locate the person.

Criminal Summons

Officers locating a person with a confirmed active Criminal Summons in the NCAWARE system will serve the Criminal Summons on that person. To serve a Criminal Summons the Officer will:

- Print a Defendant’s copy of the Summons and give it to the Defendant and,
- print and sign an Original copy of the Summons and present this copy to the Records Management Section for return to the Clerk of Court and,
- enter notes into the Process Tracking page indicating the Summons has been served.

The Criminal Summons will specify a certain date and location for the Defendant to appear in Court. If the court date has already passed, or is within the next seven weekdays; the Officer must change the date for the Defendant’s appearance. To serve a Criminal Summons in this situation the Officer will:

- Enter notes into the Process Tracking page indicating the Summons has been served, changing the court date on the Summons to any date the Court is in session 30-45 days in the future.
- Print a Defendant’s copy of the Summons, showing the amended court date and give this copy to the Defendant.
- Print and sign an Original copy of the Summons, with the amended court date and present this copy to the Records Management Section for return to the Clerk of Court.
11.8.4 NCIC PROCEDURES

An Officer receiving a positive NCIC "hit" on a person through Guilford Metro 911 or the Records Management Section, constitutes grounds to detain that person. Prior to taking the person into custody, a verification of the "hit" must be made with the originating agency.

During the initial detention, the officer shall request the Records Management Section to send a message to the originating agency to verify the existence of an outstanding arrest warrant for the person, and obtain confirmation that the originating agency will extradite the arrestee.

Copies of the original "hit" and verification messages shall be taken before the Magistrate for a probable cause hearing. In the event the Magistrate determines that the person should be released, that information should be included in the narrative portion of the arrest sheet. Another message should be sent to the originating jurisdiction advising them that we were unable to detain the person.

Officers may encounter a person who is entered for the same charges into both NCAWARE and NCIC as a wanted person by the Greensboro Police Department, or other in-state or out-of-state, law enforcement agency. In these cases:

- The Officer will confirm the status of the Warrants through Records, GM 911, or themselves via NCAWARE or NCIC applications.
- The Officer will transport the wanted person for service of the confirmed active NCAWARE or NCIC arrest warrant(s) in a manner consistent with the process described above. When the warrant is served the Magistrate will mark it served in NCAWARE.

Following service of the arrest warrant(s):

- The Officer will contact the Records Management Section and ensure the originating agency is notified of the arrest so the originating agency can remove the wanted person information from NCIC.
- Records will remove the entry from NCIC.
- An arrest sheet needs to be completed by the arresting officer.

Failure to remove entries from NCIC in a timely manner may result in a law suit and/or sanctions against the agency. NCAWARE and NCIC are two separate databases; removing an entry from one does not automatically remove it from the other.

11.8.5 MILITARY PERSONNEL

Branches of the United States Military may enter wanted persons into NCIC for violation of certain Articles of the Uniform Code of Military Justice, as well as violations of State or Federal Law. An Officer receiving a positive NCIC wanted "hit" on a service member through Guilford Metro 911 or the Records Management Section constitutes grounds to detain that person. Prior to taking the service member into custody, a verification of the wanted "hit" must be made with the source agency. This verification must confirm that military authorities will assume custody of the service member within a reasonable time. The Officer must present a copy of the NCIC "hit" and an
arrest sheet to Guilford County Jail personnel when committing the service member to their custody.

An Officer locating any service member wanted specifically for AWOL or Desertion must:

- Verify the wanted “hit” with the source agency.
- Provide Jail personnel with a copy of the NCIC “hit” and an arrest sheet.
- Notify the Provost Marshal’s Office, Deserter Apprehension Team at Fort Bragg of the service member’s arrest.
The purpose of this directive is to establish arrest procedures to be followed when an injured person will be transported to a High Point area hospital for treatment.

Investigating officers should, whenever possible, avoid taking the injured person into custody at the incident scene if there is a possibility that the injured person may be transported to a High Point area hospital for treatment. This precaution is important since High Point officers would have to post a guard at the hospital if hospital admission became necessary.

Before leaving his territorial jurisdiction, the investigating officer must notify a supervisor of the need to respond to a High Point Hospital, and receive permission to do so. A supervisor must also grant prior approval for an out-of-town response by assist personnel, such as Crime Scene Investigators, Records Specialists, or Crash Reconstruction Investigators.

A Greensboro officer cannot arrest outside his territorial jurisdiction. Therefore, coordination with other law enforcement agencies is necessary. In most cases, the officer will be working with the High Point Police Department. However, the following procedures would apply equally well to the Guilford County Sheriff's Department or the North Carolina Highway Patrol.

11.9.1 Cite and Release Cases

In cases where the injured person will merely be given a citation and will not be taken into custody, the investigating officer should complete the citation setting the case for his normal court date in Greensboro Court and give the pink copy to the person.

11.9.2 Custodial Arrest Cases

If hospital admission is necessary, no arrest should take place unless absolutely necessary and approved by a supervisor.

If hospital admission is not necessary, the officer will:

- Complete and sign the citation, setting the case for his normal court date in the Greensboro Courts.

- Request a High Point Police Officer to respond to the emergency room and serve the citation on the arrestee and inform the individual that he is under arrest and is being turned over to the Greensboro Officer for processing.

- Assume custody and control of the arrestee from the High Point Officer and transport the arrestee to the Greensboro Magistrate for booking.

11.9.3 Driving While Impaired Cases

If the injured person will be charged with DWI, the procedure set forth above for custodial arrests will normally apply. Additionally, the investigating officer should:
• Transport the arrestee from the hospital to the Greensboro Police Department Lab for breath analysis; or

• Request that a Greensboro Crime Scene Investigator respond to the hospital with a blood kit. The Greensboro Officer or the Crime Scene Investigator should request the High Point Officer to ask the arrestee to submit to the blood test. If the arrestee submits, the testing should be conducted per established procedures. Should the arrestee refuse to submit to the blood test, the sworn testimony before the booking magistrate of the Greensboro personnel who witnessed the refusal will suffice. It will not be necessary for the High Point Officer to appear before the booking magistrate to swear to the refusal.
Proper respect and flag etiquette, on occasion, require that employees render the appropriate hand salute to the flag of the United States.

11.10.1 PARADES

A properly executed salute will be delivered when the flag is approximately ten feet away from the employee and maintained until the flag has passed the member approximately ten feet. The employee need not salute any flag beyond the first flag in the parade.

11.10.2 FLAG RAISINGS

At any function when the flag is raised, employees will deliver a properly executed salute until the flag reaches the top of the mast.

11.10.3 PLAYING OF THE NATIONAL ANTHEM

Employees will face the flag and deliver, at the first note of the National Anthem, a properly executed salute. If the flag is not on display, employees will face the center of the arena or playing field and render a properly executed salute. The salute will be maintained until the completion of the National Anthem.

11.10.4 THE APPROPRIATE SALUTE

The appropriate salute is rendered as follows:

Uniformed Officers Wearing Headgear - Render the traditional hand salute with the right hand touching the tip of the bill of the headgear.

Plainclothes Officers, Nonsworn Employees, and Uniformed Officers Without Headgear - Place the right hand over the heart.

All salutes are rendered from the position of attention.
11.11.1 INTRODUCTION

It is the goal of the Greensboro Police Department to interrupt the cycle of domestic violence in Greensboro and to prevent serious injuries and death to victims of abuse. In an effort to achieve this goal, the Greensboro Police Department has adopted a proactive policy for responding to incidents of domestic violence. It is the policy of the Greensboro Police Department to thoroughly investigate and appropriately document every report of domestic violence.

Law Enforcement Officers have an affirmative duty to provide assistance in domestic violence situations. North Carolina General Statute 50B and N.C.G.S. 15A-401 (b) (2) (d), provide guidance for officers in the resolution of these matters, as well as mandating an arrest under specific conditions. Also, N.C.G.S. 15A-830 includes victims of domestic violence as part of a population of crime victims that are legally entitled to certain notifications relevant to their cases. The investigating agency is required to make some of these notifications as described in N.C.G.S. 15A-831.

11.11.2 DEFINITIONS

Domestic Violence is defined by NCGS 50B-1 as the commission of prohibited acts upon an aggrieved party (including children who have not reached their 18th birthday residing with or in the custody of the aggrieved party) by a person with whom the aggrieved party has or has had a personal relationship.

Personal Relationships are defined in NCGS 50B-1 as:
(1) a current or former spouse;
(2) persons of the opposite sex who live together or have lived together;
(3) parents or grandparents or others acting in loco parentis to a minor child, children or grandchildren. An aggrieved party may not obtain a protection order against a child or grandchild under the age of 16;
(4) persons who have a child in common;
(5) current or former household members, or;
(6) members of the opposite sex who are or have been in a dating relationship. This dating relationship is further defined by statute as a relationship in which the parties are romantically involved over time and on a continuous basis during the course of the relationship. A casual acquaintance or ordinary fraternization between persons in a business or social context is not a “dating relationship”.

The acts prohibited by NCGS 50B in these personal relationships consist of the following:

- Attempting to cause bodily injury or intentionally causing bodily injury; or
- Placing the aggrieved party or a member of the aggrieved party’s family or household in fear of imminent serious bodily injury by the threat of force; or
- Committing or attempting any sexual offense defined in N.C.G.S. 14-27.2 through 14-27.7.
It is the policy of the Greensboro Police Department to include relationships between persons of the same sex in the “Personal Relationships” described by Statute in bullets 1 through 6 above. Calls for service involving allegations of domestic violence between persons of the same sex in a personal relationship will be documented and investigated as a domestic violence incident.

**Ex Parte Domestic Violence Protective Order** is a short-term protective order valid for up to ten (10) days or until the set court date for the 50B hearing in which both parties are present.

A **Domestic Violence Protective Order (50B Order)** is a protective order issued by a judge based upon the threat of domestic violence, which addresses the eviction of the defendant from the residence, prohibits specific harassing, threatening or violent acts, may address custody and support of the minor children and the disposition of property. This order is valid throughout the state for one (1) year.

Under N.C.G.S. 50B-4, a valid protective order entered by the courts of another state or Indian tribe shall be afforded full faith and credit by the North Carolina courts and shall be enforced by North Carolina law enforcement agencies. Information concerning valid domestic violence protective orders in the State of North Carolina is available through the Division of Criminal Information Network (DCI). Copies of 50B Restraining Orders for those inside the City of Greensboro are located in the Records Management Section. Copies of the 50B Restraining Orders will also be attached to the Respondent/Defendant’s name candidate screen in the Records management System (RMS). For those who live within Guilford County, copies of 50B Restraining Orders are located with the Guilford County Sheriff’s Department.

For a complete list of Domestic Violence related offenses, officers should refer to their criminal elements book or contact Watch Operations for statutory reference.

### 11.11.3 AUTHORITY

Officers are granted the authority to arrest without a warrant under N.C.G.S. 15A-401(b) for criminal offenses which occur in the officer’s presence or when one of the following has occurred out of the officer’s presence:

- a felony
- a misdemeanor and:
  - the suspect will not be apprehended unless immediately arrested; or
  - the suspect may cause physical injury to himself or others; or damage to property unless immediately arrested; or
  - the suspect has committed a misdemeanor under N.C.G.S. 14-134.3 (Domestic Criminal Trespass); or
  - the suspect has committed a misdemeanor under N.C.G.S. 14-33(a) (assaults, batteries, affrays) when the offense was committed by a person with whom the alleged victim has a personal relationship as defined in G.S. 50B-1.
• the suspect has violated a valid protective order (50B) issued by the courts of this state, another state or courts of an Indian tribe.

NCGS 15A-401b(2)(b) allows for the warrantless arrest of a subject who has committed a misdemeanor outside of the presence of the officer who, “Will not be apprehended unless immediately arrested, or may cause physical injury to himself or others, or damage to property unless immediately arrested.” If the criteria in NCGS 15A-401b(2)(b) are not met when responding to a domestic violence situation involving a same sex relationship where a misdemeanor assault has occurred, the officer shall not arrest the predominant aggressor. The victim will be advised of the procedure for obtaining warrants and a detailed report completed so that detectives can conduct the appropriate follow-up. If the assault rises to the level of a felony, NCGS 15A-401b(2)(a) applies, and the officer shall arrest the predominant aggressor for the felony assault.

Warrantless arrest is authorized and required by N.C.G.S. 50B when the officer has probable cause to believe that the suspect has violated either of these two specific provisions in a valid domestic violence protective order: (1) prohibition against harassment, threats, further abuse, otherwise interfering with the protected party and/or (2) presence at the victim’s residence or a household occupied by a victim.

The officer must arrest the perpetrator regardless of the present relationship or circumstances between the victim and the perpetrator. Even if the perpetrator has moved back into the residence named on the 50B order, or the victim has invited the perpetrator to his/her residence, the officer must arrest once the active order is confirmed. Only a subsequent court order dismissing the 50B order can nullify the enforcement of that order.

However, before any enforcement action is taken based solely on a 50B order, an officer must confirm, through the appropriate authorities, that a valid 50B Restraining Order has been issued, is active, and has been served on the suspect.

11.11.4 PROCEDURE

Because of the aggressive volatile nature of domestic related calls, officers should remain alert and use caution when interacting with all parties involved.

In cases of domestic violence, officers will take such lawful steps as they believe necessary and appropriate to maintain order, provide assistance and reduce the risk of further violence to the victim(s) or their children.

The officer must determine through careful interview and investigation if any civil or criminal violations have occurred. Given the nature of domestic violence cases, officers are advised to be particularly careful in determining which party is the predominant aggressor. Once the officer has gathered sufficient information, he shall make all efforts to resolve the domestic dispute in any one or more of the following ways:

• Arrest with a warrant

   Any outstanding warrant(s) should be confirmed, an arrest effected and the person removed from the scene as quickly and safely as possible.

• Arrest without a warrant
An officer shall arrest without a warrant when there is probable cause to believe a violation of domestic violence has occurred. An officer shall have probable cause to arrest when two primary factors exist: (1) a person has alleged an assault has taken place (domestic violence); and (2) there are observable signs of violence that are reasonably believed to have come from the alleged assault. An officer shall not base his decision to arrest on the victim’s willingness to prosecute.

- **Arrest with a N.C.G.S. 50B Order**

An arrest shall be made if a court order is produced or if the officer determines that such an order exists, and the officer determines the order is valid and a violation has occurred. Again, the victim’s willingness to prosecute should NOT be a consideration in this “mandatory arrest” situation.

- **Officer discretion**

An officer may elect to clear the call without taking enforcement action, provided both parties appear to be successfully attempting to resolve their dispute and there are no violations of a protective order (N.C.G.S. 50B) or signs of violence toward either party. Personal relationship domestics that meet the guidelines addressed under Documentation and Follow up will require the appropriate investigative report.

- **Additional Assistance**

On each occasion an officer is dispatched to a domestic violence call, the officer must provide both parties with appropriate referral information. In addition, officers may provide transportation for the victim to a shelter, hospital, safe residence, magistrate’s office or any other place within reason where the victim may receive further assistance. In instances where there is observable injury, and the suspect is not located, the officer will obtain the warrants on their own at the magistrate’s office.

### 11.11.5 DOCUMENTATION AND FOLLOW-UP

The District Attorney’s Office maintains a policy of prosecuting intimate partner domestic violence cases regardless of the willingness of the victim to testify, providing the elements of the case can be proven with evidence other than the victim’s testimony. For the purposes of this Directive an intimate partner relationship will be defined as current or former spouse; persons of the opposite sex who live together or have lived together; persons who have a child in common; members of the opposite or same sex who are or have been in a dating relationship. Due to this added responsibility, an officer must complete a detailed Incident/Investigation report when any of the following conditions apply:

1. an arrest is made for a domestic violence related assault without a warrant
2. any time such an arrest could be made, but the suspect could not be located at the scene
3. threats of bodily harm have been made or alleged by an involved party
4. allegations of assault have been made, regardless of the observable presence of injuries

Incident Reports involving intimate partner domestic violence will be classified in one of the following ways:

- “AGGDMV” for felony assault cases
• “ASSDMV” for misdemeanor assault cases

All injuries will be documented in the Incident/Investigation report and by photographs. The scene will be photographed/processed by a CSI when evidence of broken or disturbed furniture, blood evidence, damage to the physical structure, etc. is present. If a CSI is not available a supervisor should take the photographs. If the victim refuses to have photographs taken, the officer will document the refusal in the Incident Report, describing in the narrative any observed injuries or damage.

Each victim of intimate partner domestic violence will be provided with, and encouraged to complete, a Domestic Violence Victim Statement form at the time of the incident (Attachment 11.11 “Domestic Violence Incident: Victim Statement Supplemental”). If the victim is unable or unwilling to complete the form, the officer may assist with its completion. The investigating officer will document the completion or lack of completion in the Incident Report. After completion of the required official reports, the original “Domestic Violence Incident: Victim Statement Supplemental” form will be electronically scanned and attached to the Investigative Report in the Departmental Records Management System (RMS). The original copy of the “Domestic Violence Incident: Victim Statement Supplemental” form will be turned in to the Property/Evidence Section, following Departmental procedure for similar types of evidence.

Since interrupting the cycle of violence in these incidents is the goal of the Department, it is necessary to track and initiate appropriate follow-up. All domestic violence related Incident Reports will be reviewed by the Family Victims Unit Squad Supervisor for appropriate detective follow-up assignments and by the Victim Advocate(s) to determine if any counseling follow-up is needed.

In instances where the domestic situation appears to be escalating or is a repeat domestic violence location the officer is encouraged to complete a Field Interrogation Form documenting all parties present, allegations and observations, and any action or recommendations that are made. The Field Interrogation Form should then be forwarded to the Family Victims Unit.

To ensure proper documentation of domestic violence calls for service within the Computer Aided Dispatch (CAD) system; Officers will direct the GM 911 Emergency Communications Specialist to change the nature code of any CAD event which does not meet the established criteria for a “domestic” violence event. For example; disturbances among non-intimate persons should be corrected to the nature codes “Disorder Family”, “Fight”, etc. as appropriate for the circumstances.

11.11.6 Victim Notification Requirements

To satisfy the victim notification requirements of N.C.G.S. 15A-831, the Department has developed the “Greensboro Police Department Victims Rights Form” (Form POL-5000). The initial investigating officer will provide a copy of this form to all domestic violence victims, as described in this Directive. The investigating officer will:
• complete the front page of the form,
• provide the completed copy of the form to the victim and answer any questions the victim may have concerning the information provided,
• document the preparation and service of the form in the Incident Report,
• document in the Incident Report whether or not the victim wants to receive further notices regarding the case prior to trial.
Officers making a criminal arrest for assault, domestic criminal trespass, or stalking when the parties are in a “personal relationship” as defined in N.C.G.S. 50B, whether the arrest was made as part of the initial investigation, the result of follow-up, or due to an outstanding warrant shall attempt to contact the victim by telephone or in person. The officer will complete the Greensboro Police Department Victim/Investigating Agency Arrest Notification Form (POL 5001) which includes, among other things, the date and time of arrest, the arrestee’s name, the charges filed and the date, time and manner of the attempted victim notification and whether or not the attempt was successful. On the reverse side of the original, the officer will indicate, in the space provided, the victim’s name and address.

The completed form will be turned in immediately to the Management Bureau, Records Management Division. Records Management Personnel will seal and mail the form upon receipt.

The remaining copies will be distributed as indicated in the bottom margin of the form. Personal contact does not relieve the arresting officer’s responsibility for completing this form.

11.11.7 TRACKING

The Crime Analysis Section will be responsible for providing Division Commanding Officers with summaries of domestic violence related calls in their Division upon request. Locations identified as having a high-incidence of domestic related calls shall be addressed in an appropriate problem-solving manner. Collaboration with the Family Victims Unit should be sought in regards to any open investigations and safety concerns of victims.
IR #: | DATE: | TIME: | LOCATION: |
---|---|---|---|

**TO BE COMPLETED BY VICTIM (TIENE QUE SER LLENADO POR EL VICTIMA):**

<table>
<thead>
<tr>
<th>VICTIM’S NAME (Last, F, M)</th>
<th>DATE OF BIRTH:</th>
<th>PHONE NUMBER:</th>
</tr>
</thead>
<tbody>
<tr>
<td>(Nombre de víctima: Apellido, Nombre)</td>
<td>(Fecha de Nacimiento)</td>
<td>(Numero de Teléfono)</td>
</tr>
<tr>
<td>Home:</td>
<td>Work:</td>
<td></td>
</tr>
</tbody>
</table>

**VICTIM’S STATEMENT: EXPLAIN WHAT HAPPENED IN AS MUCH DETAIL AS YOU CAN**

(DECLARACION DE LA VICTIMA: EXPLIQUE LO QUE PASO CON LO MAS DETALLE POSIBLE)

---

**I HAVE POINTED OUT TO THE OFFICER (YO HE INDICADO FISICAMENTE AL POLICIA):**

- Where I was struck:  ○ YES  ○ NO
- (En dónde fui golpeado/golpeada)  ○ SI  ○ NO
- The person who struck me:  ○ YES  ○ NO
- (La persona quien me golpeó)  ○ SI  ○ NO
- The object used to strike me:  ○ YES  ○ NO
- (El objeto usado para golpearme)  ○ SI  ○ NO
- I understand all the questions:  ○ YES  ○ NO
- (Entiendo todas las preguntas)  ○ SI  ○ NO

**SUSPECT COMMENTS/THREATS (LOS COMENTARIOS Y LAS AMENAZAS DEL SOSPECHOSO):**

---

**PROPERTY DAMAGE (DANO DE PROPIEDAD):**

---

**ESTIMATED VALUE (VALOR ESTIMADO):**

---

**SIGNATURE (FIRMA):** __________________________  **DATE (FECHA):** _______________  **TIME (HORA):** ________
LETHALITY ASSESSMENT, TO BE COMPLETED BY OFFICER WITH VICTIM:
(Evaluación de letalidad, tiene que ser llenado por el oficial con la víctima):

1. **DOES THE BATTERER HAVE A WEAPON?**
   - ○ YES ○ NO
   (El agresor tiene o tenía un arma?)

2. **HAS THE BATTERER EVER USED A WEAPON ON VICTIM OR OTHERS?**
   - ○ YES ○ NO
   (El agresor usó un arma en la víctima o en otras personas?)

3. **HAS THE BATTERER EVER BEEN ARRESTED BEFORE?**
   - ○ YES ○ NO
   (El agresor ha sido arrestado antes?)

4. **IS THE BATTERER VIOLENT TOWARDS THE VICTIM'S CHILDREN?**
   - ○ YES ○ NO
   (El agresor atenta violentamente contra los niños de la víctima?)

5. **DOES THE BATTERER USE DRUGS OR DRINK FREQUENTLY?**
   - ○ YES ○ NO
   (El agresor usa drogas o toma con frecuencia?)

6. **HAS THE BATTERER EVER THREATENED OR TRIED TO COMMIT SUICIDE?**
   - ○ YES ○ NO
   (El agresor ha amenazado o intentado de suicidarse?)

7. **HAS THE VICTIM EVER BEEN BEATEN BY THE BATTERER WHILE PREGNANT?**
   - ○ YES ○ NO
   (La víctima ha sido golpeada por su agresor durante el embarazo?)

8. **HAS THE BATTERER EVER FORCED THE VICTIM TO HAVE SEX?**
   - ○ YES ○ NO
   (Alguna vez el agresor la ha forzado para tener relaciones sexuales?)

9. **HAS THE BATTERER EVER TRIED TO CHOKE THE VICTIM?**
   - ○ YES ○ NO
   (El agresor ha tratado de estrangularla?)

10. **DOES THE BATTERER SEEM DEPRESSED TO THE VICTIM OR TAKE MEDICATIONS FOR DEPRESSION?**
    - ○ YES ○ NO
    (El agresor parece estar deprimido o toma medicamento para la depresión?)

11. **HAS THE BATTERER EVER THREATENED TO KILL THE VICTIM?**
    - ○ YES ○ NO
    (El agresor ha amenazado de matar a la víctima?)

12. **DOES THE VICTIM BELIEVE THE BATTERER CAPABLE OF KILLING HIM/HER?**
    - ○ YES ○ NO
    (La víctima cree que el agresor sea capaz de matarlo (a)?)

13. **HAS THE BATTERER EVER DESCRIBED HOW HE/SHE WOULD KILL THE VICTIM**
    - ○ YES ○ NO
    (El agresor ha descrito como quisiera martalo (a)?)

14. **HAS THE VICTIM LEFT THE RELATIONSHIP WITH THE BATTERER?**
    - ○ YES ○ NO
    (La víctima ha dejado la relación con el agresor?)

15. **HAVE THE POLICE BEEN CALLED REPEATEDLY TO THIS ADDRESS?**
    - ○ YES ○ NO
    (La policía ha venido por varias ocasiones a esta dirección?)

16. **HAS THE BATTERER EVER ATTEMPTED TO HARM OR HARMED THE HOUSEHOLD PETS?**
    - ○ YES ○ NO
    (El agresor ha intentado hacerle daño a sus mascotas?)

**TOTAL LETHALITY CHECKS ANSWERED IN THE AFFIRMATIVE:**
(Cuantas preguntas han sido contestadas afirmativas?)
MEDICAL RECORDS RELEASE: I AFFIRM THAT THE INFORMATION I HAVE GIVEN IS TRUE AND CORRECT. I HEREBY GRANT RELEASE OF MY MEDICAL RECORDS CONCERNING THIS OR OTHER DOMESTIC VIOLENCE CASES TO LAW ENFORCEMENT AGENCIES AND PERSONNEL INVESTIGATING THIS INCIDENT.

(REGISTROS MEDICOS: Yo afirmo que la información que yo he dado es verdadera y correcta. Yo doy consentimiento y permiso para que mis registros médicos referente a este caso u otros casos de violencia domestica sean vistos por la policía e investiguen este incidente.)

IR # (Caso): ___________________________  Signed (Firma): ___________________________

Print Name (Nombre): ___________________________  Date (Fecha): ______________

POL-5105
11.12.1 GENERAL POLICY

As directed by North Carolina General Statute, civil processes are generally reserved for service by the Guilford County Sheriff's Department for all county residents, including those residing within the corporate limits of Greensboro. However, under NCGS 160A-285, all Greensboro police officers shall have, within the corporate city limits of Greensboro all of the powers invested in law enforcement officers by statute or common law. With this authority comes the power to serve all criminal and civil processes that may be directed from any officer of the General Court of Justice.

11.12.2 PROCEDURES FOR HANDLING CIVIL ORDERS RECEIVED

Other than the service of Mental Commitment Orders, officers should attempt to utilize sworn personnel from the Guilford County Sheriff's Department for service of civil processes whenever possible. If that is not feasible, Officers should make every attempt to fulfill the obligation to serve such process. Any execution requiring the seizure of real or personal property other than the seizure of a vehicle under the DWI forfeiture law, shall be the obligation of the Guilford County Sheriff's Department.

In the event an officer receives a civil order for service that meets the above criteria, he shall determine that (1) the order is signed by a judge and (2) that there is an indication on the order that it has been filed with the Office of the Clerk of Court of Guilford County or any other County in North Carolina. Under GS 50B-4, a valid protective order entered by the courts of another state or the courts of an Indian tribe shall be enforced whether or not registered in any Office of the Clerk of Court of any County in North Carolina.

Officers shall carefully review the court order as to the type of action required of the law enforcement officer and the agency responsible for service. Any court ordered actions contained in the order must be applied under the provisions of law found in the United States Constitution, as well as North Carolina General Statutes. Specifically, officers shall not engage in search and seizure related actions that violate individual rights. Civil child custody orders should not be enforced by taking a child from one person and delivering the child to someone else unless a North Carolina court order specifically directs an officer to do so. In the absence of such court order, officers may not take a child into custody unless otherwise there is probable cause to believe the child should be taken into temporary custody as authorized by GS 7B-500. Custody orders from out of state must be registered with a North Carolina Clerk of Court. A 50B Protective Order may award custody to one parent and an officer is authorized to assist the plaintiff in securing custody of the child, as ordered by the Court. (Directive 11.11 should be reviewed in this context).

As with any performance of official actions, officers are entitled to use reasonable force to execute authorized duties.

In child custody cases, officers should be aware that a heightened state of emotion is typically exhibited by the individuals involved. Therefore, officers shall express to the involved parties that the final determination as to the permanent custody or other control of affected children is left to the authority of the court.

Officers shall take the necessary precautions to preserve their personal safety and the safety of others when providing service of civil processes.
11.12.3 RETURN OF SERVICE

As with other legal processes, assigned personnel will provide a return of service as directed by the order. This return will be forwarded to the appropriate division of the courts, through the Greensboro Police Department's Records Management Section, prior to the end of the officer’s tour of duty.
Chapter 12
12.1.1 GENERAL

It is the responsibility of all personnel to appropriately forward any relevant information received regarding their assigned duties to the appropriate Departmental entity. Employees will contact their supervisor if there are any questions regarding the appropriate forwarding of information.

12.1.2 NOTIFICATION OF THE CHIEF OF POLICE

Certain situations may require actions by the Chief of Police. Therefore, when those type events occur, it is important that the Chief of Police or Acting Chief of Police be notified:

- **Administrative** - Such as internal discipline or significant personnel problems that exceed routine administration.

- **Command** - Such as major events, catastrophic occurrences, and other circumstances where greater than anticipated Departmental resources are needed and a unified command and coordinating element are necessary.

- **External Relations** - Such as controversial arrests or enforcement activities, significant media interest in a police operation, or sensitive issues that have the potential for public misunderstanding.

- **Operational** – Any other significant incidents including, but not limited to: homicides, civil disturbances, major fires, and substantial injury to officer.

Commanding Officers or Watch Commanders will evaluate all situations that may arise to determine if they impact the office of the Chief of Police to such an extent that the Chief should be notified.

12.1.3 NOTIFICATION OF PROFESSIONAL STANDARDS DIVISION

In certain circumstances, the Professional Standards Division will be notified. The following list of situations is provided as a guide to assist members in making proper notification of Professional Standards Division personnel:

- Motor vehicle accidents resulting in serious (Class A) injury to Department employees or serious injury to a second party when involving police equipment or resulting from a vehicle chase.

- Any use of force by a Department employee resulting in injury requiring hospitalization.

- All serious (life threatening) injuries to any Department employee.

- All incidents involving serious violations of law by a Department employee while on or off duty.
The above situations requiring notification of Professional Standards Division personnel are not all inclusive. For questionable incidents, the Watch Commander should follow the call-out procedure allowing the Professional Standards Division to evaluate the facts given.

Generally the on-duty supervisor should contact the Professional Standards Division. Otherwise, the Watch Officer or Guilford Metro 911 may perform this task.

Notify Professional Standards Division personnel in the order listed:

- Commanding Officer, Professional Standards Division.
- Executive Officer, Professional Standards Division.
- Professional Standards Division Investigators.

When making notification of Professional Standards Division personnel, the caller should be able to provide the following basic information:

- Nature and location of incident.
- Extent of any injuries.
- Hospital treatment.
- Location of Command Post (if available).
- Field Commanding Officer in charge of the incident.
- Name(s) of officer(s) involved in the incident.

12.1.4 NOTIFICATION OF SUPPORT UNITS

Circumstances may dictate notification of specific departmental support units regarding information of a significant nature. The types of information and investigations referred to below are not meant to be all-inclusive. If an employee has any question regarding the forwarding of certain information, or notification of specific support units, he will consult with his supervisor.

Criminal Investigations Division

- Officer involved shootings or serious assaults on officers.
- Threats to Law Enforcement Officers, governmental/public officials or locations.
- Any homicide, suicide, suspicious/untimely death.
- Any death involving a juvenile
- Rapes and felony assaults (including domestic violence), resulting in serious injury, where a suspect has been located, or the scene is located and needs processing.
- Any assault resulting in hospital admittance.
• Juvenile Cases of Abuse or Neglect resulting in Serious Injury or Death, sexual abuse resulting in serious injury, or if the suspect has been located, or if the victim and suspect live in the same home.
• Kidnapping of a juvenile by a non-custodial person.
• Silver and AMBER Alert situations.
• All robberies of financial institutions.
• All robberies (commercial or individual) resulting in serious injury.
• Home invasion robberies.
• Apparent Hate Crimes.
• Threats of mass violence.
• Apprehensions made in response to alerts and requests by detectives.
• When patrol needs assistance with interviews, search warrants or otherwise complicated cases.
• Crimes and trends investigated by CID when an arrest is made: such as Robberies, Felony B&E’s, aggravated assaults, Organized Flimflam, False Pretense, Forgery, Credit Card, Check Scheme, and Possession of Counterfeit Money, Police Impersonators.
• Suspected terrorist/extremist activity.
• Any contact with organized gang activity/members.

Vice/Narcotics Division

• Information concerning large scale organized criminal activity related to drugs, gambling, prostitution and alcohol related offenses.
• Cash seizures in excess of $5,000.00 related to a vice or narcotics investigation.

Special Operations Division

• Traffic crashes involving death or serious critical injury.
• Information related to hazardous roadway conditions due to traffic engineering or roadway design issues.
12.2.1 GENERAL

The following guidelines are established to provide for organized and orderly response to demands that exceed the routine response capabilities of on-duty police personnel, either in expertise or manpower numbers.

In order to maintain a consistent approach in the advanced preparation and planning for unusual occurrences, the Greensboro Police Department has adopted the provisions of the National Incident Management System (NIMS). Consequently, all responses by the agency, regardless of whether they are routine or emergency in nature, will adhere to the NIMS protocols. In addition, planning and mobilization efforts for unusual occurrences will ensure that the following requirements are met:

- Establishment of criteria for activation of NIMS
- Development of protocols for command oversight
- Utilization of appropriate standing written plans and procedures, including, but not limited to, the Guilford County Emergency Operations Plan, the City of Greensboro Coordinating Documents, the Greensboro Police Department All-Hazards Response Protocol, and the Greensboro Police Department Standing Operational Plan 92-A
- Training of agency personnel
- Completion of written after-action reports

12.2.2 LEVEL I MOBILIZATION

Level I Mobilization is the primary stage of mobilization for unusual occurrences. Level I is implemented whenever an incident generates response demands which exceed response capabilities of on-duty personnel, or a situation exists that inhibits or severely burdens routine police response. This response is appropriate when specialized expertise is needed rather than additional numbers of personnel. The on-duty Watch Commander will assume the duties of the Incident Commander until relieved by competent authority.

Implementation of Level I Mobilization may include activation of one or both of the following:

- Mobile Command Post
- Specialized teams

Level I Mobilizations will be authorized by the Incident Commander. The Incident Commander will ensure that the Watch Operations Center is informed regarding the specialized team(s) that are required, any necessary equipment (Command Post, etc.), and/or the need for other personnel
resources. The following information should be conveyed to the Watch Operations Center whenever a callout involves the Special Response Team, Hazardous Devices Team, Underwater Recovery Team or Negotiations Team:

- Special team to be contacted
- Staging location
- Radio talk group to be used
- Nature of callout
- Any other information relevant to the incident

### 12.2.3 LEVEL II MOBILIZATION

Level II Mobilization is an extension of Level I Mobilization. Level II Mobilization is intended to make available to the Incident Commander additional personnel assets, regardless of whether these personnel possess specialized skills. The Watch Commander will assume the duties of the Incident Commander until relieved by competent authority.

Implementation of Level II Mobilization may include activation of the following:

- Off-duty officers from the Special Operations Division
- Off-duty officers assigned to the Patrol Bureau CRT and CCRT squads
- Activation of Police Reserves
- Off-duty Patrol Division personnel and/or other officers

Level II Mobilization will be authorized by the Incident Commander and may be initiated without having previously implemented a Level I Mobilization.

The order of unit activation may vary depending on the circumstances of the incident. Usually, off-duty Special Operations Division and Patrol Bureau CRT and CCRT personnel are activated first. Police Reserves are called to duty next if their number and expertise can fulfill personnel demands. If more personnel are required, additional off-duty Patrol Bureau personnel may be called to duty.

### 12.2.4 LEVEL III MOBILIZATION

Level III Mobilization is an extension of Level II Mobilization and will most likely be preceded by Level II Mobilization. Level III Mobilization occurs when service demands exceed the response capabilities of the Greensboro Police Department. Level III mobilization utilizes the personnel and expertise of outside agencies working in conjunction with Greensboro Police Department personnel. Level III mobilizations will be authorized by a Bureau Commander or by the Chief of Police.

The Chief of Police or his designee may request the assistance of other municipal, state or federal agencies, pursuant to Departmental Directive 19.3, Mutual Aid.

Level III Mobilization will likely involve coordination with the Emergency Management Assistance Agency. The Watch Commander will assume the duties of the Incident Commander until relieved by competent authority.
12.2.5  AUTHORITY

The Incident Commander may:

- Order on-duty personnel to remain on duty past their normal end of shift
- Mobilize off-duty members under his command
- Request specialized units or individuals to respond
- Initiate a voluntary call-out of Police Reserve officers
- Initiate a Level I and/or Level II mobilization
- Request a greater mobilization

A Bureau Commander or the Chief of Police, or his designee, may perform all of the above in addition to:

- Order the oncoming Patrol Division shift to duty earlier than normal
- Mobilize any off-duty division, section, or squad to duty
- Initiate mandatory mobilization of the Police Reserve officers
- Initiate a Level III Mobilization

12.2.6  CONTROL

Unless relieved by competent authority, the Incident Commander originally assigned to the event will retain command of all personnel assigned to the incident.

12.2.7  CONDUCTING THE MOBILIZATION

In the event that a mobilization is initiated, the Watch Operations Center will be contacted by the Incident Commander.

Mobilization of Division or larger units should begin at the highest point in the chain of command. Division supervisors may be requested to assist in mobilizing their personnel. All mobilized personnel will be under the direction and control of the Incident Commander. Any member receiving mobilization instructions will consider the instructions a direct order.

Any member making contact with another member for purposes of mobilization will provide the following information:

- Nature of the event
- Staging instructions
- Name of officer in charge of event
- Any special equipment needed
12.2.8  RESPONDING TO A MOBILIZATION

Upon receiving a mobilization order and after completing his notification responsibilities, a member will respond to the location indicated in the mobilization instructions.

In most instances, the following individuals or groups will respond as indicated:

Incident Command Post  Special Operations Division Commanding Officer
Or                                  Professional Standards Division Commanding Officer
Or                                  Criminal Investigation Division Commanding Officer
Or                                  Special Team Members
City Command Center (CCC)  Certain detectives from the Professional Standards Division,
                                the Criminal Intelligence Squad and the Criminal Investigation Division

Access to the Incident Command Post or the City Command Center (CCC) will be controlled by the Incident Commander or his designee. Greensboro police personnel and law enforcement officers from other agencies shall not attempt entry into the Incident Command Post or City Command Center (CCC) area, unless they have been specifically directed to do so.

In the event of a mobilization, all members will refrain from unnecessary radio traffic and will avoid unnecessary telephone calls to the Guilford Metro 911 Center and the Watch Operations Center.

12.2.9  REHEARSAL OF MOBILIZATION PLANS

At the direction of the Chief of Police, the provisions of this directive will be rehearsed. The Chief of Police will assign a member of his staff to conduct the rehearsal.

12.2.10  REQUIRED ATTENDENCE FOR PLANNED MOBILIZATION

Any time the Chief of Police or his designee activates any part of the agency for a planned event, the Division Commanding Officer of any affected Division(s) shall inform personnel under their command that they have been activated, and are required to be present as directed, unless they receive special permission to be absent from the Commanding Officer of the Special Operations Division.
12.3.1 POLICY

It is the policy of the Greensboro Police Department to immediately respond to situations involving an active or imminent threat of violence in order to protect life and stop the threat through arrest, containment, evacuation or appropriate force. Examples of these types of situations include, but are not limited to:

- Active Shooter
- Hostage incidents
- Barricaded persons
- Sniper incidents
- Aggravated suicide attempts

For the purposes of this Directive an “Active Threat” is defined as a life threatening situation which by its nature poses an immediate danger to persons. An “Active Shooter” is defined as an armed subject whose intent is to continuously harm other people.

In responding to and resolving these types of incidents, the Department accepts as its primary responsibility the termination/elimination of the imminent, ongoing threat by working swiftly to ensure the safety of the individuals directly or indirectly affected by the incident.

12.3.2 PROCEDURE

The initial departmental personnel responding to an active or imminent threat will assess the known facts of the situation and respond to the threat in a manner consistent with current departmental training. The appropriate response to the incident may be an immediate and rapid deployment of personnel, or a deliberate approach involving containment and apprehension.

A Supervisor will respond to the scene as soon as possible to coordinate the ongoing management of the scene in a manner consistent with departmental training.

The Watch Commander will respond to the scene as soon as possible. It is the responsibility of the Watch Commander to:

- Assume command of the situation until relieved by competent authority. The Special Operations Division Commander will assume command of the incident upon arrival, and the Watch Commander may remain to assist with the operation.
- Initiate the notification and response of additional departmental resources, including Special Teams.
- Establish the operational perimeters and traffic control points.
- Select a location for the incident command post and arrange deployment of the Department’s Mobile Command Post as needed.
- Notify the Department’s Public Information Officer to respond to the scene. In the absence of the PIO, appoint appropriate personnel to serve as the Department’s liaison to the news media.
- Determine the need for the notification and response of extra-departmental resources (EMS, rescue, fire, outside law enforcement agencies).
NOTE: Emergency conditions may require the on-scene supervisor to initiate some of the provisions above prior to the arrival of the Watch Commander.

It is the responsibility of the PIO to:
- Provide accurate and timely information to the public regarding the incident, and any safety measures for the public to know or take. This can be in the form of a press release, media interview, response to query, or use of social media. During an on-going incident, the content of the information released will be approved by the Incident Commander.
- Arrange for establishment of a media staging location.
- Coordinate on-camera and radio interviews between news outlets and qualified police personnel.

12.3.3 ACCESSIBILITY TO INCIDENT COMMAND POST

The Incident Commander is responsible for ensuring security within the incident command post and will limit access to that area to those personnel needed to conduct management of the situation. Under normal circumstances, the following persons are allowed in the command post:

- Chief of Police
- Police Commanders
- Public Information Officer
- Police Attorney
- Command Post Operator
- Professional Standards Division Investigator
- Criminal Intelligence Squad supervisor or investigator

The following persons will be allowed in the command post as needed:

- Negotiators (when another location is unavailable)
- Special Response Team Leader or supervisor
- Others as required by the situation

The following persons will ordinarily not be allowed in the command post:

- Released hostages
- Witnesses
- Representatives of the news media

12.3.4 CRITIQUE/REVIEW

The Incident Commander will prepare a written critique and evaluation of the situation at its conclusion, and forward this report to the Chief of Police. Written operational reviews will be prepared by each of the team leaders of the affected teams responding to the incident, and forwarded to the SOD Commander. Copies of all critiques/reports required by this Directive will be forwarded to the Commanding Officer of the Training Division.
The Training Division will conduct a documented review at least annually of the department’s training regarding active or imminent threats to evaluate any needs related to training, equipment or departmental policy.
12.4.1 GM 911 RESPONSE- BANK/ABC/ GENERAL BUSINESS ALARMS

Guilford Metro 911 personnel will handle all incoming alarms reporting financial institution (bank, savings and loan, and credit unions), ABC store, or general business robberies as emergency incidents. Upon receipt of such a call or alarm, Guilford Metro 911 will immediately dispatch two units to the affected business, using simultaneous transmissions on all talk groups.

Information gained from the manager will be passed on to the responding units as soon as possible, using simultaneous transmissions on all talk groups.

12.4.2 RESPONSE AND ARRIVAL OF POLICE UNITS
12.4.3 CONFIRMED ROBBERIES

In the event a confirmed robbery has occurred or is still in progress, all police employees will coordinate their efforts to:

- Determine the status of the persons inside the building.
- Provide the security and safety of persons in the area.
- Increase the probability that the incident will result in the apprehension of the offenders without unnecessarily endangering persons present.

If the robbery has been confirmed, Guilford Metro 911 will notify the on-duty Watch Commander and the Criminal Investigations Division Commanding Officer, who will assign a follow-up supervisor.

The first arriving officer on the scene will:

- Act to ensure the safety of the business employees and patrons.
- Assume control of and protect the scene.
- Ensure that updated alerts are issued, as soon as possible.
• Request additional assistance as needed.

• Prepare the initial investigative report if the robbery occurs after the normal duty hours of the Criminal Investigations Division.

The follow-up supervisor will:

• Ensure the initial investigative report is prepared.

• Assume control of the follow-up investigation in the case.

• Ensure that searches and door-to-door investigations are assigned.

• Provide for interviews of witnesses, business employees, and patrons.

• Ensure that the officer completing the initial investigative report receives necessary information and that updated alerts are broadcast.

• Coordinate efforts with other law enforcement agencies.

• Establish an on-scene command post, as needed.

When a bank robbery has been confirmed, Guilford Metro 911 will immediately notify the following:

• The Watch Operations Center.

• The Federal Bureau of Investigation.

• The State Bureau of Investigation.

• The Guilford County Sheriff's Department.

• The North Carolina Highway Patrol.

• Local taxi companies.

• All radio equipped City vehicles through a local government base station alert.

The Guilford Metro 911 will issue a 50-mile radius alert over the DCI System.

An emergency situation may exist if any of the following circumstances are present:

• Response officers observe or believe a robbery is in progress.

• There is reason to believe a hostage situation exists.

• Guilford Metro 911 is unable to contact the business or the manager does not exit the building and approach the on-scene officers.
If any of the circumstances listed above or any similar circumstances are present:

- Responding officers will maintain their positions.
- Adequate supervision will be dispatched to the area.
- Special Teams may be notified and activated, as necessary.

### 12.4.4 ROBBERY RESPONSE GENERALLY

The principles in this directive may apply to any robbery response based on the facts existing at the time. Robbery alarms to financial institutions or ABC stores may never be cancelled. Robbery alarms to other businesses or to residences may only be cancelled when the reporting alarm company has verified to Guilford Metro 911 that they have been advised of the proper security code by a person on the premises.

General robbery response is outlined in the Patrol Divisions’ Standard Operating Procedures.
### 12.5.1 CONSENT SEARCHES

During the course of an investigation, it may become necessary to request permission to search a person, a vehicle, a house or building. When this situation arises, the following procedures will be followed. The consent to search must be obtained from:

- The person to be searched.
- The registered owner of the vehicle to be searched or the person in apparent control of the operation and contents of the vehicle at the time the consent is given. If the registered owner is present, his consent must be obtained.
- A person who by ownership or otherwise is apparently entitled to give or withhold consent to a search of the premises.

The person who consents to the search may at any time during the course of the search withdraw that consent. (It is not required, however, that police officers advise them that they can withdraw consent.) If consent is withdrawn, the search will cease immediately unless probable cause to search has been established and exigent circumstances exist, in which case, consent is not necessary to continue the search. In other cases, normal rules regarding the need for a search warrant will be followed.

When a person is cited to court and no physical arrest is made; search of the person incident to arrest is prohibited, unless consent is obtained. The threat of custodial arrest to obtain permission to search a person is duress and will not be used.

Upon completion of the search, the officer in charge will supply an inventory of the items seized to the person who consented to the search.

### 12.5.2 SEARCH WARRANTS

**General Considerations**

The planning and service of all Search Warrants will be directly supervised by a Sergeant (or acting Sergeant) or Officer of higher rank. A Supervisor will be present on all pre-planned searches of premises.

All search warrant affidavits must comply with North Carolina General Statute 15A-244 and contain the following:

- Name and title of the applicant.
- A statement that there is probable cause to believe that items subject to seizure under North Carolina General Statute 15A-242 may be found in or upon a designated or described place, vehicle or person.
• Allegations of fact supporting the statement. The statements must be supported by one or more affidavits specifically setting forth the facts and circumstances establishing probable cause to believe that the items are in the places or in the possession of the individuals to be searched.

• A request that the Court issue a Search Warrant directing a search for and the seizure of the items in question.

In preparing the affidavit, the officer will verify addresses, conduct surveillance or other corroboration, and take other appropriate measures to ensure accuracy of information.

The Search Warrant must be executed within 48 hours from time of issuance. Any warrant not executed within this time is void and must be marked “not executed” and returned without unnecessary delay to the Magistrate’s Office.

The officer executing a Search Warrant must, before entering the premises, give appropriate notice of his identity and purpose to the person to be searched or the person in apparent control of the premises to be searched.

If it is unclear whether anyone is present at the premises to be searched, the officer must give notice in a manner likely to be heard by anyone who is present.

Before undertaking any search or seizure pursuant to the warrant, the officer must read the warrant and give a copy of the warrant application and affidavit to the person to be searched or the person in apparent control of the premises or vehicle to be searched. If no one in apparent and responsible control is occupying the premises or vehicle, the officer must leave a copy of the warrant affixed to the premises or vehicle.

An officer may forcibly enter any premises or vehicle when necessary for the execution of the Search Warrant if:

• The officer has previously announced his identity and purpose and reasonably believes either that admittance is being denied or unreasonably delayed or that the premises or vehicle is unoccupied.

• The officer has probable cause to believe that the giving of notice would endanger the life or safety of any person.

Each room or vehicle will be searched twice by different officers.

An officer executing a Search Warrant, directing a search of premises not generally open to the public, or of a vehicle other than a common carrier, may detain any person present for such time as is reasonably necessary to execute the search warrant.

If the items listed in the Search Warrant are not found on the premises or vehicle, the officer may then search any person present at the time of the officer’s entry for the specifically described property in the warrant. Officers cannot seize different types of property for use in the prosecution of any person so searched. All controlled substances are the same type of property.

Officers will conduct the search in a manner so as to leave the premises or vehicle in the same condition as found.
Any evidence found by search officers will be noted and left in position. The Lead Officer will be notified and he will collect the evidence.

All evidence will be handled in accordance with Departmental Directives. The Lead Officer will be in charge of collecting evidence will obtain an activity number and complete all reports and evidence control forms before ending his duty day. All evidence will be properly packaged and placed in evidence storage lockers before the officer ends his duty day, unless otherwise directed by competent authority.

Inventory of items seized:

- The Lead Officer will write and sign a receipt itemizing the items seized.
- If items are seized from a person, a receipt must be given to that person.
- If items are seized from a place or vehicle, the receipt must be given to:
  - Owner.
  - Person in control of premises or vehicle.
  - If no person is present, the receipt will be left in the premises or vehicle from which the items were seized.
- The executed Search warrant will be returned without unnecessary delay to the Magistrate's Office. The returned warrant must be signed and sworn to by the officer who executed the warrant and must contain a written inventory of the items seized.

**Special Considerations**

The following additional steps will be followed when planning and conducting a search of a structure or vehicle with a Search Warrant where there is an expectation of denied access and physical resistance to the service of the search warrant. These steps also apply to those situations involving service of Arrest Warrants where the service requires entry into a structure to search for person(s) named in the Warrant. These steps do not apply to situations involving real or personal property that is already in the control of police or a third neutral party, and any property to which there is no expectation of denied access and/or resistance.

- The Supervisor will determine the means of identifying search participants as police personnel. Depending on the nature of the operation associated with the search, search participants will be guided by supervisory judgment in the use of raid jackets, displayed badges, or other means of identifying search participants as police personnel.
- One Officer will be designated as the Lead Officer. This will usually be the Officer applying for the Search Warrant, and is in charge of the underlying investigation.
- The Lead Officer is responsible for completing an overall assessment of the known information to determine the resources and strategy necessary to successfully and safely serve the warrant. The Lead Officer will accurately prepare a “GPD Threat Assessment for Warrant Service” Form and “GPD Operational Plan” Form detailing the information to be covered in the operational briefing held prior to the warrant service.
For searches of structures, the Lead Officer’s Lieutenant or Captain will review the Threat Assessment and Operational Plan. If the use of forced entry is anticipated, the Lead Officer will have the Search Warrant reviewed by their Lieutenant or Captain before the Search Warrant is submitted to the Court, for the purpose of verifying proper content and probable cause. If the applicant’s command chain is not available, the Watch Commander will conduct this review.

If the Threat Assessment indicates the need for the utilization of the Special Response Team, the request for their response will be made through the Lead Officer’s Chain of Command to the Commanding Officer of Special Operations Division.

In situations where the utilization of destructive diversionary tactics are planned or anticipated, the Special Response Team Leader and the Lead Officer’s Commander shall review the intended deployment during the planning stages to ensure appropriate deployment and minimize potential injury or premises damage.

The Lead Officer will conduct an operational planning meeting for personnel assigned to assist with the execution of the search. Personnel not present for this meeting will not participate in the initial entry for the search.

The Supervisor assigned to the warrant service is responsible for preparing video or photographic documentation of all damage to the structure or vehicle resulting from the service of the warrant. Documentation will begin after entry is made; the scene is safe, and prior to searching. Video documentation will be downloaded onto a CD or (for BWC) into the digital image off-site storage server, and labeled with the case number and “warrant service documentation”.

The assigned Supervisor will ensure the premises or vehicle is properly secured following the conclusion of the search.

The following steps will be followed subsequent to conducting a forcible entry of a structure or vehicle with a Search Warrant. These steps also apply to those situations involving service of Arrest Warrants where the service requires forcible entry into a structure or vehicle to search for person(s) named in the Warrant:

- The Supervisor in charge of the warrant service will complete a forced entry investigation in the Department’s internal investigations case management system. The Supervisor will ensure that all collected video or photograph evidence is uploaded to the case file in the Department’s internal investigations case management system. A copy of the completed GPD Threat Assessment for Warrant Service and GPD Operational Plan will also be attached by the Supervisor to the investigation in the Department’s internal investigations case management system.

- When execution of a search warrant results in;
  a) injury to person(s), and/or
  b) damage to other than the entry door/frame other than damage normally associated with a forced entry, and/or
  c) the use of destructive distraction devices or techniques, then

the supervisor in charge will document the service on a “GPD After Action Report” Form listing the personnel involved, strategy employed, and pros and cons of the methods employed. This
form will also be uploaded to the forced entry investigative file in the Department’s internal investigations case management system. The responsible Commander will review the execution and debrief documents for the purpose of determining compliance with procedure and potential training/equipment needs.

- At the conclusion of any search warrant requiring forced entry or resulting in personal injury/property damage, the Lead Officer’s Lieutenant or Captain will review the manner in which the warrant was served. If the applicant’s command chain is not available, the Watch Commander will conduct this review. The personnel involved must conduct a debrief meeting to evaluate the conduct of the operation to identify tactical problems and improvement of procedures. This review will be led by the Supervisor in charge of the warrant service or the Special Response Team Supervisor if SRT assists with the warrant service.

- Alert Log entries documenting the execution of a Search Warrant will include the name of the Commander who conducted the review of the Warrant and its related documents.

- The Lead Officer is responsible for processing any evidence seized and documenting the warrant service in the appropriate Incident/Investigation Report. The Lead Officer will electronically attach copies of the completed GPD Threat Assessment for Warrant Service and GPD Operational Plan to the report in RMS.

12.5.8 SEARCHING PREMISES TO LOCATE AND ARREST WITH AN ARREST WARRANT

A sworn law enforcement officer may enter private premises or a vehicle to effect an arrest when the officer has in his possession a warrant or order for the arrest of a person or is authorized to arrest a person without a warrant or order having been issued. Before entering a suspect’s premises to arrest, an arrest warrant must have already been issued (unless the arrest follows "hot pursuit"). Officers will confirm the arrest warrant is active in NCAWARE prior to entry. Before entering the premises of one other than the person named in the arrest warrant, the officer must have one of the following:

- Consent of the owner of the premises.

- A search warrant describing the premises and the person sought.

- An emergency which prevents the officer from obtaining the search warrant prior to entry.

- The officer has reasonable cause to believe the person to be arrested is present.

- The officer has given or made reasonable effort to give notice of his authority and purpose to an occupant there or unless there is reasonable cause to believe that the giving of such notice would present a clear danger to human life.

12.5 FRISK OF PERSONS PRESENT IN PREMISES OR VEHICLE BEING SEARCHED

If the officer reasonably believes that his safety or the safety of others present so requires, he may search for any dangerous weapons by externally patting the clothing of those persons present. If the officer feels an object which he believes is a dangerous weapon, he may take possession of that object.
12.5.9 CONDUCTING ORGANIZED RAIDS

For the purpose of this Directive, a “raid” is defined as an organized effort to make multiple, simultaneous arrests and/or searches outside the scope of normal operations. A Division Commanding Officer may authorize a raid to accomplish a police objective. Any such raid will be preceded by the preparation of a written operational plan to include, at a minimum:

- The designation of a police supervisor to coordinate and control the raid.
- The procurement of any needed special equipment.
- The designated radio frequency and any special communications procedures.
- The specific strategy for approaching, entering, securing, and leaving the target premises.
- The specific responsibilities of each officer present during the raid, including provisions for the handling of arrestees.
- A statement of briefing on current policies on forcible entry, use of deadly and other force, and evidence handling procedures.
- The need for support by other agencies, including medical and fire fighting considerations.
- Instructions for conducting a debriefing and/or critique of the event.
- The signature of the Commanding Officer authorizing the raid.

Organized raids which involve conducting a search of a structure or vehicle with a Search Warrant, or the service of Arrest Warrants where the service requires entry into a structure to search for person(s) named in the Warrant are subject to the requirements of section 12.5.2 of this Directive.

12.5.10 STRIP AND BODY CAVITY SEARCHES

The use of strip and body cavity searches may under certain conditions be necessary to protect the safety of officers, civilians and other prisoners; and to detect and secure evidence. Such searches shall be conducted only with proper justification and in accordance with the procedural guidelines for conducting such searches as set forth in this policy.

Strip searches are defined as any search which requires a person to remove or arrange some or all of his or her clothing so as to permit a visual inspection of the underclothing, breasts, buttocks, genitalia, or areas of a person’s body not ordinarily subject to view by another person.

Strip searches may be conducted only by Department personnel of the same sex as the person being searched and under conditions that provide privacy from all but those authorized to conduct the search.

Field strip searches of suspects may be conducted under exigent circumstances only if there is probable cause to believe that the life of officers or others may be placed at risk. If a field strip search is conducted, it must be done with supervisor approval and discreetly out of the view of the public. If probable exists that a person may be concealing evidence or contraband on their
person then a custodial arrest should be made and the person transported to a secure police facility to conduct the strip search.

Strip searches conducted in correlation with a search warrant do not require a custodial arrest and can be completed in a private location affiliated with the search warrant such as a residence, apartment, business, or hotel room instead of a secure police facility.

Individuals arrested for traffic violations or other minor offenses of a nonviolent nature shall not be subjected to a strip search unless the arresting officer has probable cause to believe that the individual is concealing contraband or weapons on their person.

Body cavity searches are defined as any search involving not only visual inspection of skin surfaces, but also the internal physical examination of body cavities, such as the rectal or vaginal cavity.

Should visual examination of a suspect during a strip search and/or other information lead an officer to have probable cause to believe that a suspect is concealing a weapon, evidence or contraband within a body cavity, the following procedures shall be followed:

- The officer shall consult with his immediate supervisor to determine whether probable cause exists to arrest the subject and seek a search warrant for a body cavity search. A subject can consent to a body cavity search by medical personnel.
- A body cavity search shall be performed pursuant to a search warrant or consent by a physician or other medically trained personnel at the physician’s direction. Only an officer of the same sex as the person being searched will be present when the search is conducted.
- Body cavity searches shall be performed with due recognition of privacy and hygienic concerns.
- The authorized medical personnel conducting the search shall furnish a copy of their report to the Police Officer serving the search warrant.

All strip and body cavity searches will be documented in an Incident/Investigation report.

Attachments: Threat Assessment for Warrant Service Operational Plan After Action Report
<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Unknown</th>
<th>Points</th>
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</thead>
<tbody>
<tr>
<td>A. Known to use or propensity for violence:</td>
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<tr>
<td>1. Homicide</td>
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<td>2. Armed Robbery</td>
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<tr>
<td>3. Assault</td>
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<td>4. Resisting Arrest**</td>
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<td>5. Assault on Peace Officer**</td>
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<td>6. Other:</td>
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<td>B. Is suspect on probation/parole?</td>
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<td>C. Is suspect a drug abuser?</td>
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<td>If yes, what type(s)?</td>
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<td>D. Is suspect an alcohol abuser?</td>
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<td>If yes, does suspect have a history of violence while intoxicated?</td>
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<td>E. Is suspect mentally unstable?</td>
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<td>If yes, describe condition:</td>
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<td>From where was this info obtained?</td>
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<td>F. Does suspect have military/policing background?**</td>
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<td>If yes, describe branch of service/department</td>
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<tr>
<td>Length of service</td>
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<tr>
<td>Specialties, etc.</td>
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</tbody>
</table>
### Threat Assessment

G. Is the suspect currently/historically associated with an organization which is known or suspected of violent criminal activity?  
*If yes, what group or organization?*

**Can the organization be classified as:**
1. Paramilitary
2. Terrorist
3. Religious Extremist
4. Gang
5. Other:

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Unknown</th>
<th>Points</th>
</tr>
</thead>
</table>

**Total from "Suspect Assessment"** 0

---

### Offense Assessment

**"Yes" = 2 points  "No" = 0 points  "Unknown" = 1 Point**

II. **Offense Assessment**

A. Is the offense a felony?  
*If yes, list the offense:*

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Unknown</th>
<th>Points</th>
</tr>
</thead>
</table>

B. Is the offense a violent felony?

C. Was a weapon used in the commission of the offense?

D. Were victims injured during the commission of the offense?

E. Was/were an officer(s) injured during the commission of the offense?

**Total from "Offense Assessment"** 0

---

### Weapon Assessment

**"Yes" = 2 points  "No" = 0 points  "Unknown" = 1 Point**

III. **Weapon Assessment**

A. Is suspect known or believed to possess:
   1. Rifle - Semi-auto or bolt/lever action
   2. Rifle - full-auto*
   3. Shotgun
   4. Handgun
   5. Explosives*
   7. Other: type:

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Unknown</th>
<th>Points</th>
</tr>
</thead>
</table>

**Total from "Weapon Assessment"** 0

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### Site Assessment

**"Yes" = 2 points  "No" = 0 points  "Unknown" = 1 Point**

IV. **Site Assessment**

A. Are there geographic barriers or considerations?  
*If "yes", describe:*
   (may include upstairs apartments or rooms, terrain features, etc.)

<table>
<thead>
<tr>
<th></th>
<th>Yes</th>
<th>No</th>
<th>Unknown</th>
<th>Points</th>
</tr>
</thead>
</table>

*City of Greensboro Confidential Page 2*
**Greensboro Police Department**

**Threat Assessment**

<table>
<thead>
<tr>
<th>Section</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>B.</td>
<td>Is the site fortified?**&lt;br&gt;**If &quot;yes&quot;, describe:&lt;br&gt;(may include barricaded doors/windows, burglar bars, etc.)</td>
</tr>
<tr>
<td>C.</td>
<td>Does the site have counter surveillance personnel or&lt;br&gt;**If &quot;yes&quot;, describe:</td>
</tr>
<tr>
<td>D.</td>
<td>Are there dog(s) present at the site?</td>
</tr>
<tr>
<td>E.</td>
<td>Are there children, elderly persons, or handicapped persons present at the site?&lt;br&gt;**If &quot;yes&quot;, describe:</td>
</tr>
<tr>
<td>F.</td>
<td>Are ARMED counter surveillance personnel present?*</td>
</tr>
</tbody>
</table>

| Total from "Site Assessment" | 0 |

"Yes" = 2 points<br>"No" = 0 points<br>"Unknown" = 1 Point

**If"Yes" MANDATORY activation of SRT, If "Unknown" 10 points<br>**If"Yes" or "Unknown", double the point value

<table>
<thead>
<tr>
<th>V. Time Assessment</th>
<th>0-12 hrs</th>
<th>12-24 hrs</th>
<th>24+ hrs</th>
<th>Points</th>
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<tbody>
<tr>
<td>Time allowed for operational planning:</td>
<td>Total from &quot;Time Assessment&quot;</td>
<td>0</td>
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"Less than 12 hours" = 4 points<br>"12-24 hours" = 2 points<br>"Greater than 24 hours" = 0 Point

**Threat Assessment Score**

<table>
<thead>
<tr>
<th>Score Range</th>
<th>Action</th>
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<tbody>
<tr>
<td>1-16 Points = SRT Optional</td>
<td>Total from &quot;Suspect Assessment&quot;</td>
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<tr>
<td>17-24 Points = Consult SRT Commander</td>
<td>Total from &quot;Offense Assessment&quot;</td>
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<tr>
<td>25+ Points = Mandatory SRT Activation</td>
<td>Total from &quot;Weapon Assessment&quot;</td>
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<tr>
<th>Status</th>
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<tbody>
<tr>
<td>SRT Not Activated</td>
<td>Total from &quot;Site Assessment&quot;</td>
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<tr>
<td>SRT Commander Consulted</td>
<td>Total from &quot;Time Assessment&quot;</td>
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<tr>
<td>SRT Activated</td>
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**Investigating Officer:**<br>Badge #<br>Date:

**Division/Squad:**<br>Badge #<br>Date:

**Squad Supervisor:**<br>Badge #<br>Date:

**Division Commander:**<br>Badge #<br>Date:

**Patrol Division CO:**<br>Badge #<br>Date:

**SRT Team Leader:**<br>Badge #<br>Date:

**SRT XO/CO**<br>Badge #<br>Date:

*All Search Warrants MUST have a "Threat Assessment" completed prior to service of the warrant unless exigent circumstances exist for immediate service. Any pre-planned operation involving a Felony Arrest Warrant SHOULD have a "Threat Assessment" completed prior to warrant service IF POSSIBLE. Copies of ALL completed "Threat Assessments" SHALL be given to and reviewed by the SRT Commander or his designee within 48 hours of warrant service. Copies should include the actual warrant (or hit confirmation), information on the suspect and any other pertinent information used in completing the "Threat Assessment" for that case.*
# Greensboro Police Department
## Operational Plan

<table>
<thead>
<tr>
<th>Type of Event:</th>
<th>Date:</th>
<th>Time:</th>
<th>Case #:</th>
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<tbody>
<tr>
<td>Location:</td>
<td>Briefing Location:</td>
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<tr>
<td>Lead Investigator:</td>
<td>Warrant Reviewed By:</td>
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<tr>
<td>Supervisor in Charge:</td>
<td>Division Commander:</td>
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## Intelligence (Suspect/Vehicle/Structure):

## Objectives:
## Officer Assignments: (Include Cover Teams, Arrest Teams, K9 Officers)

<table>
<thead>
<tr>
<th>Name</th>
<th>Team</th>
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## Equipment/Logistics:

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Greensboro Police Department
Operational Plan

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<tr>
<th>Plan of Action:</th>
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Debriefing Location/Date/Time:

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<th>Supervisor Approval:</th>
<th>Division XO/CO Approval:</th>
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<thead>
<tr>
<th>District Commander/Watch Commander Notified:</th>
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<tr>
<td></td>
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<tr>
<td>Location:</td>
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<tr>
<td>Date:</td>
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<td>Event/Incident Resolution:</td>
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<th>Personnel Present:</th>
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<th>Synopsis of Event:</th>
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<tr>
<th>Tactics Utilized/Evaluation:</th>
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</table>
# Debriefing:

## Pros:

## Cons:

## Training Issues Identified:

## Equipment Issues Identified:

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<tr>
<th>Prepared By:</th>
<th>Assignment:</th>
<th>Date:</th>
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<tr>
<td>Supervisor:</td>
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12.6.1 GENERAL INFORMATION

In the course of police activity, Departmental personnel may encounter a situation involving hazardous materials, such as the scene of a traffic, railway, or aircraft accident in which hazardous substances have been released. Police responsibility in such incidents includes investigations, traffic and pedestrian control, site security, and evacuation when needed.

12.6.2 POLICE RESPONSIBILITIES

Police operations in response to hazardous materials incidents are generally defined as follows:

- Safe Approach - Personnel should use extreme caution in approaching suspected hazardous materials incidents, utilizing those practices and techniques currently being taught by the Training Division.

- Assessment/Identification - As soon as practical, personnel should attempt to make a preliminary determination of the presence of a hazardous material and a tentative identification of such material. Placards, shipping papers, driver statements, and the Emergency Response Guidebook are all potential resources for making this preliminary assessment and identification.

- Notification - If the presence of hazardous materials is indicated, responding personnel will ensure that notification of Guilford Metro 911, the Greensboro Fire Department, other responding personnel, and the Division supervisor and Watch Commander are made.

- Securing the Area - A perimeter should be established and evacuation initiated as necessary to avoid exposure.

12.6.3 INCIDENT COMMAND

The ranking Greensboro Fire Department officer on the scene shall be deemed the incident commander. Police operations will be coordinated with the incident commander.

Investigation of the incident will be assigned to a police officer if the incident qualifies for investigation under normal procedures.
12.7.1 GENERAL POLICY

Surveillance is an extremely important investigative method and at times the only method of obtaining factual information during an investigation. All surveillance operations will be conducted in such a manner that no infringement occurs upon the statutory and constitutional rights of any individual.

Surveillance, for the purpose of this directive, is defined as the continuous or periodic watching of persons, vehicles, and places or objects.

The routine observation of individuals or groups acting in a suspicious manner, the photographing and visual monitoring of events for safety, historical, or training purposes does not constitute surveillance as defined by this directive.

12.7.2 OBJECTIVES OF SURVEILLANCE

- To determine whether a violation exists or will exist.
- To obtain evidence of a crime.
- To protect undercover officers or to corroborate their testimony.
- To determine the reliability of informants.
- To determine identities.
- To determine methods of operation.
- To obtain probable cause for obtaining search warrants.
- To prevent the commission of a violation or to apprehend a subject in the commission of a violation.

12.7.3 CRITERIA FOR ESTABLISHING SURVEILLANCE

Surveillance data will be used only for legitimate law enforcement purposes.

Electronic surveillance will be conducted only within the strictest conformity with court authorized warrants and consistent with Department directives and procedures.

Photographic surveillance may be conducted on any individual, location, organization, or event which meets the criteria for surveillance.

The principal criteria for establishing surveillance is as follows:

- A legitimate and reasonable cause exists to believe that an individual or organization is engaged in or has demonstrated the propensity to engage in illegal activity.
• A legitimate and reasonable cause exists to believe that an event may provoke community disorder.

• To ensure that exercise of constitutional rights is protected.

12.7.4 OPERATIONAL PROCEDURES

The originating section supervisor will be responsible for the execution of the surveillance and the coordination of efforts of each of the surveillance officers.

Prior to initiation of surveillance, particularly long-term surveillance, the supervisor in charge of the operation shall ensure that the officers involved in the operation are knowledgeable of the scope and extent of the offenses and type of victims associated with target or subject of surveillance. Knowledge of these activities will prepare the officer for the surveillance.

All information should be gathered concerning the premises, suspects, and vehicles involved. This information will be evaluated and distributed to the participating personnel. A physical reconnaissance should be made to study the area where the surveillance will take place to identify vantage points which are suitable for the officers. Similarly, traffic conditions should be observed and the officers should become familiar with the names and locations of streets in the area.

The surveillance supervisor will be responsible for selecting the hours or period of surveillance. His decision will be governed by the number of personnel available and the circumstances of the suspected violation. When a number of officers are involved in the operation, a plan specifying procedures for observation, arrest, and following the subject should be made by the surveillance supervisor. Additionally, the supervisor should make plans for providing suitable relief for the officers involved in the operation.

The surveillance supervisor will be responsible for selecting the type of surveillance equipment necessary for the operation. This will depend upon the nature and extent of the surveillance and the equipment available. When the equipment is selected, each piece will be examined or tested to ensure it is in satisfactory operating condition.

All surveillance officers will have ready access to radio communications. It will be the responsibility of the surveillance supervisor to select one primary radio frequency to be used during the course of the operation and to inform participating personnel of the selected frequency or change in frequencies.

Vehicles used during surveillance operations should be inconspicuous. Surveillance vehicles should fit the setting in which they are to be used.

When necessary, Departmental funds should be supplied to the officers to cover their expenses. Surveillance officers expending personal monies during the course of an operation may be entitled to reimbursement by the Department.

The surveillance supervisor will ensure that all surveillance officers complete a Greensboro Police Department Surveillance Report Form.
12.8.1 STORAGE AND MAINTENANCE

The Commanding Officers of Divisions possessing electronic surveillance equipment are responsible for providing control, security, and maintenance for the electronic surveillance equipment assigned to their Division. They will also maintain an accurate inventory of electronic surveillance equipment assigned to their Division.

12.8.2 USE OF EQUIPMENT

All electronic surveillance equipment will be used in accordance with applicable state and federal laws.

Electronic surveillance equipment will not be issued to anyone who has not received adequate training in the use of the equipment.

On occasion, electronic surveillance equipment assigned to a Division is loaned to other Divisions of the Greensboro Police Department and other law enforcement agencies for investigative use. This use must be approved by the Commanding Officer of the Division responsible for control of the equipment prior to the issuance of the equipment.

12.8.3 RECORDS PERTAINING TO USE OF EQUIPMENT

The Commanding Officers of the Divisions responsible for control of the electronic surveillance equipment shall maintain logs containing the following information:

- Type of equipment used.
- To whom the equipment was issued.
- Date of issue and return of equipment.
- Condition of equipment upon return.
- Copies of court orders, when appropriate.

12.8.4 USE OF EQUIPMENT FROM OUTSIDE SOURCES

On occasion, the Department obtains electronic surveillance equipment for use from sources outside the Department. On these occasions, the Commanding Officer of the Division using the electronic surveillance equipment is responsible for ensuring the equipment is used in accordance with this directive.

The Commanding Officer of the Division using the borrowed electronic surveillance equipment is responsible for maintaining records containing the following information:

- Type of equipment used.
- Source from which the equipment was obtained.
• Dates when equipment was obtained and returned.

• To whom the equipment was issued for use.

• Condition of the equipment when returned.

• Copies of court orders, when appropriate.
12.9.1 GENERAL

The juvenile justice system is separate from the adult criminal justice system. Working within it requires understanding and conforming to the objectives that the juvenile justice system seeks to achieve.

The juvenile operations and delinquency prevention effort of the Greensboro Police Department are not limited to the activities of the Detectives investigating Juvenile Delinquency. All officers, and especially patrol officers, should be familiar with the problem of delinquency and handling juvenile problems, both criminal and noncriminal in nature.

All officers shall comply with all articles within Chapter 7B of the General Statutes of North Carolina, addressed as the North Carolina Juvenile Code, and other statutes as applicable.

12.9.2 GENERAL STATUTE 7B - JUVENILE CODE

Consistent with state law, Departmental policy and procedure, and this directive, the following definitions shall apply:

Juvenile [§7B-101 (14)]: A person who has not reached the person’s 18th birthday and is not married, emancipated, or a member of the armed forces of the United States.

Delinquent Juvenile [§7B-1501 (7)]: Any juvenile who, while less than 16 years of age, but at least 6 years of age, commits a crime or infraction under state law or ordinance of local government, including violation of the motor vehicle laws.

Officer’s discretion should be used when confronted with 6-year-old offenders, and charges should be made only in extreme circumstances.

Undisciplined Juvenile [§7B-1501 (27)]: A juvenile who, while less than 16 years of age but at least 6 years of age, is unlawfully absent from school or is regularly disobedient to and beyond the disciplinary control of the juvenile’s parent, guardian, or custodian; or is regularly found in places where it is unlawful for a juvenile to be; or has run away from home for a period of more than 24 hours; or

A juvenile who is 16 or 17 years of age and who is regularly disobedient to and beyond the disciplinary control of the juvenile’s parent, guardian, or custodian; or is regularly found in places where it is unlawful for a juvenile to be; or has run away from home for a period of more than 24 hours;

Abused Juvenile [§7B-101 (1)]: Any juvenile less than 18 years of age whose parent, guardian, custodian, or caretaker:

- Inflicts or allows to be inflicted upon the juvenile a serious physical injury by other than accidental means; or

- Creates or allows to be created a substantial risk of serious physical injury to the juvenile by other than accidental means, or
- Uses or allows to be used upon the juvenile cruel or grossly inappropriate procedures or cruel or grossly inappropriate devices to modify behavior, or

- Commits, permits, or encourages the commission of a violation of the following laws by, with, or upon the juvenile: first-degree rape; second-degree rape; first-degree sexual offense; second-degree sexual offense; sexual act by a custodian; crime against nature; incest; preparation of obscene photographs, slides, or motion pictures of the juvenile; employing or permitting the juvenile to assist in a violation of the obscenity laws; dissemination of obscene material to the juvenile, displaying or disseminating material harmful to the juvenile; first- and second-degree sexual exploitation of the juvenile; promoting the prostitution of the juvenile; and taking indecent liberties with the juvenile, regardless of the age of the parties, or

- Creates or allows to be created serious emotional damage to the juvenile. Serious emotional damage is evidenced by a juvenile's severe anxiety, depression, withdrawal or aggressive behavior toward himself or others; or

- Encourages, directs, or approves of delinquent acts involving moral turpitude committed by the juvenile.

**Neglected Juvenile** [§7B-101 (15)]: A juvenile who does not receive proper care, supervision, or discipline from the juvenile's parent, guardian, custodian or caretaker, or who has been abandoned; or who is not provided necessary medical or other remedial care; or who lives in an injurious environment, or who has been placed for care or adoption in violation of law.

**Dependent Juvenile** [§7B-101 (9)]: A juvenile in need of assistance or placement because the juvenile has no parent, guardian, or custodian responsible for the juvenile's care or supervision or whose parent, guardian, or custodian, is unable to provide for the care or supervision and lacks an appropriate alternative child care arrangement.

**12.9.3 INVESTIGATION PROCEDURES FOR DELINQUENT OR UNDISCIPLINED JUVENILE OFFENDERS**

The Juvenile Code has specified its purpose as providing simple judicial procedures for handling juvenile offenders, using the least coercive among reasonable alternatives. When it is consistent with public safety, the juvenile offender shall be diverted from the juvenile justice system through court intake services and allowed to remain in his home and be given the opportunity to participate in community-based service programs. However, the officer assigned to an initial criminal complaint will make a thorough investigation, using the same attention and detail that are required in cases involving adult offenders. The following procedures apply:

- **Assistance**: In some cases, such as serious felonies, the investigating officer may determine the need for assistance from the Criminal Investigations Division, Juvenile Services Squad Detectives. During duty hours, the officer can contact the appropriate Juvenile Services Squad Supervisor for the assignment of a detective. During non-duty hours, the officer, with supervisory approval, can contact the on-call Team Leader for CID through the Watch Operations Center. In the event the on-call Team Leader cannot be contacted, the officer will contact the Executive Officer or Commanding Officer of CID.
If the investigation (during on duty hours) is for any death of a juvenile, the Criminal Investigation Division Homicide Squad and/or Juvenile Services Squad should be contacted and will be responsible for assistance and follow-up. During non-duty hours, the on call Team Leader for CID should be contacted for assistance and response as above.

- **Locate Child**: The officer will complete the appropriate investigative report but an arrest sheet will only be completed if the juvenile is believed to be guilty of violating a criminal law and has been physically located by the officer.

- **Locate the Parent**: An officer must, as set forth in §7B-1901(a)(1), locate the child’s parent, guardian, or custodian without delay and advise them of their right to be present at the location their child is being detained until a determination can be made as to the need for secure or nonsecure custody.

- **In-Custody Interview of Child**: Before conducting an interview with any juvenile less than 18 years of age, the officer will advise the juvenile of his Miranda rights, using a Juvenile Rights Form.

  Any child under 14 years of age who is in custody must have a parent, guardian, or custodian present during questioning. Any child 14 to 18 years of age must be advised of the right for the parent, guardian, or custodian to be present.

- **Temporary Custody**: General Statute §7B-1900 dictates the criteria for taking a juvenile into physical custody. An officer may take any juvenile into temporary custody if grounds exist for the arrest of an adult under the same circumstances or there are reasonable grounds to believe the juvenile is an undisciplined juvenile. Any officer taking physical custody of a juvenile must provide for his care and supervision until the juvenile is released to his parent or an order for his secure custody is obtained.

- **Notification of Juvenile’s Parent** (§15A-505 (16-18 YOA)): An officer who arrests and takes physical custody of an unemancipated minor for any crime shall, as soon as practical, notify the minor’s parent (or guardian in charge) in person or by telephone. Written notice by mail must also be made to the parent or guardian within 24 hours of the minor’s arrest. If the officer meets the parent in person the written notice can be given at that time. If the parent or guardian cannot be found, the next of kin shall be notified as soon as practical. Custody is not limited to incarceration, but includes custodial arrest as well.

  An officer who cites an unemancipated minor must notify the minor's parent or guardian as soon as practicable in person or by telephone if the minor is cited for any of the following:

  - Any non-motor vehicle criminal offense.
  - Any of the following motor vehicle offenses:

    - Passing a stopped school bus, GS 20-217
    - Reckless driving, GS 20-140
    - Hit and run, property damage only, GS 20-166(b)
    - Following too closely, GS 20-152(a)
    - Driving on the wrong side of the road, GS 20-146
    - Illegal passing, GS 20-150
    - Driving while impaired, GS 20-138.1
• **Notification of school principal** (§7B-3101): A law enforcement officer who charges a person with a criminal offense that is a felony, except for a criminal offense under Chapter 20 of the General Statutes of North Carolina, shall notify the principal of any school the person attends of the charge as soon as practical but at least within five days. The notification may be made in person or by telephone. If the person is taken into custody, the law enforcement officer or the officer’s immediate supervisor shall notify the principal of any school the person attends. This notification shall be in writing and shall be made within five days of the person’s arrest. If a principal receives notification under this subsection of the North Carolina General Statutes, a representative from the District Attorney’s office shall notify that principal of the final disposition at the trial court level.

• **Documentation**: An officer must document his investigation with an investigative report, including the parent/guardian and school information in the block section of the report. If the juvenile was taken into physical custody, the charge should be noted in the first line of the narrative section and an arrest sheet should be completed in MFR. If the arrest is for an offense that would not otherwise require a report for UCR purposes, an investigative report will be completed and the appropriate classification will be utilized.

### 12.9.4 INTERVIEWS AT SCHOOLS

In order to recognize the needs of school officials to comply with their school policies, officers and detectives will follow the procedural outlines set forth by the Board of Education when it is consistent with public safety and the Juvenile Code.

In investigations in which the juvenile is a suspect or defendant, the officer(s) will report to the school office in person and advise the principal or his designate of the name of the child to be interviewed. Officers will conduct interviews in a private setting and will use the Miranda warning when appropriate. Students will not be removed from the school grounds unless they have been placed under arrest or the investigator has received permission from the school authority to do so.

In investigations concerning child abuse and child neglect, the officers and detectives will present themselves to the office and advise the principal or his designate the name of the child to be interviewed. Parents will not be notified in advance of an interview in which parents are suspects in abuse or neglect cases. Parents will be notified at the appropriate time during the course of the investigation. Juvenile victims of abuse and neglect will be interviewed in a private setting and by means established through the guidelines set forth by the Juvenile Code.

Officers who believe a child should be removed from school for his protection and safety from an abusing parent should contact the Juvenile Services Squad and the Department of Social Services for assistance.

### 12.9.5 UNDISCIPLINED ACTS

A juvenile offender who commits an undisciplined act is a status offender. These acts are not criminal in nature.
Undisciplined Juvenile: Juveniles, under the age of 18, who are regularly disobedient and uncontrollable, by their parent, guardian, or custodian may be taken into temporary custody without a court order.

When a juvenile is taken into custody under this law, the juvenile must be released to his parent, guardian, or custodian within twelve hours from the time of taking him into custody.

The investigating officer should refer the juvenile’s parent, guardian, or custodian to the Office of Juvenile Justice and Delinquency Prevention (OJJDP) for additional assistance in pursuing an undisciplined petition on the juvenile. Care should be taken to determine the actions of the juvenile are merely undisciplined acts before referring to the OJJDP. If what the parent, guardian, or custodian is reporting is a violation of criminal law (i.e., threats, injury to property, assault, etc.) an Investigative Report must be completed.

Truants: Juveniles under the age of 16 are required to attend school, unless permission to be absent is given by an authorized person. When an officer has probable cause to believe a juvenile is truant, the child may be taken into temporary custody. When a juvenile is taken into temporary custody for truancy, the officer must release the child to his parent, guardian, or custodian, school official, or school-based program designated by school officials.

An officer may choose not to take the truant into temporary custody. If the child is willing, the officer may transport him to the school and release him to a school official.

Officers will document all encounters with possible truant juveniles by completion of a Field Contact Card (FI Card). Under the “Reason” section of the card, the notation “possible truant” will be entered. In the “Remarks” section of the card, the officer will note the school to which the juvenile is assigned, contact information for the parent/guardian and any reason given for the absence from school. The officer should contact the appropriate School Resource Officer regarding the student’s absence from school.

Runaway/Missing Person:

Any report of a juvenile that is missing, regardless of circumstance of the disappearance, will be documented by the use of an Investigative Report. Any of the circumstance should be included in the initial report. This will aid the investigating detective in determining if the juvenile meets the criteria of a “runaway” for disposition of the investigation. The original handwritten copy of the investigative report must be signed by the reporting person or the sworn investigating officer. If a non-sworn employee takes a report, it must be reviewed and signed by any sworn officer indicating that the circumstances meet the criteria for NCIC entry.

Police personnel who locate or are responsible for follow-up investigations regarding runaways, who have been missing for 5 calendar days or longer, will conduct interviews of these juveniles in an attempt to determine the nature of such undisciplined acts. These follow-up interviews should address the juveniles whereabouts, activities, and if they were the victim of any criminal occurrences during the period(s) in question. Significant information gleaned from these interviews should be forwarded to parents and/or guardians, and applicable referral agencies should be recommended. Additionally, if criminal activity is discovered to have occurred, appropriate investigative measures should be applied.
If an officer has knowledge of a missing juvenile, and any of the following criteria exist, the officer can take the child into temporary custody and proceed according to custody proceedings below or Departmental Directive 12.9.6:

A “runaway” can be defined as a juvenile, under 18 years of age, who

- Has been gone for over 24 hours, or
- Is regularly disobedient, beyond the control of the parent, or
- Is in a location or situation where welfare is endangered

In regards to the custody of a “runaway”, the following procedures will apply, according to North Carolina Law and District Court procedures:

- **Local and In-state runaways under the age of 18** may be taken into custody if any of the above criteria is met. The officer taking a local runaway juvenile into temporary custody will return the juvenile to his/her home. An effort should be made to contact the parents, guardian, or legal custodian at their place of work or other place where they may be located.

  Upon taking an in-state runaway into custody, the parents will be contacted and will be requested to travel to the Police Department to assume custody of the juvenile. If this can be accomplished within twelve hours, hold the juveniles at the Police Department until the parent, guardian, or custodian arrives.

  If locating the parents or the response will take more than twelve hours, the officer should obtain a secure custody order and place the runaway juvenile in a juvenile detention facility. If the parent cannot be contacted by telephone, a request should be made to the local law enforcement agency.

- **Out-of-state runaways**, who are classified as juveniles in their residence state, may be taken into temporary custody if reasonable information exists that the child is a runaway or an escapee. Upon taking the runaway juvenile into temporary custody, contact the parents and request the parent to come after the juvenile. If this can be accomplished within twelve hours, hold the juvenile at the Police Department until the parent, guardian or custodian arrives. If the response will take more than twelve hours, the officer should obtain a secure custody order and place the runaway juvenile in a juvenile detention facility.

  The court must know the time schedule and means of returning the juvenile placed in secure custody to his/her home state. This information should be available prior to seeking permission for placing in secure custody. If unable to contact a parent, a request should be made to the local law enforcement agency.
12.9.6  ACTION

In delinquent and undisciplined cases, many juveniles who are taken into custody are released to their parents, guardians, or custodians. Occasionally, it is necessary to detain a juvenile. This detention should be considered as preplacement care rather than punishment.

Temporary Custody: The purpose of releasing the child to the parent is to verify his identification and to give the officer the opportunity to discuss the matter with them. Through this involvement, it is hoped the parents will initiate corrective measures. Release should take place at the Police Department or at the place of apprehension, if at all possible. This involves the parents immediately and gives the officer an opportunity to hold a conversation with them. If the parents do not have a telephone or transportation, the child should be carried to his home and the interview carried out there.

Secure Custody: Secure custody of a juvenile may be authorized if there is probable cause to believe the child committed the offense alleged and the juvenile falls into one of the following categories:

- The juvenile is presently charged with one or more felonies, and has demonstrated he is a danger to property or persons.
- The juvenile has demonstrated that the juvenile is a danger to persons and is charged with either a misdemeanor at least one element of which is assault on a person or a misdemeanor in which the juvenile used, threatened to use, or displayed a firearm or other deadly weapon.
- The juvenile has willfully failed to appear in court on a pending delinquency charge or on charges of violation of probation or post-release supervision, providing the juvenile was properly notified.
- The juvenile has a delinquency charge pending and there is reasonable cause to believe the juvenile will fail to appear in court.
- The juvenile is an absconder from any residential facility or detention facility in this State or any comparable facility in another state.
- There is reasonable cause to believe the juvenile should be detained for the juvenile’s own protection because the juvenile has recently suffered or attempted self-inflicted physical harm, and the juvenile must have been refused admission by one appropriate hospital and the period of secure custody is limited to 24 hours to determine the need for inpatient hospitalization.
- The juvenile is alleged to be undisciplined by virtue of the juvenile’s being a runaway and is inappropriate for nonsecure custody placement or refuses nonsecure custody, and the court finds that the juvenile needs secure custody for up to 24 hours, excluding weekends, State holidays, or where circumstances require for a period not to exceed 72 hours to evaluate the need for medical or psychiatric treatment or facilitate a reunion with the juvenile’s parent guardian, or custodian.
Secure Custody Procedure: If secure custody is warranted and the court is in session, the officer should consult with a supervisor. The supervisor will contact the Office of Juvenile Justice and Delinquency Prevention (OJJDP) for approval of a Secure Custody Order. If court is not in session, the on-call Court Counselor from the OJJDP can be reached through the Watch Operations Center.

- If approval is granted, the officer will complete a Juvenile Petition and obtain a Secure Custody Order from the on-call Court Counselor or Magistrate, dependent upon if court is in session. The original custody order will be served on the juvenile and will be returned to the Records Management Division, properly filled out. A copy of the petition and custody order will be given to the juvenile, his parent, and the person to whom the juvenile is released. If the juvenile is from another jurisdiction, a PIN message must be sent to the local law enforcement agency, requesting them to notify the parent of the custody of their child.

- If approval is denied, the officer will release the juvenile to his parent or guardian.

Existing Secure Custody Order: Secure custody orders authorize officers to locate and detain certain juveniles. Secure custody orders that are outstanding will be maintained in the Records Management Division. When circumstances justify, custody orders may be sent to the Patrol Bureau for service. Upon receipt, the officer will attempt to locate the child and, if successful, will execute the order. The child and a copy of the custody order will be delivered to the Guilford County Juvenile Detention Center. The officer taking the juvenile into custody will see that the parents of the child receive a copy of the custody order and petition. The original copy of the custody order will be returned to the Records Management Division. The officer serving any Secure Custody Order will complete an investigative report with the classification “MISOFF” along with completing an arrest sheet in MFR.

Order to Assume Custody - Violation of House Arrest: House arrest is a restriction placed upon juveniles as an alternative to immediate detention. (This order will be identified by the color blue.) Certain conditions are placed upon the juvenile while under house arrest. They are:

- Not violate the law.
- Reside with a responsible adult: mind and obey caretaker.
- Attend school daily.
- Other than school, the juvenile is not to be away from home unless accompanied by parent or caretaker.

House arrest orders will be maintained in the Records Management Division.
Activation of House Arrest Orders: The Records Management Division will maintain all Inactive and House Arrest Orders. An officer may contact the Records Management Division to determine if an Inactive or House Arrest Order exists. Upon discovery of a violation and the existence of an Inactive or House Arrest Order, an officer should contact the Juvenile Services Squad Supervisor or the Office of Juvenile Justice and Delinquency Prevention. After being informed of the violation, the Juvenile Services Squad Supervisor or Juvenile Court Counselor may authorize activation and service of the order.

Located in the center of the form are blanks to record the date and hour the order was activated plus a space to record the authorizing court counselor’s name. Located at the bottom of the form is a list of violations. The applicable violations should be indicated.

Juvenile House Arrest Orders, once activated, may be entered into DCI as a wanted juvenile. Distribution of copies of the served order is listed at the bottom of the order.

Located at the top of a Juvenile House Arrest Order is an expiration date. If the order has expired, before the violation occurs and the order has not been activated, the Office of Juvenile Justice and Delinquency Prevention should recall the order.

Upon service of any Secure Custody or House Arrest Order, the officer serving same will complete an investigative report with the classification “MISOFF”. An arrest sheet will be completed in MFR.

Documentation: Disclosure of information concerning any juvenile under investigation or alleged to be within the jurisdiction of the court that would reveal the identity of the child is prohibited except as allowed by court order. The following guidelines should be used when completing Departmental reports involving juveniles:

Investigative Report

Include in the heading on the investigative report the name, race, sex, date of birth, address, home phone number, description and personal ID numbers of any juvenile arrestee or suspect of a criminal offense.

Also include the name, race, sex, date of birth, address and phone number of any juvenile victim, witness, person with knowledge of a criminal offense, or missing person.

Computer capabilities allow all Police personnel to have access to the information, while preserving the integrity of confidentiality, which must be maintained in all juvenile related matters.

When completing the Investigative Report, the following documentation will be included, along with other pertinent information in the detailed statement of facts:

- The attitude of the child and his parents.
- The victim’s statement.
• The officer's impressions and recommendations.

• Any statement made by the juvenile.

• Other social information about the situation.

Accident Report

Include the name and address of a juvenile, less than 16 years of age, who was the operator of a vehicle and exclude his name from the arrest portion of the form if he is charged with any violation. The charges against the juvenile will be documented with an investigative report with the classification “TRFOTH”. An arrest sheet will be completed in MFR.

Driving While Impaired

When a juvenile is taken into custody for driving while impaired, the procedures for testing the alcohol content of his breath shall be the same as used with adults.

In order to perform a blood test for alcohol, a search warrant will have to be obtained. A blood test cannot be performed in lieu of a breath analysis without first obtaining a search warrant. The charges against the juvenile will be documented with an investigative report with the appropriate classification. An arrest sheet will be completed in MFR.

An officer will never knowingly issue a citation or obtain an arrest warrant for a person under 16 years of age.

Any officer taking a juvenile, ten (10) years of age or older, into temporary custody, for one of the following non-divertible offenses, shall have the juvenile fingerprinted and photographed at the Guilford County Law Enforcement Center, prior to being released:

• Murder;
• First-degree rape or second degree rape;
• First-degree sexual offense or second degree sexual offense;
• Arson;
• Any felony drug offense;
• First-degree burglary;
• Crime against nature; or
• Any felony that involves the willful infliction of serious bodily injury upon another or which is committed by use of a deadly weapon.

12.9.7 CRIMINAL INVESTIGATIONS DIVISION JUVENILE SERVICES SQUAD RESPONSIBILITIES

The Juvenile Services Squad Detectives are responsible for investigating all offenses under the definition of delinquent or undisciplined acts, the abuse or neglect of a child as well as homicides, deaths or sex offenses involving juveniles.
The Juvenile Services Detective will conduct a proper and thorough investigation to determine facts and gather evidence. During the investigation, the detective shall ensure the juvenile is afforded his rights as contained in the Miranda Warning.

The detective will gather sufficient social history from any available source in order to make a meaningful disposition. Dispositions must meet the needs of the child, while keeping in mind the interest of the victim and the community. In making a disposition, the detective will use the following criteria:

- Admission or denial of the offense.
- Age of the child.
- Attitude of the parents.
- Attitude of the child toward the victim.
- Attitude of the child toward his parents.
- Previous record.
- Nature of the offense.
- Any other pertinent factors.

The detective will make the appropriate arrest and follow-up reports as necessary to close the case.

### 12.9.8 INVESTIGATIVE PROCEDURES FOR CHILD ABUSE AND NEGLECT

Juvenile victims of child abuse and neglect are those persons less than 18 years of age, who have been abused or neglected by their parents, guardians, or custodians, as defined by law.

The juvenile code specifies in its purpose that provisions for juveniles must be made which protects juveniles. This is achieved through the means that recognize safety, continuity and permanence while respecting the right to family autonomy. The Juvenile Code further provides standards of removal and return of juveniles to their homes when it is appropriate.

The officer assigned to an original complaint will make a thorough investigation, using the same attention and detail required in cases involving any adult offender.

**Assistance:** In some cases, such as serious felonies, the investigating officer may determine the need for a Protective Service Worker from the Department of Social Services or a Juvenile Services Squad Detective. During duty hours, the officer will contact the Juvenile Services Squad for the assignment of a detective, who will notify the Department of Social Services. During non-duty hours, the officer, on his supervisor's authority, will contact the Watch Operations Center to notify the on-call Criminal Investigation Division Team Leader, who will contact the appropriate Juvenile Services Squad Detective. If the Team Leader cannot be contacted, the Watch Operations Center will contact the Executive Officer or Commanding Officer of CID. The Watch Operations Center can also assist in contacting the on-call night Protective Service Worker with the Department of Social Services.

**Interview:** The officer must interview the victim and parents separately, if at all possible, in order for a decision to be made by the Protective Service Worker concerning the removal of the child from the home and/or the necessity of a criminal charge.
Nonsecure Custody: A Protective Service Worker’s decision to remove a child from his home is mandated by Juvenile Code §7B-500. An officer shall assist the Protective Service Worker in the service of the order and transportation of the child, if necessary.

Documentation: An Investigative Report will be completed in all cases involving juveniles in which an offense has been reported. This includes cases involving abuse, neglect, incest, related sexual assaults or other family-related offenses. If the suspect in these cases is a juvenile, and is charged by the investigating officer, the arrest will be documented by completing an arrest sheet in MFR.

Upon receipt of an Investigative Report, memorandum, or other documentation from a preliminary investigating officer, the assigned Juvenile Services Squad Detective will contact the Department of Social Services. The Detective and the Protective Service Worker will conduct a thorough follow-up investigation, utilizing any and all resources available. Upon completion, the Juvenile Services Squad Detective will document the follow-up investigation and prepare any materials necessary for court presentation, and will close the investigation in the appropriate manner.

12.9.9 Response to “Safe Surrender” Incidents.

North Carolina General Statutes 7B-302 and 7B-500 allow for the “Safe Surrender” of infants no older than 7 days by a parent of that infant. However, in order to be immune from prosecution under existing statutes, the parent must turn the child over to a medical professional, emergency medical services personnel, social services worker, or law enforcement officer while on duty or at the officer’s workplace. The parent can also turn the infant over to any responsible adult, who must then immediately turn the child over to one of the above. Since the statutes require certain things of law enforcement personnel that seem contradictory to a normal incident investigation, it is important that officers become familiar with, and follow, the provisions of this directive.

If an officer is approached or responds to a call involving a safe surrender situation the officer will:

- Take the child into temporary custody as provided in NCGS 7B-500(b)
- Determine the immediate medical needs, if any, of the infant. Guilford County Emergency Medical Services shall be summoned to the officer’s location to transport the infant and provide for any immediate medical needs. The officer should advise Guilford Metro 911 of the need for an emergency response, based on the infant’s condition.
- Inquire of the surrendering party as to the identity of the parents. If the surrendering party claims to be a parent of the infant, the officer must advise the parent that they are not required to answer any questions, but that answering pertinent medical questions about the infant would be beneficial to the care of the infant. If the parent agrees, the officer may ask for this information.
If the surrendering party claims not to be the parent, the officer should inquire about the identity of the parents and about any pertinent medical history the individual may have knowledge of. The officer should request that the individual stand by with the officer and infant until the infant can be examined by EMS personnel.

- The infant should be transported by EMS to Cone Hospital.
- Guilford County Department of Social Services/ Child Protective Services should be called following normal procedures based on the time of day. The Juvenile Services Squad should be notified regardless of the time of day, and may respond based on the circumstances.
- The officer shall retain custody of the infant until DSS personnel arrive and take custody. An investigative report shall be completed, using the classification Miscellaneous/Safe Surrender Infant (MISSSI).

In determining the age of the infant, the officer should use whatever information is provided and his best judgment. If the child is clearly older than 7 days, the above does not apply and the incident should be treated and classified as abandonment.

If there is evidence of neglect or abuse, the incident should be treated as such, and the provisions of “Safe Surrender” above do not apply.
12.10.1 GENERAL POLICY

The purpose of this directive is to establish procedures for the reporting and investigation of incidents that are motivated by hatred or prejudice arising from differences in race, religion, ethnic background, culture, or lifestyle. The growing concern and serious nature of such incidents caused the United States Congress to enact the “Hate Crimes Statistics Act of 1990.”

This Directive defines the Department’s policy regarding incidents motivated by hatred and prejudice and instructs employees how to report them.

12.10.2 POLICY STATEMENT

It is the policy of the Greensboro Police Department to ensure that the rights of all citizens guaranteed by the United States Constitution and laws of North Carolina are protected. When such rights are infringed upon by violence, threats or other harassment, the Department will use all available resources to rapidly and decisively identify the suspects, arrest them and bring them to justice.

All criminal offenses motivated by hatred or prejudice will be viewed as serious, and the investigations will be given priority attention. Such acts generate fear and concern among victims and the public and have the potential of recurring, escalating, and possibly causing counter-violence.

All incidents motivated all or in part by hatred or prejudice shall be documented on a Community Barometer Report in addition to any appropriate investigative report.

The proper investigation of hatred or prejudice motivated incidents is the responsibility of all Greensboro police officers. Each officer must be sensitive to the feelings, needs, and fears that may be present in the community as a result of incidents of this nature.

It must be remembered that the actions taken by this agency in dealing with incidents of this nature are visible signs of concern and commitment to the community on the part of the Greensboro Police Department.

12.10.3 DEFINITION

The definition of a hatred or prejudice incident is any threatened, attempted or completed act by any group or individual against the person or property of another group or individual who is or appears to be motivated all or in part by race, religion, ethnic background, culture, or lifestyle. This includes threatening telephone calls, hate mail, physical assaults, vandalism, cross burnings or the destruction of other religious symbols and fire bombing. This list is not all inclusive. Some incidents may not clearly fit a specific definition. In those cases, a common sense approach must be used. If an incident appears to be motivated by hatred or prejudice, it should be investigated as such. Verification can be made during the follow-up investigation.
Officers must recognize that single incidents such as vandalism or threats may initially appear as less serious when viewed in the context of larger crimes. Incident reports should be reviewed for patterns of incidents occurring at either the same location or directed at a particular individual or group. Very often what may begin as a minor incident escalates to a more serious crime.

12.10.4 RESPONSIBILITIES OF PRIMARY RESPONDING UNITS

The responding field officer after determining that the incident may be hatred or prejudice motivated will:

- Notify a supervisor.
- Conduct a preliminary investigation.
- Prepare a Community Barometer Report.
- Prepare appropriate investigative reports if the incident involves a violation of criminal law and/or ordinances.
  - Dictate as a priority report.
  - Recommend follow-up investigation.

The field supervisor, upon notification of the occurrence of a possible hate/prejudice based incident, will:

- Interview the assigned field officer to ensure that additional personnel (such as Evidence Specialist) are assigned as needed,
- Notify the Watch Commander,
- Ensure that the incident is properly reported to the Watch Operations Center for inclusion on the 24-hour summary, and
- Report the incident on the Division Commander's summary.

12.10.5 RESPONSIBILITIES OF FOLLOW-UP INVESTIGATION UNITS

The Criminal Investigations Division will:

- Receive copies of all case reports of hate/prejudice incidents, and conduct an appropriate follow-up investigation,
- Make verification that the incident is to be classified as a hate crime,
- Coordinate victim assistance with the appropriate agencies when necessary,
- Maintain liaison with other units of the Department,
• Coordinate the investigation with other law enforcement agencies where appropriate,

• Prepare the case for prosecution in court, and

• Complete a Hate Crime Incident Report and forward it to the Criminal Intelligence Section.

The Criminal Intelligence Section will:

• Receive copies of all reports of hate/prejudice based incidents and establish a filing system for these reports;

• Review all reports of hatred/prejudice incidents with related analysis to detect patterns, suspects, or the participation of organized groups;

• Maintain liaison with federal, state, and local agencies for the exchange of intelligence information;

• Assist with investigations when requested;

• Compile a monthly report for the Chief of Police indicating the number and types of hatred and prejudice motivated incidents reported to the Department; and

• Forward original Hate Crime Incident Report to the North Carolina Division of Crime Information, as required.

12.10.6 COMMUNITY RELATIONS

Commanding Officers may utilize the Office of the Community Relations Coordinator as a resource to:

• Meet with the neighborhood group, residents, and target communities and other groups to allay fears, reduce the potential for counter-violence and provide safety and protection information;

• Assist victims and their families;

• Conduct public meetings on hatred/prejudice threats and violence in general and as it relates to specific incidents; and

• Establish liaison with formal groups and organizations and/or leaders who may be the target of a hate crime.
Diplomatic and consular officials should be accorded their respective privileges, rights, and
immunities, as directed by international law and federal statute. These officials should be treated
with the courtesy and respect that befit their distinguished positions. At the same time, it is a
well established principle of international law that, without prejudice to their privileges and
immunities, it is the duty of all persons enjoying such privileges and immunities to respect local
laws and regulations.

The Criminal Intelligence Squad is the contact unit for questions arising concerning diplomatic
immunity.

Diplomatic immunity, a principle of international law, is broadly defined as the freedom from local
jurisdiction accorded to duly accredited diplomatic officials, their families, and servants.
Associated with this personal immunity is the inviolability enjoyed by the premises of the mission
of the sending state and the private residence of a diplomatic agent, his property, papers, and
correspondence.

Ambassadors and ministers are the highest ranking diplomatic representatives of a foreign
government. Other diplomatic titles are Minister Counselor, Counselor, First Secretary, Second
Secretary, Third Secretary, and Attaché. These officials are located either in Washington, D.C., or
in New York City. Diplomatic officials, their families, official staff, and servants, who are not
nationals of or permanent residents in the receiving state, are protected by unlimited immunity
from arrest, detention, search, or prosecution with respect to any civil or criminal offense.

12.11.2 HANDLING INCIDENTS INVOLVING FOREIGN DIPLOMATS AND CONSULAR
OFFICERS

Minor Violations of Traffic and Criminal Law - When an official is apprehended for a minor
violation of the law, the officer on the scene, upon being advised by the official that he is an official
and ascertaining that he possesses the proper credentials, should exercise discretion. Based on
the nature of the violation, the officer should either release him with a warning of the danger of
his actions or proceed with the issuance of the appropriate citation. Mere issuance of a traffic
citation does not constitute arrest or detention.

Driving While Under the Influence - The primary consideration in this type of incident should be
to ensure that the official is not a danger to himself or the public. Based upon a determination of
the circumstances, the following options are available:

• Take the official to his local destination and release his vehicle to a member of his family or an
  employee.

• Take the official to a telephone so that he can call a relative or a friend to come for him.

• Take other non-enforcement action to bring the situation to a safe conclusion.

Officials will not be administered a sobriety test of any kind.
Serious Criminal Offenses - When an officer becomes aware that an official is a suspect or a victim in a serious criminal offense (aggravated assault, rape, homicide, etc.), he should immediately notify a supervisor. Upon evaluation of the circumstances, the supervisor shall notify the Supervisor of the Criminal Intelligence Squad, who will assign an investigator from the Criminal Intelligence Squad to assist in the situation. Custody of the official will be relinquished to the Criminal Intelligence investigator upon his arrival.

Field and investigative officers will continue to conduct preliminary and follow-up investigations up to, but not including, the arrest of the official.

12.11.3 REPORTING INCIDENTS INVOLVING FOREIGN DIPLOMATS AND CONSULAR OFFICERS

Personnel assigned to the Criminal Intelligence Squad will be responsible for notifying the Chief of Police in any situation to which they respond.

Attachment: Summary Chart
# Diplomatic and Consular Privileges and Immunities From Criminal Jurisdiction

**Summary of Law Enforcement Aspects**

<table>
<thead>
<tr>
<th>Category</th>
<th>May Be Arrested or Detained</th>
<th>Residence May Be Entered Subject to Ordinary Procedures</th>
<th>May Be Issued a Traffic Citation</th>
<th>May Be Subpoenaed as Witness</th>
<th>May Be Prosecuted</th>
<th>Recognized Family Member</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diplomatic Agent</td>
<td>No¹</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Same as spouse (full immunity and inviolability)</td>
</tr>
<tr>
<td>Member of Administrative and Technical Staff</td>
<td>No¹</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Same as spouse (full immunity and inviolability)</td>
</tr>
<tr>
<td>Service Staff</td>
<td>Yes²</td>
<td>Yes</td>
<td>Yes</td>
<td>- Yes</td>
<td>No for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
<tr>
<td>Career Consular Officers</td>
<td>Yes, if for a felony and pursuant to a warrant²</td>
<td>Yes⁵</td>
<td>Yes</td>
<td>No—for official acts. Testimony may not be compelled in any case.</td>
<td>No—for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
<tr>
<td>Honorary Consular Officers</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>No—for official acts. Yes, in all other cases.</td>
<td>No—for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
<tr>
<td>Consular Employees</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>No—for official acts. Yes, in all other cases.</td>
<td>No—for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
<tr>
<td>International Organization Staff</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>No—for official acts.</td>
<td>No—for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
<tr>
<td>Diplomatic-Level Staff</td>
<td>No</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Same as spouse (full immunity and inviolability)</td>
</tr>
<tr>
<td>of Missions to International Organizations</td>
<td>No</td>
<td>No</td>
<td>Yes</td>
<td>No</td>
<td>No</td>
<td>Same as spouse (full immunity and inviolability)</td>
</tr>
<tr>
<td>Support Staff of Missions to International Organizations</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td>No—for official acts. Yes, in all other cases.</td>
<td>No—for official acts. Otherwise, yes³</td>
<td>No immunity or inviolability¹</td>
</tr>
</tbody>
</table>

¹Reasonable commotion, however, may be applied in emergency circumstances involving self-defense, public safety, or the prevention of serious criminal acts.

²This table presents general rules. Particularly in the cases indicated, the employees of certain foreign countries may enjoy higher levels of privileges and immunities based on special bilateral agreements.

³A small number of second officers are restricted to a narrower definition or “diplomatic agents.”

⁴Note that consular residences are sometimes located within the official consulate premises. In such cases, only the official office space is protected from police entry.
The polygraph is a valuable investigative tool in both criminal and administrative situations.

12.12.1 RESPONSIBILITY FOR POLYGRAPH ADMINISTRATION

The administration of polygraph examinations and establishment of pertinent standard operating procedures is the responsibility of the Criminal Investigation Division.

12.12.2 POLYGRAPH INSTRUMENT

The polygraph instrument must be capable of recording visually, permanently, and simultaneously, indications of a person’s:

- Cardiovascular activity
- Respiratory activity
- Electrodermal activity

The polygraph instrument shall be calibrated per manufacturer's instructions.

12.12.3 USES OF THE POLYGRAPH

Three types of polygraph testing will be utilized by the Department:

- Specific Testing - This form of testing is generally utilized during a criminal investigation when testing an individual regarding one specific issue.
- Pre employment Testing - This form of testing is generally utilized as a screening process during the pre employment background investigation.
- Administrative Testing - This form of testing is generally utilized during an administrative investigation when testing an individual regarding an administrative issue.

12.12.4 POLYGRAPHIST’S CREDENTIALS

The polygraphist has successfully completed a training school accredited by the American Polygraph Association.

Only a fully trained polygraphist, or intern polygraphist under the direct supervision of a senior polygraphist, will be allowed to conduct polygraph examinations.

It is the policy of this Department to adhere to the standards and principles of practice of the American Association of Police Polygraphists, American Polygraph Association, North Carolina Polygraph Association, and existing law(s).
Whenever an officer arrests or otherwise detains a foreign national, there may be a legal obligation to notify diplomatic or consular representatives of that person’s government. For the purpose of this directive, a foreign national is defined as a person who is under the protection of a nation, without regard to the formal status of citizen.

### 12.13.1 COUNTRIES INVOLVED

The following countries require mandatory notification in the case of detention or arrest of one of their nationals.

- Albania
- Antigua
- Armenia
- Azerbaijan
- Bahamas
- Barbados
- Belarus
- Belize
- Brunei
- Bulgaria
- Peoples Republic of China
- Costa Rica
- Cyprus
- Czech Republic
- Dominica
- Fiji
- The Gambia
- Georgia
- Ghana
- Grenada
- Guyana
- Hungary
- Indonesia
- Kiribati
- Kuwait
- Kyrgyzstan
- Malaysia
- Malta
- Mauritius
- Moldova
- Mongolia
- Nigeria
- Philippines
- Poland
- Romania
- Russian Federation
- St. Kitts/Nevis
- St. Lucia
- St. Vincent/Grenadines
- Seychelles
- South Korea
- Tajikistan
- Tanzania
- Tonga
- Trinidad/Tobago
- Turkmenistan
- Tuvalu
- Ukraine
- United Kingdom and Dependencies
- USSR and successor states
- Uzbekistan
- Zambia

If the detainee or arrestee is a national from any other foreign country he must be informed without delay of the right to have his government notified.

### 12.13.2 OFFICER’S RESPONSIBILITY

Any officer detaining or arresting a foreign national should determine the person’s native country. If notification is mandatory the officer should contact the Criminal Intelligence Squad as soon as possible and provide pertinent information so that a Criminal Intelligence detective can make the notification. If notification is not mandatory, the officer should inquire as to whether the person desires that notification be made. If the person desires notification be made, the same procedure as outlined above applies. If the person does not desire notification be made, the officer should notify the Criminal Intelligence Squad by either telephone or memo, and advise them of pertinent information.
12.13.3 CRIMINAL INTELLIGENCE SQUAD RESPONSIBILITIES

The Criminal Intelligence Squad is charged with maintaining a current list of telephone numbers for all foreign consulates and embassies of countries affected by this directive and will make any required or requested notifications. The Criminal Intelligence Squad will maintain a written record of all notifications for a period of 12 months. If non-mandatory notification is not desired, that fact should be recorded and no notice should be given.
12.14.1 GENERAL POLICY

It is the policy of the Greensboro Police Department that any reverse undercover drug operation must have the prior approval of the Commanding Officer of the Vice/Narcotics Division and the prosecuting attorney’s office who will exercise jurisdiction over the respective case. The purpose of this Directive is to establish guidelines for the maintenance, control, and use of narcotics in reverse narcotics operations.

12.14.2 STATUTORY GUIDELINES

In reverse undercover drug operations and in accordance with the guidelines below, Greensboro Police Officers lawfully engaged in the enforcement of the North Carolina Controlled Substances Act, North Carolina General Statute 90-86, and the Federal Controlled Substances Act may offer to sell and subsequently produce a controlled substance with the intent to arrest the would-be purchaser/violator(s) once the purchase money has been produced or a conspiracy to violate the controlled substances act has been established. It is important to note that neither North Carolina law, nor Greensboro Police Department policy allows the furnishing of samples to would-be purchasers. And, this policy forbids, not withstanding unusual circumstances, the sampling of narcotics in this manner by potential perpetrators during Greensboro Police investigations.

12.14.3 GENERAL GUIDELINES

Because of the potentially sensitive nature of reverse narcotics operations, the following guidelines should be strictly followed.

Reverse transactions are not to be considered unless the violators and the situation are of sufficient significance to merit the use of this special procedure. This is not envisioned as an alternative routinely available in routine drug investigations.

An officer requesting authorization for a reverse operation shall submit a written operational plan and justification to the Commanding Officer of the Vice/Narcotics Division, who will evaluate the merit of the proposal and make a determination if the operation should be presented to the prosecutor’s office for approval.

The plan should be detailed to include:

- Description of violator(s), criminal history, if armed, and information to support drug dealing, etc.
- Date and location of proposed transaction to include complete description of location.
- At minimum, the operational plan submitted by the investigating officer should include the following: law enforcement personnel involved in the investigation and their assignment, law enforcement clothing to be worn, vehicles to be utilized, take-down signal/distress signal, etc.
- Amount and type of drugs to be used.
After consulting with the officer in charge of the investigation, the Commanding Officer of the Vice/Narcotics Division will contact the appropriate District Attorney and/or United States Attorney. A determination will be made with the respective prosecutor whether sufficient grounds exist to pursue prosecution through this investigative technique.

Local and Federal law enforcement agencies with jurisdiction will be notified of the proposed reverse investigation unless a determination is made by the Commanding Officer of the Vice/Narcotics Division of extenuating circumstances warranting they not be notified.

Since a reverse drug operation normally requires having a large quantity of controlled substance to complete the transaction, the officer in charge of the investigation will ensure all necessary precautions are taken to prevent any “rip-off”. A Vice/Narcotics Division supervisor will be present during the operation.

12.14.4 CONTROLLED SUBSTANCES TO BE USED

It is the policy of the Greensboro Police Department to maintain an inventory of the following varieties of narcotics or controlled substances in which to conduct reverse narcotics transactions:

- Heroin
- Cocaine
- Crack Cocaine
- Ecstasy
- Marijuana

All such narcotics will be obtained with a court order signed by a Superior Court Judge.

12.14.5 STORAGE AND CONTROL

The Supervisor of the Evidence Section of the Greensboro Police Department will be responsible for obtaining the proper Registration Certificates, maintaining all records, storage of the controlled substances, and the checking out/checking in of all controlled substances. The Evidence Section will maintain all records for three years in accordance with the Records Retention Act of North Carolina.

The Evidence Control Supervisor shall annually apply for the proper Registration Certificates in order for the Department to comply with both Federal and State regulations to possess the controlled substances.

All controlled substances will be stored in the Evidence Section. They will be stored in a locked, fire- and burglary-resistant safe inside the narcotics room. The keys to the safe will be stored in the Evidence Section’s Key Cabinet, which remains locked at all times.

The following personnel are authorized to remove controlled substances from the Evidence Section. However, the Commanding Officer or his designee will be present with at least one additional member of the Vice/Narcotics Division as listed below:
Each container used to package the controlled substances will be weighed before and after placing the controlled substance in the container. The total weight will be recorded. The Commanding Officer of the Vice/Narcotics Division, or his designee, and the Supervisor of the Evidence Section will verify the official weight. The packaging, labeling, weighing, and sealing procedures will be documented and retained by the Evidence Control Officer along with the following:

1. Date
2. Type of controlled substance
3. Weight of controlled substance inside
4. All witnesses present
5. Total weight of package

The Evidence Supervisor will maintain a log and will record the following information each time any controlled substance is checked out for the purpose of reverse narcotics investigations:

1. Type of controlled substance
2. Item number
3. Weight when checked out and returned
4. Date and time checked out and date and time returned
5. Signature of Evidence personnel checking out and receiving controlled substance
6. Signature of the person receiving and returning the controlled substance
7. The weights will be verified by the person checking out or returning the controlled substance

The Vice/Narcotics Division Supervisor and the lead detective will be responsible for the proper use of the controlled substance. Both officers will be required to sign for the controlled substance and shall be accountable for its security. In the event any controlled substance is lost or damaged while in the possession of the assigned detective, he will immediately notify his supervisor of the incident and its circumstances. A supervisor not involved in the case will be responsible for conducting an administrative investigation of the incident in accordance with Departmental procedures. The results of this investigation will be forwarded through channels to the Chief of Police.

When returning the controlled substance to the Evidence Section after normal working hours becomes necessary, the controlled substance will be locked in an evidence locker at the Police Department. No controlled substance will be secured within the Vice Division office overnight. The following workday, Evidence Section personnel will remove, weigh, and record the weight immediately.

Should a discrepancy be noted by Evidence Section personnel in the weight of the controlled substance, they should first check the scales to make sure they are balanced and working properly. After making this determination, Evidence personnel should then determine if the controlled substance package has been opened or damaged.
The supervisor of the person checking out and/or checking in any controlled substance that has tape missing, has been opened, or damaged will be notified immediately by Evidence personnel. If any significant discrepancy is noted in the weight of the controlled substance, this will be reported in writing by Evidence personnel through channels to the Chief of Police.

The Forensic Services Division Director, or his designee, will ensure at least one announced monthly inspection is conducted of all controlled substances retained for the aforementioned purposes.

Departmental Directive 17.1.11 requires semi-annual unannounced inspections of the Property/Evidence Section. The Department is also subject to unannounced inspections of the controlled substances utilized for reverse narcotics transactions from the United States Department of Justice Drug Enforcement Administration Registration Certificate Section and the North Carolina Department of Human Resources Controlled Substance Registration Section.

When the controlled substances become inadequate for use, the normal guidelines for destruction of controlled substances will be followed.

To accommodate certain transactions, it may become necessary to repackage the controlled substance. In these situations, the following guidelines will be conducted in the presence of Evidence Section personnel and the lead detective.

1. The original package will be weighed prior to opening.
2. The controlled substance will be weighed prior to repackaging.
3. The controlled substance will be weighed after repackaging.
4. The electronic Property/Evidence voucher will be signed by the Evidence Section personnel and the lead detective after the repackaging has been completed.

**12.14.6 OUTSIDE REQUEST**

Any requests from other police agencies to utilize any controlled substance for reverse narcotics operations will be directed to the Commanding Officer of the Vice/Narcotics Division. He will determine the feasibility of the requests and coordinate efforts between agencies. If approved, Greensboro Police personnel will maintain control of the narcotics and all aforementioned procedures will apply.
12.15.1 GENERAL POLICY

The purpose of this directive is to establish a signal to be used by plain-clothes officers, either on or off-duty, who are engaged in police activity and that come to the attention of other officers who may not recognize them as members of the Greensboro Police Department. The purpose of the signal is to assist in the identification of an officer and to increase overall officer safety.

A uniform and a badge are the clearest means of identifying a police officer, both to the public and to one another. Absent the uniform and the badge, officers confronted by situations similar to that described above, should make reasonable efforts to quickly identify themselves to uniformed officers.

12.15.2 CONFIDENTIALITY

A non-verbal signal will only be of value if it is not known to those outside of law enforcement. Any signal or signals established should be considered confidential information and not shared outside of the Department. If it is determined that a signal has been compromised, it should be reported to the Office of the Chief of Police. The Chief of Police or his designee will determine if the signal should be rescinded or replaced and will issue a special order as needed.

12.15.3 USE OF NON-VERBAL SIGNAL

The use of a non-verbal signal is designed for situations involving non-uniform personnel engaged in a law enforcement activity and not for casual recognition use.

12.15.4 RECOGNITION OF NON-VERBAL SIGNALS

The recognition of a non-verbal signal by another police officer should serve as notice that there may be a police officer engaged in an enforcement situation. Officers must not accept a signal as being valid or definitive evidence that the person is a law enforcement officer, but simply to heighten the awareness that an individual displaying the signal may be a police officer. Officers must verify the identity of any individual displaying a non-verbal recognition signal before letting their guard down or assisting them as another officer.

12.15.5 USE OF NON-VERBAL SIGNALS BY UNDERCOVER OFFICERS

When on-duty officers are working in an undercover capacity and do not wish to speak to an officer either socially or any manner that would identify them as a police officer, the use of the non-verbal signal is appropriate. Uniformed officers should not make initial contact with non-uniformed officers, even if the appropriate signal is not displayed.

12.15.6 NON-VERBAL SIGNAL

The non-verbal signal for non-uniformed officer identification will be described in a Special Order from the Chief of Police and will remain in effect until it is rescinded or replaced by a Special Order.
12.16.1 GENERAL POLICY

This Directive is intended to provide guidance for officers conducting undercover operations involving sex crimes. Investigations of this nature can be extremely difficult to conduct and are often closely scrutinized by the media, the public and the courts. Therefore, to protect the integrity of the officer and the agency, and to ensure successful prosecution of these cases, it is essential that these guidelines are followed and that officers conduct themselves in a professional manner while conducting such operations.

Any unit of the Department intending to conduct an operation involving undercover investigation of sex crimes will contact Vice/Narcotics Division Commanding Officer during the planning phase of the operation. The Vice/Narcotics Division Commanding Officer will approve or deny the operation, and provide any resources needed by the unit conducting the operation.

This Directive does not apply to those on-line sex crimes investigated by members of the Criminal Investigations Division.

12.16.2 DEPARTMENTAL GUIDELINES

It is the policy of the Greensboro Police Department that no officer(s) will conduct an undercover sex crime operation without:

- Prior supervisory authorization; and
- Having received proper training in the undercover investigation of sex crimes. Training will include, but is not limited to, the aspects of entrapment and other legal and operational elements. This training will be provided by members of the Vice/Narcotics Division; and
- Having a cover team whose primary responsibilities are to provide safety for the undercover officer(s) and to corroborate testimony concerning the operation.

Sex crime investigations will be documented in the following manner:

- Investigations that result in criminal charges will be documented in an Incident/Investigation Report.
- Reports will include all pertinent information including whether a suspect touched the investigating officer and what area of the body was touched.

It is the policy of the Greensboro Police Department that no officer(s) conducting undercover operations will intentionally touch the genital area of a suspect.
12.17.1 STATUTORY AUTHORITY
Greensboro City Ordinance 18-8, Graffiti, defines what constitutes graffiti and prohibits any person from placing graffiti on any public or private building, street, sidewalk, structure, or any other real or personal property, unless authorized or permitted by the property owner or possessor. It sets forth the penalties for first, second, and subsequent violations. The ordinance also addresses the property owner's responsibility for the removal of graffiti and further sets forth penalties for failure to do so.

12.17.2 PRELIMINARY INVESTIGATION PROCEDURES
It shall be the policy of the Greensboro Police Department that any officer who observes graffiti, as defined in City Ordinance 18-8, or any officer responding to any vandalism call involving graffiti will ensure:

- A case report, memorandum or barometer report is prepared, if required.
- A Graffiti Incident Report (PS-POL-252-1636) is prepared.
- The owner or person in control of the property is notified as to the presence of the graffiti and that removal of the graffiti by the property owner or possessor is required by City Ordinance 18-8 (c).
- Photographs of the graffiti are made indicating the date the photographs were taken.
- Original photographs and a copy of the Graffiti Incident Report are forwarded to the Criminal Intelligence Section for further investigation.

12.17.3 DUTIES OF THE CRIMINAL INTELLIGENCE SECTION
After five (5) working days of the reported incident, an investigator from the Criminal Intelligence Section will return to the site of the graffiti to examine the premises to confirm if removal has occurred. If the graffiti remains, the Criminal Intelligence Section will forward a copy of the graffiti report to the Local Ordinance Division for enforcement action.
12.18.1 AMBER ALERT INFORMATION

The North Carolina Center for Missing Persons (NCCMP) is responsible for the administration and implementation of the AMBER Alert System for the State of North Carolina. Only the NCCMP can issue an AMBER Alert. The Division of Emergency Management, through its communications branch in the State Emergency Operations Center, will activate the statewide Emergency Alert System (EAS) upon verification of an official AMBER ALERT message from the NCCMP. Initial broadcast and the rebroadcast will be accomplished at the request of the NCCMP.

12.18.2 AMBER ALERT CRITERIA

The NCCMP has established the following criteria that must be met prior to activating the AMBER Alert System:

- The missing child is 17 years of age or younger
- The child is believed to have been abducted by someone other than a parent
- The child is not believed to be a runaway or voluntarily missing.
- The abduction has been reported to and investigated by a Law Enforcement Agency.

NOTE: If the abduction of the child is known, or suspected to have been committed by a parent of the child, the NCCMP may disseminate the information thru the AMBER Alert system if the child is in danger.

The NCCMP will make the final decision for activation of the AMBER Alert System based on the established criteria or other consideration.

Any case which does not meet the criteria for activation of the AMBER Alert System will be handled appropriately.

12.18.3 PATROL OFFICER RESPONSIBILITIES

The responding patrol officer’s initial responsibilities include:

- Contacting Guilford Metro 911 and providing the necessary information for an immediate alert for a missing person. An initial alert will not be delayed while waiting for the AMBER Alert activation approval.

- Contacting the Records Management Division and submitting the necessary information for the missing person to be entered into NCIC.

- Completing all necessary forms, including obtaining a signature from the reporting party for the AMBER Alert Release of Information Form.
After receiving approval from the Watch Commander for an AMBER Alert request to the NCCMP, the responding officer's responsibilities include:

- Providing the Records Management Division with the properly completed North Carolina AMBER Alert Form (Attachment 1) and North Carolina AMBER Alert Release of Information Form (Attachment 2), for transmission to the NCCMP. Photographic images of the victim and suspect may be included with these forms.

- Include a 24-hour attended phone number of the Watch Operations Center (336-373-2287) in the required forms and media releases.

- Continue the investigation, including the timely submission of the Incident/Investigative Report for review.

12.18.4 PATROL SUPERVISOR RESPONSIBILITIES

The affected Patrol Supervisor is responsible for:

- Ensuring that any and all paperwork/forms necessary for an AMBER Alert request are made available to the initial responding officer without delay.

- Reviewing and approving the Incident/Investigation Report without delay.

- Coordinating dissemination of media information to the Watch Operations Center.

- Posting any/all pertinent information about the case on the 24 Hour Summary on GPDNET.

- Notifying the Family Victims Unit (FVU) supervisor or on-call CID supervisor as soon as practical.

12.18.5 WATCH OPERATIONS CENTER RESPONSIBILITIES

Upon notification of a pending AMBER Alert, the Watch Operations Specialist will:

- Assist all units (Watch Commander, Supervisor, Initial Investigating Officer, Records personnel) in coordinating information and accurate dissemination of information to all affected units/divisions.

Upon activation of an AMBER Alert, the Watch Operations Specialist will:

- Issue an immediate press release on behalf of the Greensboro Police Department.

- Notify the Public Information Officer.
• Relay any information received to the investigating officer, FVU supervisor or on-call CID supervisor.

• Notify:
  o A Child is Missing through www.achildismissing.org
  o The National Center for Missing and Exploited Children; 1-800-843-5678

Upon notification of an AMBER Alert cancellation, the Watch Operations Specialist will:

• Notify the FVU supervisor, or on-call CID supervisor when applicable.

• Notify Guilford Metro 911 and cancel any active BOLO.

• Notify the Public Information Officer.

• Issue an immediate press release on behalf of the Greensboro Police Department to all affected media outlets.

12.18.6 FAMILY VICTIMS UNIT DUTIES

The Family Victims Unit of the Criminal Investigation Division is responsible for:

• The assigned detective will respond and coordinate follow-up activities regarding any incoming information as needed.

• The assigned detective will ensure that the above requirements and responsibilities have been met.

• The FVU supervisor, or on-call CID supervisor, will have the responsibility of coordinating any logistical issues that may arise upon activation of the AMBER Alert System.

12.18.7 RECORDS MANAGEMENT DIVISION RESPONSIBILITIES

The Records Management Division’s responsibilities include:

• Ensuring all necessary information required has been submitted by the initial patrol officer.

• Submitting the required forms to NCCMP without unnecessary delay.

• Notifying the initial officer and/or immediate supervisor when NCCMP has granted the alert request and providing them with the approval/authorization code.

• Notifying Guilford Metro 911 and the Watch Operations Center that an AMBER Alert has been issued and providing them with the necessary information to broadcast local alerts/press releases.
• If the missing person is located by another jurisdiction, and notification is rendered via DCI, Records Management personnel will forward the location and contact information of the locating agency to the Watch Operations Officer on duty.

12.18.8 ADDITIONAL CONSIDERATIONS

An extraordinary amount of calls to the Watch Operations Center should be anticipated with the activation of the AMBER Alert System. Additional manpower may be requested and/or required. The additional personnel's primary responsibility would be to field incoming calls and information to alleviate the impact on Watch Operations Center resources. The decision to enlist the assistance of additional assistance will be at the discretion of the on-duty Watch Commander.

12.18.9 NORTH CAROLINA CENTER FOR MISSING PERSONS

The NCCMP will communicate with the investigating officer and validate the AMBER Alert request. Upon approval and activation of the AMBER Alert, they will notify the Department of Transportation to activate the Dynamic Message Signs (DMS) and notify contiguous state partners.

Upon cancellation of an AMBER Alert, The NCCMP will ensure that the Department of Transportation deactivates the Dynamic Message Signs (DMS) and notify the various media outlets to discontinue the AMBER Alert.
NORTH CAROLINA AMBER ALERT FORM (Page 1)

(Please complete this form and fax both pages to the NC Center for Missing Persons at F Number 919 715-1682)

Reporting Law Enforcement Agency

Investigating Detective-supervisor

Telephone Number Facsimile Number

Pager Number Cellular Number

Date of Notification Time of Notification

Date of Abduction Time of Abduction

Location of Abduction

Location Last Seen (If different than location of abduction)

Direction of Travel

Destination Probable Possible Unknown

Vehicle Description (Make, Model, Year, Color, License Plate Number and State of Issue) (Indicate how reliable this information is)

How many children were abducted? [For more than one child use additional page(s)]

Name (Last) (First) (Middle) (Nickname)

Gender DOB Age Race Skin Complexion

Height Weight Hair Color Hair Length Hair Style Eyes

Other Distinguishing Physical Characteristics

When Last Seen Child Was Wearing:

Shirt (Type, Color, Sleeve Length, Pullover, Buttoned, etc.)
AMBER ALERT FORM (Page 2)

Pants or Skirt

Shoes/socks

Outerwear

In possession of (Pet, Toy, etc.)

Other

How Many Abductors were there? [If more than one, use additional page(s)]

Name (Last) (First) (Middle) (AKA)

Gender DOB Age Race Skin Complexion

Height Weight Hair Color Hair Style Hair Length Eyes

Other Distinguishing Physical Characteristics

When Last Seen Abductor Was Wearing:

Shirt

Pants/Skirt

Shoes/socks

Outerwear

Additional Identifiers

Details of Abduction


08-25-03
NORTH CAROLINA AMBER ALERT

RELEASE OF INFORMATION FORM

The undersigned hereby authorizes full disclosure of all records concerning my child, ________________, to the Center for Missing Persons (hereinafter referred to as the Center) and its agents and the law enforcement agencies investigating this case and their agents. I also agree that such information may be reviewed and stored provided it is done so in a confidential manner and I do so regardless of any agreement I may have made to the contrary with any other individual or entity to whom my child’s information is released or presented. I also agree to release from liability any person or entity who releases such information pursuant to this investigation. For the purpose of this release, information shall include but is not limited to all documentation and photographic images as well as the spoken word.

A photocopy or electronically transmitted facsimile of the release form will be valid as an original thereof, even though it does not bear an original representation of my signature.

I hereby agree to these provisions and willingly sign my name below.

Print or Type Name ____________________________

(________________________  ____________  ____________

(________________________  ____________  ____________

Current Address (House Number and Street) (Apt. or Lot Number) (City, State, Zip Code)

Signature ____________________________

I hereby agree the information I have provided to the Center or its agents or designees to be truthful, factual, and correct. I also agree to and understand the necessity for and give authority to the Center, its agents, or designees to release this information to the North Carolina Association of Broadcasters and/or its associates, to other commercial partners, and to essential State agencies and subsidiaries for the purpose of alerting the public about the abduction of my child.

As parent/legal custodian, I also understand that in order for the Center to activate the North Carolina AMBER Alert, the following criteria must be met:

1. The child is 17 years of age or younger;
2. The child is believed:
   a. To have been abducted, or
   b. To be in danger of injury or death;
3. The abduction is not known or suspected to be by a parent of the child, unless the child’s life is suspected to be in danger;
4. The child is not believed to be a runaway or voluntarily missing; and
5. The abduction has been reported to and investigated by a law enforcement agency.

I am also aware I may be charged criminally for committing the crime of knowingly providing false information to law enforcement authorities. I have read and fully understand the contents of the agreement.

Print or Type Name ____________________________

Signature ____________________________

04-23-03
LA ALERTA AMBER DE NORTH CAROLINA
LA FORMA LIBERACION DE INFORMACION

El abajofirmante por la presente autoriza la revelacion repleta de todo registra concerniente mi niño, al Centro para Personas Desaparecidas (se refirió más adelante a como el Centro) y sus agentes y las agencias del orden publico que investigan este caso y a sus agentes. Concurso también esta tal información se puede revisar y puede ser almacenada proporcionó lo es hecho así en una manera confidencial y yo hago así a pesar de cualquier acuerdo que puedo haber hecho al contrario con cualquier otro individuo o la entidad a quien la información de mi niño se libera o es presentada. Concurso también liberar de la responsabilidad cualquier persona o la entidad que libera tal información según esta investigación. Para el propósito de esta liberación, la información incluirá pero no es limitada a toda documentacion e imágenes fotográficas así como también la palabra hablada.

Una fotocopia o facsímile electrónicamente transmitido de esta forma de la liberación serán válidos como una original del mismo, aunque no soporta una representación original de mi firma.

Yo por la presente concuerdo a estas provisiones y de buena gana firmo mi nombre abajo.

Imprima o Esciba Nombre

________________________
(upallido) (primero) (centro)

Dirección actual
(el Número y la Calle)(Propenso o el Número de Terreno) (la Ciudad, el Estado, Código de Cremallera)

Firma

........................................................................................................

Yo por la presente les concuerdo la información que he proporcionado al Centro o sus agentes o designeees para ser veraz, basado en hechos, y correcto. Concurso también a y entiendo la necesidad para y doy la autoridad al Centro, sus agentes, o designeees para liberar esta información a la Asociación de Locutores de North Carolina y/o sus socios, a otros socios comerciales, y a agencias esenciales de Estado y sucursales para el propósito de poner sobre aviso el público acerca del secuestro de mi niño.

Como padre/custodio legal, yo entiendo también que en orden para el Centro para activar la Alarma AMBER de North Carolina, los criterios siguientes se deben reunir:

1. El niño es 17 años de la edad o menor;
2. El niño es cree:
   a. Que haber sido secuestrado, o
   b. Que estar en peligro de la herida o la muerte;
3. El secuestro no se sabe ni es sospechado que estar por un padre del niño, a menos que la vida del niño se sospeche que estar en peligro;
4. El niño no es creído para ser un fugitivo ni voluntariamente perdido; y
5. El secuestro ha sido informado y investigado por una agencia de la policía.

Estoy también enterado que puedo ser cargado criminalmente para cometer el crimen de astutamente proporciona información falsa a autoridades de orden publico. He leído y he entendido completamente el contenido de acuerdo.

Imprima o Esciba Nombre

________________________

Firma

........................................................................................................

04-23-03
INFORMATION FOR BROADCAST ANNOUNCEMENT

THIS IS A NORTH CAROLINA AMBER ALERT FOR A CHILD ABDUCTION

The ______________ is searching for ____________________.

(Law enforcement agency) (Victim’s name)

____________ is a ______ year-old ______, ______ approximately ______ feet,

(Victim’s name) (Age) (Race) (Sex)

____ inches tall, weighing ______ pounds. She/He has _________ hair, and

(Description of clothes)

____ eyes. ______________________ was last seen wearing ____________________

(Victim’s name)

The abductor ________________, is described as (Race, Gender, Height,

(Suspect’s name) Weight, hair color, eye color, clothing description, and unique physical characteristics)


They were last seen traveling ___________ on ___________

(Direction) (Road)

in a ____________________________

(Make, Model, color, License plate number, State, Other distinguishing features)

If you have any information regarding this abduction, call ___________

(Law Enforcement Agency)

immediately at _________________ or call 911 or “HP.

THIS IS AN AMBER ALERT

END OF MESSAGE
12.19.1 PURPOSE

Clandestine laboratories are illicit operations consisting of chemicals and equipment necessary to manufacture controlled substances. Methamphetamine labs are the most common type of clandestine laboratories found in our area. Most methamphetamine or “Meth labs” are small and only capable of producing several ounces of Meth at a time. These labs can commonly be found in residences, motel rooms, outbuildings, storage units, and in trunks of cars.

Methamphetamine labs may possess some general characteristics:

- strong chemical smell such as fingernail polish remover or cat urine;
- large amount of common household or hardware store products such as cold medicines, antifreeze, drain cleaner, Coleman fuel, coffee filters, lithium batteries, duct tape, clear glass beakers and containers;
- lab workers will often be seen awake at odd hours of the day and night and will leave the lab to smoke.

Meth labs release toxic chemicals into the air as well as produce five to six pounds of toxic waste for every pound of Meth made. The cleanup of these labs is both dangerous and extremely expensive.

Meth labs are an extreme safety hazard. Many labs are found due to explosion and fire caused by the manufacturing process. In these environments, the inadvertent turning on of a light switch, opening a closed container, or turning off a source of heat could cause an explosion. Chemicals used in the manufacturing process can also have an adverse affect on an officer’s long-term health.

12.19.2 PROCEDURES

When an officer realizes he is in a clandestine laboratory, he should leave the area immediately and attempt to secure the scene. The officer will detain all subjects found inside the laboratory and take them to a safe and ventilated location, if possible. Latex gloves should be utilized by officers when handling detainees as these chemicals tend to permeate clothing. Officers will not turn on or off any device or open or close any container. Doors and windows will remain either open or closed as initially found by the officer.

- The officer will establish a safe-perimeter from the possible lab site based upon existing circumstances and conditions.

- The officer will contact his supervisor, Guilford Metro 911 and request EMS and members of the Fire Department’s Hazmat Team for immediate response.

- The Fire Department’s Hazmat Team will decontaminate all persons who entered the lab. Anyone experiencing ill effects from exposure to the lab will be examined by EMS personnel.

- The supervisor will contact the Watch Commanders as soon as possible. The Watch Commander will contact the Vice/Narcotics Division Commanding Officer, or, in his absence, the Vice/Narcotics Division Executive Officer.
• Personnel from the Vice/Narcotics Division will respond to the scene.

• Once Vice/Narcotics personnel have determined a DEA and/or SBI clandestine lab team is needed, they will initiate contact with the appropriate DEA and/or SBI representatives.

• Due to the extreme safety hazards present, at no time will any officer knowingly enter or allow an unqualified person to enter a clandestine laboratory area.

• At no time will any officer transport or turn in evidence from a suspected clandestine laboratory. All evidence processing and transport will be handled by members of the clandestine lab team.
12.20.1 SILVER ALERT INFORMATION

North Carolina’s Silver Alert Program was created and developed to quickly notify the public about missing endangered persons who suffer from dementia or other cognitive impairment. This program is directed by the North Carolina Center for Missing Persons (NCCMP) and is a division of the North Carolina Department of Crime Control & Public Safety. The Silver Alert program is based upon the North Carolina Cognitive Impairment Assistance Law that was enacted in August 2007 and builds upon the success of the state’s AMBER Alert system.

The North Carolina Center for Missing Persons is responsible for the administration and implementation of the Silver Alert System for the State of North Carolina. The NCCMP is the only agency that can activate a Silver Alert and will do so ONLY at the request of an investigating law enforcement agency. It is then the responsibility of the Center to determine whether there is sufficient identifying data to justify activating the Silver Alert System.

12.20.2 SILVER ALERT CRITERIA

To activate a Silver Alert, ALL of the following statutory criteria must be met:

- The missing person is believed to be suffering from dementia or other cognitive impairment - regardless of their age.
- The person is believed to be missing – regardless of circumstance.
- A legal custodian of the missing person has submitted a missing person’s report to the local law enforcement agency where the person went missing, or is believed to have gone missing.
- Law enforcement reports the incident to the N.C. Center for Missing Persons.

If the above criteria are met; the initial investigating officer will contact their supervisor and verify the need to activate the Silver Alert System. If activation is approved, the supervisor will contact the Watch Commander and request the activation of the Silver Alert System through the North Carolina Center for Missing Persons.

The North Carolina Center for Missing Persons will make the final decision for activation of the Silver Alert System based upon the established criteria or other consideration.

Any missing persons case which does not meet the criteria for activation of the Silver Alert System will be handled appropriately.

12.20.3 PATROL OFFICER RESPONSIBILITIES

The responding patrol officer’s initial responsibilities include:

- Contacting Guilford Metro 911 and provide necessary information for an immediate statewide alert for a Missing Endangered Person. An initial alert will not be delayed while waiting for the Silver Alert activation approval.
• Contacting the Records Management Section and submitting the necessary information for the missing person to be entered into NCIC.

• Collecting the necessary information and signature from the reporting party for a Silver Alert request to be made.

After receiving approval from the Watch Commander for a Silver Alert request, the responding officer’s responsibilities include:

• Contacting the NCCMP at 1-800-522-5437

• Providing Records Management Section with the properly completed:
  1. NCCMP Silver Alert Information Form (Attachment 1)
  2. NCCMP Silver Alert Release of Information Form (Attachment 2)

Please note that the NCCMP Release of Information Form MUST be signed by a parent, spouse, guardian, legal custodian or any person that has been charged with the responsibility for the supervision of the missing individual.

• Include a 24-hour attended phone number of the Watch Operations Center (336-373-2287) in the required forms.

• Continue the investigation, including the timely submission of the Incident/Investigative Report for review.

12.20.4 PATROL SUPERVISOR RESPONSIBILITIES

The affected Patrol Supervisor is responsible for:

• Ensuring that any and all paperwork/forms necessary for a Silver Alert request are made available to the initial responding officer without delay.

• Ensuring that NO health information other than the missing person is believed to be “suffering from dementia or other cognitive impairments” is released.

• Reviewing and approving the Incident/Investigation Report without delay.

• Coordinating dissemination of media information to the Watch Operations Center.

• Posting any/all pertinent information about the case on the 24 hour summary.

• Notifying the on-call CID supervisor. The on-call CID supervisor will notify the on call Crimes Against Persons Squad detective and the Crimes Against Persons Squad supervisor with the Silver Alert information.
12.20.5 WATCH OPERATIONS CENTER RESPONSIBILITIES

Upon notification of a pending Silver Alert, the Watch Operations Specialist will:

- Assist all units (Watch Commander, Supervisor, Initial Investigating Officer, Records personnel) in coordinating information and accurate dissemination of information to all affected units/divisions.

Upon activation of a Silver Alert, the Watch Operations Specialist will:

- Issue an immediate press release on behalf of the Greensboro Police Department.
- Notify the Public Information Officer.
- Notify the Watch Operations Supervisor.
- Relay any information received to the investigating officer.
- Notify the Public Information Officer of any and all pertinent changes in the investigation.
- Activate telephone calls to the immediate area where the person is believed to have gone missing using the Department’s geographical notification system to notify persons in the relevant area. Activation of this geographical notification system requires the approval of the Watch Commander, and is appropriate in those cases involving missing persons who are reasonably believed to be travelling on foot in a specific area. Other potential resources for assistance are:
  - A Child is Missing Alert through www.achildismissing.org
  - An alert through the National Center for Missing and Exploited Children; 1-800-843-5678

Upon notification of a Silver Alert cancellation, the Watch Operations Specialist will:

- Notify the on-call Crimes Against Persons Squad detective and the Crimes Against Persons Squad Supervisor.
- Notify Guilford Metro 911 and cancel any active BOLO.
- Notify the Public Information Officer.
- Notify the Watch Operations Supervisor.
- Issue an immediate press release on behalf of the Greensboro Police Department to all affected media outlets.

12.20.6 CRIMES AGAINST PERSONS SQUAD DUTIES

The Crimes Against Persons Squad of the Criminal Investigation Division is responsible for:

- The assigned detective will respond and coordinate follow-up activities regarding any incoming information as needed.
• The assigned detective will ensure that the above requirements and responsibilities have been met.

• The Crimes Against Persons Squad supervisor will have the responsibility of coordinating any logistical issues that may arise upon activation of the Silver Alert System.

• Completing and Faxing the NCCMP Silver Alert Deactivation Form (Attachment 3) when appropriate.

12.20.7 RECORDS MANAGEMENT SECTION RESPONSIBILITIES

The Records Management Section’s responsibilities include:

• Ensuring all necessary information required has been submitted by the initial patrol officer.

• Faxing the required forms to NCCMP without unnecessary delay at the appropriate number listed on the NCCMP Silver Alert Information Form.

• Notifying the initial officer and/or immediate supervisor when NCCMP has granted request and providing them with the approval/authorization code.

• Notifying Guilford Metro 911 that a Silver Alert has been issued and providing them with the necessary information to broadcast local alerts on all primary talk-groups for Police, Fire and other City personnel.

• If the missing person is located by another jurisdiction, and notification is rendered via DCI, Records Management personnel will forward the location and contact information of the locating agency to the Watch Operations Officer on duty.

12.20.8 ADDITIONAL CONSIDERATIONS

An extraordinary amount of calls to the Watch Operations Center should be anticipated with the activation of the Silver Alert System. Additional manpower may be requested and/or required. The additional personnel’s primary responsibility would be to field incoming calls and information to alleviate the impact on Watch Operations Center resources. The decision to enlist the assistance of additional assistance will be at the discretion of the on-duty Watch Commander.

12.20.9 NORTH CAROLINA CENTER FOR MISSING PERSONS

The North Carolina Center for Missing Persons will communicate with the investigating officer and validate the Silver Alert request. Upon approval and activation of the Silver Alert, they will notify the Department of Transportation to activate the Dynamic Message Signs (DMS) and notify contiguous state partners.

Upon cancellation of a Silver Alert, The North Carolina Center for Missing Persons will ensure that the Department of Transportation deactivates the Dynamic Message Signs (DMS) and notify the various media outlets to discontinue the Silver Alert.
Attachments:

NCCMP Silver Alert Information Form
NCCMP Silver Alert Release of Information Form
NCCMP Silver Alert Deactivation Form
NORTH CAROLINA SILVER ALERT INFORMATION FORM

(Please complete this form in its entirety and fax to the NC Center for Missing Persons at 919-715-1682. Fax forms after 5:00pm and weekends to 919-733-8134 for service. Always call 1-800-522-5437 if you have any questions.

Reporting Law Enforcement agency: ________________________________

Investigating Detective: ___________________ Supervisor: ________________

24hr Telephone Number: ____________________ Fax Number: _____________

Case Officer/Det. Cellular Number (NCCMP USE ONLY): __________________

NIC #:_______________ Picture available? yes____ no___ See MP entry____

Day and date of NCCMP Notification: ____________________ Time: ________

Day and date of LEA Notification: _______________________ Time: ________

Day and date of Incident: ______________________________ Time: ________

Name: _________________________________________________________

(Last)   (First)  (Middle)   (Nickname)

Gender: _____ DOB: _________ Age: _____ Race: _____ Height: _____

Weight: _____ Hair Color: _______ Hair Length: _______ Eyes: _______

Complete address of Location of Incident:

_______________________________________________________________

Location Last Seen : ____________________________________________

(If different from location of Incident)

Direction of Travel:

_______________________________________________________________

Possible Destination:

_______________________________________________________________
(Type, Color, Sleeve Length, Pullover, Buttoned, etc.)
Pants, shorts, dress, skirt, shoes/socks Outerwear:


In possession of: (pets, bags etc)________________________________________________________

Vehicle Description:
(Make, Model, Year, Color, License Plate Number and State of Issue)

Driver’s License#______________

******************************************************************************************
NCCMP required information

Criteria verification: check one dementia OR cognitive impairment
Criteria justification: explain the believed to be dementia or cognitive impairment.

□ DEMENTIA_____________________________________________________

□ COGNITIVE IMPAIRMENT________________________________________

( NCCMP use only): Does the Missing Person have on them or access to the following: □ Credit/debit card □ Cash □ weapon □ unknown

Check one: Missing from □ Group home □ Assisted Living □ Private home

Officer Signature:_________________________________________________

**Specific health information about the missing person, beyond the fact that the missing person is believed to be suffering from dementia or some other cognitive impairment, IS NOT TO BE MADE PUBLIC.

04/2015
The undersigned hereby authorizes full disclosure of all records regarding **MISSING PERSON**

______________________________

The undersigned hereby authorizes full disclosure of all records regarding **MISSING PERSON**

______________________________

to the Center for Missing Persons (hereinafter referred to as the Center) and its agents and the law enforcement agencies investigating this case and their agents. I also agree that such information may be reviewed and stored provided it is done so in a confidential manner and I do so regardless of any agreement I may have made to the contrary with any other individual or entity to whom the missing person's information is released or presented. I also agree to release from liability any person or entity who releases such information pursuant to this investigation. For the purpose of this release, information shall include but is not limited to all documentation and photographic images as well as the spoken word.

A photocopy or electronically transmitted facsimile of the release form will be valid as an original thereof, even though it does not bear an original representation of my signature.

I hereby agree the information I have provided to the Center or its agents or designees to be truthful, factual, and correct. I also agree to, and understand the necessity for and give authority to the Center, its agents, or designees to release information to the North Carolina Association of Broadcasters and/or its associates, to other commercial partners, and to essential State agencies and subsidiaries for alerting the public about the missing person.

As parent/legal custodian or person responsible for the supervision of the missing individual, I also understand that in order for the Center to activate the North Carolina Silver Alert, the following criteria must be met:

§ 143B-499.8. of the North Carolina General Statutes requires that, in order to activate a Silver Alert, ALL of the following conditions must be met:

The person is **believed** to be suffering from **dementia** or other **cognitive impairment**;

The person is **believed** to be missing regardless of circumstance;

The person's status as missing has been reported to a law enforcement agency having jurisdiction of the area in which the individual became or is believed to have become missing;
RELEASE OF INFORMATION FORM
NORTH CAROLINA CENTER FOR MISSING PERSONS SILVER ALERT

Submission of the missing person’s report is made by any parent, spouse, guardian, legal custodian, or person responsible for the supervision of the missing individual.

Law enforcement reports the incident to the North Carolina Center for Missing Persons.

Specific health information about the missing person, beyond the fact that the missing person is believed to be suffering from dementia or some other cognitive impairment, is not made public.

I am also aware I may face criminal and/or civil penalties for providing false information to law enforcement authorities.

I hereby agree to these provisions and willingly sign my name below. I am authorized to make this report under the legal authority as this missing individual’s:

CHECK ONE:

☐ Parent  ☑ Spouse  ☐ Child  ☐ Sibling
☐ Guardian**
☐ Legal Custodian**
☐ Person Responsible for the Supervision of the Missing Individual  **

Print name then; sign name:

_________________________________________________________________________/______________________________
(First) (Middle) (Last)

Current Address: __________________________________________________________
(Street Address) (Apt/Lot Number) (City, State, Zip Code)

**Explain how you are the Guardian, legal Custodian or responsible person:

________________________________________________________________________
NORTH CAROLINA SILVER ALERT
DEACTIVATION FORM

(Please complete this form and Contact the NC Center for Missing Persons for further instruction at 1(800) 522-5437. Fax completed forms to 919-715-1682, after 5:00pm and weekends 919-733-8134.)

*******************************************************************************

Reporting Law Enforcement agency:__________________________________________

Authorizing Officer Name:__________________________________________________

Individual’s name:________________________________________________________

Alert Activation Day and Date:________________________ Time:_________________

Alert Deactivation Request Day and Date: ___________________ Time___________

Was the individual recovered as a direct result of the Silver Alert? □ Yes □ NO
If yes explain:____________________________________________________________

Location, condition and disposition of individual found (i.e. located 50 miles from home, disoriented, sent to the hospital for observation)

________________________________________________________________________

Reporting Person Notified: □ YES □ NO _____________

Updated 07/20/2011
Animal control functions are normally the responsibility of the Guilford County Animal Control Department during their normal working hours. During the times Animal Control Officers are not on duty, urgent calls and emergency situations will be handled by the Greensboro Police Department. Urgent calls are those for which immediate action is necessary to ensure the safety and welfare of the public. Vicious animals and injured animals are included in this category, as are traffic hazard calls involving animals.

Any requests for call out of an off-duty Animal Control Officer will be approved by a Supervisor.

**12.21.1 VICIOUS ANIMALS**

Vicious animals may be described as any animal, which by its actions, would cause a reasonable person to believe the animal presents an imminent danger of bodily harm to persons, or other animals. Officers encountering an animal they determine to be acting in a vicious manner will utilize appropriate responses to end the threat posed by the animal.

Officers are authorized to utilize their departmentally issued Subject Control Equipment on a vicious animal in an appropriate manner if the Officer reasonably determines it is necessary to end an identified threat. An application of force against an animal is not classified as a “Use of Force” for purposes of Departmental Documentation, however, any deployment of force against an animal resulting in injury to the animal will be investigated by the Officer’s supervisor, and the appropriate Administrative Investigation will be completed. The nature of the force utilized will dictate the type of Administrative Investigation completed; i.e., “Damage to Personal Property” (for a domesticated animal), “Discharge of Firearm”, etc.

**12.21.2 INJURED ANIMALS**

Any officer, who encounters an injured animal which he reasonably believes to be domesticated, will make an attempt to contact the owner to take responsibility for the animal. If the owner cannot be contacted, the officer should request Guilford Metro 911 call out Guilford County Animal Control. If the officer contacts Animal Control, the officer will stay at the scene of the injured domesticated animal until an Animal Control Officer arrives.

In rare circumstances involving seriously injured domesticated animals, a supervisor may deviate from this policy and authorize euthanizing an injured domesticated animal; however all reasonable efforts to seek an alternative solution must have been exhausted. Any supervisor authorizing such action, will forward a memo to the Office of Chief of Police detailing the circumstances necessitating the destruction of an injured domesticated animal.

Any officer, who encounters an injured animal, which he reasonably believes to be wild and undomesticated, will handle the incident in the most humane way possible for the circumstances. The officer will take into consideration the apparent severity of the animal’s injuries, and the inherent problems associated with handling an injured wild animal.
Guilford Metro 911 maintains a listing of businesses and volunteers who assist injured wild animals, for those animals the officer reasonably believes would benefit from such assistance. The officer may elect to contact one of these resources; or provide this information to a complainant who is concerned about an injured wild animal, but the officer does not need to stand by for response by these personnel.

In some cases, the officer may determine the proper action for the circumstances is to euthanize the injured animal. If this course of action is approved by a supervisor, the officer will utilize his issued sidearm or Departmental shotgun and discharge the weapon into the side of the animal’s head so as to enter the brain and humanely as possible cease the animal’s life functions. Patrol rifles and rifled shotgun slugs will not be used to euthanize any injured animal. The use of a Departmentally issued firearm in this situation will comply with the current methods taught by the Training Division. The supervisor will complete the appropriate administrative investigation. The officer will advise Guilford Metro 911 of the location of the animal carcass to ensure pickup and sanitary disposal by appropriate city or state personnel.

Most calls for police service concerning injured wild animals involve whitetail deer. North Carolina Administrative Code 15A-10B.0106(d)(2) provides specific instructions to law enforcement officers for appropriate disposal of a whitetail deer carcass, when the deer has been killed as the direct result of a crash with a motor vehicle. The carcass must be disposed of in a landfill, or the investigating officer may release the carcass to the operator of the vehicle involved in the crash. If the carcass is released to the vehicle operator, the officer must issue a “permit” to the operator so they may legally possess the deer. The “permit” requirement may be satisfied by providing the operator with a traffic crash exchange slip bearing the officer’s name and incident number, even if the crash is non-reportable. The North Carolina Wildlife Resources Commission does not need to be contacted in incidents involving a deer/vehicle crash, euthanizing a deer, or disposal of a deer carcass as described herein.

12.21.3 ANIMAL BITE CALLS

Animal bite calls will be handled by Guilford County Animal Control Officers, unless the medical facility treating the victim determines the injuries are of a life-threatening nature. In cases involving life-threatening injuries, a Police Officer will be dispatched. In cases involving serious injuries, which are not life-threatening, Guilford County Animal Control Officers may be called out. However, if the animal bite is non-life threatening, or not of a serious nature, Animal Control Officers should be contacted the next working day by the victim.
12.21.4 OTHER INVESTIGATIONS INVOLVING ANIMALS

Under certain circumstances officers are called to investigate incidents involving animals which require extensive documentation for court purposes (i.e. animal fighting or abuse). In such circumstances, officers will complete the appropriate Incident/Investigative report and collect evidence as necessary and lawful. Should the officer make a determination to pursue charges, they are encouraged to contact the appropriate agency investigative support units, and/or Guilford County Animal Control to respond for additional assistance.

Officers are further advised that incidents involving “animal fighting” often also contain other criminal violations (i.e. gambling) that may require assistance from agency investigative support units to successfully prepare for prosecution. In such cases, the officer’s supervisors should ensure that the Watch Commander is notified to make a determination as to the need to contact such units to respond for assistance.

Calls for service involving excessive noise problems caused by domestic animals will be handled in a manner consistent with applicable ordinances and statutes regulating excessive noise in general.
12.22.1 GENERAL POLICY

Departmental employees serve a community which is diverse in many ways, including service to individuals with varying degrees of ability as it relates to speaking and understanding the English language. It is the policy of the Greensboro Police Department to take every reasonable step to ensure timely and accurate communications and access to departmental services to all individuals regardless of the individual’s ability to speak, read, write, or understand the English language. Departmental members will arrange for language assistance services to be provided at no cost to any individual in need of such services as a direct result of the individual’s contact with the Police Department as a victim, witness, arrestee, suspect, or complainant.

12.22.2 DEFINITIONS

Primary Language: The language in which an individual is most effectively able to communicate.

Limited English Proficient (LEP) Person: An individual whose primary language is not English, and has limited ability to read, write, speak or understand English.

Interpretation: The act of listening to a communication in one language (source language) and converting the information to another language (target language) while retaining the same meaning.

Translation: The act of converting written text from one language (source language) into an equivalent written text of another language (target language).

Bilingual: A person able to use two languages proficiently.

Qualified Bilingual Employee: A Departmental employee who has been tested by the department’s contracted language assessment agency and found to be proficient in a language other than English.

Vital Document: Any document that is used for an official law enforcement purpose by the Greensboro Police Department.

Qualified Citizen Interpreter: an individual who has been certified by the City, courts or other designated qualifying agency.

Language Access Liaison: Commanding Officer of the Resource Management Division who is responsible for departmental compliance with the LEP directive and Language Access Plan.
12.22.3 PROCEDURES

A Departmental employee having initial contact with a person whom they reasonably believe to have limited proficiency in the English language will utilize the “I speak” language identification cards distributed throughout the Department to help identify the primary language for the person. A copy of the “I speak” language identification card is also available from GPDNET. Once the primary language for the person has been determined, the employee will evaluate the totality of the situation to determine the best option to use for communication with the individual.

Evaluation of the situation includes assessment of the potential consequences to the individual, and adjusting the level of interpretation/translation services accordingly. The most preferred method of communication is through direct contact with a qualified bilingual departmental employee. Guilford Metro 911 can provide a listing of departmental employees proficient in various languages.

If a qualified Departmental employee is not available, employees may contact the Watch Operations Center for a listing of qualified civilian interpreters who can be called out to provide language assistance. The Watch Operations Specialist can also provide information for accessing the department’s contracted telephonic language assistance line, should interpretation by telephone become necessary.

In exigent circumstances, employees may utilize the assistance of family members, neighbors or bystanders to assist with interpretation. If an exigent circumstance requires a member to use family members, neighbors, friends, volunteers, or bystanders for initial language assistance, the member shall seek the assistance of a Qualified Bilingual Member, Qualified Civilian Interpreter, or other professional interpreter to confirm or supplement the initial translation or interpretation as soon as practical. This provision shall apply whenever there is the potential for a significant impact on any individual, or on the provision of law enforcement services. Children should not be used for language assistance purposes in almost all circumstances. They could only be used in an exigent circumstance and no other viable option was available.

A qualified bilingual employee or qualified civilian interpreter must be used in all incidents involving in-custody interviews, and other formal interviews with witnesses, victims or suspects. In-custody interviews also require usage of forms which have been translated into the LEP person’s primary language (i.e. Miranda warnings and waivers).

12.22.4 DOCUMENTATION

Employees will record the type of language assistance service utilized, or name of the person providing language assistance services, in any documentation required for citizen contact with an LEP person. This documentation includes:

- Employees involved in a call for service involving a LEP person, either self-initiated or through GM 911 dispatch, will ensure notes are added to the call that read “LEP”, followed by the name of the primary language for the LEP person, and the type of language assistance service utilized. If the primary language is unknown, enter “LEP unknown” in the notes section of the call.
• Employees preparing an Incident/Investigation or Supplemental Report will place “LEP” at the beginning of the narrative section, followed by the primary language for the person, and the type of language assistance service utilized.

• Employees assigned to the customer service areas of departmental facilities will record contacts with LEP persons, and the primary language for the person in the log books provided on GPDNET.

12.22.5 LANGUAGE ACCESS LIAISON

The Commanding Officer of the Resource Management Division is designated as the Departmental language access liaison. This Commander is responsible for monitoring compliance with this Directive, and updating Departmental resources as needed in response to the changing needs of the department's service population on an annual basis. They will develop methods to monitor departmental documentation of contacts with LEP persons, as well as other sources of information regarding demographic information as it relates to the language assistance needs of LEP persons in the Department’s service area on an annual basis.
**12.23.1 GENERAL POLICY**

Eyewitness identification of a suspect can be a critical asset in a criminal investigation. Eyewitness identification procedures utilized by departmental personnel will be conducted in a manner consistent with this Directive, and the North Carolina Eyewitness Identification Reform Act, which is located in the North Carolina General Statues, Chapter 15A-284.50 through 284.53. Instructions and forms utilized for conducting eyewitness identifications are located on the Police Department’s intranet website.

**12.23.2 DEFINITIONS**

**Eyewitness:** A person, whose identification by sight of another person, may be relevant in a criminal proceeding.

**Filler:** A person, or photographic image of a person, who is not suspected in the offense being investigated and is included in a lineup.

**Independent Administrator:** A lineup administrator who is not participating in the investigation of the criminal offense for which the lineup has been prepared, and is unaware of which person or image in the lineup is the suspect.

**Lineup Administrator:** The person who conducts a lineup.

**Lineup:** Presentation of a group of persons (live or photographic) to an eyewitness for the purpose of identifying a suspect in a criminal proceeding.

**Live Lineup:** Presentation of a group of persons to an eyewitness for the purpose of determining if the eyewitness is able to identify a suspect in a criminal proceeding.

**Photographic Lineup:** Presentation of a group of photographic images to an eyewitness for the purpose of determining if the eyewitness is able to identify a suspect in a criminal proceeding.

**Showup:** Presentation of a suspect(s) to an eyewitness within a short period of time following the commission of a crime, for the purpose of determining if the eyewitness is able to identify the person(s) as the perpetrator(s) of the crime.

**Showup Administrator:** The person responsible for conducting and documenting a showup.
12.23.3 GENERAL LINEUP PROCEDURES

In most instances the Lineup Administrator will be the follow-up investigator assigned to the investigation. During any lineup procedure, the Lineup Administrator must exercise caution so as not to influence the eyewitness’s decision in any way. When conducting any live or photographic lineup, the Lineup Administrator will ensure that:

- All witnesses have been separated. Witnesses should not be allowed to confer with each other before, during or after the lineup.
- An Independent Administrator is utilized for live lineups; and should be used for photographic lineups.
- Each witness has read and signed the “Eyewitness Identification Instructions Form”. The Lineup Administrator will review each part of this form with the eyewitness and fill out the applicable sections of both pages of this form for each eyewitness.
- All identification and non-identification results will be included on the “Eyewitness Identification Instructions Form”, including any statements made by the eyewitness regarding their level of certainty of identification.
- Each lineup contains only one suspect, or the image of only one suspect.
- Each person or image in the lineup is presented sequentially, not simultaneously. Each person or image must be removed from view before the next is shown.
- Each lineup contains at least five fillers who reasonably resemble the suspect in appearance.
- If the eyewitness cannot make an identification after all persons or images have been shown, the Lineup Administrator may ask if the witness would like to view the lineup again. If the lineup is shown a second time, the order of persons/images presented will be the same.
- If the eyewitness asks to view one person or image in the lineup again; all persons/images are re-presented in the same order previously shown.
- If the eyewitness makes an identification prior to all persons or images being shown to them, the Lineup Administrator will continue and present the remainder of the persons/images as planned.
- If the investigation involves the use of multiple lineups of multiple suspects; different fillers are used in each lineup.
- If the lineup is viewed by multiple eyewitnesses, the suspect’s location in the lineup is changed prior to viewing by each eyewitness.
- No information regarding previous arrest, conviction or indictment of the suspect is visible or made known to the eyewitness.
- Other than the Administrator, no one is present during the lineup who knows the identity of the suspect, except the eyewitness and legal counsel (when required).
Additional procedures specific to photographic lineups

In addition to the procedures and forms required by this Directive, the following requirements apply to the presentation of a photographic lineup:

- The source of the photographic images used must be recorded, including identification of the suspect and fillers used.
- The photographic images utilized must be retained for evidentiary purposes, and the order in which they were presented to each eyewitness recorded.
- If an Independent Administrator is not available for the photographic lineup, the Lineup Administrator will follow the alternative method outlined in N.C.G.S. 15A-284.52 (c).

Additional procedures specific to live lineups

In addition to the procedures and forms required by this Directive, the following requirements apply to the presentation of a live lineup:

- All participants in the live lineup must be out of sight of the eyewitness prior to the lineup.
- An Independent Administrator must be utilized.
- Any identifying actions such as speech, gestures or movements must be performed by all lineup participants.
- A video record should be made of the live lineup procedure. If this is not possible; an audio record of the procedure will be made.
- If the live lineup is not video recorded, photographic images of the live lineup participants will be prepared at the time of the lineup. These images will be saved for evidentiary purposes.
- The Independent Administrator will prepare a detailed written record of the live lineup, including any identifying actions required of the participants. If the procedure was not video recorded and/or audio recorded, the written record will include an explanation of the reasons.
- The inclusion of the suspect in a live lineup may require the suspect’s consent, a non-testimonial identification order, and/or the presence of the suspect’s counsel. The lead investigator in the case will ensure all legal requirements are met.

12.23.4 SHOWUP PROCEDURES

Showups can be an inherently suggestive procedure, and must be conducted in a cautious manner so as to avoid improperly influencing the eyewitness into making a misidentification. There must be compelling reasons to utilize a showup rather than another eyewitness identification procedure. Such reasons might include the need to make an immediate arrest to prevent further crimes.
In most instances the Showup Administrator will be the Officer in charge of the investigation, who will document the showup in an Incident/Investigation Report. If the showup is conducted by an assisting Officer, the procedure will be documented on a Supplemental Report. A showup may include a juvenile suspect without the need for obtaining a non-testimonial identification order. If multiple eyewitnesses are involved they should be interviewed separately, and view the showup separately. Prior to conducting the showup, the Showup Administrator will ensure that:

- The eyewitness to the crime had an ample opportunity to observe the perpetrator of the crime, and is able to provide a detailed description of the perpetrator.
- The suspect is located in close proximity in time and place to the crime.
- The suspect closely matches the description provided by the eyewitness.
- The Officer locating the suspect has reasonable suspicion, based upon all the facts known to the Officer, to detain the suspect for a showup.

During a showup procedure, the Showup Administrator will exercise caution so as not to influence the eyewitness's decision in any way. When conducting the showup:

- Caution the witness that the person detained may not be the suspect. Avoid statements suggesting otherwise.
- Bring the eyewitness to the location where the suspect is being detained. If the witness cannot be transported, obtain consent from the suspect to be transported to the witness's location. If consent from the suspect is not obtained, the showup will not be conducted.
- If the suspect has been placed under arrest, transport of the suspect for the showup may proceed regardless of consent.
- Avoid exhibiting the suspect in handcuffs, the backseat of a police vehicle, surrounded by Officers, or other “restrained” manner unless safety concerns dictate otherwise.
- Attempt to utilize a method for viewing whereby the suspect cannot see the witness.
- Document the statements made by the eyewitness during the procedure, including statements regarding their level of certainty of identification.
12.24.1 PURPOSE

The purpose of this Directive is to establish guidelines for conducting enforcement and inspections at licensed ABC establishments within the city. All GPD Officers have the right and duty to enter any such licensed premises in the performance of their assigned duties, however; this Directive will outline certain functions which are to be handled in a manner consistent with the provisions herein.

As the result of a contract between the City of Greensboro and the Greensboro Alcohol Beverage Control Board, Officers of the Greensboro Police Department who have received specific training and approved by the ABC Board, have the authority to conduct enforcement and inspections of alcohol beverage outlets within the City of Greensboro.

Any unit of the Department intending to conduct any special operations or special assignments involving or targeting ABC permitted establishments will contact the Vice/Narcotics Division Commanding Officer during the planning phase of the operation. The Vice/Narcotics Division Commanding Officer will approve or deny the operation, and provide any resources needed by the unit conducting the operation.

Command for ABC enforcement and inspections operations will fall under the Vice/Narcotics Division Command Staff.

12.24.2 ABC ENFORCEMENT

DUTIES AND RESPONSIBILITIES

ABC Enforcement officers will provide law enforcement services within the City of Greensboro to ensure compliance with all laws pertaining to the operation of all premises with ABC permits or license. ABC Enforcement officers will conduct follow-up on complaints or incidents generated from ABC Outlet Reports which will be assigned through the ABC Enforcement and ABC Inspection coordinators.

The Vice/Narcotics Commanding Officer or his designee will assign an ABC Enforcement Coordinator who will hold the rank of Corporal or above. The ABC Enforcement Coordinator will be responsible for the monthly operations of ABC Enforcement to include: Assigning follow-up on complaints or incidents generated from ABC Outlet Reports, scheduling, staffing, collecting statistics, and entering the work time in the Department’s time and leave management system.

WORK SCHEDULE

ABC Enforcement officers will work a schedule designated by the ABC Enforcement Coordinator and approved by the Vice/Narcotics Commanding Officer or his designee. There will be a supervisor holding the rank of Corporal or above assigned to work each shift. The schedule can be adjusted for special events or operations at the discretion of the ABC Enforcement Coordinator. An operational plan will be submitted and approved by the Vice/Narcotics Commanding Officer or his designee prior to each special event or operation.
UNIFORMS/EQUIPMENT

All ABC Enforcement officers will wear department issued uniforms during regular scheduled work days as detailed in Departmental Directive 15.1. Officers will wear departmental issued Body Worn Cameras designated for ABC Enforcement operations during enforcement operations. ABC Enforcement officers may wear approved alternative attire for special events or operations with prior approval from the Vice/Narcotics Commanding Officer or his designee.

REPORTS

It is the responsibility of each ABC Supervisor to submit a daily activity report to the ABC Enforcement Coordinator at the end of his duty day. The ABC Enforcement Coordinator will complete a monthly report of events and statistics which will be submitted to the Vice/Narcotics Executive Officer before the 5th day of the next month.

12.24.3 ABC INSPECTIONS

DUTIES AND RESPONSIBILITIES

ABC Inspection Officers will provide services within the City of Greensboro to ensure compliance with all laws pertaining to the operation of premises with ABC license or permits. Only those Officers specifically trained and currently assigned as ABC Inspection Officers will conduct these inspections. The authority given to conduct inspections for adherence to ABC laws and procedures is not to be abused as a means to gain entry to ABC permitted establishments for the pretextual purpose of conducting other criminal investigations.

The Vice/Narcotics Commanding Officer or his designee will assign an ABC Inspections Coordinator who will be responsible for the monthly operations relating to ABC Inspections. The ABC Inspections Coordinator will be responsible for the following: Assignment of follow-up to complaints or incidents generated from ABC Outlet Reports, staffing, reporting and entering the work time in the Department’s time and leave management system.

WORK SCHEDULE

ABC Inspection officers, due to the nature of their assignment, will not work a regular schedule. ABC Inspection officers will report at the discretion of the ABC Inspection Coordinator as approved by the Vice/Narcotics Commanding Officer or his designee.

UNIFORMS

ABC Inspection officers will wear khaki trousers and a collared shirt. The shirt will identify them as Greensboro Police Officers and designate them as ABC Officers, and will be issued to them by the ABC Inspections coordinator.

REPORTS

ABC Inspection officers will complete and submit Warning, Inspection, and Violation Reports. These reports will be submitted to the ABC Inspections coordinator for review, distribution, and archiving. The ABC Inspection coordinator will complete a monthly report of events and statistics to be submitted to the Vice/Narcotics Executive Officer before the 5th day of the next month.
12.24.4 ALCOHOL PERMIT PROCEDURE

The Vice/Narcotics Division has been designated by the Chief of Police as the unit for the evaluation of requests for certain alcohol permits. These permit requests include Special One-time Permits, Local Government Opinion Form 001, and Temporary Extension Permits. When a request for a permit is received, a Detective will be assigned to conduct an investigation which will be completed within 15 days following the below guidelines:

Special One-time Permits

- Review the criminal history of the person and calls for service history of the location applying for permit and make a judgment based on the available information as to the suitability of the approval of the application.
- Search the ABC Commission database for permit histories for the applicant, organization, and location to see if any complaints or reports of violations exist.
- Look at the location for the event and make sure all the proper permits have been obtained and that the organization qualifies.

NC ABC Local Government Opinion Form (NC ABC 001)

- Review criminal histories of all the principals of the corporation, both locally and out-of-state if possible, and make a determination based upon the available as to their suitability for running an alcohol establishment.
- Search the NC ABC Commission’s database to see if the applicant(s) has held previous ABC permits and if any reports of violations exist. The same will be conducted on the business.
- Search the calls for service history of the location and make a determination based upon available information as to the locations suitability for an alcohol establishment.
- Make a recommendation to the Commanding Officer or his designee of the Vice/Narcotics Division based on his findings and a determination will be made as to the suitability for permits by the Commanding Officer.
- The Commanding Officer or his designee will then sign the permit and they will be returned to the applicants. If the permit is denied, a reason for the denial will be attached to this form and the Chief of Police will be notified in writing as to the reason the application was denied. A copy will also be emailed or faxed immediately to the ABC commission. The original documentation will be mailed to the NC ABC Commission.

Temporary Extension Permit

- Review and confirm the applicant is adhering to the Temporary Permit Extension rules and regulations.
- Make a recommendation to the Vice/Narcotics Division Commander or his designee for approval or denial.
• Obtain the Commanding Officer or his designee’s signature and return the required forms to the applicant.
Chapter 13
Enforcement of traffic laws and parking regulations are an integral part of Greensboro Police Department responsibilities. While any police officer may enforce traffic laws and ordinances, parking enforcement activities are also shared by nonsworn employees and volunteers to the Department. Accordingly, procedures to be followed with regard to enforcement of traffic law, general parking ordinances, handicapped parking laws, and the use of traffic warning tickets are found in the Patrol Divisions’ Standard Operating Procedures.

### 13.1.1 ISSUANCE OF PARKING TICKET BOOKS

Police personnel will secure ticket books from the Records Management Section. All uniform line personnel should have parking tickets available. Officers must sign for each book of tickets and will be held accountable for each ticket. Tickets will be listed numerically in a ledger provided by the Records Management Section. An issuance form attached to each book of tickets should be completed and given to Records personnel for entry into the City’s parking ticket database.

### 13.1.2 WRITING PARKING TICKETS

All parking tickets will be printed in clear concise letters. Ball point pens will be used with enough pressure to print legible copies. Separate parking tickets will be printed for each offense. A second violation requires a second ticket.

Tickets will not be issued for overtime parking on holidays observed by the City of Greensboro or on Sundays.

Once any information is written on the ticket, the ticket will be completed. Tickets will not be preprinted for date or any other required information before a violation is observed.

Tickets will be placed by the issuing officer in a conspicuous place where the driver can observe the ticket upon approaching or entering the vehicle. In case of an automobile or truck, the ticket should be placed under the windshield wiper blade on the driver’s side of the vehicle. When placing a ticket on a motorcycle, the ticket should be placed in a manner as to receive immediate attention from the operator.

### 13.1.3 TURNING IN COPIES OF TICKETS

Copies of all completed tickets will be placed in a locked receptacle box provided in the Records Management Section.

### 13.1.4 PAYMENT OF TICKETS

Payment instructions are printed on the violator’s copy of the parking ticket. Departmental personnel are prohibited from receiving or processing payment for parking tickets.
13.1.5 VOIDING PARKING TICKETS

Parking tickets may only be voided by the Chief of Police, Bureau or Division Commanders or the Parking Enforcement Supervisor. Under no circumstances will anyone void a parking ticket for themselves, a family member, or a close acquaintance.

Citizen complaints or requests for the voiding of a parking ticket should be referred to the issuing member’s chain of command. After consideration of the factors listed below, a supervisor in the issuing member’s chain of command may recommend a void.

The following circumstances may be considered as extenuating or emergency situations when making a decision to void a parking ticket:

- Disabled vehicle - Operators must show reasonable cause of disablement and that immediate assistance was being sought.
- Emergency illness, such as a doctor on an emergency.
- Police, fire, or EMS vehicles while engaged in official police or fire business. This shall not include police or fire personnel on or off duty while attending court, or attending to personal business.
- Tickets which are apparently not collectible, such as stolen vehicles.
- Tickets issued in error.
- Impounded vehicles.
- Malfunction of meters.
- Defaced, illegible, or missing regulatory signs.
- Other circumstances wherein the best interests of the City of Greensboro would be served.

All tickets which are recommended for voidance will be routed to the Central Division Parking Enforcement Squad Supervisor for review and processing. Information indicating the justification for voidance will accompany the parking ticket.

The Parking Enforcement Squad Supervisor will maintain documentation for all voided parking tickets.

13.1.6 BAGGING METERS TO REGULATE OR PROHIBIT PARKING

When necessary and advisable, a vehicle used in emergency repairs, special construction, or similar circumstances may park in violation of metered zone time limits. Such parking must be authorized by the supervisor of the Parking Enforcement Squad.
In such cases, the meter will be covered by an authorized parking bag which shows the company or person's name, date issued, date bag expires, and designates the block in which it may be used. Authorized parking bags may not be used in twelve-minute zones, commercial loading zones, or other prohibited zones. The maximum time limit for use of authorized meter bags will not exceed fifteen days.

During certain emergency situations or special events, it may be necessary to prohibit parking in metered areas to regulate traffic and for the safety of pedestrians. Bags, which designate the area a "no parking, tow-in zone", can be placed on the meters at the direction of the Event Commander or other supervisor. Vehicles violating the provisions of these bags may be impounded and towed.

Failure to comply with the regulations governing the use of authorized meter bags or misuse of the bag will result in the vehicle being given a ticket and the parking approval being rescinded.
13.2.1 INVESTIGATIVE POLICY

It is the policy of the Greensboro Police Department to investigate traffic crashes whether they occur on public streets, public vehicular areas, or private property.

Such investigations shall be directed toward appropriate reporting, the enforcement of traffic laws, public safety and education, and prevention of future crashes.

Minor crashes, which are settled between the parties involved and go unreported initially, are not routinely investigated after the fact, if the agreement between the parties collapses.

13.2.2 ENFORCEMENT POLICY

Upon completion of any investigation of a traffic crash and determination that a violation of traffic laws has occurred, the investigating officer shall take the appropriate enforcement action.

13.2.3 OFFICER RESPONSE

It will be the policy of the Greensboro Police Department to have an officer respond to the scene of any crash involving the following:

- Personal injury or death.
- Hit and run.
- Alcohol or drug related crashes.
- Crashes causing traffic obstructions.
- Crashes where the operators are causing a disturbance.
- Damage to vehicles to the extent towing is required.
- Property damage which exceeds $1000.

Upon arrival at the scene of a crash, the officer should perform basic functions with regard to the crash such as:

- Administer emergency medical care or basic life support.
- Summon necessary assistance.
- Protect the crash scene.
- Preserve short-lived evidence.
• Establish traffic patterns around the crash scene.
• Remove debris and vehicles from the roadway.
• Locate witnesses and record crash information.

The order of these functions may be altered, and the above list does not exclude necessary functions which may arise at the scene.

13.2.4 CRASH INVESTIGATION RESPONSIBILITY

Crash investigation responsibility may be established several ways:

• Assigned by Guilford Metro 911.
• Assigned by supervisory officers.
• Acceptance by first arriving unit.

For purposes of placing responsibility, the initial unit assigned by Guilford Metro 911 will be in charge of the crash scene and investigation unless properly relieved.

13.2.5 EXCHANGE SLIPS

Officers will ensure that each driver or party involved in a traffic crash completes an Exchange Slip. The officer shall attempt to verify all information on the slip and assist citizens in filling out the slip prior to the exchange.

In cases where persons are injured and taken from the scene; or when the information needed is not available at the scene, such as hit-and-run crashes, the officer who completes the investigation shall contact the victim(s) and relay the necessary information to them to complete the Exchange Slip.

The standard DMV349 Crash Report pads have available in them a North Carolina State version of an Exchange Slip, green in color. These Exchange Slips are only to be used when a Crash Report is completed and filed with the Records Management Section.

The Greensboro Police Department’s Exchange Slip can be used for any crash.

If the officer in a reasonable length of time cannot verify proper identification or insurance information, the citizen seeking such information should be referred to the Crash Reconstruction Team for assistance.

13.2.6 CRASHES ON PRIVATE PROPERTY

It will be the policy of the Greensboro Police Department to investigate any reportable crash occurring on private property.
13.3.1 GENERAL

The essence of traffic direction and control is the orderly and safe movement of vehicles and pedestrians on the streets and highways of the City of Greensboro.

Frequently, during construction, at crash or fire scenes, during inclement weather, at special events, or when existing signal devices are malfunctioning, it may be necessary to establish temporary manual traffic control.

13.3.2 PRACTICES AND METHODS

Manual control shall not be used when an existing automatic control device will alleviate the problems.

To ensure that traffic direction and control techniques are standardized, all members will utilize the current approved methods applicable to traffic direction and control.

Members performing traffic direction control shall wear an appropriate reflective outer garment.

In the event a situation requires the need for additional personnel to assist in the control and direction of traffic, nonsworn personnel who have been trained in traffic control may be utilized. Selection and training of nonsworn traffic control officers will be accomplished pursuant to current North Carolina General Statutes.

Officers may close roads or streets, if the existing conditions pose a hazard to the safety of persons traveling on the roads or streets.

13.3.3 TEMPORARY TRAFFIC CONTROL DEVICES

Normally, temporary traffic control devices will only be used with supervisory approval for control of traffic during peak rush hours or during special events or in the event a key signal light malfunctions. Supervisors will ensure the return of all signs as soon as they are no longer required.

Temporary devices may be called for to augment personnel working to control traffic in problem areas or emergency locations arising from severe or adverse weather, such as flooding of streets and park areas.

The use of temporary stop signs will be limited to those key intersections at which a traffic signal has failed completely. If the traffic signal can be placed on four-way blink or flash, this is preferred over use of the temporary stop sign.

13.3.4 TRAFFIC CONTROL AT SPECIAL EVENTS

Special contingency plans will be prepared for all planned major special events and will include:

- Ingress and egress of vehicles and pedestrians.
• Provisions for parking and spectator control.
• Public transportation.
• Assignment of duties and reliefs.
• Alternate traffic routing.
• Temporary traffic controls and parking prohibitions.
• Emergency vehicle access.
• Appropriate media coverage of such plans.

13.3.5  TRAFFIC CONTROL AT FIRE SCENES

Officers responding to the scene of a fire call will ensure observance of the following rules in regards to traffic control:

• No vehicles, including those of volunteer firemen, will be allowed to drive into the block where fire apparatus is parking and operating.

• No vehicles will be allowed to drive over fire hoses without the approval of the on-scene fire commander.

• In case of a fire at a facility such as a hospital, no vehicles, including those of volunteer firemen, will be allowed on the grounds.

• The exceptions to the rules will be life-saving vehicles on actual calls for service.

• Parked vehicles which interfere with fire operations may be towed, as needed.
13.4.1 GENERAL ASSISTANCE

Personnel will make reasonable efforts to be alert for and assist disabled or stranded motorists. Such assistance may include:

- Changing a flat tire
- Calling for a wrecker at the citizen’s expense (either by rotation or request)
- Obtaining gasoline, provided that an approved safety container is available and that gasoline is not transported within the passenger area of a Departmental vehicle
- Transporting the motorist to a nearby service station, repair facility, or other location
- Calling for emergency services (fire, medical, etc.), remaining at the scene to render aid, coordinate response, and serve as a communications link until assistance arrives and the scene is stabilized
- Jump-start a vehicle, as prescribed below
- Contact the Motorist Assistance Patrol, if on an Interstate or U.S. Highway

In addition, as a part of normal duties and responsibilities, personnel will report any traffic engineering-related problems, such as street lights out, street signs down, street design problems, or any information that would improve conditions and safety for the general public.

Any engineering problem noted will be reported, via Guilford Metro 911 or written correspondence, to the proper agency or department.

13.4.2 JUMP-STARTING

Personnel may use police vehicles to jump-start other police or public safety vehicles. Civilian vehicles will not be jump-started except in exigent circumstances with the approval of a supervisor.

Personnel will not attempt to jump-start any vehicle under the following circumstances: when the vehicle has been involved in a crash; the vehicle has a different electrical system from the police vehicle; there is any possibility that flammable gases or liquids may be present; or the battery appears to be damaged, altered, or leaking fluid.

There is a possibility that the battery may explode from an electrical spark, as a result of hydrogen gas being given off by the battery, mixing with oxygen. To safely jump-start a vehicle, the following procedures will be followed:

- If the discharged battery has filler caps, check the fluid level in each cell, and add clean tap water, as necessary.
- Turn off all electrical accessories in each vehicle, including the police radio.
• Position the vehicles so that they do not touch. Extinguish any smoking materials.

• The last connection made with the cables is the connection that will spark. To reduce the possibility of an explosion, this connection should be made away from a battery. Connect the cables in the following order:
  • Positive (+) terminal of the discharged battery.
  • Positive (+) terminal of the good battery.
  • Negative (-) terminal of the good battery.
  • Negative (-) to a grounded portion of the disabled vehicle. Do not connect to the negative terminal of the discharged battery.
  • Remove the jumper cables in reverse order.

Personnel should try to avoid battery fluid from coming in contact with the skin or clothing. If contact is made, flush the contaminated area with water. If battery fluid gets in the eyes, immediate medical attention should be sought.

13.4.3 PROHIBITED PRACTICES

Personnel will not:

• Attempt to make mechanical repairs to disabled vehicles.

• Attempt to jimmy or unlock lock-outs except in cases involving a threat to safety.
13.5.1 IMPOUNDING VEHICLES

Vehicles found in violation of the Greensboro Code of Ordinances will be impounded and a contract wrecker summoned to tow the vehicle to the wrecker company’s storage lot. For the purpose of this directive, a vehicle is deemed impounded when a law enforcement officer or other person authorized by the Chief of Police has requested that a wrecker be summoned. All violations of the Greensboro Code of Ordinances should be scrutinized closely to determine the appropriate enforcement action - warning ticket, parking ticket, or impoundment.

13.5.2 WRECKER FEE RESPONSIBILITY

Once a wrecker has been summoned, it cannot be routinely canceled since a service fee is due. The wrecker should be allowed to respond to the scene and collect a minor impounding fee if the owner/operator arrives prior to the vehicle being removed, pursuant to this directive.

If the owner/operator has made a good faith effort to remove the disabled vehicle by calling his own wrecker and the officer in the meantime also calls a wrecker, the officer may sign the ticket of the rotation wrecker and the Department will pay the bill.

If the operator cannot or will not pay the fee, the vehicle will be towed and release must then be handled through the Records Management Section.

13.5.3 PARKING TICKET NOT ISSUED IF VEHICLE TOWED

Officers observing a vehicle in violation of the Greensboro Code of Ordinances will not issue a parking ticket if they intend to impound and tow the vehicle. Vehicles parked that have already been ticketed will have those tickets removed and voided upon towing, pursuant to the provisions of Departmental Directives.

13.5.4 RESTRICTED PARKING AREAS

Newly restricted parking areas will not be enforced for a period of ten days from the date the regulatory signs are erected. This date is usually printed on the back of the parking signs. During this ten-day period, the only enforcement action will be the issuance of parking warning tickets.

No enforcement action will be taken against vehicles parked in time-regulated restricted zones until ten minutes after the start of the time period and end ten minutes before the expiration of the time period.

Example: No parking (tow-in) - 0700 to 0900 hours
          Enforcement time - 0710 to 0850 hours

A vehicle that has apparently become disabled in restricted zones should be given a reasonable amount of time to be removed unless it poses an immediate hazard or obstruction to other traffic.
13.5.5 PRIVATE DRIVEWAY OBSTRUCTION

No enforcement action shall be taken against vehicles found obstructing the entrance to a private driveway or alleyway unless the person having control over the property where the entrance is obstructed requests an officer to take action.

13.5.6 IMPOUNDMENT FORM

When an officer determines that a vehicle is to be impounded, as set forth in the Greensboro Code of Ordinances, they shall complete a Vehicle Impoundment Form, sketch a diagram of the location, vehicle, and signs, note any special circumstances, and request that the next rotation wrecker be dispatched to their location.

The telecommunicator should be advised if the impounded vehicle might require some special handling by the wrecker company, such as large trucks, some types of sports cars, vehicles with no bumpers, etc.

If a vehicle is impounded and released at the scene with the minor impounding fee paid, the appropriate portion of the Impoundment Form will be completed and turned in at the Records Management Section prior to the end of that duty day.

When a vehicle is impounded and towed, the wrecker driver will be given the officer's name, badge number, and the activity number so that they may be recorded on the wrecker company’s billing invoice.

Upon completing the towing of a vehicle, the Impoundment Form and the claim check received from the wrecker driver shall be immediately brought to the Records Management Section.

13.5.7 COLISEUM, MEMORIAL STADIUM, AND OTHER CONGESTED AREAS

The primary responsibility of officers assigned to cover congested areas, such as large crowds at the Coliseum area or the Memorial Stadium, will be the control and direction of traffic. Impounding of vehicles from restricted zones in such areas will be a secondary function, and towing should be limited to those vehicles considered a hazard or obstruction or upon a verified legal complaint. The complainant’s name shall be added to the Impoundment Form.

13.5.8 VEHICLES USED IN CRIMINAL ACTS

When an officer has probable cause to believe that a vehicle contains evidence of a crime and requires a detailed search, he may secure (tow) the vehicle until such time that it can be properly searched without interference or distraction from the occupants, bystanders, or any other persons who may be in the immediate area.

A vehicle subject to forfeiture may be towed to a secured storage lot where it can be searched, if applicable, and stored until the necessary paperwork is completed to have the vehicle officially confiscated.
13.5.9 WRECKED VEHICLES

When a vehicle is rendered inoperable as a result of its involvement in a traffic crash, the investigating officer may have it towed from the crash scene.

If the owner/operator is still present at the time the wrecked vehicle is towed, he may designate where the vehicle is to be towed and by whom.

However, if private arrangements will interfere with the officer completing his investigation and clearing the crash location, he may use a contractual wrecker service.

If the owner/operator is not present at the time the wrecked vehicle is towed, the vehicle will be towed to the storage lot of the wrecker company.

13.5.10 RECOVERED STOLEN VEHICLES

Since recovered stolen vehicles are usually processed by the Forensics Services Section, this can be done at the scene of the recovery or the vehicle can be towed to the storage lot of the wrecker company for processing. The investigating officer may permit the vehicle to be processed at the scene of recovery and then release the vehicle to the rightful owner, thus, avoiding towing. Situations which would dictate the necessity of towing would be inclement weather conditions, areas where a crowd might gather and possibly interfere with the processing of the vehicle, the owner cannot be contacted or the Forensics Services Section is not available.

13.5.11 VEHICLE OBSTRUCTING TRAFFIC OR PARKED ILLEGALLY

When a vehicle is left unattended or has been abandoned and constitutes a hazard because of its location in the flow of traffic or because it blocks the vision of motorists, it should be towed away to remove the hazard. If the obstruction is minimal, the officer can decide to wait a reasonable period of time to see if the driver returns. If the driver does return and the vehicle can be moved by a means other than towing, this should be done if the vehicle can be moved to a location which does not constitute a hazardous obstruction and the means of moving and subsequent security of the vehicle are satisfactory to the owner/operator.

13.5.12 TOWING VEHICLES WHEN THE OPERATOR IS IN CUSTODY

When the operator of a vehicle is taken into custody for an offense and North Carolina General Statutes provide for the mandatory seizure and impoundment of the vehicle, the vehicle will be towed.

When the operator of a vehicle is taken into custody and it is not necessary to impound the vehicle, the arresting officer may allow the operator/owner to make a rational decision regarding the disposition of the vehicle. The decision reached by the operator/owner must not interfere with the case, permit escape, create a traffic problem or otherwise lead to a questionable legal situation. If the operator/owner decides to turn the vehicle over to another party, the arresting officer must confirm that the party taking control of the vehicle has a valid operator’s license and is not under the influence of alcohol or drugs. The arresting officer may allow the operator/owner to leave the vehicle parked at the place of arrest if parking is legal at that location. In either situation, the officer will ensure Section H of the Vehicle Impounding Form (PS-POL-84-497) is completed.
13.5.13 RELEASE OF IMPOUNDED VEHICLES AT SCENE

A Greensboro police officer or persons appointed by the Chief of Police can authorize the release of an impounded vehicle at the scene of the impoundment when the owner or person entitled to use of the vehicle arrives on the scene and agrees to pay the minor impounding fee to the authorized wrecker driver.

In those cases where the motorist cannot or will not pay the minor impounding fee, the vehicle will be towed and release must then be handled through the Records Management Section.

Once requested, a wrecker should not be canceled if the owner or operator of the vehicle arrives on the scene. The wrecker should be allowed to respond to collect the minor impounding fee from the owner or operator. Otherwise, the City is billed for the canceled wrecker.

13.5.14 RELEASE OF IMPOUNDED VEHICLES AFTER TOWING

The release of an impounded vehicle will be processed by the Records Management Section. After proper identification of the vehicle and the person requesting its release, the vehicle may be released upon payment of an impoundment and storage fee, as approved by the City Council, or without payment, provided that proper authorization is granted, consistent with Departmental procedure.

A payment receipt and a claim check will be given to the person claiming the vehicle.

13.5.15 IMPOUNDMENT HEARING PROCEDURES

When a vehicle is impounded, pursuant to the Greensboro Code of Ordinances, the Police Department must provide the owner or operator an opportunity to contest the validity of the tow and regain custody of the vehicle without payment of towing and storage fees, if it is determined that the tow was improper.

Responsibility of the Officer Initiating the Impoundment - The officer shall verbally notify the owner/operator of a vehicle who arrives on the scene of the impoundment of their right to a hearing to contest the validity of the impoundment prior to any payment to the wrecker driver, and shall secure a written request for or waiver of a hearing, using form Impoundment-A.

Release of the vehicle at the scene of the impoundment may be accomplished only by payment of the appropriate minor impoundment fee to the wrecker driver. If the owner/operator wishes to request a hearing without payment of the minor impoundment fee, the officer will accept responsibility for the Department to pay the minor fee contingent on the outcome of the hearing. The vehicle will not be towed.

The impounding officer shall complete the remainder of form Impoundment-A and turn it in to the Records Management Section, along with any other paperwork incidental to the impoundment.

Responsibility of the Division of Information and Technology - The Records Management Section employee processing the release of a vehicle shall advise the owner/operator of their right to a hearing and shall secure a written request for or waiver of a hearing using form Impoundment-B.
The Records Management Section employee shall escort any owner/operator requesting a hearing to the Watch Operations Center and shall provide the Watch Specialist with all paperwork incidental to the impoundment.

After the resolution of the hearing, the Records Management Section employee shall release the vehicle, consistent with this directive and the decision of the hearing or hearing appeal officer. The Records Management Section will ensure that a letter is mailed to the registered owner of any impounded motor vehicle, informing the owner of his right to a hearing, if the owner/operator has not claimed the vehicle or previously requested a hearing. The letter must be mailed not later than 72 hours following the impoundment.

Responsibility of the Watch Specialist: The Watch Specialist will conduct a requested hearing and will make a judgment consistent with current Departmental policies. If the owner/operator requests an appeal of the Watch Specialists’ decision, the Watch Specialist shall contact the Watch Commander or, in his absence, the highest ranking on-duty Field Officer to conduct the appeal hearing.

After the hearing and appeal (if necessary), the Watch Specialist will return the paperwork and the owner/operator to the Records Management Section. If the ruling was in favor of the owner/operator, the City will refund to the owner/operator any fees paid to the wrecker driver.

The Watch Specialist will complete a Record of Hearing form after every hearing and will forward a copy of any form that indicates a refund due directly to the Commanding Officer of the Division of Information and Technology. The original of each Record of Hearing Form will become a part of the case file.

If a request for an appeal hearing is made by the owner/operator of the vehicle, the decision of the Watch Commander or, in his absence, the highest ranking on-duty Field Officer is deemed final.

13.5.16 ACCOUNTABILITY FOR FEES AND VEHICLES

The Commanding Officer of the Division of Information and Technology will be responsible for the proper release of vehicles, the accountability of fees collected, accountability for the vehicles in storage and certification of billings from contract wrecker services for towing done under the authority of this directive.
13.6.1 GENERAL

City Ordinance 17-51 defines an "abandoned vehicle" as a vehicle that:

- Has been left on a street or highway in violation of the law or ordinance regulating or prohibiting parking; or

- Has been left on property owned or operated by the City for a period of not less than twenty-four hours; or

- Has been left on any street or highway for longer than seven days; or

- Has been left on private property without the consent of the owner, occupant, or lessee thereof for longer than twenty-four hours.

City Ordinance 17-51 defines "abandoned junk motor vehicle" as a vehicle which meets the definition of an "abandoned vehicle" and in addition:

- Is partially dismantled or wrecked; or

- Cannot be self-propelled or moved in the manner in which it was originally intended to move; or

- Is more than five years old and worth less than $100; or

- Does not display a current license plate.

13.6.2 INVESTIGATING OFFICER'S RESPONSIBILITY

Any officer answering a complaint or observing an abandoned vehicle will check to see if the vehicle has been reported stolen. If so, the case will be handled as a stolen property recovery and not as an abandoned vehicle.

If the vehicle is not stolen and meets the definition of either an "abandoned vehicle" or an "abandoned junk motor vehicle," the officer should attempt to locate the owner. If located, the owner should be advised of the ordinances pertaining to the violation observed.

If the owner cannot be located, the officer will complete the top portion of an Abandoned Motor Vehicle form. If possible, the tires should be marked and the mileage recorded.

The investigating officer will secure an activity number and turn the Abandoned Motor Vehicle form into the Records Management Section.

13.6.3 ABANDONED VEHICLE TAG

The abandoned vehicle tag is designed to notify patrol officers when some prior action has been taken with an abandoned or suspicious vehicle.
The use of the tag requires that:

- The officer suspects the vehicle to be abandoned or out of place in some manner.
- Some action must be taken, either an abandoned vehicle report or vehicle check (stolen, wanted, etc.), and the action taken indicated on the tag.
- If no action is taken, the tag should not be applied to a vehicle.

The tag is a fluorescent green sticker, Form PS-POL-555-3061 that should be applied to the window glass of the abandoned vehicle. This tag should not be applied to any painted portion of the vehicle.

13.6.4 FOLLOW-UP RESPONSIBILITIES

Upon receiving the Abandoned Motor Vehicle form from the investigating officer, Records Management Section personnel will forward it to the Code Enforcement Division. Follow-up investigation will be conducted by personnel from the Code Enforcement Division.

If the vehicle is subsequently towed, it will be done only at the direction of the Code Enforcement personnel, who will complete Part I of the Recovered/Released Abandoned Vehicle Information Report. This report will be forwarded to the Records Management Section.

13.6.5 ACTION BY CODE ENFORCEMENT DIVISION

Vehicles are normally ordered towed away by Code Enforcement personnel from the following areas:

- Public streets seven days after being reported.
- Interstate highways forty-eight hours after being reported.
- Public vehicular areas twenty-four hours after being reported provided the person in control of the premises agrees to the towing.
- Private property seven days after being reported.

13.6.6 RECORDS MANAGEMENT SECTION FOLLOW-UP

Upon receiving a copy of the Recovered/Released Abandoned Vehicle Information Report, Records Management Section personnel will do the following:

- Complete Part II of the form and file it in the Abandoned Auto Suspension File notebook.
- Enter the appropriate data in the Abandoned Motor Vehicle Log Book at the front desk.
- Enter the vehicle in the NCIC/DCI system's Recovered Vehicle file.
13.6.7 DISPOSAL OF VEHICLES

Towed vehicles may be disposed of by Code Enforcement personnel in several ways:

- The vehicle may be released to the owner. Police personnel are not authorized to release any abandoned vehicles.

- The vehicle may be sold as prescribed by law.

- The vehicle may be destroyed as prescribed by law.

- The vehicle may be retained in storage.

Upon disposing of the towed vehicle, or sixty days after towing it, whichever comes first, Code Enforcement personnel will complete Part III of the Recovered/Released Abandoned Vehicle Information Report and forward it to the Records Management Section.

Upon receiving notification of the vehicle's disposition, Records Management Section personnel will:

- Remove the vehicle from the NCIC/DCI system's files.

- Enter the disposition in the Abandoned Motor Vehicle Log Book at the front desk.

- Complete Part IV of the Recovered/Released Abandoned Vehicle Information Report, remove the report from the Abandoned Auto Suspension File notebook, and place it in the case file.
13.7.1  GENERAL

Within the scope of normal police functions, officers are involved in situations in which motor vehicles and conveyances are subject to seizure and forfeiture. Therefore, it is necessary to establish guidelines to facilitate the seizure and control of vehicles subject to forfeiture. Vehicles may be seized as a result of criminal activity involving certain alcoholic beverage control violations, certain narcotic violations, stolen property, certain lotteries, and prearranged speed competition.

The guidelines presented in this directive will set out procedures to maintain accountability for the vehicles seized.

13.7.2  VEHICLES SUBJECT TO SEIZURE

Narcotic Violations (North Carolina General Statute 90-112) - Motor vehicles, airplanes, and boats are subject to seizure if the following exists:

- It was used to convey, conceal, or transport a controlled substance or equipment used in the manufacture, sale, or delivery of a controlled substance.

- The violation must be a felony.

- The owner must be in possession of the vehicle or have knowledge that the vehicle was being used in violation.

- Common carrier vehicles are exempt unless the owner of the vehicle or person in control of the vehicle was aware of the violation.

Theft-Related Seizures (North Carolina General Statute 14-86.1) - Motor vehicles, airplanes, and boats are subject to seizure if the following exists:

- It was used to convey, conceal, or transport stolen property in connection with General Statutes 14-71 or 14-71.1 (receiving and/or possessing stolen property) or used in the commission of an armed robbery or common law robbery.

- The violation must be a felony.

- The owner must be in possession of the vehicle or have knowledge that the vehicle was being used in violation.

- Common carrier vehicles are exempt unless the owner of the vehicle or the person in control of the vehicle was aware of the violation.

Alcoholic Beverage Control-Related Seizures (North Carolina General Statute 18B-504) - Motor vehicles, airplanes, and boats are subject to seizure if the following exists:

- The conveyance is used to transport nontax-paid alcoholic beverages as provided in General Statute 18B-504.
Motor Vehicle Violations (North Carolina General Statute 20-141.3) - Motor vehicles are subject to seizure if the following exists:

- The vehicle was engaged in willful, prearranged speed competition with another vehicle as on a street or highway. Vehicles seized under this section must be placed in the custody of the Guilford County Sheriff's Department.

Lottery-Related Seizures (North Carolina General Statute 14-299) - Motor vehicles and other property are subject to seizure if the property was being used in connection with the conduct of an illegal lottery.

### 13.7.3 RESPONSIBILITY OF PATROL OFFICERS MAKING VEHICLE SEIZURES

The officer who initiated the seizure is responsible for the seizure, inventory, and initial storage of the vehicle.

Seizure is made by effecting custody of the vehicle and towing the vehicle to a storage facility.

In those cases involving prearranged speed competition, the vehicle must be placed in the custody of the Guilford County Sheriff's Department.

If the vehicle is not seized as incident to arrest, it may only, thereafter, be seized pursuant to a court order authorizing such seizure or with a search warrant.

Storage is authorized at any of the wrecker companies utilized by the city or the police storage facility. Storage at the police storage facility is preferable and is to be coordinated with the Evidence Technician. If seizure is made during his duty hours, the vehicle is to be stored at the police storage facility. After normal business hours, the vehicle can be towed and secured inside the storage facility fence until the next duty day. In cases where the vehicle needs to be secured in the facility, normal call-out procedures would apply in order to have an Evidence Technician respond.

Inventory of the seized vehicle should be completed before ending the duty day. Inventory includes an accounting of containers found in the vehicle and their contents. Illegal contents found in containers may provide the basis for additional criminal charges (Police Attorney's memorandum dated 1/30/87 in response to Supreme Court Case Colorado vs. Berine, 1/14/87).

The officer is responsible for ensuring that tow-in forms, court orders or search warrants (where necessary), inventory, and arrest sheets are properly completed. These will be filed in the Records Management Section under the original activity number.

- A tow-in form is to be completed and a claim check obtained from the wrecker driver.
- A Greensboro Police Department Inventory Form will be completed as soon as possible after the seizure.
- The arrest sheet should contain details of the seizure noted only on the pink copy.
A Greensboro Police Investigative Report is to be completed detailing the circumstances of the seizure.

The officer is responsible for properly routing the above completed forms.

If the seizure is a result of a narcotics, lottery, or alcohol beverage control law violation, a copy of the tow-in form and claim check, the vehicle inventory, and the pink copy of the arrest report are to be forwarded to the Vice/Narcotics Division for disposition. The original tow-in sheet, claim check, and inventory form are to be turned in to the Records Management Section.

If the seizure is a result of a theft related or robbery violation, the above listed copies are to be forwarded to the Criminal Investigation Division. All originals are to be turned in to the Records Management Section.

If the seizure is a result of a prearranged racing violation, the officer is responsible for dictating a memorandum, through channels, to the Sheriff of Guilford County, relating conditions causing the seizure and the storage location. The tow-in and claim check and the inventory form are to be turned in to the Records Management Section; and copies of the tow-in form, claim check, and inventory; and the pink copy of the arrest sheet, with details of the seizure, are to be forwarded to the Sheriff's Department.

The officer is responsible for evidence handling.

The seized vehicle constitutes evidence of a crime; therefore, it is important that it be documented and secured.

The seized vehicle is to be listed on an Evidence/Property voucher and the keys are to be turned in as evidence on those cases where the vehicle is stored at the police storage facility.

The seized vehicle is to be secured by locking the vehicle at the conclusion of the inventory.

**13.7.4 DISPOSITION OF SEIZED VEHICLE**

The disposition of a vehicle seized as the result of a narcotics, lottery, or ABC law violation will be the responsibility of the Vice/Narcotics Division.

Upon receipt of the information regarding the seizure of a vehicle, a Vice/Narcotics detective will be assigned the case and the responsibility of the seized vehicle. They will retrieve data, such as title information, liens and lien holders, and the legal owner of the vehicle. The Commanding Officer will determine whether the existence of any lien makes forfeiture economically impractical.

In the event the seized vehicle is stored at a location other than the police storage facility, the assigned detective will ensure that the vehicle is moved to the police storage facility within five days. The detective will be responsible for turning in the tow bill from the wrecker company to the Records Management Section.

The detective should notify the initiating officer as to the disposition of the seized vehicle.
The disposition of the vehicle seized as a result of a theft related or robbery related violation will be the responsibility of the Criminal Investigation Division.

Upon receipt of the information regarding the seizure of the vehicle, a detective will be assigned the case and the responsibility of the seized vehicle. He will retrieve data, such as title information, lien and lien holders, and the legal owner of the vehicle. The Commanding Officer will determine whether the existence of any lien makes forfeiture economically impractical.

In the event the seized vehicle is stored at a location other than the police storage facility, the assigned detective will ensure that the vehicle is moved to the police storage facility within five days. This detective will be responsible for turning the tow bill from the wrecker company in to the Records Management Section.

The detective should notify the initiating officer as to the disposition of the seized vehicle.

The disposition of a vehicle seized as the result of prearranged racing by statute is the responsibility of the Sheriff of Guilford County. He will be notified of the seizure, as stated in this directive, and, subsequently, make a determination as to the forfeiture.
The purpose of this directive is to establish the procedures to be used in administering a program to measure the blood/alcohol, or other impairing substance level of persons charged with implied-consent offenses and the use of evidential breath testing equipment for administrative purposes.

The use of chemical analysis for determining the impairing substance concentration of persons arrested for implied-consent offenses serves as a deterrent to the impaired driver. The results can also provide valuable evidence in case preparation. By possessing a working knowledge of the program, personnel may participate in the saving of lives and property, as well as the presentation of valid testimony in court.

13.8.1 GENERAL REQUIREMENTS AND INFORMATION

It is the policy of this Department to offer a chemical analysis to all persons charged with an implied-consent offense. A person must be charged prior to presentation to a chemical analyst. Charging can be done by arrest or citation, but no involuntary transport to the chemical analyst can occur unless the person has been physically arrested. This is apart from the General Statute 20-16.2(i) requirement that authorizes a person suspected of committing an implied-consent offense to request a pre-arrest chemical analysis of his breath. The procedures for a pre-arrest chemical analysis are addressed in Directive 13.9. The Department will also administer chemical analysis for other governmental law enforcement agencies.

Under most circumstances, the arresting officer should request that a chemical analysis of the breath be administered. On those occasions where the arrestee is sick, injured, unconscious, is admitted to a hospital, or otherwise unable to submit to breath analysis, the officer should request a blood analysis.

Blood analysis may also be appropriate in cases involving arrestees whom the arresting officer reasonably believes are impaired by substances other than alcohol; or in addition to alcohol. G.S. 20-16.3(d) (2) provides that an officer can use a negative result on an alcohol screening device to aid in determining if the driver is impaired by a substance other than alcohol. Such information, coupled with other relevant facts known to the officer, could lead to a decision by the officer to request the assistance of a Drug Recognition Expert (DRE) to aid in the investigation, as described in section 13.8.8 of this Directive.

Members of the department are authorized to utilize approved portable alcohol screening devices for “on the scene” testing of a driver’s alcohol concentration as specified in 13.8.4 When used in this manner, the officer is not required to arrest the driver prior to offering this type of test.

13.8.2 LEGAL BASIS FOR CHEMICAL ANALYSIS

General Statute 20-16.2 provides that any person who operates a vehicle on a street or public vehicular area will be deemed to have given consent to a chemical analysis of his breath or blood in the event of being charged with an implied-consent offense.

Implied-consent offenses are:

- G.S. 20-12.1, “Impaired Instruction”
- G.S. 20-138.1, “Impaired Driving”
• G.S. 20-138.2, “Impaired Driving in Commercial Vehicle”
• G.S. 20-138.2A, “Operating a Commercial Vehicle After Consuming Alcohol”
• G.S. 20-138.2B, “Operating a School Bus, School Activity Bus or Child Care Vehicle After Consuming Alcohol”

• G.S. 20-138.3, “Driving by Person Less than 21 Years Old After Consuming Alcohol or Drugs”
• G.S. 20-138.5, “Habitual Impaired Driving”
• G.S. 20-138.7, “Transporting an Open Container of Alcoholic Beverage After Consuming Alcohol”

• G.S. 20-139.1(d), states that the arrestee may have a physician, qualified technician, chemist, registered nurse, or other qualified person of his own choosing administer a chemical analysis or analyses, in addition to the analysis administered at the direction of the arresting officer. The arresting officer, when so requested, will assist the arrestee in a manner consistent with the provisions of this Statute by providing the arrestee access to a telephone so the arrestee may attempt to contact a qualified person to conduct additional analyses. However, it is not
necessary that the officer make the call. Additional analyses will be at the arrestee’s expense. If an additional analysis is conducted, the officer should record the name of the person administering the analysis, the type of analysis, the time, date, and location of the analysis, and the type of instrument used including the serial number.

The arrestee has the right to contact an attorney and/or a witness to view the testing procedures. It is the duty of the chemical analyst and/or charging officer to assist the arrestee’s attorney and/or witness in gaining access to the chemical analysis area in accordance with statutory requirements. When Records Management Section personnel are contacted by the attorney and/or witness, they will immediately contact the chemical analyst and/or charging officer to provide access to the chemical analysis area.

**Breath Analysis**

The chemical analyst will verbally and in writing, advise the arrestee of his rights regarding chemical analysis to determine alcohol concentration, or presence of an impairing substance. The Department of Health and Human Services form DHHS 4081 serves as the mechanism for advising the arrestee of his rights regarding the chemical analysis procedure, the arrestee will be given a written copy of these rights, as set forth on the bottom of the form.

The chemical analyst will observe the arrestee for no less than fifteen minutes immediately prior to administering the chemical analysis. If the arrestee contacts an attorney, or other witness to view the test procedure, the chemical analyst must wait 30 minutes prior to requesting the arrestee to submit to any chemical analyses. During this period, the arrestee will not be allowed to eat, drink, or smoke. If the arrestee regurgitates during this period, the observation period will be started over.

After the arrestee has been advised of his rights regarding the chemical analysis procedure, the officer or chemical analyst will request the arrestee submit to a chemical analysis of their breath. The chemical analyst will conduct this procedure in a manner consistent with their training.

The officer should record the name of the person administering the analysis, the type of analysis, and the time, date, and location of the analysis. The arresting officer and the chemical analyst must prepare an “Affidavit and Revocation Report” (DHHS Form 3907) and file it with the judicial official conducting the initial probable cause hearing in those situations where the affidavit is required, according to the circumstances described on the reverse side of the affidavit.

Following the evidential breath analysis, the Intox EC/IR II will print out copies of the “Test Record” (DHHS Form 4082). The distribution location for each is noted at the bottom of each Test Record. The “Test Record” labeled “DMV” is only submitted to the Department of Motor Vehicles if any of the following are present:

- test results showing an alcohol concentration of .15 or more, and/or
- the arrestee willfully refuses to be tested, and/or
- the arrestee’s driver’s license has an alcohol concentration restriction, and the results of the chemical analysis establish a violation of this restriction.

If the arrestee refuses to submit to the analysis requested by the officer or chemical analyst, such action will be considered a willful refusal. Failure to follow directions of the chemical analyst in taking the sample for analysis may be recorded as a willful refusal. Evidence of the arrestee’s refusal of the breath or blood analysis is admissible in court.
Blood Analysis

If a blood analysis of the arrestee is appropriate, the officer will transport the arrestee to a local medical facility. If the arresting officer possesses a valid permit to conduct chemical analyses, the officer will prepare the appropriate sections of the “Affidavit and Revocation Report” (DHHS Form 3907) associated with drawing blood for a blood analysis. If the arresting officer does not possess a valid permit to conduct chemical analyses, a chemical analyst will be summoned to the medical facility in order to advise the arrestee of his rights regarding the procedure. The chemical analyst will verbally and in writing, advise the arrestee of his rights regarding chemical analysis of his blood to determine alcohol concentration, or presence of an impairing substance. The Department of Health and Human Services form DHHS 4081, serves as the mechanism for advising the arrestee of his rights regarding this procedure. The arrestee will be given a written copy of these rights, as set forth on the bottom of the form.

If the arrestee contacts an attorney, or other witness to view the test procedure, the arresting officer or chemical analyst must wait at least 30 minutes prior to requesting the arrestee to submit to any chemical analyses.

After the arrestee has been advised of his Implied Consent Rights under G.S. 20-16.2(a), the officer or chemical analyst will request the person submit to a blood analysis. If the subject to be tested is unconscious, or otherwise incapable of refusal, the verbal rights notification and request to submit are not required. If the subject to be tested is unconscious, or otherwise incapable of refusal, the officer will request the blood to be drawn by a person qualified to do so. If the person qualified to draw the blood requests written confirmation of the request, the officer must complete the Request for Blood Sample form.

Blood withdrawal kits will be supplied by the chemical analyst. The physician or other qualified person will withdraw the blood and turn it over to the chemical analyst. It will, thereafter, be handled as evidence. It is the responsibility of the arresting officer to complete a “Laboratory Services Request” form for the blood to be analyzed for alcohol.

If the arresting officer reasonably believes the arrestee’s impairment is the result of drugs other than alcohol, or in addition to alcohol, the officer will attempt to contact a Departmental Drug Recognition Expert (DRE) as provided for in section 13.8.8 of this Directive. If a DRE is unavailable to assist, and blood has been drawn in a manner consistent with applicable General Statutes and this Directive; the arresting officer will:

- Complete a detailed Incident/Investigative Report concerning the arrest, including descriptions of any evidence seized, observations, statements or other information which the officer believes will aid in identifying the possible type(s) of drugs causing the arrestee’s impairment.
- When the investigating officer completes the Greensboro Police Department Laboratory Services Request form, they will include for the blood sample to be tested for alcohol concentration and screened for drugs in the Nature of Request section. Should a DRE be consulted for the case, the name of the DRE will be included in the Nature of Request section.

The arresting officer will complete a “Report of Medical Treatment” form, if appropriate.
Regardless of whether the arrestee submits, or refuses to submit, to any analysis requested by the officer; the officer does not have to assist the arrestee in having any additional analysis administered. G.S. 20-139. (d) only requires the arrestee be provided access to a telephone so they may attempt to obtain an analysis at their own expense.

**Refusal of Blood or Breath Analysis**

The procedures to be followed by officers following an arrestee’s refusal to submit to chemical analysis are as follows:

- If the arrestee refuses to submit to chemical analysis subsequent to a traffic stop, or after being involved in a traffic crash which does not involve death or serious injury, the arresting officer may seek approval from the Watch Commander, through channels, to apply to a judicial official for a search warrant to withdraw blood from the arrestee. The Watch Commander will evaluate the appropriateness of this course of action based on all of the circumstances of the case. (A blank copy of a search warrant form for “Blood or Urine in DWI Cases” is available at [www.nccourts.org](http://www.nccourts.org).) If the Watch Commander grants approval, the officer may apply for the issuance of the search warrant. If the warrant is issued, blood may be withdrawn from the arrestee.

Absence approval of the Watch Commander, officers will not utilize the provisions of North Carolina General Statute 20-139.1(d1) to compel the withdrawal of blood from the arrestee. Such a case should be recorded as a refusal on the part of the arrestee by the charging officer and the chemical analyst. Both the officer and the analyst will complete the proper affidavit forms and forward same to the Records Management Section, who will forward them to the Division of Motor Vehicles.

- In situations where the refusal to submit to chemical analysis occurs in a case involving a traffic crash with death or critical injury, and a Traffic Safety Unit (TSU) Crash Investigator has been assigned to the case, the TSU Investigator will make the determination on how to proceed. If the Investigator elects to withdraw blood, he will apply for the search warrant in all but the most unusual cases where exigent circumstances exist which make such an application process impractical. It will be the burden of the TSU Investigator to explain and justify the decision not to seek the search warrant to the courts and his supervisor.

- If a refusal to submit to chemical analysis occurs in a case involving a traffic crash with death or critical injury, and a TSU Investigator is not assigned to assist, the investigating officer will confer with the Watch Commander, through channels, as to whether a compelled withdrawal of the arrestee’s blood is appropriate, with or without a search warrant.

- If a refusal to submit to the chemical analysis occurs in a case involving the use of a DRE, and the DRE is present, the DRE will make the determination on how to proceed. The DRE will notify the Watch Commander if a search warrant is issued.

If the refusal to submit to chemical analysis occurs in a case involving death or critical injury to another person, that fact must be included in the affidavits. After being notarized, the affidavit will be forwarded to the Records Management Section, who will forward it to the Division of Motor Vehicles.
Following the chemical analysis procedure (Breath or Blood), the officer and the chemical analyst will go before a notary or Magistrate for the purpose of notarizing the affidavits. The Magistrate will initiate a 30-day license revocation if evidential proof is present, pursuant to General Statute 20-16.5(c), which requires the filing of a copy of the affidavit referred to above.

In both forms of testing, the Driving While Impaired Report (DHHS Form 4064) will be completed by the arresting officer. The interview questions on the back of the Driving While Impaired Report form are considered custodial questioning, and the arrestee must be advised of and waive his Miranda Rights prior to having these questions asked.

13.8.4 PORTABLE ALCOHOL SCREENING DEVICES

Portable alcohol screening devices can be useful in assisting officers with the detection and apprehension of persons illegally operating a vehicle after consuming an impairing substance. The North Carolina General Statutes and North Carolina Administrative Code govern the situations where the use of these devices is appropriate, and the types of devices approved for use.

North Carolina General Statute 20-16.3 specifies that an officer can require the driver of a vehicle to submit to an alcohol screening test within a relevant time after driving if the officer has reasonable grounds to believe the driver has consumed alcohol and the driver has;

- committed a moving traffic violation; or
- been involved in a crash; or
- been lawfully stopped at a driver’s license check and the officer has an articulable suspicion the driver has committed an implied consent offense; or
- been lawfully stopped or encountered by the officer during the course of his duties and the officer has an articulable suspicion the driver has committed an implied consent offense.

General Statute 20-16.3 authorizes the North Carolina Commission for Health Services to examine and approve those alcohol screening devices which can be utilized in this State, and specify the rules regarding the deployment and maintenance of these devices. The Commission for Health Services describes the approved devices, and the rules governing their usage in section 10A NCAC 41B .0503 of the North Carolina Administrative Code (http://ncrules.state.nc.us/ncac.asp). The devices currently approved for use are the:

- ALCO-SENSOR, ALCO-SENSOR III, ALCO-SENSOR IV, and ALCO-SENSOR FST manufactured by Intoximeters Inc., and
- SD-2 and SD-5, manufactured by CMI Inc.

There is no specific training currently required by the Commission for Health Services for the use of these devices, other than the officer use the screening device according to the “operational instructions supplied with or listed on the device”. The Commission does specify the steps to be taken by an officer when administering an alcohol screening test of the breath.

1. Prior to testing, ensure the driver has removed all foreign substances from his mouth (food, drink, tobacco products, etc). Dental devices and oral jewelry do not need to be removed.
2. Administer the test as soon as possible, unless the driver advises they have consumed an alcoholic beverage within the previous fifteen (15) minutes. If this is the case, wait 15 minutes before administering the test.
3. If the test is done without a waiting period, and the resulting reading is 0.08 or more, the officer must wait five (5) minutes and administer a second test. If the results of this second test show a reading more than 0.02 under the first test, the officer will disregard the first test.

4. The officer may request the driver to submit to one or more additional screening tests.

A refusal by the driver to submit to an alcohol screening test of the breath is not sufficient reason by itself to justify an arrest of the driver. The officer should use all facts known in the situation to determine if a custodial arrest is appropriate.

The Commission for Health Services requires that the agency or operator of every approved alcohol screening test device in use, verify the calibration of the device at least once every thirty (30) days of use. Verification is to be done with an approved simulator solution, or ethanol gas canister. The departmental employee verifying calibration will enter the appropriate information into the log book in the breath testing room. It is the responsibility of the individual squad supervisors to ensure these devices are utilized and maintained in a manner consistent with state regulations and this directive.

**13.8.5 MEDICAL ATTENTION FOR DRIVING WHILE IMPAIRED ARRESTEES**

Occasionally, the level of impairment of a driving while impaired arrestee may indicate the need for medical attention. The arresting officer will ensure that a driving while impaired arrestee receives medical attention in any of the following situations:

- When the first analysis reads 0.31 or greater and the subsequent analysis indicates any reading higher than the first.
- When, at the conclusion of both tests, either reading is higher than 0.36.
- When, at the conclusion of both tests, it is the opinion of the officer that the arrestee's level of impairment is such that medical attention is warranted, regardless of the test results.

**13.8.6 CHEMICAL ANALYSIS FOR OTHER AGENCIES**

It will be the policy of this Department to assist other law enforcement agencies when appropriate. Chemical analysis request by other agencies for criminal purposes will be administered under the following guidelines.

- State agencies such as the NC State Highway Patrol, the State Bureau of Investigation, NC Alcohol Law Enforcement and others with statewide jurisdiction that do not require a mutual aid agreement will be assisted by this Department when requested, if our resources are sufficient that such assistance will not be detrimental to our operations.
- Law enforcement agencies that have entered into a mutual aid agreement with this Department will be assisted upon request. Law enforcement agencies that have not entered into a mutual aid agreement with this Department will not be provided assistance with chemical analysis.
• Private company police agencies will not be provided assistance with chemical analysis.

Agencies, which request assistance with chemical analysis and are not eligible for assistance from this Department, should be referred to the NC State Highway Patrol.

13.8.7  ADMINISTRATIVE CHEMICAL ANALYSIS

On occasion, it may be necessary for the breath testing equipment to be used for a department administrative investigation. When tests are being conducted for administrative purposes only, all the appropriate guidelines will be followed. Since there will be no criminal prosecution or reporting to the state, there may be some deviations to the normal testing and reporting procedures.

The same guidelines for assisting other law enforcement agencies will apply under administrative test requests.

13.8.8  DRUG RECOGNITION EVALUATION

The Drug Recognition Expert program is part of the Greensboro Police Department’s efforts to curb drug-impaired driving. Drug Recognition Experts (DRE’s) are trained to gather evidence to substantiate charges of Driving While Impaired by drugs other than alcohol or in addition to alcohol, and to reach reasonable, accurate conclusions concerning the drug category (ies) or medical condition causing impairment. The DRE can request the charging officer collect a blood sample to obtain corroborative, scientific evidence of the arrestee’s drug use. Any blood sample obtained will comply with the procedures outlined in Section 13.8.3 of this Directive.

The Drug Recognition Evaluation procedure is a post-arrest evaluation, not a pre-arrest evaluation. If an arrestee is Mirandized and invokes his right to counsel prior to a DRE being contacted or arriving, the DRE can still perform a partial evaluation and come to a conclusion as to impairment. If the arrestee invokes his right to remain silent, the DRE can complete the evaluation. The arresting officer will be present for the Drug Recognition Evaluation procedure.

Procedures

Due to the limited number of Departmental Personnel certified as DRE’s, the following procedures will be utilized when the assistance of a DRE is requested:

• Officers may request the assistance of an on-duty DRE through their immediate supervisor.
• The Watch Commander must approve all requests for call out of an off-duty, on-call DRE.
• An on-duty DRE may assist other law enforcement agencies with a Drug Recognition Evaluation in a manner consistent with the provisions of Directive 13.8.6. Outside agency requests for assistance from an off-duty DRE require notification of the Watch Commander for approval.

Due to the rapid dissipation of the effects of certain drugs, a rapid response to an investigation of this type is critical. Because of this, an officer should request the services of a DRE as quickly as possible. In some instances, even though a DRE is unable to respond in person, a telephone
conversation with the DRE may enable the officer to collect evidence of impairment which will assist in establishing probable cause.

The following situations are examples of some, but not all, instances where assistance from a DRE may be appropriate in Driving While Impaired investigations:

- When an arrestee is suspected of Driving While Impaired and the officer has probable cause to believe that drugs may be a significant or sole cause of the impairment.
- When an arrestee has been charged with Driving While Impaired, a breath test has been performed using either a portable breath screening device or evidentiary breath test instrument, and the blood alcohol concentration (BAC) is below 0.08 and inconsistent with the observed level of impairment.
- When the driver of a vehicle has been involved in a vehicle collision resulting in serious physical injury or death, and based on the opinion of the investigating officer or supervisor, a Drug Recognition Expert is needed to determine drug or medical impairment of the driver.

If an officer has determined that an arrestee’s BAC is consistent with both the type and degree of impairment, or the BAC is .08 or more, no DRE is needed.

Other Utilizations

- A DRE can be utilized by the Professional Standards Division during the course of an administrative investigation if deemed necessary and appropriate.
- A DRE can be utilized by a detective to provide the added knowledge that a written and/or verbal confession has not been given under the influence of an impairing substance.

DRE Responsibilities

The Drug Recognition Expert (DRE) will verify if the arrestee is impaired, and if so verify that the arrestee’s breath alcohol concentration is not consistent with the degree of impairment that is evident. The DRE will determine whether the impairment is drug or medically related. If, at any time during the evaluation, the DRE observes a medical condition that requires immediate medical treatment, he will summon emergency medical personnel and notify the supervisor of the arresting officer.

If no life threatening medical condition exists to the arrestee, the DRE will conduct a drug influence evaluation. Using these procedures, the DRE will form an expert opinion and determine the category and/or categories of drugs that are the likely cause of the impairment. If, at the conclusion of the drug influence evaluation, the DRE forms an expert opinion the subject is not impaired by any other substance other than alcohol he or she will record those findings.

DRE Reporting Responsibilities

For each Drug Recognition Evaluation conducted by a Greensboro Police Department DRE:

- The Drug Recognition Expert will, within 72 hours, complete and submit to the Records Management Section a supplemental report including their expert opinion as to the category and or categories of drugs that are the likely cause of the impairment. The DRE will also complete the standardized DRE report narrative, standardized checklist, and a
• The DRE will complete and update his/her rolling log through the DRE Data Tracking System and send a copy of the North Carolina DRE face sheet to the state coordinator as required.
• The DRE will enter the evaluation in his personal DRE log.
• The DRE shall complete a Greensboro Police Department Laboratory Services Request form and include the required information pertaining to the appropriate drug category and submit this form to the Evidence Section.

**DRE Qualifications**

Departmental Drug Recognition Experts will maintain certification in compliance with the National Drug Evaluation and Classification Program Standards formulated by the National Highway Traffic Safety Administration and the International Association of Chiefs of Police. Drug Recognition Experts will obtain the Division Commander’s approval before allowing their certification to lapse. Drug Recognition Experts will keep DRE equipment available and in good working order at all times.
13.9.1 GENERAL

This directive establishes the procedures to be used when a vehicle operator requests an analysis of his breath prior to being arrested for or charged with an implied-consent offense.

General Statute 20-16.2(i) authorizes a person suspected of committing an implied-consent offense to request a chemical analysis of his breath to determine the alcoholic content of his blood. The operator must request the analysis prior to being arrested.

The statute is applicable in situations where an officer stops, detains or questions a person whom he has probable cause to believe has been operating a motor vehicle on a highway or public vehicular area while under the influence of an impairing substance or any other implied-consent offense. At any time prior to being arrested or otherwise charged, the operator may request a breath analysis before being charged. The officer has the responsibility of having the requested analysis administered, subject to certain restrictions. The analysis is administered in the same manner as a custodial analysis situation and the results are admissible in court.

13.9.2 REQUEST FOR PRE-ARREST CHEMICAL ANALYSIS

An officer is not required to advise an operator that a pre-arrest chemical analysis may be requested; however, if the officer suspects the operator may be impaired, this suspicion may be communicated to the operator. This provides the operator the opportunity to make a request for the pre-arrest test. The operator may request a chemical analysis prior to being placed under arrest for an implied-consent offense. If the arrest has already been made at the time of the request, the operator does not have the right to such an analysis. If a proper request is made, the operator has the responsibility to refrain from making an immediate arrest and must arrange for the requested analysis to be administered. The request will not cause any normal investigative procedure or practice to be delayed, compromised or omitted.

If the operator does not request a pre-arrest chemical analysis, the investigation will continue as usual. The officer may take whatever enforcement action is deemed proper.

13.9.3 RESTRICTIONS ATTACHED TO THE REQUEST

The request for a pre-arrest chemical analysis and a subsequent delay of enforcement action is conditional, based on the operator's compliance with certain restrictions. If the operator fails or refuses to comply with these conditions, the request becomes invalid and immediate enforcement action may be taken following driving while impaired procedures.

Upon receiving a request for a chemical analysis, the officer will acknowledge the request and provide the operator with a Request for Pre-charge Chemical Analysis form. The operator is required to sign this form. Failure or refusal to do so invalidates the request for a chemical analysis. The original copy of the form will be turned in to the Records Management Section. The officer may keep a copy of the form and the operator will be given a copy if one is requested.
13.9.4 TRANSPORTING TO THE ANALYSIS SITE

The operator must be transported to the analysis site in the officer’s vehicle. The operator will not be allowed to drive his vehicle to the analysis site under any circumstances. Alternative transportation, such as allowing a passenger to drive the operator to the site, will not be allowed. The officer’s personal safety will be ensured while transporting the operator. Placing the operator in the rear seat of the police vehicle is strongly recommended. Guilford Metro 911 will be advised that a civilian is being transported. Failure or refusal of the operator to comply with these transportation conditions will invalidate the request for a chemical analysis.

13.9.5 PAT DOWN FRISK PERMITTED

Prior to placing the operator in the officer's vehicle, a pat down frisk of the operator is permitted.

This frisk is conducted solely to ensure the officer's personal safety and not to search for contraband or evidence. Any item detected during the frisk, which the officer reasonably believes to be a weapon, may be removed from the operator's clothing. Any illegally possessed weapons may be seized and form the basis of a criminal charge. Any other contraband may be seized but should not form the basis of a charge. Resistance or refusal to allow the frisk will invalidate the operator’s request for chemical analysis.

The officer may take control of personal property, such as a handbag, that is in possession of the operator. These items should be safely secured but should not be searched.

13.9.6 DISPOSITION OF THE OPERATOR'S VEHICLE

The operator's vehicle may be disposed of in one of the following ways:

- The operator may choose to turn the vehicle over to a responsible person present at the scene.

- The operator may choose to leave the vehicle legally, safely and securely parked at the scene. The officer will ensure that the vehicle will be legally and safely parked and may move the vehicle to a safe position, if necessary.

- The operator may choose to have the vehicle stored at a normal storage facility. In this case, the officer will request a wrecker by rotation and complete a Vehicle Tow-In form. If an arrest is subsequently made in the case, the operator will be responsible for any tow-in or storage fee. If the operator is not subsequently arrested, the officer will provide assistance through the Records Management Section for a no-fee release of the vehicle.
13.9.7 TESTING PROCEDURES

State law requires that the pre-arrest chemical analysis be administered in the same manner as a normal custodial analysis. Normal observation periods, time limitations, and procedures will be followed.

In the presence of the officer, the operator should request a chemical analysis from the chemical analyst. The chemical analyst will furnish the operator with a copy of the Rights of Person Requesting to Take Chemical Analysis under G.S. 20-16.2(i) and the operator will be informed of these rights both verbally and in writing.

If a pre-arrest breath analysis is requested, it will be administered at the Department’s normal breath analysis site or any other approved facility. There will be no fee for the administration of a breath analysis.

13.9.8 SUBSEQUENT ARREST OR RELEASE

If, at any time after his request for the pre-arrest test, the operator fails or refuses to comply with the restrictions attached to the request, immediate enforcement action may be taken (just as if the request had never been made).

The results of the chemical analysis may be considered by the officer in deciding whether to charge the operator. The results are admissible in court. If the officer chooses to arrest the operator, normal arrest and booking procedures will be followed.

When the operator is released without being charged, the officer will provide transportation to the operator’s vehicle or to any other reasonable location.
13.10.1 GENERAL

The purpose of this directive is to establish the procedures for collecting and submitting statistical traffic stop data to the North Carolina State Bureau of Investigation - Division of Criminal Information. Effective January 1, 2002, the North Carolina General Assembly mandated through G.S. 114-10.01, that all law enforcement officers employed by municipalities with populations greater than 10,000 document every traffic stop conducted for the purpose of traffic enforcement.

13.10.2 POLICY

It shall be the policy of the Greensboro Police Department to fully comply with GS 114-10.01 and accurately document and submit the requested information. Officers will complete the Traffic Stop Report (SBI-122), and include the associated Greensboro Police Department incident number on the top right portion of the document. This form will be forwarded through supervisory staff to the Records Management Section. Supervisors should ensure that a form is completed for each qualifying traffic stop.

Officers will complete Form SBI-122 for any traffic stop, where the original intent of the stop was for a violation or suspected violation of North Carolina Motor Vehicle Law. This excludes traffic stops initiated for the purposes of criminal apprehension/investigation and the service of legal papers. However, if a citation is issued for a motor vehicle law violation, despite the intent of the traffic stop, SBI-122 shall be completed.

Officers are not required to complete the Traffic Stop Report for vehicles stopped as the result of License and/or DWI Check Points, unless enforcement action is taken or this police action results in a search of the vehicle, operator or passenger(s). For vehicles stopped for avoiding such checkpoints, SBI-122 shall be completed.

Officers will be assigned a special Traffic Stop Data identification number, which will be recorded on SBI-122. This number is anonymous to entities outside of the agency, which prevents individual officer statistics from being identifiable by those outside of the Greensboro Police Department. Officers shall not place their badge number or name on SBI-122.

13.10.3 FILE MAINTENANCE

Completed Traffic Stop Reports are subject to the provisions of the North Carolina Records Retention Act. Therefore, these completed documents will be maintained in the Records Management Section for a period of two years. These files will be constructed in a manner that maintains SBI-122 Reports by the Special Traffic Stop Report Identification Number.

Special Traffic Stop Data Identification Numbers will be assigned and maintained by the Office of the Chief of Police.
13.10.4 DATA ENTRY

Data from SBI-122 will be entered on-line by members of the Operational Support Division, Watch Operations Center through http://sbi.jus.state.nc.us. This data should be entered within 10 days from the date of the traffic stop, and must be entered within 90 days. Data submitted outside of the latter will not be accepted, and subsequently constitutes a violation of the associated legislation.

Agency ID and passwords are required for data entry. Those members having access to these data protection devices shall maintain their confidentiality. Periodic password changes will be incorporated.
Chapter 14
14.1.1 COMMUNICATIONS

Prior to stopping a vehicle, an officer will state the unit's call number and the appropriate Ten Code. After receiving acknowledgment from Guilford Metro 911, the officer will advise the location, license number, color, make and model of the vehicle. This information should be acknowledged by Guilford Metro 911 before the officer initiates the stop.

No officer will stop a vehicle without first advising Guilford Metro 911, unless exigent circumstances would cause the officer's or any person's safety to be compromised by taking the time to make such notification. In the event of exigent circumstances, notification shall be made to Guilford Metro 911 as soon as practical. In cases involving exigent circumstances, the officer must report the incident to his immediate supervisor who shall review the incident.

When an officer has announced his intention to stop a vehicle, no other officer will transmit until the required information is given to and acknowledged by Guilford Metro 911. This restriction will not apply if another officer has emergency traffic to broadcast.

As soon as possible after stopping a vehicle, the officer should check "Signal 50." If the overdue default period elapses since an officer stopped a vehicle and the officer has not checked "Signal 50," Guilford Metro 911 will attempt to make contact with the officer. If the officer does not respond by the third call, another unit will be dispatched to check on the officer, and the officer's supervisor will be notified.

14.1.2 UNMARKED VEHICLE STOPS

Non-uniformed personnel operating unmarked police vehicles who find it necessary to conduct traffic stops may proceed with a vehicle stop provided that the officer immediately requests the assistance of a marked vehicle. Such vehicle stops will follow normal procedures and require the use of blue lights and siren. The officer will clearly display his badge or identification card prior to approaching the vehicle.

In cases where the assistance of a marked unit to initiate a vehicle stop is requested, the requesting officer will provide information as to circumstances of the stop. Relevant information that could affect the safety of the stopping officer will be transmitted by the requesting officer prior to the vehicle stop. Such information should include whether occupants/operator are armed and dangerous, mentally deranged, known to carry weapons, have a history of violent behavior toward law enforcement personnel, as well as other behavior that would likely place the officer in a dangerous situation. The operator of the marked police vehicle will, upon arrival with the suspect vehicle, assume control of the stop.

14.1.3 TECHNIQUES

Officers shall employ those vehicle stop techniques currently being taught and/or endorsed by the Training Division, taking into account the safety of the officer, the violator, and the general public, and the need for a reasonable professional image and response. These techniques should attempt to minimize conflict between the officer and violator, and facilitate a professional contact.
Officers are reminded that no vehicle stop is “routine” and the level of risk of injury to the officer and violator is dependent upon the circumstances of each individual stop. In those cases involving known high risk stops, officers will conduct such stops in a manner consistent with the current methods and techniques, as taught by the Training Division.

All other vehicle stops will be considered “unknown” risk stops, until the officer evaluates the situation and properly conducts the stop in response to the behavior of the subject(s) involved, and other relevant factors known to the officer. Unknown risk stops will be conducted in a manner consistent with the current methods and techniques, as taught by the Training Division.
14.2.1 PURPOSE

A. The purpose of this Directive is to provide guidelines for Officers to follow when engaged in the emergency operation of a police vehicle. It is the policy of the Greensboro Police Department that Officers may only engage in the emergency operation of a police vehicle when such operation is consistent with this Directive, North Carolina Law and the training provided by the Training Division. Any Officer engaged in the emergency operation of a police vehicle will do so with due caution and regard for the safety of others.

14.2.2 DEFINITIONS

For the purpose of this Directive, the following definitions apply:

A. Emergency operation: Anytime a police vehicle is operated in excess of the posted speed limits, the Officer is involved in the emergency operation of a police vehicle. While engaging in emergency operation of a police vehicle, Officers will comply with North Carolina Law regulating such operation (N.C.G.S. 20-145), and will follow the driving procedures taught by the Training Division.

Any Officer engaged in the emergency operation of a police vehicle must:

1. Activate the police vehicle’s blue lights and siren as soon as the emergency operation of the police vehicle begins. The blue lights and siren will remain continuously activated throughout the duration of the emergency operation of the vehicle. If the use of blue lights and/or siren is discontinued, the Officer will immediately return to operating the vehicle in a manner consistent with all applicable traffic laws.
2. Activate any in-car, or body worn cameras simultaneous with activation of the police vehicle’s blue lights and siren. The camera will remain continuously activated throughout the duration of the emergency operation of the police vehicle. Further utilization of the body worn camera will follow the provisions of Departmental Directive 15.11.
3. Notify GM 911 verbally by radio of the emergency operation of the police vehicle as soon as the vehicle’s blue lights and siren have been activated. The only exception to this requirement occurs when the Officer is engaged in emergency operation of the police vehicle to overtake and stop another vehicle where elements of a violation have already been established.

B. Emergency Situation: Officers are authorized to engage in the emergency operation of a police vehicle when responding to emergency situations. Examples of emergency situations include, but are not limited to:
1. Vehicle pursuits.
2. Robbery alarms.
3. Traffic crashes involving personal injury.
4. Officers requesting immediate assistance.
5. Other calls for service which involve serious injury, the imminent threat of serious injury or the use of a weapon.
6. In progress calls involving an apparent felony; i.e. burglaries.
Officers have the discretion to classify other types of incidents as emergency situations and engage in the emergency operation of a police vehicle to respond; but they are accountable for the use of this discretion and must utilize sound judgment when making this determination. In addition to the above requirements; Supervisors must monitor the number of police vehicles engaged in emergency operation while enroute to a call.

C. **Vehicle Pursuit**: Occurs whenever an Officer engages in the emergency operation of a police vehicle for the purpose of stopping another vehicle, and that vehicle’s operator knowingly fails to submit to the stop and the officer attempts to apprehend the violator.

A vehicle pursuit does not occur when the operator of the other vehicle fails to immediately stop when the Officer is engaged in the emergency operation of a police vehicle, but instead continues driving for a short time to a well lighted business or area occupied by other persons, while following all traffic laws. When this situation is clear, Officers will not charge a detainee with “Failure to Heed” (NCGS 20-157).

D. **Aborted Vehicle Stop**: Occurs whenever an Officer engages in the emergency operation of a police vehicle for the purpose of stopping another vehicle and that vehicle’s operator knowingly fails to submit to the stop and the officer does not attempt to apprehend the violator.

E. **Flagrantly Reckless Driving**: The violator vehicle is observed engaging in the types of driving behaviors as defined by N.C.G.S. 20-140 prior to the start of a vehicle pursuit, to include but not limited to:
1. Colliding with other vehicles and fleeing the scene of the crash.
2. Forcing other vehicles to take evasive action to avoid a crash.
3. Driving in excess of twenty (20) miles per hour above the applicable speed limit or in excess of eighty (80) miles per hour regardless of the applicable speed limit.

F. **Police Vehicle**: Vehicles deployed by the Greensboro Police Department which are authorized to engage in emergency operation. These vehicles are described in the following categories:
1. Marked enforcement vehicle: a line vehicle black in color with uniform Greensboro Police Department exterior markings, equipped with a siren, and roof mounted blue lights.
2. Unmarked enforcement vehicle: a line vehicle of any color, with or without uniform Greensboro Police Department exterior markings, equipped with a siren, and interior mounted blue lights.
3. Marked Special Operations Division enforcement vehicle: a line vehicle black in color, with uniform Greensboro Police Department exterior markings, equipped with a siren, and interior mounted blue lights, deployed by the Special Operations Division for traffic enforcement purposes.
4. Unmarked administrative vehicles – a Detective or staff vehicle, any color, without uniform Greensboro Police Department exterior markings, equipped with siren and interior mounted blue lights.
5. Police Motorcycle – a line motorcycle with uniform Greensboro Police Department exterior markings, equipped with siren, and front, rear and side-mounted blue lights.

G. **Violator Vehicle**: The vehicle identified by an Officer for a traffic stop as a result of information known to the Officer that establishes reasonable suspicion or probable cause to believe that the operator or passenger committed a traffic or criminal offense, or is wanted by the State of North Carolina.
H. **Primary Officer**: The Officer who initiates a vehicle pursuit, or assumes control of the pursuit in a manner consistent with this Directive.

I. **Secondary Officer(s)**: Authorized Officer(s) assigned to assist the primary Officer in a vehicle pursuit. Secondary Officer(s) will be assigned to the pursuit by GM 911 by radio or the monitoring Supervisor based upon the geographic location of the secondary Officer(s) relative to the pursuit.

J. **Monitoring Supervisor**: The first line Supervisor of the primary Officer initiating a vehicle pursuit. If the primary Officer’s Supervisor is not available, the monitoring Supervisor is defined as the first line Supervisor assigned to the geographic area where the vehicle pursuit began.

   In the case of a pursuit entering the city from another jurisdiction; the monitoring Supervisor is defined as the first line Supervisor assigned to the geographic area where the vehicle pursuit is most likely to enter the city.

K. **Watch Commander**: The Commander responsible for coordinating and supervising the delivery of police services throughout the city of Greensboro during his assigned tour of duty.

L. **Emergency Communications Specialist (ECS)**: A Guilford Metro 911 employee assigned to provide call intake, dispatch and management of emergency services during their tour of duty

M. **Parallel Pursuit**: An Officer not assigned to a vehicle pursuit, who engages in emergency operation of his police vehicle or operates with disregard to applicable traffic laws, so as to achieve or remain in close proximity to the vehicle pursuit. Parallel Pursuits are forbidden.

N. **Forcible Stopping Techniques**: Refers to any of the techniques currently authorized by the Department to bring a vehicle pursuit to a forced conclusion. These techniques are:

   1. **“Stop Sticks”**: The brand name of a type of tire deflation device designed to release air volume from a tire in a controlled manner.
   2. **Mobile Roadblock**: The positioning of police vehicles to the front, side(s) and rear of a moving violator vehicle in an attempt to slow the violator vehicle and bring same to a controlled stop.
   3. **Precision Immobilization Technique (PIT)**: The controlled striking of a violator vehicle by a police vehicle intended to bring the violator vehicle to a safe stop.
   4. **Stationary Roadblock**: The placement of object(s) in the path of a violator vehicle so as to bring the vehicle to a stop.

### 14.2.3 VEHICLE PURSUIT POLICY

A. **Prohibitions**:

   1. Officers shall not engage in vehicle pursuits where the offense is a violation of a City Ordinance, a traffic violation or a misdemeanor other than the offenses described in section 14.2.3(B) below.

   2. Absent approval from the Watch Commander or monitoring supervisor, no more than three police vehicles may be actively involved in any vehicle pursuit. The only exception occurs when the vehicle pursuit is initiated by an unmarked enforcement vehicle, unmarked administrative vehicle or police motorcycle. In this situation, the initiating vehicle may remain involved in the pursuit until the arrival of a
third marked enforcement vehicle or marked Special Operations Division enforcement vehicle in the pursuit.

3. Unless assigned to the vehicle pursuit; no other Officers may engage in emergency operation of their police vehicles to actively engage in the pursuit. Parallel Pursuits are prohibited.

4. No Officer will attempt to pass another police vehicle during a vehicle pursuit unless the Officer to be passed is aware of the maneuver.

5. Police vehicles containing a civilian will not engage in a vehicle pursuit.

6. Officers will operate their police vehicles with due regard for the safety of themselves and others. Speeds should not exceed the Officer’s ability to safely operate the police vehicle, nor should the Officer’s speed create unnecessary or unreasonable danger to the Officer or the public. Officers will be expected to exercise good judgment in these situations.

7. If the violator involved in a vehicle pursuit begins fleeing the wrong way on a one way street or wrong direction on a divided roadway, Officers involved in the pursuit will terminate the pursuit and will not follow against the traffic flow.

8. Officers will refrain from all non-emergency radio traffic on the assigned radio frequency during a vehicle pursuit.

9. Once a pursuit has been terminated by the monitoring Supervisor or Watch Commander, Officers are forbidden from subsequently re-engaging the violator vehicle in a pursuit unless additional facts are learned and articulated which would justify the pursuit and without first obtaining approval from that Supervisor or Watch Commander.

B. Authorized Vehicle Pursuits:
1. Vehicle pursuits are only authorized in those situations where the Officer initiating the pursuit has reasonable suspicion to believe the vehicle’s operator (or passenger, when applicable) is:
   - Wanted for a violent crime.
   - Suspected of committing a violent crime currently under active investigation.
   - Suspected of committing a burglary currently under active investigation.
   - Suspected of Driving While Impaired.
   - Is otherwise operating the vehicle in a Flagrantly Reckless manner without regard for the safety of others.

2. Vehicle pursuits are authorized in those situations involving high risk operations, as authorized by the affected Division Commander or higher authority.

3. The Watch Commander may authorize a vehicle pursuit based upon information indicating a significant public safety need in a situation not specifically defined by this section.

C. Pursuit Considerations: Because the primary goal of the Greensboro Police Department is the protection of persons and property, an Officer may terminate a vehicle pursuit at anytime. Officers must remember that other persons utilizing the roadways do not expect their travel to be interrupted by a vehicle pursuit, or become involved in a crash as a consequence of a pursuit.

Consideration must be given to the extent to which a vehicle pursuit exposes any Officer, or a member of the general public to excessive risk of injury. The following list of factors (while not all-inclusive) must be considered by the primary Officer, monitoring Supervisor and Watch
Commander in determining whether or not the risks involved in initiating or continuing a vehicle pursuit outweigh the public benefit derived by apprehending the suspect:
1. The seriousness of the offense for which the stop was originally being attempted
2. Whether the identity of the offender is known to the Officer, or whether the offender can be identified by the prima facie rule of GS 20-141.5.
3. The safety of the public in the area of the pursuit, and of the pursuing Officer(s)
4. Pedestrian and vehicular traffic patterns and volume
5. The location of the vehicle pursuit
6. The speeds involved in the vehicle pursuit
7. The time of day
8. Weather conditions and visibility
9. Road conditions
10. Restricted visibility due to buildings, curves or hills
11. The capabilities and limitations of the police vehicle(s) and the driver Officer(s)
12. The pursuing and Officers' familiarity with the area of the vehicle pursuit
13. The quality of radio communications with the pursuing Officer(s)
14. Whether the pursuit will likely be successful in apprehending the suspect
15. The risk of harm from not apprehending the suspect, considering his manner of driving and the degree of risk created by the crime the suspect is believed to have committed.

D. Primary Officer’s Responsibilities: Officers initiating a vehicle pursuit authorized by this Directive must:
1. Immediately begin emergency operation of their assigned police vehicle, and continue emergency operation as described in section 14.2.2(A) of this Directive.
2. Immediately notify GM 911 of the pursuit and provide the location, direction of travel, vehicle description including license information (if possible), speed and reason for the pursuit. Failure to provide all this initial required information at the beginning of the pursuit will result in immediate termination of the pursuit by the monitoring Supervisor or Watch Commander.
3. The Officer will continually update this information throughout the pursuit, with special attention to changes in location, speed, traffic conditions and severity of additional violations observed. The Officer must advise the monitoring Supervisor of any factors observed which might lead to a decision to terminate the pursuit.
4. Immediately notify GM 911 if they are operating a vehicle other than a marked enforcement vehicle or marked Special Operations Division enforcement vehicle. If the initiating Officer is operating a vehicle other than a marked enforcement vehicle or marked Special Operations Division enforcement vehicle, he will discontinue operating as the primary Officer in the pursuit when a marked enforcement vehicle or marked Special Operations Division enforcement vehicle arrives to become the primary Officer. At this time the Officer will assume the secondary Officer position. Upon the arrival of two additional marked enforcement vehicles or marked Special Operations Division enforcement vehicles, the initiating Officer will discontinue involvement in the pursuit. Absent approval from the Watch Commander or monitoring Supervisor, no more than three police vehicles will be actively involved in any vehicle pursuit.

E. Secondary Officer(s) Responsibilities: Officers assigned to assist in a vehicle pursuit by GM 911 or the monitoring Supervisor will:
1. Immediately begin emergency operation of their assigned police vehicle, and continue emergency operation as described in section 14.2.2(A) of this Directive.
2. May take over radio communications and broadcast updates throughout the duration of the pursuit as to location, direction of travel, speed, traffic conditions and severity of
additional violations observed. The Officer must advise the monitoring Supervisor of any factors observed which might lead to a decision to terminate the pursuit and will be held accountable for failing to do so.

F. Monitoring Supervisor’s Responsibilities: The monitoring Supervisor is required to actively manage any vehicle pursuit from its beginning to a conclusion. The monitoring Supervisor must:

1. Immediately acknowledge responsibility for the pursuit.
2. Immediately terminate any pursuit which violates this Directive, North Carolina General Statutes or the training guidelines provided by the Training Division.
3. Immediately terminate a pursuit if the primary Officer initiating the vehicle pursuit fails to provide all the initial information required by section 14.2.3(D)(2) at the beginning of the pursuit.
4. Continuously evaluate the changing circumstances and conditions present throughout the vehicle pursuit, and allow the pursuit to continue or terminate same in response to this evaluation. This includes evaluating whether a pursuit will be allowed to continue outside GPD jurisdiction.
5. Evaluate the number and categories of police vehicles involved in the pursuit and allow or discontinue their involvement as needed in a manner consistent with this Directive.
6. Evaluate the circumstances to determine if approval or direction should be given to attempt to forcibly stop the violator vehicle through the use of “Stop Sticks”, the PIT or a mobile roadblock.
7. Complete a thorough administrative investigation in the Department’s internal investigations case management system at the conclusion of the vehicle pursuit. In this investigation, the monitoring Supervisor is responsible for:
   a) Identifying all Officers involved in the pursuit, including those who engaged in participation inconsistent with Departmental policy during the pursuit.
   b) Reviewing and documenting the actions of all Officers involved in the pursuit to determine compliance with Departmental policy and State Law.
   c) Reviewing all audio and visual recordings associated with the pursuit.
   d) Describing any forcible stopping techniques employed.
   e) Initiating further administrative action as needed consistent with the findings of the investigation.

G. Watch Commander’s Responsibilities: The Watch Commander will actively monitor all vehicle pursuits until their conclusion. The Watch Commander will:

1. Immediately terminate any pursuit which violates this Directive, North Carolina General Statutes or the training guidelines provided by the Training Division.
2. Immediately terminate a pursuit if the primary Officer initiating the vehicle pursuit fails to provide all the initial information required by section 14.2.3(D)(2) at the beginning of the pursuit.
3. Continuously evaluate the changing circumstances and conditions present throughout the vehicle pursuit, and allow the pursuit to continue or terminate same in response to these changes. This includes evaluating whether a pursuit will be allowed to continue outside GPD jurisdiction.
4. Evaluate the circumstances to determine if approval or direction should be given to attempt to forcibly stop the violator vehicle through the use of “Stop Sticks”, the PIT, a mobile roadblock or a stationary roadblock.
5. Evaluate the need to assign more than three police vehicles to the pursuit. This decision will be based upon specific factors known to the Watch Commander. Some factors which may influence this decision may include:
   a) The number of occupants in the pursued vehicle.
   b) The nature of the original offense for which the pursuit was initiated.
   c) The need for assistance from specialized personnel (i.e. canine).
   d) Other known, articulable factors requiring the assignment of additional resources.

H. **Emergency Communications Specialist’s Responsibilities (ECS):** The ECS will provide support to Officers involved in a vehicle pursuit in a manner consistent with the policies and training of Guilford Metro 911. Upon notification of the initiation of a vehicle pursuit, the ECS will:
   1. Immediately broadcast across all primary GPD talkgroups and Guilford County Sheriff’s Department Dispatch that a vehicle pursuit is in progress, giving all pertinent, known information.
   2. Assign two marked enforcement vehicles or marked Special Operations Division enforcement vehicles to assist in the pursuit, based upon the geographic proximity of the assist Officers relative to the pursuit. Absent approval from the Watch Commander or monitoring Supervisor, no more than three police vehicles will be actively involved in any vehicle pursuit.
   3. Ensure the monitoring Supervisor and Watch Commander are notified of the pursuit.
   4. Update the progress of the pursuit consistent with GM 911 policy and training.
   5. Notify the N.C. Highway Patrol of the pursuit.
   6. Immediately broadcast across all primary GPD talkgroups when the pursuit has concluded, or the vehicle pursuit is terminated by the monitoring Supervisor or Watch Commander.

14.2.4 **FORCIBLE STOPPING OF A VIOLATOR VEHICLE**

It is the stated objective of the Greensboro Police Department to bring all vehicle pursuits to a conclusion in a safe and timely manner. Officers will utilize the forcible stopping techniques taught by the Training Division in such a manner as to accomplish this objective. In certain cases, normal pursuit efforts to stop the violator vehicle have failed and immediate action is required to stop the vehicle. Attempts to forcibly stop the violator vehicle must be made at a site that allows for the due regard for the safety of the violator, the Officers effecting the stop and the general public. Sufficient precautions must be provided to allow uninvolved motorists to stop safely, and to avoid involvement in the police action.

A. The forcible stopping techniques taught and permitted by the Department are:
   1. “Stop Sticks”: Stop Sticks will not be deployed without the authorization of the monitoring Supervisor. Only Officers trained in the use of Stop Sticks may deploy them. Stop Sticks will not be deployed to stop any vehicle with fewer than four wheels or on all-terrain vehicles designed for off road use only.

   The Monitoring Supervisor may authorize an Officer to engage in emergency operation of their assigned police vehicle for the specific purpose of assisting in a vehicle pursuit through deployment of Stop Sticks. The Monitoring Supervisor will make this determination based upon the geographic proximity of the Officer to the presumed path of the vehicle pursuit.
Officers deploying Stop Sticks will advise Guilford Metro 911 verbally of the location of the deployment and any other information Officers engaged in the pursuit need to know. Deployment will not occur on curves, bridges, or locations where reasonable judgment would dictate avoidance for safety reasons.

Officers deploying Stop Sticks will position police vehicles off of the roadway with blue lights activated, so as to not create or give the perception to motorists of an impassable thoroughfare. Officers should use fixed objects as protection during the deployment of Stop Sticks. If a fixed object is not available, the use of the police vehicle is acceptable.

Used Stop Sticks will be returned as soon as practical to Police Logistics for replacement.

2. Mobile Roadblocks: A mobile roadblock will not be attempted or initiated without the authorization of the monitoring Supervisor. Mobile roadblocks will be conducted in a manner consistent with the training provided by the Training Division. Mobile roadblocks may only be performed by Officers who have received and successfully completed the mobile roadblock training provided by the Training Division.

3. Precision Immobilization Technique (PIT): The PIT may be performed by any officer who has received and successfully completed training provided by the Training Division. The decision to initiate the PIT may be made by the primary Officer, but may also be directed by the monitoring Supervisor or Watch Commander. Once the primary Officer has made the decision to initiate the PIT, he should notify the GM 911 of this intention. The decision to initiate the PIT may be denied by the monitoring Supervisor or the Watch Commander. If the decision to initiate the PIT is made by the monitoring Supervisor or Watch Commander; the primary Officer may use discretion and choose not to initiate the PIT based upon the factors observed and known to the Officer.

The PIT is considered a less lethal use of force when performed as described by the training guidelines of the Greensboro Police Department. If exigent circumstances warrant the striking of a violator vehicle outside the established training guidelines, this action may be considered as a use of deadly force. Whether the PIT is successful or not, an Administrative Investigation must be completed to document the event along with a DMV 349 where applicable.

4. Stationary Roadblock: The use of a stationary roadblock is only permitted in extreme cases when the violator poses an imminent risk of death or serious injury. The Watch Commander must authorize the use of a stationary roadblock. The site for the construction of the stationary roadblock must be chosen based upon the site’s ability to provide the violator sufficient time and warning to see that the thoroughfare is impassable and bring their vehicle to a safe stop considering the speed of the pursuit at the time of the stationary roadblock. All practical measures must be taken to eliminate the involvement of other motorists or pedestrians in this police action. Deployment of a stationary roadblock will be in a manner consistent with the methods taught by the Training Division.

14.2.5 TERRITORIAL JURISDICTION AND VEHICLE PURSUITS

A. A GPD Officer’s territorial jurisdiction includes the corporate city limits of the city of Greensboro, plus one mile beyond that city limit. The monitoring Supervisor or Watch
Commander must authorize continuation of any vehicle pursuit beyond this territorial jurisdiction. This decision must be based upon articulable factors which justify continuation of the pursuit.

B. GPD Officers are not permitted to continue a vehicle pursuit beyond the North Carolina State Line into any adjoining State.

### 14.2.6 PURSUITS INVOLVING OTHER AGENCIES/JURISDICTIONS

A. GM 911 will most likely receive the initial notification of a vehicle pursuit entering the city from another jurisdiction, or occurring within the city by another agency. Specific information regarding pursuits of this nature is included in this section, but as a rule:

1. If the other agency’s pursuit is not authorized by GPD policy and training; GPD Officers will not participate in the pursuit.
2. If the reason for the pursuit is unknown at the time of the request for assistance, GPD Officers shall not engage in the pursuit until information becomes available that the pursuit is authorized by GPD guidelines. The Watch Commander can authorize GPD Officers to participate in a pursuit in this situation for the purpose of allowing sufficient time to determine the originating agency’s reason for the pursuit.
3. If the other agency originating the vehicle pursuit discontinues their involvement in the pursuit; the monitoring Supervisor or Watch Commander will make a determination as to GPD’s continued involvement.
4. If the agency originating the pursuit is a company police agency; GPD Officers will not participate in the pursuit, unless participation is authorized by the Watch Commander. The Watch Commander can authorize GPD Officers to participate in a pursuit in this situation for the purpose of allowing sufficient time to determine the company police agency’s reason for the pursuit.

B. **GM 911/Emergency Communications Specialist’s Responsibilities (ECS):** The ECS receiving the initial notification of a vehicle pursuit entering the city from another jurisdiction, or occurring within the city by another agency will immediately broadcast across all primary GPD talkgroups that a vehicle pursuit is in progress, giving all pertinent, known information. This broadcast is intended to serve as a notice and warning to GPD personnel of a potentially hazardous event, not as an assignment to the pursuit.

GM 911 personnel will then:

1. Ensure the monitoring Supervisor and Watch Commander are aware of the pursuit.
5. Ascertain if the other agency is requesting GPD assistance, if assistance is not requested; GPD Officers will not participate in the pursuit.
2. Ascertain from the other agency the location, direction of travel, vehicle description including license information, speed and original reason for the pursuit.
3. With the approval of the monitoring Supervisor; assign two marked enforcement vehicles or marked Special Operations Division enforcement vehicles to assist in the pursuit, based upon the geographic proximity of the assist Officers relative to the pursuit. Absent approval from the Watch Commander, no more than two police vehicles will be actively involved.
4. Notify the other agency if GPD assistance is denied by the monitoring Supervisor or Watch Commander.
5. Update the progress of the pursuit consistent with GM 911 policy and training.
6. Notify the Guilford County Sheriff’s Department and N.C. Highway Patrol of the pursuit.
7. Immediately broadcast across all primary GPD talkgroups when the pursuit has concluded, or the vehicle pursuit is terminated by the monitoring Supervisor or Watch Commander.

C. **Primary and Secondary Officer’s Responsibilities:** GPD Officers will not participate in any vehicle pursuit initiated by another law enforcement agency unless the involvement is approved by the monitoring Supervisor or Watch Commander, and they are operating a marked enforcement vehicle or marked Special Operations Division enforcement vehicle. The Officers assigned to assist will conduct themselves in a manner consistent with the provisions of this Directive, especially 14.2.3(D) and (E).

   If assistance with the pursuit is approved:
   1. The Officers terminate their involvement when the pursuit leaves GPD jurisdiction.
   2. The Officers will terminate their involvement immediately if the pursuit, due to its nature, would not be permitted by GPD policy.

D. **Monitoring Supervisor’s Responsibilities:** The monitoring Supervisor is required to actively manage any vehicle pursuit of this nature from its beginning to a conclusion. The monitoring Supervisor will follow the provisions of section 14.2.3(F) of this Directive and continuously evaluate the changing circumstances and conditions present throughout the vehicle pursuit, and allow the pursuit to continue or terminate same in response to this evaluation.

E. **Watch Commander’s Responsibilities:**

   1. The Watch Commander will actively monitor all vehicle pursuits of this nature until their conclusion. The Watch Commander will follow the provisions of section 14.2.3(G) of this Directive and continuously evaluate the changing circumstances and conditions present throughout the vehicle pursuit, and allow the pursuit to continue or terminate same in response to this evaluation.

   2. The Watch Commander will actively monitor and evaluate any vehicle pursuit entering the city from another jurisdiction, or occurring within the city by another agency and will make a determination regarding GPD’s involvement in any such pursuit.

14.2.7 **DOCUMENTATION**

A. An Incident/Investigation Report utilizing the appropriate classification will be completed for all Vehicle Pursuits and Aborted Vehicle Stops, as defined in this Directive. This includes vehicle pursuits which are immediately terminated by the Officer, Monitoring Supervisor or Watch Commander.

   1. The Incident/Investigation Report will be completed by the Officer initiating the vehicle pursuit or aborted vehicle stop.

   2. If the vehicle pursuit involves assistance to an outside agency; the Primary Officer assigned to the vehicle pursuit will complete the Incident/Investigation Report.

   3. Any Officer assigned, or operating as a Secondary Officer will complete a Supplemental Report.

B. The monitoring Supervisor will complete a thorough administrative investigation in the Department’s internal investigations case management system concerning each pursuit. The pursuit report will be forwarded through the employee’s chain of command. Each member responsible for reviewing the report will review the report to ensure the investigation is complete and any findings are consistent with Departmental procedure and applicable State
Law. Any member charged with reviewing a Pursuit Investigation may remit the report back to the original supervisor for further action as deemed necessary.

C. A documented annual analysis of the Department’s vehicle pursuits will be conducted on a calendar year basis by the Professional Standards Division. This report will analyze the previous year’s pursuits for trends, training issues, equipment needs or policy revisions.
14.3.1 ON-SCENE INVESTIGATION

Whenever a police vehicle is involved in any crash, the operator will immediately notify Guilford Metro 911, giving the crash location and advising whether there is property damage or personal injury.

The operator's immediate supervisor or acting supervisor will be dispatched to the scene to conduct an administrative investigation. If the supervisor cannot respond, another supervisor will be assigned to conduct the investigation. The supervisor will determine if a crash report (DMV-349) is required. If it is required, a unit will be dispatched to conduct a crash investigation.

14.3.2 ADMINISTRATIVE REPORT

An administrative report will be prepared by the on-scene supervisor. This report will be in memorandum form following the approved format.

This report will be forwarded, through channels, to the operator's Bureau Commander, who will review it and forward the original to the Commanding Officer of the Professional Standards Division, with a copy to the Commanding Officer, Resource Management Division.

14.3.3 CRASH FINDINGS REPORT

There shall be a Crash Findings Report prepared for all crashes.

In cases where no disciplinary action is warranted against the operator, but counseling is deemed necessary, include this information in the report.

If disciplinary action is taken or recommended, normal procedures will be followed, as set forth in Departmental Directives.

This report will be forwarded, through channels, to the operator's Bureau Commander, who will review it and forward it to the Commanding Officer of the Professional Standards Division.
Chapter 15
15.1.1 GENERAL POLICY

The purpose of this policy is to establish guidelines for the dress and required uniform equipment for Greensboro Police Department employees while at work, on duty, or in uniform, in order to maintain the professional image of the Department.

All personnel are expected to dress in a manner which is neat, clean, and displays good personal hygiene. Unless exempted by their Bureau Commander, all employees are expected to wear Department issued uniforms or business dress. Sworn personnel will not wear gear or equipment that has not been issued or authorized by the Department.

Uniforms will be kept neat, clean and pressed at all times. While in uniform, officers should maintain a professional appearance and bearing.

Definitions

A. Employees – for the purpose of this directive, employees are identified in the following groups:

   Sworn Employees

   1. Uniformed Officer: A sworn police officer of any rank outfitted with one of the Department’s issued and approved duty uniforms.

   2. Plain-Clothed Officer: A sworn police officer of any rank assigned to a plain clothes position or wearing plain clothes in an on-duty capacity.

   Non-Sworn Employees

   3. Non-Sworn Uniformed Employee: An employee who is not a sworn law enforcement officer and is issued a work uniform. Their uniforms are defined in the unit’s respective Standard Operating Procedures (SOP).

   4. Plain-Clothed Employee: A non-sworn employee not provided with a uniform.

15.1.2 UNIFORM REGULATIONS

Uniforms

The following approved uniform classes are established:

Command Dress Uniform: White long-sleeved dress shirt, black uniform trousers without cargo pockets, tie, dress blouse, and dress uniform shoes. The command uniform will be worn for special occasions and ceremonies, unless otherwise directed by the Chief of Police.

Class A Uniform: Black uniform trousers without cargo pockets, black long-sleeved uniform shirt with the issued tie, uniform dress shoes and patent leather duty gear as prescribed in Section
15.1.6 of this Directive. The Class A uniform may be worn year round at the discretion of the employee, unless otherwise directed by command-level authority.

**Class B Uniform:** Black uniform trousers with or without cargo pockets, short or long sleeved black uniform shirt with open collar, long sleeved shirt with approved neck-tie, and departmentally issued or approved dress uniform shoes or boots and patent leather duty gear as prescribed in Section 15.1.6 of this Directive. A black in color crew-neck t-shirt, visible at the neckline will be worn with the uniform when the collar is open. Employees may elect to wear a departmentally approved plain, black in color dickey or mock turtleneck with the long-sleeved uniform shirt when the collar is open. The Class B uniform may be worn year round at the discretion of the employee, unless otherwise directed by command-level authority. (As used herein, “open collar” means only the uppermost button on the shirt has been left unfastened.)

**Class C Uniform:** Departmentally issued utility-style uniform consisting of black cargo style pants and matching black utility blouse (open collar) with the badge, patches and nameplate affixed in a manner consistent with written Departmental policy. An appropriate alternative to the nameplate and badge, such as screen printing or embroidering may be utilized for the Class C uniform. A patch indicating “POLICE: will be affixed to the upper back portion of the utility blouse. A black in color crew-neck t-shirt, visible at the neckline will be worn with the class C uniform. Employees may elect to wear a plain, black in color dickey or mock turtleneck with the long-sleeved uniform shirt when the collar is open. Black neoprene “web-gear” with the required equipment as prescribed in Section 15.1.6 of this Directive will be worn with this style of uniform. Officers will only wear departmentally approved boots with this class of uniform. The Class C Uniform may be utilized by select units year round as authorized by command-level authority and approved by the Chief of Police. (As used herein, “open collar” means only the uppermost button on the shirt has been left unfastened.)

**Class D Uniform:** Departmentally issued lightweight cargo style pants and long or short sleeved “golf-style” pullover shirt affixed with the embroidered badge or badge/patch combination. If the departmentally issued shirt does not feature an embroidered badge or badge/patch combination, the officer will ensure their issued metal badge is readily visible at or above waist level on their outermost garment. The color of the pants and shirt may vary, based upon the employee’s assignment. Sworn police employees utilizing this class of uniform will carry at a minimum their departmentally issued weapon and security holster, badge and their issued handcuffs. Departmentally issued boots or other approved footwear will be worn with this style uniform. The Class D uniform may be worn by both sworn and non-sworn personnel and can be utilized when training or at specific community functions as approved by a Division Commander.

**Class E “Bike” Uniform:** Departmentally issued cycling appropriate uniform jersey with the word “POLICE” affixed on the rear, the badge logo affixed on the left front breast, and departmental patches and chevrons affixed to both sleeves. A black in color crew-neck t-shirt, visible at the neckline, will be worn with the uniform. Black neoprene “web-gear” with the required duty equipment prescribed in Section 15.1.6 of this Directive will be worn with this style of uniform.

**Class F “Plain Clothes” Positions:** Sworn Officers assigned to plain-clothed duty will wear professional business attire. Appropriate dress for men will be business suits, or sports coats, slacks and ties. Appropriate dress for women will be business suits, slacks or skirts with blouses or sweaters and a blazer or jacket or a dress. Sworn plainclothes personnel permanently assigned to affected Divisions (i.e., Criminal Investigation Division, Vice/Narcotics Division, and Professional Standards Division) will receive an annual clothing allowance.
Officers in plain clothes must wear dress shoes that do not impair their ability to carry out the normal duties of the job. Male officers in plain clothes may wear any type of business dress shoes, except sandals, open shoes or cowboy boots. Female officers in plain clothes may wear any type of business dress shoe except sandals, cowboy boots, open-toe shoes or any shoe with a heel exceeding 3 inches in height.

Officers assigned to plain-clothed duties will carry their service weapons, badge and handcuffs while on-duty. While involved in a police action, officers will wear their badge in obvious view on the outermost garment.

Officers working in a Class “F” plain clothes capacity whose service weapon is in open view of the general public will ensure their badge is readily visible at or above waist level on their outermost garment. This allowance applies only to service weapons carried in a waist or belt holster which constantly maintains the weapon in a vertical position, with the barrel pointing downward. A service weapon carried in any other holster such as a shoulder holster must be kept concealed and out of view from the general public.

Officers assigned to specialized units or placed on special assignment, where their dress, hairstyle and accessories must be conducive to the nature of the assignment and clientele dealt with, are exempt from this policy for the duration of the assignment. For purposes of this Directive, the affected Deputy Chief, with approval from the Chief of Police, will determine what specialized units or special assignments are allowed to deviate from the established plain clothes regulations. As a general rule, officers working assignments of this nature will keep their service weapon and other police equipment concealed from public view.

Training Attire: Exceptions to this regulation may be authorized by the Commanding Officer of the Management Bureau when merited for training purposes in accordance to Training Division Standard Operating Procedure (firearms, drivers training, etc.).

Non-Sworn Uniform: For non-sworn uniform standards not covered in the above Class D Uniform regulations see 15.1.3.

Other Considerations

Deputy Chiefs and the Chief of Police may elect to wear approved business attire in lieu of the departmentally issued uniform at their discretion.

Personnel engaged in secondary employment assignments will wear the Class A or B uniforms and complete duty belt, unless approval to deviate from this uniform standard is granted by the Commanding Officer of the Special Operations Division.

Uniformed Officers conducting special assignments or special operations will wear either the Class A or B uniform and patent leather duty gear as prescribed in Section 15.1.6 of this Directive; unless approval to deviate from the uniform standard is granted by Bureau-level authority.

The police bicycle and motor officer uniforms will be worn while officers are engaged in the duties of bicycle and motor patrols. These uniforms will not be worn outside these specific assignments.

Officers are required to wear their duty belt and all related equipment they normally carry on their belt as prescribed in Section 15.1.6 of this Directive while on duty.
Ballistic Vests

The use of the departmentally issued ballistic vest is mandatory for uniformed employees below the rank of Lieutenant when on-duty and wearing the Class A, B, C or E uniforms. If a ballistic vest is utilized it must be covered by appropriate outer clothing, as defined in this Directive except in those situations where exigent circumstances necessitates wearing the vest on top of outer garment.

No type of ballistic vest, vest carrier or tactical vest will routinely be worn as an external garment. High-risk situations necessitating the wearing of a tactical vest, such as warrant service, raids, and Special Teams activations are authorized. When tactical vests are utilized, the carrier will be put on just prior to the operation and removed immediately after the scene or operation has stabilized.

Uniform Duty Belt

The departmentally issued patent leather duty belt and associated carriers will be worn by all uniformed employees below the rank of Lieutenant when wearing the Class A, B and C uniforms.

The required equipment that must be carried on the duty belt is:

- Departmentally issued service weapon and security holster
- Ammunition magazines (2) with carrier
- Two-way radio with issued/approved carrier
- Issued/approved handcuffs w/carrier (must not exceed two sets)
- OC aerosol spray with carrier
- Electronic Control Device (if issued) w/additional cartridge
- Collapsible baton with carrier

Uniform Headgear

The dress uniform cap will be accessible to sworn uniformed officers at all times while they are on-duty and wearing either the Command Dress, Class A, or Class B uniforms. An exception to this policy pertains to Motor Officers when wearing the Department’s motorcycle uniform. Officers assigned to the Motor Unit, when wearing the motor uniform, may wear the departmentally issued motorcycle helmet in lieu of the dress uniform hat.

During periods of cold weather, uniform personnel are permitted to wear the departmentally issued knit caps commonly referred to as “watch caps” while wearing both the long-sleeve uniform shirt and/or the uniform coat. Only the Departmentally approved and issued watch cap will be worn by employees while in uniform.

Ballistic helmets will only be worn in those situations where personnel are engaged in high risk activities which include warrant service, raids, searches, crowd control, and other activities deemed to be high-risk in nature. When ballistic helmets are utilized, they will be put on just prior to the operation and removed immediately after the scene or operation has stabilized and a safety risk no longer exists.

All other types of headgear, including ball caps are strictly prohibited unless authorized by a Bureau Commander.
Footwear

When in uniform, plain black dress shoes with no visible logos or colored stitching in instep or toe, or departmentally approved law enforcement duty boots will be worn. Heels shall not be more than 1 ½ inches in height. The footwear will be kept clean, in good repair, and well shined. Loafer style dress shoes are prohibited from use with the Department’s uniforms.

Coats

Uniformed officers and employees will only wear the departmentally issued cold weather jacket when in uniform. Uniformed employees are strictly prohibited from affixing Greensboro Police Department patches to individually owned jackets or utilizing individually purchased jackets for uniform use.

The decision to wear the uniform jackets will be left up to the individual officer. When utilizing the jacket, officers will ensure the badge is affixed to the jacket and visible when wearing the garment. Chevrons depicting the employee’s rank will be centered on the upper portion of the sleeve positioned ½ inch below the bottom seam of the shoulder patch. Rank insignias for Lieutenants and above will be worn on the epaulette.

Employees will only utilize Departmentally issued rain jacket and associated rain gear while on-duty and wearing one of the approved uniforms. To prevent compromising the waterproofing material of the jackets, the Department’s shoulder patches will not be affixed to the issued rain jackets. However, sworn employees are required to affix their badge to the jacket if an appropriate place is provided on the garment. If the jacket provides any additional “police” markings, they will be visible while officers are conducting official police business and wear the rain jacket.

Gloves

When in uniform, solid black gloves may be worn as protection from cold weather or during frisks or searches of persons, vehicles, or other property. Any visible insignia, trademark, logo, or stitching must be black in color. Only full-fingered gloves are authorized for use with the Department’s uniforms. Officers wearing the Department’s bicycle uniform may elect to wear approved “bike gloves” in the performance of their duties while operating a bicycle. Gloves should not be worn during routine activities unless an articulated need arises (i.e. frisk, search or high risk tactical operations).

Wearing of Breast Badges and Pins

- The breast badge and nameplates will be worn on the outermost uniform garment, provided the garment is designed to accommodate these articles. No pins, jewelry, or medals will be worn on the uniform unless issued by the City of Greensboro or the Department, or as approved by the Chief of Police. An approved list of pins for use with the Department’s uniforms is included in the appendix portion of this directive.

Departmental Awards and other special insignia will be worn as follows:

- Departmental Awards of Heroism, Service and Special Awards – Bars denoting these awards will be worn centered ½ inch above the name plate, with the bar representing the highest honor on top or nearest to the heart.
• **Advanced Certification Bar** – This award is considered to be secondary to the Departmental awards mentioned above and will be worn accordingly.

• **Police Neighborhood Resource Center Bar** – The PNRC bar is considered to be secondary to the Advanced Certification Bar and will be worn accordingly.

• **Marksmanship Awards** – The Pistol Expert or Pistol Master pin will be worn centered ½ inch below the nameplate on the right pocket.

• **Special Teams Insignia** – Active Special Teams members may wear the insignia centered on the left breast shirt pocket flap or with other awards located above the nameplate, depending on the style of insignia.

• **United States Flag Bar** – Uniformed personnel may wear the departmentally issued commendation style flag pin above the nameplate on their uniform shirt, which serves as a representation of the flag of the United States. If worn, the pin will be placed above all other commendations. The flag bar must be worn in a manner that shows respect for the United States of America, and should not be used as a mechanism of demonstrating any political affiliation or used to purport any controversial message.

**Court Attire**

When attending court, employees will wear the Class A uniform. Exceptions to this policy are permissible for required unscheduled court attendance where officers are already on-duty.

Professional Business Dress for non-uniformed officers, as outlined in this directive, may be substituted for the Class A Uniform with the approval of a Bureau Commander or the Chief of Police.

**In-Service and Training Attire**

Whether assigned to uniform or plainclothes assignments, officers will wear their regular duty uniform, or business casual attire when attending training events. For purposes of training venues, employees are authorized to wear casual trousers (denim jeans, etc.) and athletic shoes as part of the business casual attire; however, shorts, t-shirts, sandals and flip-flops are strictly prohibited. The Commanding Officer of the Training Division is authorized to modify training attire based on the type of training, and environmental conditions.

Supervisors and managers attending in-service training as well as other training events are responsible for ensuring that the dress code is followed and that proper conduct is exhibited by everyone present.

**15.1.3** **NON-SWORN DRESS REGULATIONS**

Employee dress and overall appearance will present a business-like image to the public. Business casual or professional business attire will be worn by all non-uniformed employees while on duty. Male employees permitted to wear clothing other than an issued uniform while on duty will wear either a business suit or sports coat, dress shirt and slacks. A shirt with a collar is required.

Female members permitted to wear clothing other than an issued uniform while on duty will wear clothing that conforms to that normally worn by female personnel in private business firms.
While standards of formality in casual dress are somewhat relaxed; employees are expected to present a professional and business-like appearance. The following standards will apply to employees wearing business casual clothing:

- **Slacks** - Khakis, cotton and other slacks are acceptable if clean and neatly pressed. Denim is not acceptable. Other inappropriate items include sweatpants, stretch pants, shorts, bib overalls, stirrup pants, spandex and other form fitting pants.

- **Shirts** - Casual shirts and collars, golf shirts, capped-sleeved shirts, sweaters, non-collared fitted shirts and turtlenecks are acceptable. Shirts with small trademarked logos placed on the front pocket area of the shirt are acceptable. Tee-shirts, tank tops, spaghetti strap shirts, tube tops, halter-tops, revealing or midriff-baring tops, shirts with lettering, cartoon characters, phrases, pictures or any top with bare shoulders (unless worn under another blouse or jacket) are unacceptable.

- **Skirts and Dresses** – casual dresses and skirts that are no higher than 2 inches from the knee are acceptable. Spaghetti strap dresses and mini-skirts are not acceptable.

- **Footwear** – dress boots, loafers, flats, dress sandals, and leather deck shoes are acceptable. Athletic shoes, hiking or climbing boots, tennis shoes, casual sandals, slippers, and flip flops are not acceptable.

- **Hats** – hats of any kind may not be worn while on duty.

- The Department does recognize the City of Greensboro’s concept of “Dress Down Fridays.” However, employees shall not wear apparel that brings discredit to the agency or is deemed inappropriate for their work functions or work environments. Command and supervisory personnel are responsible for ensuring employee dress adheres to acceptable business standards as part of this policy.

### 15.1.4 MAINTENANCE OF UNIFORMS AND EQUIPMENT

All equipment will be kept clean, in good working condition, and in conformance with Departmental specifications. Leather and metal uniform parts will be kept shined.

Employees shall use Departmental equipment only for its intended purpose, in accordance with established Departmental procedures; shall not abuse, alter, damage, or lose Departmental equipment; and shall exercise responsibility in the care and use of Departmental equipment.

Members will immediately notify their supervisor of any hazardous or defective conditions concerning Departmental equipment. Members are not permitted to make repairs or alterations to issued equipment without the permission of the Resource Management Division.

### 15.1.5 AUTHORIZED EQUIPMENT

The unauthorized use, altering, or affixing stickers, signs, insignias, or posters on any Departmental equipment is prohibited, as is the use or wearing of the police uniform or parts of the uniform, unless on duty.
Employees are prohibited from carrying and/or using any equipment, unless such equipment is issued by the Department or approved by the Chief of Police or his designee. The Resource Management Division will maintain a list of issued or approved equipment.

15.1.6 REQUIRED EQUIPMENT

Each on-duty employee is responsible for ensuring that all issued equipment necessary for the proper performance of assigned duties is worn, carried, or otherwise readily available for use, as circumstances warrant or as directed by supervisory authority.

Except as specifically approved by Bureau-level authority, an on-duty sworn employee shall carry on his person the following equipment:

- Departmentally issued identification card, authorized service weapon, issued security holster, badge, and handcuffs.
- Officers below the rank of Lieutenant wearing the Class A,B,C and E style uniforms will carry on their duty belt their service weapon, issued security holster, ammunition magazines with carrier, radio, handcuffs, OC aerosol spray, Electronic Control Device (if issued) and collapsible baton while in uniform.

15.1.7 REQUIRED IDENTIFICATION

All employees will display official identification card while inside police facilities; at crime or accident scenes; or at any other police operation or location where official identification is required.

Acceptable means of official identification include:

- An issued Departmental uniform; or
- An issued Departmental badge prominently worn at or above the waist level on the outermost garment; or
- Departmental identification card prominently worn at or above the waist level on the outermost garment.

Identification cards are issued to all police employees through the Security Division of the Police Department under the following circumstances:

- New employees, student interns, and volunteers
- Rank promotion, other than Police Officer II
- Change of assignment
- Replacement of lost or damaged card when authorized by the employee’s supervisor
Identification cards are the property of the Greensboro Police Department and are to be returned upon separation from the Department. Lost or damaged identification cards are handled administratively as any other issued equipment.

Non-sworn, non-uniformed employees who have direct contact with the public or as directed by the employee’s supervisor will wear their issued Departmental identification card.

15.1.8 ENFORCEMENT

Supervisors and Managers are fully responsible and accountable for ensuring employees are appropriately dressed, as described in this policy. In addition, supervisors and managers may require business attire be worn in instances where employees are expected to appear in formal settings such as hearings, professional development classes and community meetings.

If it is determined that an employee is dressed in a manner inconsistent with this Directive, the employee will be asked to leave work to change clothing, and vacation leave will be charged for the missed time. Repeated violations will be handled as a performance and/or disciplinary issue.

Questions about uniform dress or personal appearance will be answered by the employee’s chain of command.

15.1.9 ISSUANCE AND REPLACEMENT OF UNIFORMS AND EQUIPMENT

The Logistics Section is responsible for proper storage and issuance of all employee uniforms and equipment. With the exception of Wednesdays, the Logistics Section will be open from 0800 hours until 1700 hours for the issuance and replacement of equipment. The Logistics Section is closed on Wednesdays to allow personnel to perform other duties related to the operation of the section.

Employees needing to replace equipment due to normal wear or damage will submit their request to the Logistic Section through the online inventory management system. If warranted, the item will be replaced. Employees will be notified when their order is ready for pick up.

Except for extreme circumstances where the immediate issuance of equipment is necessary, employees will refrain from obtaining uniforms and equipment without following the above procurement process.

After hour’s entry procedures for critical equipment needs are described in Patrol Bureau SOP 9.8.

Employees needing to replace equipment due to loss, theft, or damage other than normal wear will inform their immediate supervisor, who will conduct an administrative investigation. The employee’s chain of command will determine whether or not the cost of replacement should be borne by the employee.

15.1.10 EQUIPMENT SEIZED DURING SUSPENSION

An employee suspended from duty for more than five days, or as a result of an emergency relief from duty will immediately surrender the following equipment or privileges to the person invoking the suspension:
- Badges
- All Departmentally issued firearms, ammunition and magazines
- Issued Electronic Control Device
- Identification card(s)
- Portable radio
- Assigned city-owned vehicle w/ Go Gas Card
- City of Greensboro Procurement Card
- Guilford County Court Card
- Assigned city cell phone
- Any Departmentally issued keys
- Citation books
- Assigned Computer/Electronic Tablet
- City/Department internet access privileges (case by case basis)

In the event the suspension or relief from duty occurs after normal business hours, property lockers have been placed in the “after-hours” equipment room where the equipment can be stored and secured until the next business day.

In specific circumstances, employees with Departmentally issued cell phones may be allowed to retain them during the suspension period.

On occasion some of the above listed items may be seized from an employee during an administrative duty assignment, such as a fitness for duty evaluation period. Any decision of this type will be made jointly by the Commanding Officers of the Resource Management Division and Professional Standards Division.
15.2.1 **ISSUED SERVICE FIREARMS**

Officers are issued a primary service firearm and related items in order to provide for standardization. The type of firearm(s) an officer is issued is based upon the duties the officer is expected to perform and the need to conceal the firearm. No on-duty officer may deviate from this standard firearm assignment without the expressed authorization of their Division Commanding Officer. No officer will attach to, or use in, a departmentally issued firearm, any equipment not approved by the Department (i.e., lasers, flashlights, extended magazines, etc.). Officers may carry a secondary firearm, as provided for in this Directive.

The authorized service firearm issued by the Greensboro Police Department is a traditional double action, semiautomatic pistol or a “safe action” semiautomatic pistol chambered for .40 cal. Smith & Wesson ammunition. While on duty, these issued handguns will only be loaded with departmentally issued ammunition consisting of the 180 grain .40 caliber cartridges. Ballistically equivalent lead free .40 caliber ammunition will be used for applications at the indoor range facility.

The issued Department shotgun is a 12-gauge pump action shotgun. Department issued ammunition for this weapon is 12 gauge, 00 Buck, Reduced Recoil, shotgun ammunition and 12 gauge rifled slugs.

Members in specific assignments are authorized to carry the Department issued light-weight concealable revolver chambered in .38 caliber or .357 caliber with ammunition consisting of .38 caliber 110 grain semi-jacketed hollow points. This firearm may be carried in lieu of, or in addition to, their primary issued firearm.

The issued Department patrol rifle is a .223 caliber semiautomatic AR-15 style carbine. Department issued ammunition for this weapon is .223 caliber, 55 grain, tactical ammunition. Members of the Department properly trained and authorized may carry personal, non-issued, patrol rifles in a manner consistent with this Departmental Directive.

The Department provides a number of projectile launchers used for firing less lethal impact munitions. Only members of the Department properly trained in the use of these launchers are authorized to deploy them. The Department issued projectile launcher is a 40mm, single or multiple shot device. The projectiles authorized for these devices are the Department issued, 40mm, less lethal impact cartridge and chemical munitions.

Members of the Department’s Special Response Team are issued specialized weapons and ammunition consistent with the mission of the unit. These weapons and ammunition are under the control of the Commanding Officer over the Special Response Team and are specified in their Standard Operating Procedures and approved by the Chief of Police.
15.2.2 ELIGIBILITY AND SELECTION PROCESS FOR PATROL RIFLES

Only full-time, sworn personnel who have completed their initial probationary period are eligible to participate in the Departmental rifle program.

The Training Division will maintain an accurate record as to the number of Patrol rifles deployed in the Patrol Bureau. When the deployment numbers indicate a need, a new user school will be conducted by the Training Division. The Commanding Officer of the Training Division will notify the Commanding Officers of each Division of the number of officers that will be accepted from each Division. At that time, officers may apply for the class by means of a memo addressed to their Bureau Commanding Officer, through their chain of command. Officers selected to participate in the patrol rifle program must attend and successfully complete the department’s rifle training course as prescribed by the Training Division prior to receiving and carrying the rifle on duty.

After February 1, 2015, all officers attending and successfully completing patrol rifle training will be issued a departmentally owned rifle. No additional personally owned rifles will be deployed. Officers who qualified with a personally owned rifle prior to that date may continue to carry the personally owned rifle, provided the officer is in compliance with all other provisions of this Directive.

Personal weapons utilized in the patrol rifle program must be on the approved manufacturers list maintained by the Training Division. The Commanding Officer of the Training Division will maintain this list, in consultation with the Department’s Lead Firearms Instructor.

In addition, personal rifles must be black in color with a 16.1” barrel in a 1-9 or 1-7 rate twist, have a telescoping butt stock, and iron sights. The rifle must be equipped with a mounted light source, and a sling. No “broom handle” forearms will be allowed on the weapon. Officers using personal rifles must have at least two magazines with 20 or 30 round capacity. Should a conflict arise involving whether a rifle meets the specifications of the Department, the designated Range Master will make the final decision.

Both Departmentally owned and personally purchased patrol rifles may be equipped with personally purchased electronic optics. These optics must be securely mounted to the rifle in a manner so as not to interfere with the vehicle locking system provided. Once an officer qualifies with an attached optical device; it must remain on the rifle for the remainder of the officer’s participation in the patrol rifle program. A list of approved electronic optical devices will be maintained by the Training Division. The Commanding Officer of the Training Division will maintain this list, in consultation with the Department’s Lead Firearms Instructor.

Members participating in the patrol rifle program will be allowed to carry additional magazines at their expense. Additional magazines will be restricted to 20 and 30 round capacities and demonstrate high quality and reliability. Members must get the approval of the designated Range Master for any additional magazines they elect to carry prior to their use. The designated Range Master will acknowledge this approval in memorandum form to the member’s chain of command. Personnel successfully completing the patrol rifle training program will be provided forty (40) rounds of ammunition by the Training Division. Personnel who intend to carry additional ammunition must purchase the appropriate ammunition on their own. This ammunition must be of the same type and specifications as the departmentally issued ammunition. All personally purchased ammunition must be inspected by the Training Division prior to carrying the ammunition on duty. If a personally owned rifle is damaged while being carried on duty, refer to Departmental Directive 3.6.
15.2.3 CARRYING OF FIREARMS ON DUTY

While on duty and in their jurisdiction, all officers are required to carry their issued service firearm, except as allowed for in this Directive. All officers, while on-duty, or working off-duty in uniform, will possess and wear their Department-issued weapons and ammunition in a manner consistent with established Departmental policy. Additionally, they may possess an optional personally owned, Departmentally approved secondary firearm on their person as provided for by this Directive. Firearms and ammunition carried as secondary weapons must be of the same types and specifications as provided for in section 15.2.6 of this Directive. Any secondary firearm carried must be concealed from public view in a securable holster designed for that specific make/model of firearm. The holster will be secured to the officer. Deviation from this policy may be allowed when it is necessary for a specific operational assignment. Officers working in a limited duty capacity will follow Departmental Directive 6.4 as it relates to carrying their issued service firearm.

All handguns carried must be fully loaded. For semiautomatic handguns this requires the weapon to have one cartridge in the chamber and a fully loaded magazine properly inserted into the weapon. For revolvers, this requires all cylinders to be loaded.

A Division Commanding Officer may allow on-duty personnel under his command to carry an authorized secondary firearm with which they have qualified as a primary firearm while on plainclothes or special assignments. The authorized secondary firearm and ammunition must comply with the provisions of this Directive.

All officers working in a plain clothes capacity will exercise discretion while wearing their firearm in open view of the public. Plain clothes officers electing to openly carry their firearm will clearly display their badge at all times when in the public view. Officers carrying their firearm in open view of the public may only do so utilizing a holster that carries the weapon on the waist and/or hip in the vertical position, with the barrel pointing downward. Any officer electing to carry their weapon in any other holster such as a shoulder holster will be required to wear an outer garment that conceals the firearm. Deviation from this policy will be allowed when it is necessary for a specific operational assignment.

15.2.4 QUALIFICATION REQUIRED

All officers will qualify annually with their Department issued service firearm. They will also qualify annually with any specialized firearm they are authorized to use, carry or to which they have access. The only exception to this annual requirement is the projectile launcher; proficiency with this equipment will be demonstrated biennially.

Patrol Shotgun
All officers holding the rank of Police Lieutenant or below will qualify annually with the police shotgun. Any officer holding the rank of Police Captain or above, whose assigned vehicle is equipped with a police shotgun will qualify annually with the police shotgun.

All Other Departmental Firearms
Affected Commanding Officers will restrict access to any specialized weapon by any officer who fails to meet the qualification standards applicable to that weapon until the officer has properly satisfied qualification requirements for that weapon. All qualifications will follow North Carolina Criminal Justice Training and Standards Commission and Training Division training requirements. All qualifications must be completed by December 31 of each year.
While on the Range, the Range Master has staff supervision over all personnel.

15.2.5 FAILURE TO QUALIFY

Primary Service Firearm

On qualification day each officer will be given a maximum of three attempts to shoot a passing score with their primary service firearm. The Range Master will provide notification to any officer failing to qualify with the Department issued service firearm.

The Range Master, or other member of the Training Division will then report without delay the failure to qualify to the officer’s Commanding Officer and the Commanding Officer of the Training Division. If neither the Commanding Officer (or acting Commanding Officer) is on duty at that time or cannot be contacted, the failure to qualify will be reported to the on-duty Watch Commander.

The Commanding Officer of the Training Division or his designee will take the officer's primary service firearm and secure it. The officer will then be assigned to the Training Division. He will report to the Commanding Officer of the Training Division at 0800 hours on the following business day. The reassignment will not exceed thirty days.

During this time the officer will undergo a minimum of two hours remedial training with a firearms instructor. During the remedial training for the primary service firearm, the officer will fire a minimum of one hundred rounds of ammunition. The remedial firearms instructor will document the specific type of training provided and the number of rounds fired during each exercise while conducting the remedial training.

After the period of remedial training the officer will be provided three additional attempts to re-qualify. Should the officer fail to qualify, he will repeat the remediation and re-qualification process.

The remediation and re-qualification process for the officer will be conducted a maximum of two times. If after these two opportunities the officer still has not qualified, the Commanding Officer of the Training Division will report the failure to qualify to the Chief of Police. The officer will be subject to the revocation of their law enforcement certification by the State of North Carolina and dismissal pursuant to Departmental Administrative Procedures.

While assigned to the Training Division for remedial training, officers will not perform any duties requiring the exercise of police authority.

Police Shotgun or Other Specialized Firearm

Should an officer fail to qualify with the police shotgun or other specialized firearm, the officer is prohibited from using/carrying the police shotgun or other specialized firearm until they have met the applicable qualification standards. Remedial training and/or re-qualification attempts will be coordinated with the Training Division.

Patrol Rifle

Those participating in the patrol rifle program will be given a maximum of two attempts to shoot a passing score with the rifle (both day and night qualification). If a member fails to qualify with the
patrol rifle, the Training Division Commander and officer’s Division Commanding Officer will be notified of the failure the following business day. The member may continue his tour of duty or assignment however; the patrol rifle will not be utilized or carried under any circumstance with the exception of transporting a personally owned rifle to a secure location.

If the failure to qualify involves:
- A Departmentally issued rifle; the Range Master will take possession of the rifle and transport it to the Training Division for storage. The officer will forfeit the ability to carry a patrol rifle until they apply for and successfully complete a new user class following the procedures described in Section 15.2.2 of this Directive.
- A personally owned rifle; the officer will forfeit the ability to carry a patrol rifle until they apply for and successfully complete a new user class following the procedures described in Section 15.2.2 of this Directive.
- Reasons beyond the officer’s immediate control (i.e. military leave, limited duty, etc.); they will surrender their rifle to the Training Division for storage. The officer must complete a scheduled requalification class before being reissued the rifle.

Secondary Firearms

Those participating in the secondary firearm program will be given a maximum of one attempt to shoot a passing score with the secondary firearm (for both day and night qualification) during annual “off-duty” qualification range dates. If a member fails to qualify with their secondary firearm, the officer’s Commanding Officer will be notified of the failure. The member may continue his/her tour of duty or assignment, however; the secondary firearm will not be utilized or carried under any circumstance with the exception of transporting it to their residence. The firearm will not be carried on their person during transportation.

Any officer failing to successfully qualify with their secondary firearm will forfeit the ability to carry that firearm until they successfully complete another qualification session during an available scheduled “off-duty” firearm qualification class.

15.2.6 OFF-DUTY CARRYING OF FIREARMS

It is the policy of the Greensboro Police Department to permit sworn officers of the Department to possess and carry concealed either their issued service firearm or authorized personal firearm while off-duty, provided that the carrying of such firearm(s) conforms to the provisions set forth in this Directive.

While outside their jurisdiction, but within the state of North Carolina, unless engaged in official business, officers who elect to carry weapons off-duty are required to carry their authorized weapons in accordance with N.C.G.S. 14-269.

When outside the State of North Carolina, unless engaged in official business, officers who elect to carry weapons off-duty are required to carry their weapons in accordance with 18 USC 926B.

No off-duty officer will be permitted to carry a concealed weapon while they are consuming or under the influence of any intoxicating beverage or other substance which would affect mental or physical faculties. However, with proper supervisory approval, an on-duty officer may consume alcoholic beverages to further the goals or objectives of the Police Department.
Personally owned off-duty firearms, or firearms carried as a secondary firearm, and ammunition must be of a type approved by the Department. This includes:

- Any solid frame, side swing cylinder revolver chambered for .38 Special or .357 Magnum. Ammunition for these firearms must be .38 special or .38+P ammunition only, jacketed or semi-jacketed hollow points.

- Any traditional double action semiautomatic pistol or "safe action" semiautomatic pistol chambered for .380 ACP, 9MM Luger, .357 SIG or .40 cal. S&W. Ammunition for these firearms must be jacketed or semi-jacketed hollow points in the appropriate caliber.

The Range Master will ensure at the time of qualification that off-duty and/or secondary firearms:

- comply with the provisions of this Directive,
- are of a quality which make them appropriate as off-duty and/or secondary firearms, and
- are apparently in a safe condition to use.

Off-duty and/or secondary firearm ammunition must be factory manufactured, and not reloaded or remanufactured. It must be of a type which is commonly considered to be "Service" or "Duty" ammunition, and be similar to the Department issued ammunition for a firearm of that type. Qualification must occur with the same ammunition as will be carried or the lead-free equivalent.

In order to carry an off-duty and/or secondary firearm, officers will first qualify with that firearm and will re-qualify annually if they wish to continue carrying an off-duty and/or secondary firearm. To comply with 18 USC 926B qualification must occur annually each calendar year.

Officers seeking to qualify with an off-duty and/or secondary firearm must meet North Carolina Criminal Justice Training and Standards Commission and Training Division requirements. The officer will provide ammunition required for the qualification. Officers who fail to meet all qualification standards will not be eligible to carry the firearm off-duty, or as a secondary firearm, until properly qualified.

Officers of this Department, who elect to carry a firearm while off-duty, or as a secondary firearm while on-duty, will wear their weapon in a discreet, concealed manner so as not to attract attention or have the weapon in open view of the public, in compliance with section 15.2.3 of this Directive.

Officers who elect to carry their primary service firearm or personal firearm while off-duty will be required to have in their possession the Department issued badge and official identification card, and, if necessary, any other documentation required by 18 USC 926B.

An officer who fails to qualify with his primary issued service firearm is prohibited from carrying a personally owned concealed firearm as authorized by this directive, with the exception of a weapon carried as a private citizen under the provisions of North Carolina General Statute 14-415.10, while off-duty until he has successfully re-qualified with both his primary issued service firearm and his personally owned off-duty, and/or secondary firearm.

**NOTE:** Officers who choose to carry concealed in the State of North Carolina any firearm or ammunition which does not meet the definition of approved firearms and ammunition as described above must do so as a private citizen acting under the authority and in accordance with
the provisions of North Carolina General Statute 14-415.10, et. seq. Officers who choose to carry concealed such firearms and ammunition are not acting within the scope and authority conferred by this Directive.

Pursuant to the requirements of North Carolina General Statute 14-269, a copy of Departmental Directive 15.2 will be filed with the Clerk of Court in the 18th Judicial District.

15.2.7 NATIONWIDE CONCEALED CARRY BY QUALIFIED LAW ENFORCEMENT OFFICERS

Pursuant to 18 USC 926B, “The Law Enforcement Officers Safety Act of 2004”, qualified active law enforcement officers may carry a concealed firearm nationwide, provided:

- they carry photographic identification issued by their employing governmental agency; and
- they have been tested or otherwise shown to meet the standards established by the agency to carry a firearm.

A “qualified law enforcement officer” is defined as an employee of a governmental agency who:

- is authorized by law to engage in or supervise the prevention, detection, investigation, or prosecution of, or the incarceration of any person for, any violation of law, and has statutory powers of arrest;
- is authorized by the agency to carry a firearm;
- is not the subject of any disciplinary action by the agency which could result in suspension or loss of police powers;
- meets standards, if any, established by the agency which require the employee to regularly qualify in the use of a firearm;
- is not under the influence of alcohol or another intoxicating or hallucinatory drug or substance; and
- is not prohibited by Federal law from receiving a firearm.

The identification required by this subsection is the photographic identification issued by the governmental agency for which the individual is employed as a law enforcement officer.

15.2.8 NATIONWIDE CARRY OF CONCEALED FIREARMS BY QUALIFIED RETIREES

Pursuant to 18 USC 926C, “The Law Enforcement Officers Safety Act of 2004”, qualified law enforcement retirees may carry a concealed firearm nationwide, provided:

- they carry photographic identification issued by the agency from which they retired and;
- within the previous 12 months they have been tested or otherwise shown to meet the standards established by the agency for an active officer to carry a firearm.
Alternatively, such competence can be certified by the state in which the retiree resides.

A “qualified retired law enforcement officer” is defined as an individual who:

- has retired in good standing from service with a public agency as a law enforcement officer, other than for reasons of mental instability;

- who before retirement was authorized by law to engage in or supervise the prevention, detection, investigation, or prosecution of, or the incarceration of any person for any violation of law and had statutory powers of arrest;

- before such retirement, was regularly employed as a law enforcement officer for an aggregate of 15 years service or more; or

- retired from service with such agency after completing an applicable probationary period of service, due to a service-connected disability, as determined by such agency;

- has a non-forfeitable right to benefits under the retirement plan of the agency;

- during the most recent 12 month period, has met at the expense of the individual, the State’s standards for training and qualification for active law enforcement officers to carry firearms;

- is not under the influence of alcohol or another intoxicating or hallucinatory drug or substance; and

- is not prohibited by Federal law from receiving a firearm.

Retirees participating under the provisions of this Federal law must qualify at least once every 12 months on an approved course of fire. The retiree should individually coordinate the qualification opportunity with Training Division staff. Retirees must provide their own ammunition and must qualify with a firearm on the standard Department qualification courses.

The Department will issue a certification to the retiree upon successful qualification. The certification will record:

- pertinent personal information;

- the time period for which the qualification is valid, and;

- the type of firearm used.

This certification must be carried with the photographic identification issued by the Department to satisfy the provisions of the Federal law.

The Department will periodically review the implementation of this law to ensure compliance.
15.2.9 INSPECTIONS AND MAINTENANCE; REPAIR OF FIREARMS

Weapons Inspections and Cleaning

Individual officers are responsible for maintaining all authorized weapons carried in a clean and functional status at all times. Supervisors are responsible for making periodic inspections of sidearms, shotguns, patrol rifles, and specialized weapons to ensure proper maintenance. Any problems encountered with a Departmentally issued weapon or its ammunition will be brought to the immediate attention of Police Logistics.

Officers are privately responsible for the maintenance and proper working condition of personally owned, off-duty firearms, secondary firearms and patrol rifles.

The operator of a police vehicle to which a shotgun is assigned will ensure that the shotgun is routinely cleaned and in good working order. Any damaged ammunition will be presented to Police Logistics for replacement. Should shotgun ammunition be found to be missing, the operator’s supervisor will investigate the incident and file a report through normal channels.

Cleaning and maintenance of all Department firearms will be according to accepted Department practice.

Each member of the Department selected for the patrol rifle program will be responsible for the general maintenance and cleaning of the rifle. Any damage to Department weapons or ammunition will be reported to Police Logistics. Each officer issued a patrol rifle will have it inspected for damage and proper maintenance by their immediate supervisor each work rotation.

Repair of Weapons

Police Logistics will be responsible for repair of any Department-issued weapons found to be in a defective, inoperable, or otherwise unserviceable condition.

When an officer has a Departmentally issued weapon which is in need of repair, he will return the weapon to Police Logistics as soon as possible and have it repaired or secure a replacement weapon.

Police Logistics personnel will serve as designated Department Armorers for Departmentally issued firearms. They are authorized to perform necessary repairs or maintenance within Department specifications or factory guidelines.

If a personally owned secondary firearm is damaged while being carried on duty, refer to Departmental Directive 3.6.

15.2.10 SHOTGUN/PATROL RIFLE SECURITY

The shotgun assigned to a marked police vehicle equipped with a shield will be locked in the vehicle’s shotgun lock, if the vehicle is so equipped, and if the lock is in good operating condition. Otherwise, the shotgun will be carried in the trunk of the vehicle. When so carried, the shotgun will be loaded with 3, 00 Buck shotgun shells in the magazine and none in the chamber with the safety “on”.

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Each officer will be issued one box of shotgun slug ammunition. These rounds will be considered issued equipment and should be utilized according to departmental training. Officers should bring their issued slug ammunition to annual shotgun qualification each year and use these rounds during qualification. Upon successfully qualification, new rounds will be issued.

Each member authorized to carry a patrol rifle will ensure the security of the weapon by locking it in the patrol vehicle’s locking mechanism, if the vehicle is so equipped, and the lock is in good operating condition. If the vehicle is not equipped with a vehicle gun lock, the weapon will be locked in the trunk. The patrol rifle will be carried with an empty chamber, a 20 or 30 round magazine in the magazine well, and the safety in the “On” position.

15.2.11 STORAGE AND SECURITY OF SHOTGUN AND OTHER FIREARMS WHILE VEHICLE IS OUT OF SERVICE FOR MECHANICAL REPAIRS

When a vehicle is left at any location for repairs, the officer leaving the vehicle will remove the shotgun/patrol rifle or other firearm from its normal carry mode, unload it and store the firearm and ammunition in a gun locker or the Police Arsenal until such time as the vehicle is placed back in service. Any accessories such as magazines and flashlights will be removed from the vehicle as well. Should the shotgun/patrol rifle and vehicle be specifically assigned to the officer, the firearm may remain in the officer’s control until the vehicle is returned to service. When the repairs on a vehicle have been completed, the assigned operator of the vehicle will retrieve the firearm from the gun locker or Police Arsenal. The firearm will be appropriately loaded, and returned to its duty-ready carry position.

15.2.12 DISCHARGE OF FIREARMS

Officers are required to report any on-duty discharge of any firearm not associated with training, whether accidental or intentional, to a police supervisor as soon as possible after the incident. The supervisor must then file an administrative report concerning the incident. Patrol rifles, rifled shotgun slugs and secondary firearms will not be used to euthanize any injured animal.

15.2.13 SAFE HANDLING AND STORAGE OF ISSUED FIREARMS

All Departmental personnel shall comply with the provisions of N.C. General Statute 14-315.1 when storing their departmentally issued firearms. If an officer resides with a minor, the officer shall render their weapon(s) safe, and secure it in a manner so as to reasonably prevent access to the weapon by any such minor.

Officers are responsible for the safekeeping and security of all Departmental firearms issued to them. All firearms shall be stored, handled, and maintained in such a manner as to prevent the firearm from accidentally discharging. When loading or unloading a firearm in a police facility; the loading/unloading shall occur using the bullet trap area provided by the Department, where available.

Except for general maintenance, supervisory inspections, storage, or authorized training, officers shall not draw firearms unless circumstances create a reasonable belief that it may be necessary to utilize the firearm in a manner consistent with the state law and Departmental Directives. No officer shall provide any weapon to a citizen to inspect, examine, or otherwise handle unless authorized to do so by the Chief of Police or designee.
15.2.14 UTILIZATION OF SECONDARY WEAPONS

Any officer seeking to carry a personally owned secondary firearm must bring a completed ‘Secondary Weapon Authorization form’ (see attached) to a scheduled off-duty/secondary weapon qualification date. The form will be housed in the officer’s Training Division file. If approval is granted, the officer is authorized to begin carrying their secondary firearm, providing the officer has properly satisfied qualification requirements.

The officer will advise their immediate supervisor the location the firearm will carried in the event the firearm must be secured if an officer is incapacitated for any reason.

A secondary firearm shall only be utilized if the officer’s primary issued firearm is rendered inoperable or unless exigent circumstances exist. The officer must be able to articulate their reason for utilizing their secondary firearm outside of these parameters.

Officers will be allowed (up to) two secondary firearms that can be carried on-duty, however, only one secondary firearm may be carried at a time. A separate memo must be forwarded for each secondary firearm an officer desires to carry on-duty, and the qualification requirements must be met.

If the secondary firearm is discharged in the line-of-duty, the firearm may be confiscated and held until such time as the investigation is completed. Once the investigation is completed, the firearm will be returned to the officer, unless otherwise ordered by a court of law. The Department will not provide the officer a Departmentally issued secondary “loaner” firearm during the investigation period.

Attachment: Secondary Weapon Authorization Form
REQUESTING OFFICER’S UNDERSTANDING AND COMPLIANCE WITH DIRECTIVE 15.2:

I, ________________________________, intend to participate in the secondary weapon program and carry
the below described weapon in accordance with Departmental Directive 15.2.

Officers Signature: ___________________________   Lawson Number: _________   Date: ___________

SECONDARY WEAPON SPECIFICATIONS – ONE FORM PER FIREARM* (type or print clearly):

Make: ________________________________   Model: ________________________________

Revolver: ___ Semi-Auto: ___   Caliber: _________   Serial Number: ________________________________

*(Officers are allowed to have two secondary firearms approved; however, only one secondary firearm may be
 carried at a time; in accordance with section 15.2.15 of this directive).

REQUESTING OFFICER’S CHAIN-OF-COMMAND AUTHORIZATION (N/A if Not Applicable):

Sergeant: ___________________________   Date: ___________   Approve: ___   NOT Approve: ___

Lieutenant: ___________________________   Date: ___________   Approve: ___   NOT Approve: ___

Captain: ___________________________   Date: ___________   Approve: ___   NOT Approve: ___

Bureau Chief: ___________________________   Date: ___________   Approve: ___   NOT Approve: ___

FIREARMS INSTRUCTOR’S AUTHORIZATION (to be filled out at time of qualification):

Firearms Instructors Name: ___________________________   Qualify: Yes - ___   No - ___

Firearms Instructors Signature: ___________________________   Date: ___________________________

Officers shall not carry ANY Secondary Firearm on-duty until they successfully qualify with the above described
firearm and this form is signed by: the Officer, the Officer’s Chain-of-Command and a GPD Firearms Instructor.

This form shall be housed in the Officer’s Training Division file
It is the policy of the Greensboro Police Department that no employee will be allowed to carry any weapons authorized for use by this directive until they have demonstrated proficiency in the use of these weapons.

15.3.1 IMPACT WEAPONS

BATON/ASP

The baton or ASP, when properly employed for subject control, provides a means to disrupt resistance to apprehension with very low risk of lethal or serious injury to the officer, bystanders, or the person resisting apprehension.

Use of the baton or ASP will conform to current methods and techniques, as approved by the Training Division.

FLASHLIGHT

A rechargeable flashlight is primarily issued to officers for use as an illumination device. When necessary however, the rechargeable flashlight may be used as an impact weapon. The rechargeable flashlight is not intended to replace any other departmentally issued subject control equipment, but its use as such may be appropriate when the officer cannot safely or practically obtain one of his other subject control weapons.

Those officers who are not issued a rechargeable flashlight are authorized to use a push-button flashlight constructed of aluminum or high impact plastic having a weight not to exceed 22 ounces without the batteries.

Use of the flashlight for subject control will conform to current methods and techniques as approved by the Training Division. Officers may use the flashlight as an impact weapon only after completing and demonstrating competency in the Greensboro Police Department’s approved subject control flashlight training course.

POLICE BICYCLE

A police bicycle is primarily issued to an officer as a mode of transportation while the officer is engaged in a specific assignment. When necessary however, a police bicycle may be used as an impact weapon. A bicycle is not intended to replace any other departmentally issued subject control equipment, but its use as such may be appropriate when the officer cannot safely or practically obtain one of his other weapons. Any use of a police bicycle as an impact weapon will conform to current methods and techniques, as approved by the Training Division.

LESS LETHAL MUNITIONS

The Special Response Team is issued less lethal impact munitions for use by members of the team who have been trained in their use. These munitions will be utilized in a manner consistent with the Standard Operating Procedures of the Special Response Team. Selected Patrol Supervisors and Civil Emergency Unit Members are also issued less lethal impact munitions.
These munitions will be utilized in a manner consistent with the Standard Operating Procedures and training.

An officer shall not deliberately strike another person with any impact weapon, whether an issued weapon or an environmental weapon, on the head, in the groin, solar plexus, throat, kidneys or on the spinal column unless the officer reasonably believes a situation exists in which deadly force would be appropriate to protect himself or another person.

Any officer striking a person with an impact weapon will ensure the person immediately receives the appropriate medical assessment and treatment as soon as the officer may safely do so. The intentional striking of a person with any impact weapon is considered a reportable use of force requiring supervisory notification and an administrative investigation.

PepperBall System: PepperBall Projectiles are plastic spheres that are filled with a chemical irritant which is very similar to Oleoresin Capsicum (OC) powder. A high-pressure air launcher delivers the projectiles with enough force to burst the projectiles on impact, releasing the irritant. PepperBall systems are capable of accurately delivering the balls to center mass of a subject at a maximum range of 60-feet or area saturation up to 150 feet. During Area saturation the officer will target hard surfaces near the suspect(s). Striking those surfaces will cause the PepperBall to burst dispersing the chemical irritant into the air around the suspect(s). Although not preferred, the system can be discharged with no standoff distance. Initial PepperBall deployment is 4 to 6 rounds. The operator will evaluate the effectiveness and re-deploy if not effective. Officers on-scene should be prepared for additional force options should the PepperBall system be ineffective.

Officers should obtain supervisory authorization prior to use of the PepperBall system unless exigent circumstances exist.

Although classified as a less-lethal device, the potential exists for the PepperBall projectiles to inflict injury when they strike the face, eyes, neck, and groin. Therefore, officers deploying the PepperBall system shall avoid intentionally striking those body areas unless a life-threatening situation exists.

If a suspect is exposed to just the irritant powder the officer will follow OC decontamination procedures. If the suspect is impacted with the PepperBall round then they will be medically evaluated and taken to the hospital upon the suspect's request or at the advice of the medical provider.

15.3.2 PEPPER SPRAY/PEPPER FOAM/PEPPER FOG

Pepper Spray, or Oleoresin Capsicum (OC), provides a means to disrupt resistance to apprehension with very low risk of lethal or serious injury to the officer, bystanders, or the person resisting apprehension. It disperses a scattered pattern of cayenne pepper particles suspended in a liquid carrier. This mixture is a chemical irritant which has a proven history of effectiveness in its intended purpose and very low risk of the mixture causing harm when applied to a person.

The function of Pepper Spray is to irritate the eyes, nose, mouth and skin of a person when applied, which in most cases will temporarily reduce or eliminate the ability of a person to successfully and dangerously resist apprehension. Pepper Spray permits an officer to disrupt resistance in a manner which is reasonably expected to reduce the need for other potentially dangerous methods of apprehension or use of impact weapons. Pepper Spray can be used when:
• Physical restraint of a person is not reasonable or practical, and it is necessary to bring the person under control;

• It is needed to prevent any person from being attacked by a dog.

For any person affected by Pepper Spray, whether intentionally or accidentally, as soon as conditions of safety will permit, the officer shall immediately:

• Reassure the affected person(s) that the effects of the product are temporary and will subside within a short period of time; and

• Ask the affected person(s) if they are asthmatic, have any other respiratory disease, or are abnormally sensitive to pepper products.

The person will then be taken directly to the nearest controlled water facility to allow them to flush the affected area(s). Officers should monitor persons on whom pepper spray has been used for any signs of unusual or allergic reaction, difficulty in breathing, or any type of medical distress. Should this occur, or if the individual requests, they will be transported to a hospital to ensure that the appropriate medical treatment is obtained as outlined in D.D. 11.1.5.

In the event of an accidental discharge, the contaminated body areas should be flushed with cold water. Salves, greases, or oil should not be applied to the affected areas. Avoid rubbing or touching affected areas with the hands.

Officers performing any police function will not carry any chemical agent or similar weapon, except the one issued by the Department. Officers are prohibited from using Pepper Spray for any purpose other than those set forth in this directive. Officers are cautioned against using Pepper Spray in a crowd control situation except when necessary.

For Pepper Spray to be most effective, an officer should dispense the spray across the face of the intended target in bursts of one or two seconds. Officers should remember that even with proper application, the effects of Pepper Spray to effectively disrupt a person resisting apprehension may not be immediate and the desired effects of Pepper Spray may be diminished, or totally absent, in persons who are under the influence of an impairing substance, enraged, mentally challenged, insensitive to pepper products or wearing glasses. In these instances, officers should be alert for the intended target to react with violence toward the officer applying the Pepper Spray.

The use of Pepper Spray for subject control will conform to current methods and techniques as approved by the Training Division. The use of Pepper Spray on another person in an intentional manner is considered a reportable use of force requiring supervisory notification and an administrative investigation.

**OTHER CHEMICAL MUNITIONS**

Selected Patrol Supervisors, CCRT Officers, and SRT personnel are issued other chemical munitions such as CS or CS/OC blends. These chemical munitions are utilized primarily in crowd control situations. They will be used in a similar manner as pepper spray.

Use of crowd control chemical munitions is a reportable use of force even if no one is arrested.
15.3.3 ELECTRONIC CONTROL DEVICE

The Electronic Control Device (ECD) is a device which utilizes electric current as a means to disrupt active resistance to apprehension with low risk of lethal or serious injury to the officer, bystanders, or the person resisting apprehension. The ECD will be carried and deployed only by departmental personnel who have been properly trained in its use. Any use of an ECD will conform to the current methods and techniques as approved by the Training Division.

The design of the ECD allows it to be deployed in three methods or a combination of methods as a subject control option:

- Spark Display- The cartridge is removed from the unit and the ECD is activated to demonstrate its ability to discharge electricity. The purpose of the spark display is to convince a subject to comply with the officer without the need for further force.

- Drive Stun- The cartridge is removed or the probes have been previously discharged from the unit. Contact with the target subject is made with the front of the ECD or cartridge, and the ECD is activated. Use of the ECD in this manner causes localized pain in the area contacted, but does not affect the central nervous system, unless the area contacted is a motor nerve point location or at least one of the probes is close to or touching the subject.

- Probe Deployment- The cartridge is discharged from the unit causing the probes to make contact with the target subject. The ECD is then activated as needed to discharge electric current into the subject. When properly used in this manner, the ECD affects the central nervous system causing motor skill dysfunction.

Prior to deploying the ECD in the drive stun or probe deployment mode, the officer should issue a warning to the target subject and any other officers present, if the giving of such warning is practical in the situation. Officers will attempt to avoid discharging the ECD upon sensitive areas of the body such as the face, groin, or breast area on females. The ECD may be utilized in the drive stun mode on the side of the neck (brachial plexus origin) of a targeted subject, but the neck area shall not be intentionally targeted in the probe deployment mode.

Electronic Control Device and Evaluation Factors: The primary consideration of the Department is the protection of life and property. It is not uncommon for subjects actively resisting arrest to experience minor injury as a result of ECD deployment, and risk of minor or major injury is inherent in the decision to deploy an ECD. Officers should therefore consider and exercise caution to avoid any risk of injury to other officers and members of the public. However, this should not be construed to require officers to refrain from use of an ECD because the general possibility exists that a subject actively resisting arrest may suffer a minor injury. Instead, officers facing a decision to deploy an ECD should consider the following list of factors (while not all inclusive) in determining whether the risk of significant injury exists and whether the danger of injury to the subject outweighs the public benefit of arresting a suspect:

- The seriousness of the offense for which the arrest was originally being attempted
- The type of clothing worn by the subject being arrested
- The landscape or area where the deployment is taking place and the injury that may occur when using an ECD such as the target subject falling from a fence or the surface that the subject may fall onto when deciding to utilize the ECD
• Whether the deployment will likely be successful in apprehending the suspect

• Risk of harm from not apprehending the suspect, considering the crime the suspect is believed to have committed and the manner of resistance

Absent compelling, clearly articulable reasons; the ECD should not be deployed for more than two 5 second cycles (this includes deployments by multiple officers) and should not exceed 5 seconds for any cycle.

In all circumstances, the officer must be able to articulate the justification for the initial ECD deployment and each additional cycle as well. The officer will assess the effectiveness of the ECD after the initial deployment and prior to any additional deployments and must also be able to articulate the justification for any ECD deployment beyond two cycles and any deployment greater than the automatic 5 second cycle, in consideration of the use of other subject control equipment.

The ECD will not be used:

• When the officer knows the target subject has come in contact with flammable liquids, or is in a flammable environment unless deadly force is authorized.

• When the target subject is in a position where a fall may reasonably be expected to cause serious injury or death unless deadly force is authorized.

• Punitively or as a means of coercion.

• To awaken unconscious or impaired persons.
• When the target subject is visibly pregnant, unless there is no other reasonable option.

• When a subject is already secured with handcuffs, unless he poses an imminent threat of bodily injury to the officer or others and other methods of control have proved ineffective.

• Absent compelling, clearly articulable reasons; the ECD should not be used on persons operating a motor vehicle, or persons who are at the extremes of age or small stature.

When the ECD is used in the drive stun mode only, treatment or examination of the target subject by medical personnel is not required. When the ECD is used in the probe deployment mode, the officer will ensure that any probes remaining attached to a person’s skin are removed by EMS personnel. If the probes are attached to a person on a sensitive area of the body such as the face, neck, groin, or breast area on females, the officer will transport the person to a medical facility for removal of the probes. The officer will evaluate the total circumstances of each situation to determine the need for medical intervention.

If it appears that the probes did not make contact and medical treatment is not sought, the officer must examine the discharged probes and determine if they are still intact. If a piece of the probe is embedded in the subject, medical treatment should be obtained.

A spark display of the ECD is not a reportable use of force. Use of the ECD in the drive stun or probe deployment mode is a reportable use of force. The supervisor completing the use of force report will also complete an “Advanced ECD Usage Report”. The supervisor will ensure appropriate photographs are made of the probe impact or drive stun area, and of any other injuries related to the deployment of the ECD.
Should a negligent discharge of the ECD occur, the officer without unreasonable delay must contact their immediate supervisor. The supervisor will submit a memo to their commanding officer detailing the circumstances of the discharge.

Officers will routinely test spark their issued ECD in accordance with the manufacturer’s recommendation.

15.3.4 MEDICAL ISSUES

Whenever an officer uses force on an individual in custody, the officer will ensure the individual receives appropriate medical treatment as outlined in Departmental Directive 11.1.5. If an individual is affected by a use of police force, and is not in-custody, officers will make reasonable efforts to ensure any associated medical issues are addressed.
15.4.1 APPEARANCE, MALE OFFICERS

The following guidelines shall be followed concerning hair and mustaches of all sworn male police officers:

- The face will be kept clean shaven, with the exception of a mustache, which is permissible. If worn, the mustache will be neatly trimmed. It may follow the natural curve of the mouth but will not extend below the plane of the lower lip or over any portions of the upper lip and will not extend onto or over the cheek area.

- Sideburns will not extend below the lobe of the ear. They may follow the natural shaving line of the face, but will be neatly trimmed.

- When wearing the police uniform, an officer's hair must be worn so that it does not extend below the top of the shirt collar while the individual is standing at attention. Hair may touch the top of the ear and may be combed behind the ear, but will not extend down over the ear. Hair may be worn full, but shall not present a ragged, unkempt, or extreme appearance and must permit proper wearing of the hat.

- When on duty but not wearing the police uniform, an officer's hair may be worn in such a manner that no more than one half the ear is covered, but all other requirements shall be the same as when wearing the police uniform.

Bureau Commanders can authorize deviations from these standards based on specific operational requirements.

15.4.2 APPEARANCE, FEMALE OFFICERS

The following guidelines shall be adhered to concerning hair of all sworn female officers, except by expressed permission from the Chief of Police:

- Female officers in uniform shall wear their hair in styles that do not extend below the bottom of the shirt collar. Long hair can be worn up in an attractive manner so long as it is neat and permits the proper wearing of the hat. If it is worn up and begins to straggle, it must either be put up again or worn down, meeting the collar regulations.

- Female officers in plainclothes may wear their hair in longer styles. However, the length of the hair shall not extend more than six inches below the top of the collar line.

Bureau Commanders can authorize deviations from these standards based on specific operational requirements.

15.4.3 GENERAL GUIDELINES

The following guidelines for officers will apply:

- Wigs are acceptable so long as they meet the prescribed requirements for hair and are the same color as the natural hair.
15.4.4 ENFORCEMENT

Enforcement of hair and grooming regulations will be handled in the same manner as other regulations pertaining to appearance and will be judged in relation to overall appearance. Supervisors noting discrepancies should bring them to the officer's attention. If uncorrected, the incident should be noted for evaluation purposes. If an officer's appearance becomes so extreme as to seriously detract from the appearance, disciplinary action should be taken using standard procedure.
15.5.1  LOCKER ASSIGNMENTS

Within limitations imposed by building design and structure, the Department will provide locker space for its employees. In assigning lockers, priority will be given to sworn personnel. Non-sworn employees may be issued lockers, depending on their availability.

Lockers assigned to employees are for their personal use and will be under their exclusive control, except as provided for in this directive.

The Commanding Officer of the Resource Management Division will be responsible for locker facilities and assignment of gymnasium lockers located within the MMOB. The Commanding Officer of the Information and Technology Division will be responsible for lockers located in the Records Management Section. Patrol Division Commanding Officers will be responsible for lockers and locker assignments pertinent to any satellite location of the Department.

15.5.2  SECURITY OF PERSONAL LOCKERS

Upon assignment of a locker, the issuing Commanding Officer will provide to the employee a suitable lock, accessible by either key or combination. Duplicate keys and/or lock combinations will be maintained in a secure manner by the responsible Division Commanding Officer.

In order to lessen building vulnerability, all personnel lockers will be maintained in a locked and secured state when not in use by the assigned employee. Unassigned lockers will be secured when feasible. Additionally, employees will not secure lockers with locking devices other than those issued by the Department.

Exception: Should a Departmentally issued lock prove defective, the employee may secure his supervisor’s permission to utilize a personal lock until the defective lock can be replaced. In such cases, the Commanding Officer responsible for the locker facility will be notified, in writing, without unreasonable delay.

15.5.3  ASSISTED LOCKER ENTRY

Employees’ assigned lockers should make every reasonable effort to avoid the necessity of seeking assistance in gaining entry to their lockers. In the event such assistance does become necessary, the employee should contact the Resource Management Division, Watch Operations Center, or the on duty Watch Commander, as determined to be most appropriate.

15.5.4  MASTER KEYS AND COMBINATION LOCK RECORDS

Master keys and combination lock records for gymnasium area lockers will be securely maintained by the Resource Management Division. Duplicate master keys will be maintained by the Watch Operations Center. Master keys will not be loaned to anyone, nor will lock combinations be given to any person other than the employee to whom the combination lock is assigned.
15.5.5 LOCKER ENTRIES IN GENERAL

Locker entries in the absence of the assigned employee are prohibited, except as provided for herein.

- The employee to whom a locker is assigned may give his permission for another employee to enter or gain entry to the locker.
- An on duty Commanding Officer or Watch Commander may authorize entry because of exigent circumstances requiring immediate access to the locker.
- When probable cause exists, any Departmental locker is subject to entry and search as provided for by law.

15.5.6 ENTRY PROCEDURES

Locker entries authorized by an on duty Commanding Officer or Watch Commander because of exigent circumstances will be subject to the requirements established below:

- The authorized Commanding Officer or Watch Commander will make entry in the presence of a member of the Watch Operations Center, the Resource Management Division, or shall secure another Police Department employee to witness the entry.
- The employee whose locker is entered will be orally informed of the entry and the circumstances surrounding it as soon as possible.
- The Commanding Officer or Watch Commander approving the entry will direct a memorandum to the affected employee documenting why the entry was considered necessary. A copy of this memorandum will be forwarded to the Chief of Police.

15.5.7 LOCKER MAINTENANCE

Locker facilities and individual lockers will be maintained in a clean and presentable manner.
TITLE: ARSENAL ENTRY

ENTRY BY RESOURCE MANAGEMENT DIVISION PERSONNEL

The Police Arsenal is maintained and controlled by the Logistics Section of the Resource Management Division. Personnel assigned to the Resource Management Division may enter or authorize entry into the Arsenal. Arsenal entry by these specified officers is considered part of their regular duties and requires no documentation.

ENTRY BY OTHER PERSONS

In order to provide maximum security for the Police Arsenal and to ensure that all entries into the Arsenal are properly authorized and based on a clearly legitimate need to enter, the following procedures have been established.

Persons requiring Arsenal entry during normal business hours should contact the Resource Management Division or Logistics.

All members entering the Arsenal shall be accompanied by Logistics or Resource Management Division personnel.

At times when Resource Management Division personnel are not available, requests to enter the Arsenal shall be directed to the Watch Commander or the employee’s Division or Bureau Commander. These individuals may authorize the call out of Logistics or Resource Management Division personnel to accompany the member into the facility.

RECORD OF ENTRY

The authorizing supervisor should be present during entry, if feasible.

All members not assigned to Logistics or the Resource Management Division shall complete the entry log that is maintained by Logistics.
15.7.1 GENERAL POLICY

Material that is on display in the various areas of the Department reflects the level of professionalism of the entire organization. In an attempt to promote the appropriate image for our Department, no material will be displayed without prior approval. For the purposes of this directive, material on display may include, but is not limited to: awards, certificates, drawings, flags, paintings, photographs, posters, and trophies.

15.7.2 RESPONSIBILITY FOR CONTROL

The Office of the Community Relations Coordinator is responsible for the control of material that is displayed in the common hallways of the Department. The Resource Management Division is responsible for the two display cases in the front lobby of the Department. Division Commanding Officers/Directors are responsible for displayed material in the areas under their command.

15.7.3 CURRENTLY DISPLAYED MATERIAL

Material that is displayed as of the date of this directive is permissible. Any addition or movement of displayed material must be approved through the Division Commanding Officer/Director who is responsible for that specific area.
15.8.1 GENERAL POLICY

The Department has a system of personal computers that consist of both networked and stand-alone systems. All personal computers have Norton anti-virus protection. The networked personal computers are automatically updated on a weekly basis with the most current virus protection from Norton. Stand-alone personal computers are kept updated as often as possible.

15.8.2 SOFTWARE

Only system administrators are allowed to install software of any type on personal computers on the network. An unauthorized installation by someone other than a system administrator will cause a corrupt entry in the Windows NT registry and will cause system problems resulting in the personal computer being unavailable for use.

15.8.3 RESPONSIBILITY FOR CONTROL

It is the responsibility of the Systems Technology and Crime Analysis Section of the Greensboro Police Department to conduct an annual audit of all departmental personal computers to ensure that all programs being used are properly licensed and the property of the City of Greensboro.
15.9.1 PURPOSE

The purpose of this directive is to provide information regarding the administrative requirements, policies and procedures which pertain to the operation, maintenance and replacement of City-owned vehicles and related equipment.

The City of Greensboro’s Equipment Services Division has overall responsibility for the purchase, replacement, maintenance and repairs of all automotive and related equipment operated by the City. This includes preventative maintenance programs, oil changes, lubrication, tire replacements, and mechanical repairs. The Equipment Services Division maintains a stocked parts inventory, fuel systems, and car wash program. Normal Division operating hours are 0700 to 0200 hours, Monday through Friday. During inclement weather conditions operating hours are adjusted accordingly.

The Resource Management Division will serve as the Police Department’s liaison with the Equipment Services Division in the above matters.

15.9.2 VEHICLE OPERATION REGULATIONS

New Employees

A review of each applicant’s driver’s license and driving history will be conducted as part of the initial employment process.

Review of Driving Records

At least annually, Division Commanding Officers will ensure that each employee under their command, who is required to possess driver’s license, does in fact have a valid license for each class of vehicle the employee is expected to operate.

Fuel Purchase

Departmental personnel will utilize their personal identification number, and the fuel purchase card assigned to their Departmental vehicle when fueling. Fuel cards will only be utilized for Departmental purposes.

Tobacco use in City Vehicles

The use of tobacco products in City owned vehicles is prohibited.
15.9.3 PREVENTIVE MAINTENANCE

Drivers are required to follow the preventive maintenance schedule prescribed for their respective vehicle/equipment.

Drivers are required to check the odometer or hour meter against the Lube and PM sticker in the vehicle or equipment to determine when preventive maintenance is due. In addition to preventative maintenance services performed at the Patton Garage, the Equipment Services Division has entered into contracts with private service providers in the city to provide maintenance services in a timely manner. A listing of current approved providers is maintained by the Equipment Services Division.

15.9.4 REPAIR OR BREAKDOWN MAINTENANCE

The driver is responsible for reporting any vehicle malfunction to the respective maintenance shop supervisor. Preventive maintenance priorities are based on safety considerations.

Drivers are responsible for changing or arranging for changing flat tires of the vehicles they are operating, and making sure vehicles are brought to the Equipment Services Tire Shop (401 Patton Avenue) for tire repair whenever necessary.

Unscheduled Repairs

In the event a vehicle requires immediate unscheduled repair, the driver should take the vehicle to the maintenance shop. If the vehicle is immobile or unsafe to operate, the driver should call Equipment Services to arrange for a tow. The driver should inform the shop supervisor as to the nature of the failure, if known.

For vehicle breakdowns that occur out of town, the operator will contact the Equipment Services for assistance with repair of the vehicle.

Replacement Vehicle for Assigned Vehicle Being Repaired

If a driver needs to have a vehicle while his or her assigned vehicle is being maintained or repaired – and there are no other vehicles available – the driver can arrange with the Equipment Services Service Writer or with the Resource Management Division to obtain a temporary vehicle.

15.9.5 TOWING SERVICES

Requests for towing services for city vehicles should be coordinated through Equipment Services during their operating hours. Outside of those hours; employees will contact their supervisor to arrange for towing of city equipment. City vehicles are towed through contract with specific providers, not through the “rotation” system utilized by GM 911.

If at any time a vehicle becomes unsafe to operate, the driver or operator must comply with the following instructions:
- Get off the road and out of the way of traffic
- Do not continue to operate a vehicle reasonably determined to be unsafe to drive.
15.9.6 VEHICLE KEY PURCHASE PROCEDURES

Vehicle keys will be purchased at approved vendors as determined by the Resource Management Division. Police Logistics maintains a listing of contracted vehicle key providers. Vehicle keys are considered to be keys for any of the following: cars, boats, motorcycles, traffic scooters, etc.

15.9.7 TAKE HOME VEHICLES

The following general rules are established for the use of take home vehicles by departmental personnel:

- No personal use of take home vehicles is permitted. For the purposes of this policy, the commute to and from the employee's duty station and normal meal periods within duty hours are considered official use.

- Employees may utilize their assigned take home vehicle to drop off or pick up their children at school/day care, if the travel is largely contemporaneous with travel to or from work.

- Employees transporting a civilian as permitted by this Directive should not become involved in responding to the need for law enforcement services. Only where the risk to third parties is both clear and grave and the risk to the civilian being transported is minimal should the officer stop to render assistance or become involved in request for law enforcement services. The officer will exercise appropriate discretion with regard to the safety of the civilian.

- Personnel who live outside of Guilford County must obtain the approval of their Division Commanding Officer before parking their take home vehicle at a location other than the employee's residence.

- No other passengers may be transported in take home vehicles except as required for official duties or as approved by the Chief of Police.

- The needs of the Department may require temporary suspension of the take home vehicle privilege.

- Officers assigned to call answering duties in the Patrol Bureau may utilize their patrol vehicle for take home use during their assigned shift. At the end of their tour of duty on the last day of the shift; the vehicle will be parked at the appropriate police facility.

15.9.8 VEHICLE TRANSFERS

All requests for vehicle and/or related equipment transfers shall be coordinated and authorized through the Resource Management Division. Requests should be in written form and submitted through the appropriate Bureau Commander to the Resource Management Division for final determination.
15.9.9 VEHICLE PREPARATION, EQUIPMENT INSTALLATION AND MARKINGS

The Equipment Services Division is responsible for all in-service preparation before the release of vehicles/equipment to departments. All city vehicles are required by law to have identifying markings. Only vehicles used in mass transportation, driver training or by law enforcement agencies for undercover or confidential investigative purposes are exempt from this requirement.

In accordance with established Departmental criteria, and with the approval of the Resource Management Division, Equipment Services will install equipment, markings and insignia on vehicles before they are released to the respective police divisions.

Employees may not affix or install any personal items, including decals, to a departmental vehicle. All vehicle and equipment deviations beyond those established by the Department for specific units shall be approved through the Resource Management Division.

15.9.10 SPECIAL PURPOSE VEHICLES

Special Purpose Vehicles are defined as vehicles that are deployed and utilized due to considerations regarding weather, terrain or special operational needs. Special Purpose Vehicles may include the Mobile Command Post, Hazardous Devices Team disposal vehicles, motorcycles, etc. Due to their specialized operational capabilities, persons using these vehicles are expected to have a base of knowledge greater than that required to operate standard vehicles. Consequently, any Division that is assigned a Special Purpose Vehicle will develop and maintain Standard Operating Procedures that provide guidance to Departmental personnel with regards to the following:

- A statement of the objectives of the vehicle’s operation and use
- Instructions, conditions and limitations on the use of the vehicle
- Authorization for the use of the vehicle in various situations
- Qualifications and training for personnel assigned to operate the vehicle
- Designation of the person responsible for maintenance of the vehicle
- A list of the equipment to be stored in the vehicle
- Designation of the persons authorized to operate the equipment

In addition to the Special Purpose Vehicles described above, the Department maintains a number of Sport Utility Vehicles that are used by various members of the Department. While these vehicles do not have capabilities that are as specialized as those indicated above, they do possess inherent design traits regarding their ability to traverse rough terrain, enhance driver vision, increased cargo capacity and other attributes. In order to take advantage of these operational capabilities, the Department has deployed them in various operational assignments throughout the agency.

The following provisions are made for the use of Sport Utility Vehicles:

- Persons to whom these vehicles are assigned are authorized to use the vehicle as they would any other assigned police vehicle.
- Assigned drivers are further authorized to use these vehicles when weather or other conditions require their unique capabilities.
• All persons assigned to drive a Sport Utility Vehicle will review the owner’s manual accompanying the vehicle and familiarize themselves with the particular handling characteristics of the vehicle.
• Persons to whom Sport Utility Vehicles are assigned will be responsible for maintenance and repair of the vehicle and any equipment assigned to the vehicle.

15.9.11 DAILY VEHICLE INSPECTION

It is the responsibility of each employee to inspect and inventory their assigned vehicle at the beginning of each duty day, including all equipment assigned to the vehicle. Any missing items or previously unreported damage to the vehicle will be immediately reported to the employee’s supervisor. The employee assigned to operate the vehicle will ensure the vehicle is equipped with all required equipment necessary to complete their assigned duties. Missing equipment will be replaced through the appropriate resource (Supervisor, Police Logistics, Equipment Services, etc.)

The assigned employee will inspect the vehicle to ensure it is clean and apparently safe to operate. Noted deficiencies which could adversely affect the safe operation of the vehicle will be corrected prior to use of the vehicle. Vehicles will be kept clean in such a manner as to present an overall professional appearance.

The preferred locations for washing Departmental vehicles are the designated City of Greensboro vehicle wash facilities, and those commercial facilities whose services are available through the Resource Management Division voucher system. From a conservation of resources standpoint, the least acceptable method of washing a Departmental vehicle is hand washing. Runoff from hand washing a vehicle contains pollutants, which require the washing to be completed in such a manner so as to comply with the Federal Water Pollution Control Act (commonly known as the “Clean Water Act”).

The following rules apply when hand washing a Departmental vehicle:

• If the vehicle is washed at the employee’s residence, the vehicle must be washed on a permeable surface (i.e., gravel or grass) and the employee must ensure any runoff from the washing does not enter any municipal storm water runoff system.

• If the vehicle is washed at a City of Greensboro facility, the location of the washing must be designated as a vehicle wash area. Runoff from the designated wash area must drain onto a permeable surface, or be properly captured into the sanitary sewer system.

• It is the employee’s responsibility to determine if the location chosen is designated as an approved vehicle wash location and any runoff from the activity is properly contained.

Any questions regarding whether a particular location is designated as appropriate for the washing of vehicles will be directed to the City’s Water Resources Department.
15.10.1 SUPERVISORY NOTIFICATION

Anytime City equipment is damaged resultant of any criminal action, the investigating officer will notify their immediate or acting supervisor of the incident, as soon as possible.

If the incident involves Police equipment, the officer’s immediate or acting supervisor will then begin an administrative investigation, resulting in an official memo addressed to the Commanding Officer of the reporting employee’s Division, entitled “Damage to Police Equipment”. This memo is intended only to document the incident and damage.

Upon approval by the Division’s Commanding Officer, a copy of the completed “Damage to Police Equipment” memo will be forwarded to the Commanding Officer of the Resource Management Division, so arrangements can be made to have the police equipment repaired/replaced.

Should the administrative investigation reveal any alleged violation of Departmental Directives or Standard Operating Procedure by any police employee; a separate administrative investigation shall be conducted to document the violation.

15.10.2 NOTICE OF RESTITUTION REPORT

If any criminal charges are filed against any individual(s) causing the criminal destruction or damage of any City equipment, a Notice of Restitution Form shall be completed by the charging officer.

The Notice of Restitution Form:
- advises that the attached criminal process was resultant of damage and/or destruction to City property (naming the property allegedly destroyed),
- names the accused individual(s), who is/are charged with the damage and/or destruction to City property
- estimates the value of the damaged property, and
- requests restitution be made by any individual convicted of this criminal violation to either the Greensboro Police Department – Fiscal Management Section, or the City of Greensboro Finance Department, dependant upon if the damage is to Police or City property.

The Notice of Restitution Form shall be attached to the actual Summons, Citation or Warrant filed with the Court. If a “Damage to Police Equipment” memo is required, as detailed under Departmental Directive 15.10.1, a copy of the Notice of Restitution Form shall be attached to that document also.
15.11.1 PURPOSE

A Body Worn Camera (BWC) is an “on-the-body” video and audio recording system assigned to an officer as an additional means of documenting specific incidents in the field. The purpose of this policy is to establish guidelines related to the use, management, storage, and retrieval of the audio and video recordings from the departmentally issued BWC.

15.11.2 TRAINING

The Body Worn Camera (BWC) will be carried only by personnel who have been properly trained in its use. The BWC issued by the Department will be the only BWC authorized for use. Any use of a BWC will conform to the current methods and techniques as approved by the Training Division.

15.11.3 DEPLOYMENT OF BODY WORN CAMERAS

Body Worn Cameras (BWC) will be assigned to officers primarily working in a uniformed capacity in a field assignment. All BWC assigned to a division should be utilized on a daily basis.

Immediate supervisors are responsible for ensuring that affected on-duty officers are equipped with a functioning BWC at the beginning of each shift. The supervisor will record the officer and assigned camera into the designated software application to enable proper video uploading into the remote digital storage system.

Upon being assigned the BWC, individual officers are responsible for its use and maintenance during their shift. Any apparent problems with the BWC will be immediately brought to the attention of a supervisor.

Officers will wear the BWC on their strong (gun hand) side and mounted in one of the departmentally approved methods, utilizing only the mounting equipment provided by the manufacturer of the BWC. It shall be the responsibility of the officer to ensure the BWC remains in a position to allow the recording of an encounter or incident that most closely replicates the eyesight perspective of the officer.

15.11.4 USE OF THE BODY WORN CAMERA

The Body Worn Camera (BWC) shall be activated to record during all field contacts involving actual or potential violations of law to include:

- Traffic stops
- Suspicious vehicles or persons
- Arrests
- Voluntary contacts of an investigative nature
The BWC shall also be activated when responding to the following calls for service:

- Disturbances or disorders
- Calls involving emotionally or mentally disturbed subjects
- Offenses involving weapons or violence
- When responding to any “in progress” call for service

Additionally, the BWC shall be activated during the following situations:

- While operating a vehicle in a manner that requires activation of its blue lights and siren under law
- During tactical activities, including the execution of search warrants
- During warrantless searches of individuals, vehicles, buildings, and other places
- During the initial inventorying of seized money or any high value property

If not already activated, the BWC shall be activated to record any encounter that becomes adversarial after initial contact or in any situation that the officer believes its use would be appropriate or valuable to document the incident or encounter.

Once the BWC is activated, officers will continue to record until the conclusion of their involvement in an event. If working an event that becomes investigative in nature, an officer should deactivate the BWC when the initial response has transitioned into that of a controlled and orderly investigation. When utilized during the execution of a search warrant, an officer may deactivate the BWC after the initial sweep of the location when the incident transitions from tactical in nature to investigatory. Additionally, an officer may deactivate the BWC at any point that he reasonably believes that doing so will not result in the loss of critical documentary information, or when directed to do so by a supervisor.

15.11.5 RESTRICTED USES AND DEACTIVATION OF BODY WORN CAMERAS

Body Worn Cameras (BWC) shall be used only for legitimate law enforcement purposes in accordance with applicable law, departmental policy, and City Personnel Policy H-1.

The BWC will not be used to record fellow city employees except during an investigation of a suspected violation of criminal, traffic, or local law.

Unless present in an official capacity, the BWC should not be used in bathrooms, locker rooms, or other places where there is an expectation of privacy.

Prior to conducting a strip search, the officer will record a 360-degree video of the location where the strip search will be conducted. During the actual strip search, the BWC shall be utilized to only capture audio of the event by positioning the camera away from the subject of the search.

For the purpose of protecting their identity, the BWC will not be used while interacting with known confidential informants or undercover officers. In situations where the recording of an interaction with an informant is of important evidentiary value, an officer may choose to capture audio recordings of the interaction by positioning the camera away from the informant.
Officers will not use the BWC to record personal activity.

Officers shall only use the BWC while in patient care areas of a health care facility when the recording is for official purposes and care should be used to record only the parties involved in the event being investigated.

The BWC should be deactivated prior to discussing a case on scene with other officers or during on scene tactical planning.

Citizens are not allowed to view BWC recordings unless permission has been obtained from the Chief of Police or his designee.

The viewing of any recording for anything other than approved Departmental purposes is prohibited.

No officer shall attempt to erase, edit or otherwise alter any data captured by a BWC.

The downloading or converting of any recording captured by a BWC for any type of personal use is strictly prohibited.

**15.11.6 COLLECTION OF BODY WORN CAMERA DATA**

Prior to the end of an officer’s duty day, officers, utilizing the designated software application, will categorize each recording captured by the Body Worn Camera (BWC) and label it with their last name, followed by the associated case number or event number, when available. In instances where an officer has multiple recordings of the same incident, they will differentiate the files when labeling them to include parentheses containing a numeral, beginning with the number 1. Each subsequent recording from that event will be labeled in the same manner, with the numerals continuing sequentially. When complete, officers will return the BWC to a supervisor or place it in a designated drop box for docking.

Officers shall note in any incident reports and/or citations that there is a BWC recording of the incident, to include a brief description of what was captured by the BWC.

Officers may use media captured via the BWC to assist with an investigation and to aide in the completion of reports.

Officers are encouraged to inform their supervisors of any recordings that may be of value for training purposes.

**15.11.7 RETENTION**

The Body Worn Camera (BWC) and all video files are the property of the Greensboro Police Department and are to be used for official purposes only.

Any portion of a recorded image that records an event surrounding a violation of the law, which includes an infraction or a crime or offense prosecutable in the criminal courts in this State or the
United States, is considered a record of a criminal investigation, as described by NCGS 132-1.4, and not a public record, as deemed in NCGS 132-1.

Any portion of a recorded image that may be used to subject an employee to Departmental disciplinary action is a part of that employee’s personnel file as defined in NCGS 160A-168, and is open to inspection only as provided by that statute unless otherwise required to be disclosed as evidence in a criminal proceeding.

Uploaded recordings will be retained on the remote digital storage system based upon the retention schedule established for each category of recording.

It shall be the assigned case officer’s responsibility to ensure that all recordings which constitute evidence, or are required to be included in the case file, are downloaded and stored within the Department’s designated video storage system prior to their scheduled purge date from the remote digital storage system. An incident report is required for all recordings stored on the Department’s video storage system.

Digital files associated with an investigation shall be purged in conjunction with other evidence associated with that case.

In the event of an unintentional activation of the BWC, an officer may request the recording be deleted. A memorandum detailing the circumstances of the unintentional recording will be forwarded to the officer’s Division Commander. If approved, the deletion will be made by the system administrator.

15.11.8 SUPERVISOR RESPONSIBILITIES

Supervisors will ensure that all uniformed officers are equipped with available Body Worn Cameras (BWC) prior to the beginning of their shift. When issuing cameras, the BWC should not be removed from the docking station before the transfer of data is complete.

Upon receiving notification of any damage or malfunction of a BWC, the supervisor will remove the BWC from service and notify the system administrator of the need for repair.

Supervisors will ensure that all recorded events are documented by the officer in the associated reports and citations.

Supervisors will ensure that any recordings relating to an administrative investigation are downloaded and stored for inclusion in the investigative file prior to their scheduled purge date from the remote digital storage system.

Supervisors shall conduct routine reviews of selected recordings captured by officers assigned to them in order to assess officer performance, ensure that the BWC is being utilized properly, and to identify videos that may be appropriate to enhance training programs or experiences.

Notification of the existence of recordings which may be beneficial for training purposes shall be forwarded via the chain of command to the Commanding Officer of the Training Division for determination of training value and use. If an involved officer objects to the use of a
recording for training purposes, he may submit his objection, in writing, via the chain of command to both the Commanding Officer of the Training Division and the Deputy Chief of the Management Bureau to determine whether the training value outweighs the officer’s objection.

Supervisors will be responsible for ensuring that all assigned BWC are collected at the end of an officer’s shift and properly docked for charging and uploading of files.

15.11.9 AUDITING

Officers assigned to utilize BWC are expected to be in complete compliance with Departmental policy and training concerning the use, management, storage and retrieval of the audio and video recordings from the departmentally issued BWC. The Professional Standards Division will conduct random monthly audits of BWC usage to ensure compliance with departmental policy and training.

Monthly, the Professional Standards Division will use computerized random methods to select individual squads to be reviewed. Employees on the selected squads BWC usage will be audited. These squads will be selected from the entire pool of candidates assigned to utilize BWC. The number of squads selected for auditing, and the frequency of the selection process, will be determined by Professional Standards Division so as to ensure that the number of employees audited each month represents a minimum of 10% of the total number of employees eligible for auditing.

In addition to the random auditing process, the Professional Standards Division will review BWC audio and video recordings on an “as needed” basis to conduct internal investigations and inquiries.
Chapter 16
16.1.1 TYPES OF WRITTEN COMMUNICATION

The following system of written communications is established.

Departmental Directives

Departmental Directives are issued by the Chief of Police to announce the adoption or revision of policy and establish procedure on Department-level issues.

Special Orders

Special Orders are issued to announce the adoption or revision of policy and established procedure at any level within the Department. Directive changes are normally first issued as Special Orders. Special Orders remain in effect until they are incorporated into a Directive or rescinded.

Personnel Orders

Personnel Orders may be issued by the Chief of Police, Bureau Commanders, or Division Commanders to complete personnel actions such as appointments, assignments, transfers, promotions, or disciplinary actions.

Standard Operating Procedures

Standard Operating Procedures may be issued by the Chief of Police, Bureau Commanders, and Division Commanders for the operation of the unit involved. Division Standard Operating Procedures require Bureau Commander approval.

Procedural Manuals

Procedural Manuals may be issued by the Chief of Police, Bureau Commanders, or Division Commanders to provide detailed operational instructions in specific subject areas.

Memoranda

Memos may be originated by any Department member. They are normally used only to transmit information. Occasionally they are used to transmit an order and, as such, are official in nature.

Bulletins, Newsletters, Etc.

These documents may be originated by any members and are used to transmit information.

Electronic Mail

The use of electronic mail (email) and the posting of information electronically may be originated by any Department member. Guidelines for the appropriate content of items posted, or otherwise distributed, are described in Departmental Directive 16.6, and in applicable City Policy.
Employees will use the departmental intranet (GPDNET) as the primary means for sharing information Department-wide. Direct email communication is reserved for communicating information between individuals and/or small working groups.

Sworn employees at the rank of Sergeant and below are required to review their email account, and alert information posted on GPDNET at least once each duty day. All other employees are required to review their email account once per duty day and review information on GPDNET on an as needed basis. All employees are responsible for promptly responding to email or posted information directed to them, or requiring their attention.

16.1.2 CRITERIA FOR POLICY STATEMENT

Any statement of policy must meet the following criteria:
• It must affect only those personnel subordinate to the issuing authority.
• It must not conflict with established policy or procedure of higher authority.

16.1.3 DEPARTMENTAL DIRECTIVES MANUAL

The Directives Manual is a source document, outlining Departmental rules, regulations, policies, and procedures. The Manual is posted in an electronic format on the Police Department’s document management system, where it is available for review by all personnel.

16.1.4 NEW OR REVISED DEPARTMENTAL DIRECTIVES

The Research and Planning Section is responsible for coordinating the issuance of new or revised content for the Directives Manual. Revisions to the Manual will be announced through the use of a Departmental Special Order directed to all personnel.

Any Departmental employee may propose implementation of a new Directive, or revision to an existing Directive by:
• preparing a draft of the proposal and,
• submitting the draft through their Divisional chain of command.
• The Division Commander/Director will then submit the proposal to the Research and Planning Section.

The Research and Planning Section will evaluate the proposal in consultation with the Chief of Police and determine the appropriate course of action. If it is determined that a new Directive is needed, or an existing one needs substantial revision, the Accreditation Management Section will:
• Ensure the proposal does not contradict other existing Departmental policies or applicable laws.
• Format the proposal in preparation for the review process.
• Distribute copies of the draft to all personnel for review and comment. Personnel will forward any comments through their chain of command to the Bureau Commander. The Bureau Commander will compile the comments for presentation to the Chief of Police.
• Set a return date for the draft, allowing adequate time for the review and feedback process.
• Schedule presentation of the proposal to the Chief of Police.
Correction of minor errors in a Directive or other minor technical changes which do not affect policy or changes in policy do not require distribution for comment, but may be made as needed by the Research and Planning Section and submitted for approval to the Chief of Police.

Upon approval by the Chief of Police, the Research and Planning Section will prepare the appropriate Special Order and arrange for the revisions to be posted in the Police Department’s document management system. Following the approval of the Chief of Police of any revision to, or deletion of, Departmental Directives, the Research and Planning Section will ensure the previous version of the Directive revised or deleted is electronically archived for future reference.

Division Commanders/Directors must ensure that the policy revision or Directive is explained to each employee under their command/direction and the employee is given an opportunity to ask questions concerning its content. Employee’s may print “hard copies” of Departmental Directive revisions as desired, but must appropriately destroy any previous versions.

Following review of the revised documents, each employee must acknowledge receipt of the information through the Department’s document management system within five working days.

**16.1.5 GENDER TERM USAGE**

Wherever used herein or in any Departmental communication, the term of masculine gender shall include a member of either gender, unless the context clearly requires otherwise.
The provisions of these Departmental Directives are effective at 0001 hours, September 1, 1994. All matters of policy and other material contained herein supersedes any and all previous policy and material on the subject in question.

At the beginning of each individual entry in the Departmental Directives, there shall be a notation indicating the effective date of that entry as well as a notation reflecting the adoption date and revision history of the Directive. Later revisions will be denoted with the letter "R" and a number indicating the sequence number of that revision and the effective date of revision.

Also at the beginning of each Departmental Directive will be the name of the Directive, its number, and the page number and total number of pages in the document.
<table>
<thead>
<tr>
<th>TITLE: DEPARTMENTAL ARCHIVES</th>
<th>NUMBER 16.3</th>
</tr>
</thead>
<tbody>
<tr>
<td>EFFECTIVE DATE: 05-01-08</td>
<td>PAGE 1 OF 1</td>
</tr>
</tbody>
</table>

REVISION HISTORY: (Adopted 09-01-94) R3/05-01-08

The Accreditation Management Section, in coordination with the Office of the Chief of Police, is responsible for maintaining historical files of written documents issued by the Department. These files will include, at a minimum:

- Departmental Directives
- Special Orders
- Personnel Orders
- Standard Operating Procedures

Each commanding officer must ensure that a copy of an original or revised item listed above that is generated by his command is forwarded to the Accreditation Management Section.
16.4.1 800 MEGAHertz BASIC INFORMATION

The City/County 800-Megahertz Communications System allows for integrated and coordinated communications among all components of our organization, other City Departments and certain other public safety agencies. The advantages of the 800-Megahertz system are a higher grade of service, better radio coverage and a more flexible method to coordinate response during both routine and emergency circumstances.

The Police Department has established policies and procedures to govern radio use in order to derive the greatest benefit and efficiency from the communications system. Personnel will use the radio system, including Mobile Computer Terminals and Computer Aided Dispatch terminals, in a professional manner, conforming to Departmental Directives and Federal Communications Commission Standards.

Transmissions containing subject matter not specifically related to the performance of job duties and responsibilities or which compromise the integrity of the agency are prohibited.

Supervisors will be responsible for monitoring communications carried out over the radio system and correcting deficiencies under their command. A review of terminal messages will be performed at a minimum of twice per month. This review will be conducted by the Staff Inspections Section. Any transmission of questionable subject matter will be documented and forwarded to the appropriate Commanding Officer for review. The Commanding Officer will be responsible for applying this directive to the documented transmission(s), and taking the appropriate personnel action(s).

16.4.2 ASSIGNMENT, MANAGEMENT, RESPONSIBILITY

Every sworn employee and certain non-sworn employees of the Department are issued a portable radio and assorted accessories. Each employee is responsible for the reasonable use and care of his/her portable radio.

The 800-Megahertz radio system is such that it recognizes each radio by a unique identification number. This identification number allows the radio to be identified each time the radio transmits or when the emergency alert button is activated. For this reason, exchanging radios among employees is not permitted. Any portable radio in need of repair will be taken to the Watch Operations Center and properly exchanged for a replacement.

16.4.3 TRANSMISSION IN GENERAL

Ten-Codes and Call Class Codes will be used whenever possible when using the radio system. Due to their sensitive nature, some Ten-Codes should not be revealed to the general public. An abbreviated list of the Ten-Codes has been created that may be released to the general public upon request.

GREENSBORO POLICE DEPARTMENT DIRECTIVES MANUAL
When assigning a call by radio, the Emergency Communications Specialist (ECS) will call for specific units, making sure each unit acknowledges the call. Any unit that is closer to a call may make this fact known to the ECS, who may reassign the call.

Upon arrival at the scene of a call for service, officers will advise Guilford Metro 911 (GM 911). When responding to a call that has a potential for injury to an officer or violence, the officer should check “Signal 50” as soon as possible after evaluating the conditions. This will serve as a precautionary measure for officer safety.

While an officer is at the scene of a call for service, the officer will advise GM 911 once the situation is under control. This will be completed by checking “Signal 50” via radio. At this point the officers will indicate if additional assistance is needed. If no other additional police response is necessary at this time, the officer will advise GM 911 to cancel any additional units that are responding. This determination on the cancelation of additional units shall be made based on the needs presented by the situation at the scene and not based on any unrelated factors. If this information is not provided to GM 911 at the time “Signal 50” is advised, then the appropriate supervisor will prompt the officer at the scene for the necessity to have additional units continue their response.

All users of the system will clearly acknowledge any transmission directed to them. No transmission will be considered received until an acknowledgment is made and heard. This will not apply to “all unit” broadcasts, such as alerts.

When beginning a transmission, officers and the ECS should use the full numeric call sign designation or the word “car” or “unit” preceding the call sign of other police units. The phonetic alphabet will be used when transmitting letters over the system.

When an employee is out of service and changes location, he/she will notify the appropriate primary dispatch ECS.

Units equipped with MCT’s will use these terminals to the fullest extent possible to perform related police tasks. When deemed appropriate, due to the nature of their call or assignment, officers using MCT equipment may verbally announce call arrival or other important information in addition to using the appropriate function key. They will not check out (10-7) through the use of the MCT.

Any supervisor having an officer scheduled to work a special assignment will notify GM 911 as to the unit to be assigned and the time period involved. If possible, notification should be at least one hour prior to the beginning of the assignment. An officer working a special assignment is responsible for checking out of service when it begins and back in service when it ends.

When a situation develops that requires prolonged radio traffic between police units, or unit-to-unit coordination with a GM 911 supervisor, all units involved may switch to a talk group that will prevent disruption of routine traffic. This switch may be requested by an officer or authorized by a supervisor, but must be coordinated by an ECS.
If an off-duty officer (not assigned a permanent radio number) uses a police radio for a supplemental employment assignment, and the officer reasonably believes notifying GM 911 of the assignment is a prudent officer safety measure, GM 911 personnel will be advised of the officer’s badge number and the nature and location of the supplemental employment activity. The off-duty officer will be assigned an off-duty assignment unit number (OD 1- OD 200), and will check off-duty at the conclusion of the assignment.

16.4.4   TALK GROUP ASSIGNMENTS

Each Division or section within the Department is assigned a specific zone with a primary dispatch talk group for normal radio traffic. Officers will normally remain on the assigned primary dispatch talk group, but will notify GM 911 when leaving or returning to the primary dispatch talk group.

Units not routinely assigned a specific geographical area should monitor the primary dispatch talk group of the geographic area in which they are working.

16.4.5   TALK GROUP ASSIGNMENTS FOR OPERATIONAL SITUATIONS

Available to each Division is a primary dispatch zone with a citywide conference talk group, as well as two (2) Division-specific car-to-car talk groups which may be used for events occurring in the Division.

Depending on the type of call dispatched, the ECS may immediately assign a tactical talk group. Otherwise, the dispatched officer or a supervisor may request that a tactical talk group be assigned. The ECS will notify units which designated tactical talk group is to be used. Responding units will remain on the designated tactical talk group until the incident is resolved, at which time they will switch back to their primary dispatch talk group and clear the call.

Officers should not expect GM 911 personnel to routinely monitor Tactical talk groups unless specifically requested to do so.

16.4.6   CONFIDENTIAL TALK GROUPS

Certain specialized units and Command Staff within the Department will have a different fleet map in their radios. This will allow officers assigned to those units to engage in confidential communications with each other during the course of an operation/investigation.

Those specialized units are as follows:

- Chief and Deputy Chiefs: CMND fleet map
- Professional Standards Division: CMND fleet map
- Vice/Narcotics Division: VICE fleet map
- Special Response Team: SRT fleet map
Portable radios may require reprogramming when transfers occur to or from these specialized units/positions. The Commanding Officer of the unit into which an officer is transferring is responsible for ensuring the officer has the correct radio fleet map installed in his/her radio.

The affected Commanding Officer will coordinate reprogramming of portable radios with GM 911.

16.4.7 PRIVATE CALL

The Private Call Feature, a one-to-one conversation, is used to contact a radio user who is not answering radio transmissions. A Private Call is executed from one of the GM 911 consoles. It transmits a high-pitched tone to the designated radio. To respond to Private Call, the user will need to establish the Private Call link with GM 911 through the use of one of the function buttons on the side of the radio. The ECS will transmit specific verbal instructions for the user to follow to re-establish radio contact with GM 911.

16.4.8 MAINTAINING RADIO CONTACT

Any employee, who is in service and not excepted by this Directive, a Divisional SOP, or a supervisor, will maintain constant radio contact with GM 911. This contact is normally maintained on the employee’s primary dispatch talk group. If an activity necessitates breaking radio contact, the employee will check out of service.

If an ECS cannot make contact with a unit believed to be in service, the ECS will implement a Private Call to the user’s radio. If the Private Call does not establish contact, the ECS will notify the employee’s supervisor, who will be responsible for coordinating efforts to locate the unit.

Employees excepted from maintaining constant radio contact may also be exempted from the requirement of checking on/off duty and in/out of service. These personnel will utilize appropriate discretion and have the option of notifying GM 911 when they are conducting follow-up or other activity which they reasonably believe to be hazardous in nature. When possible, these personnel should monitor the primary talk group of the geographical area they are in and render appropriate assistance when needed. Employees excepted from maintaining constant radio contact may be required by a supervisor, or other competent authority, to maintain contact via other means (i.e., pager or telephone).

16.4.9 CHECKING ON AND OFF DUTY

Unless exempted by appropriate supervisory authority, employees will check on at the beginning of their duty day. Employees who are rostered in the O.S.S.I. system will accomplish this by using the appropriate Ten-Code and giving their last name on their primary dispatch talk group or by clearing their unit using the vehicle’s MCT. Non-rostered employees will use the appropriate Ten-Code and give their last name on their primary dispatch talk group.

GM 911 will be notified if there is a civilian Ride-Along participant assigned to the vehicle.
Employees will check off duty at the end of a shift on their primary dispatch talk group by using the unit’s call sign and appropriate Ten-Code.

A member authorized to drive a police vehicle home need not check on duty while en route to work or off duty while en route home.

16.4.10 DISPATCH OF UNITS

To facilitate effective dispatch and minimize response time, officers should remain in their assigned response areas.

The ECS assigned a dispatch position is responsible for the selection and dispatch of all police units, keeping in mind each unit’s availability, response area, and assigned duties. The dispatch of a unit carries the authority of an order. A supervisor may countermand or modify the dispatch of a unit.

16.4.11 HAILING PROCEDURE

Frequently, police units are dispatched to calls for service in concert with other public safety agencies, which are on the City/County 800 Mhz radio system. In many cases it is beneficial for these responding units to communicate with each other.

One talk group has been designated as the “hailing” channel for interagency coordination based upon response into the City or into the County. Talk group GBOCOM (City of Greensboro Common) is monitored by GM 911 and may be utilized by City Police units responding into the County to establish communications with county units.

Similarly, talk group PSCMND1 (Public Safety Command 1), monitored by GM 911, may be utilized by county public safety units to establish communications with City units.

The use of “hailing” talk groups is only for short duration contact with other emergency agency responders. If more extensive contact is required, the monitoring ECS may be requested to assign an appropriate talk group for responders to use.

After completing an assignment with another agency on an alternate talk group, the police unit shall return to their primary dispatch talk group to clear the call.

16.4.12 CHECKING IN AND OUT OF SERVICE

When checking out of service, an employee will give the unit’s call number and the appropriate Ten-Code. After receiving an acknowledgment, the officer will give the proper code, the nature and location of the activity, and remain in radio contact until acknowledged by the ECS.

An employee will not check themselves out of service in the CAD through their MCT. CAD logging of out of service time requires a CAD event to be generated. An employee will check out of service
by contacting the ECS via radio only. This enables supervisors to easily monitor staffing and available units within their response area.

The ECS will not allow a unit to check out of service on a non-police activity when doing so would not leave adequate units available for calls.

Employees assigned within the Patrol Bureau shall not check out of service by telephone.

Employees will check out of service any time they are on meal, break, or for personal reasons, unless specifically advised not to do so by a supervisor.

When returning to service or back to an available status an employee will clear the out of service event either via radio or MCT, by clearing “Code 7”. This clearance code will only be used when clearing out of service CAD events, not other CAD events for calls for service or self-initiated events.

The following are not required to check in or out of service:

- Officers assigned in a supervisory or administrative capacity.
- Others with supervisory approval.

16.4.13 CLEARING A CALL

An officer, who has completed a call for service or a Signal 1, will clear the call using the unit's call number and the appropriate Ten-Code. Only one clearance code can be recorded for each call so an officer should not clear a call using multiple codes.

An employee needing to be taken off a CAD event, whether having finished the call entirely or needing to be added to a different CAD event, must first clear the CAD event they are currently assigned to using one of the departmental clearance codes. An employee shall not “pre-empt” from one CAD event to be added to another CAD event, unless the employee has not yet arrived on-scene and the action they are being “pre-empted” for is:

- a higher priority call for service which is close in proximity to their current location, or
- a call for service needing multiple units to respond and is close in proximity to their current location, or
- an emergency or a situation that requires immediate action.

If an employee needs to be assigned to a different call once they have arrived at his/her original call, then, the employee must clear the current call with one of the departmental clearing codes. Once a CAD event has been cleared, the employee will not ask the ECS to reopen the CAD event merely to finish routine task related to the call. If the employee needs to finish paperwork or activities related to a previous call that has been cleared the employee shall advise the ECS they need to be placed out of service in accordance with D.D. 16.4.13.
16.4.14 RADIO PATCHING

The radio patch function is used to allow two talk groups, which are normally independent of each other, to operate together as one talk group. This allows full communication between the units on the two separate talk groups. The patch function is performed from a GM 911 console. A supervisor or GM 911 personnel must authorize patching.

16.4.15 SIGNAL 1

When an in-service officer discovers a situation requiring police attention and no unit has been dispatched, the officer will assume the call by giving the unit’s call number and stating “Signal 1”, or by utilizing the appropriate MCT function. After receiving an acknowledgment from the ECS, the officer will advise the nature and location of the incident and conduct any necessary investigation. If the officer is out of service, he must verbally advise GM 911 of the situation.

If an officer discovers a situation that requires police attention but is unable or not equipped to handle the situation, the ECS will be so advised and another unit will be dispatched. In any situation involving or posing a reasonable potential for personal injury, violence, or a significant traffic hazard or interference, the first officer will remain on the scene until the investigating officer arrives. This requirement will not apply if the first officer was already on emergency business prior to discovery of the incident.

16.4.16 ACTIVITY NUMBER

Personnel should request an activity number from their primary talk group or the informational (INFO) talk group when necessary. An activity number, or any additional activity number(s) needed, may be obtained at any time from the informational (INFO) talk group or through the unit’s MCT, if so equipped.

Additional information needed for calls, confirmation of address, or any other non-emergency information pertaining to calls, should be obtained from the informational (INFO) talk group.

16.4.17 10-0 NOTATION

On each call dispatched to a specific address, computer files will be automatically searched to determine if officers have had problems at that address in the past. Such problems include armed individuals, assaults on officers, resisting arrest, mental patients, storage of hazardous materials, etc. If the computer indicates that these types of problems have been encountered in the past, the ECS will advise the officer that it is a hazardous address. The hazardous address indication should be kept in context. It merely indicates that problems were encountered at the address in the past, and officers should use caution accordingly. It may have no bearing on the current call.
16.4.18 PREMISES FILE/HAZARDOUS ADDRESS FILE

The Premises File/Hazardous Address File is designed to provide officers with information about dangerous persons, circumstances, or situations that exist at specific locations. The general purpose of this program is to ensure that officers have available information about incidents, situations, and/or circumstances that may represent a significant hazard(s).

The information in this file is developed by input from members based upon their experiences, knowledge, or understanding of the individuals or circumstances surrounding specific locations.

Hazardous addresses shall include:

- All known residential locations where officers have been assaulted
- Home addresses of individuals known to be dangerous to police by virtue of their history
- Locations where suspects have resisted arrest or their home addresses
- Where known armed or dangerous mentally disturbed and/or suicidal persons live
- Any business that is known to contain chemicals or other substances that may present a hazard to public safety personnel.

Information for the Premises File/Hazardous Address File will be obtained from reports submitted by members based upon specific information and approved by a supervisor. These reports will be submitted to the Manager of the Public Safety Division of the City’s Information Technology Department for entry.

Any member may submit a Hazardous Address Location Request approved by a supervisor. The request should include complete and accurate information indicating the reason(s) for the hazardous address designation. Information entered into the Premises File/Hazardous Address File will be reviewed yearly, unless specifically requested otherwise. This yearly review will be conducted under the direction of Greensboro Police Department personnel assigned to the Law Users Committee, who will recommend deletion or retention of the hazard notation following their review.

16.4.19 EMERGENCY ALERT BUTTON

Each 800-Megahertz radio is equipped with an emergency alert button. When the 800-Megahertz radio is on and the emergency alert button is depressed, the radio sends a signal that causes two things to occur:

- Audible and visual signals are set off in GM 911.
- The radio automatically switches to the 911HELP talk group.

Remember, if the emergency alert button is pressed, the radio will automatically switch to an emergency talk group (911HELP) and then only the ECS will hear your transmission. Since the emergency alert button is not an automatic locator system and the alarm is heard only in GM 911, it is critical that the officer keep GM 911 informed as to his/her location at all times.
The emergency alert button is designed for those situations in which the officer cannot declare Signal O and talk on the radio. Pressing the emergency alert button alerts GM 911 that the officer is in trouble and may not be able to talk.

When the emergency alert button is depressed, the radio cannot be cleared until the emergency is cleared. At that point, to clear the radio, depress the emergency alert button until a tone is heard. This will take approximately three (3) seconds.

Officers are cautioned that the 800-Megahertz radio unit is a communication device, not a safety device. The emergency alert button functions only to notify GM 911 that an emergency situation exists. The emergency button does not function as an automatic locator system.

NOTE: In most situations, established procedures are still the best way to summon assistance: Key the radio and call for help using Signal O. Both the ECS and other officers on your talk group, who are normally the closest source of assistance, hear this.

### 16.4.20 SIGNAL 0

Signal 0 is the radio code which indicates that an officer is in trouble and requires immediate assistance. The use of Signal 0 is appropriate when a situation poses a clear and imminent threat of serious bodily injury to the officer and the quick response of additional units is required.

When Signal 0 is transmitted, all non-emergency radio traffic is prohibited. Any traffic concerning the Signal 0 will be kept as brief as possible.

The originating officer will broadcast the Signal 0 and give the incident's location. The nature should be included, if possible. Immediately after receiving the Signal 0, the ECS will rebroadcast it on the primary dispatch talk groups. At the same time, one supervisor and two units will be dispatched to the scene. Each of the assigned units will acknowledge the call and proceed directly to the scene.

- Units responding directly to the scene should quickly evaluate the need for further assistance. As soon as possible, a Signal 50 should be broadcast. The ECS will rebroadcast the Signal 50 and clear the radio for normal traffic. The on-scene supervisor will evaluate the circumstances and ensure units clear the call as soon as appropriate.

- Nothing in this Directive prohibits the responding supervisor or officer on the scene from requesting additional units or allocating manpower to additional perimeters or duties, as needed.

### 16.4.21 SIGNAL 25

Signal 25 is the radio code which indicates that field personnel have been taken hostage. The use of Signal 25 is appropriate when an officer has been taken hostage, GM 911 or other officers have not been advised of the fact, and an opportunity presents itself for the officer to use the radio system or a telephone.
Care should be taken not to arouse the suspicion of the hostage taker when transmitting the Signal 25. If at all possible, it should be disguised or used in a manner that sounds like normal radio or telephone traffic to the hostage taker.

Upon hearing a Signal 25 transmission, the ECS should acknowledge the transmission, again in a manner not likely to arouse the hostage taker’s suspicion. The officer should not be questioned about the situation.

Any Signal 25 transmission should be treated in the normal manner for a hostage situation.

### 16.4.22 SIGNAL 91

Signal 91 is the radio code which indicates that an electronic tracking device has been placed into a money bag taken from the bank during a robbery.

In order to ensure officer awareness that such a device is in use, and to better coordinate law enforcement response to such events with attention to officer/citizen safety, Guilford Metro 911 (GM911) will began announcing “**Signal 91**” on any police operation where an “electronic satellite pursuit” is in operation. When such notice is given, communications will, in accordance GM911 General Operating Guideline 8.6.3: initially dispatch two (2) law enforcement officers using the ‘In-Progress’ tones on all primary police talk groups, notify the GPD Robbery squad of the event, never use the words: *device; tracker; ESP software; Geotracker; 3SI device; or GPS unit* over the radio, but instead call the device “Signal 91”.

If a robbery is confirmed, the dispatcher will advise all responding units, and have them move radio communication to a non-primary talk channel. It will then be the responsibility of the affected supervisor(s) to determine the need for additional police personnel to set up a perimeter, response to the crime scene, etc.

Additionally, to ensure safety of officers/citizens in the affected area, responding units must be aware that the suspect location information being provided is from an electronic surveillance device, and not from a witness. They therefore should take proper safety precautions when moving into the area and/or encountering the suspect(s).

### 16.4.23 CONTACTING OTHER CITY DEPARTMENTS

During the normal course of events, it may become necessary to contact other City Departments on the 800-Megahertz system. When this occurs, officers should request GM 911 to coordinate this contact and assignment of a talk group for car-to-car communication.

### 16.4.24 CONTACT WITH OTHER AGENCIES UTILIZING 800 MEGAHertz RADIOS

Several agencies outside City/County government have been allowed limited access to the 800-Megahertz radio system. These agencies include, but are not limited to, Piedmont Triad
International Airport Police and Fire, ABC Enforcement, UNCG Police, North Carolina Department of Transportation and North Carolina Incident Management Patrol. In order to contact these agencies, GM 911 will coordinate the assignment of a Public Safety Operations talk group upon officer request.

16.4.25 SCAN CAPABILITY

Each mobile radio has user programmable scanning capability. Employees may wish to monitor several talk groups using the scan mode. Scanning capability is limited to ten (10) talk groups of the user’s choosing. One talk group may be designated as first priority and a second talk group designated as a second priority for scanning purposes. All other scanned talk groups would be of third priority status.

16.4.26 RADIO SYSTEM FAILSOFT

Failsoft is the condition during which the 800 Megahertz system fails and no longer operates as intended. During such a failure, the talk groups default to a conventional non-trunked radio system.

Each talk group is assigned a specific conventional channel. In the event that the system fails, talk groups will automatically align on the conventional channel. This basically converts our trunk system into conventional operations. Due to this re-grouping, users will experience an increase in radio activity on their failsoft repeater. For this reason, radio traffic should be kept to a minimum during failsoft operation.

During failsoft the radio user's display will change to indicate “FAILSOFT” and there will be a medium-pitched tone every ten seconds. If a failsoft situation should occur, individual radio users should remain on their assigned talk group, unless otherwise directed by GM 911.

16.4.27 NATIONAL MUTUAL AID SYSTEM (NMAS)

There are eight (8) talk groups on each police radio, which are part of the National Mutual Aid System. These talk groups are identified as NMAS and NMASTA and operate separately from the City/County radio system. These talk groups are designated for use by other law enforcement agencies while in the range of the National Mutual Aid System repeaters, by Department personnel working in radio-to-radio situations, or when Department personnel are in other regions served by a National Mutual Aid System repeater.

NMAS talk groups 1 through 4 are repeated talk groups and offer a broader range of transmission and reception. NMASTA talk groups 1 through 4 are short-range radio-to-radio talk groups that do not go through a repeater.
16.4.28 EQUIPMENT MALFUNCTIONS

In the event an officer's vehicle radio or Mobile Computer Terminal fails to function properly, a check should be made to ensure that the radio's controls are properly adjusted. Attempts to establish communication should be made on all primary dispatch groups. If a portable radio is available, similar attempts should be made using it. If the problem appears to be within the officer's radio or Mobile Computer Terminal, repair arrangements should be made.

In the event the problem appears to be with GM 911 or the system as a whole, officers will proceed as follows:

If contact with GM 911 has been lost, but unit-to-unit traffic is still possible, on-duty supervisors will instruct officers in handling the situation.

If all contact has been lost, an officer will report to the fire station nearest his response area, phone GM 911, advise them of his location, and request further instructions. If the telephone system is also out, the officer will remain at the fire station for further instructions.

16.4.29 MCT USE

Departmental personnel assigned police vehicles equipped with Mobile Computer Terminals will utilize these terminals as their primary source of communication while in the vehicle.

Personnel are responsible for viewing all calls for service that come to their respective terminal screens and responding appropriately to such calls. While in service, personnel will maintain contact with GM 911 by MCT and/or radio.

After checking on-duty, employees so equipped will sign on their MCT. Prior to checking off-duty, they will sign off their MCT.

Self-initiated functions (Signal-1) may be done by MCT at the employees’ discretion. If an employee is out-of-service and finds it necessary to self-initiate a call, it must be done verbally and not by MCT.

All out-of-service functions (10-7) must be done verbally with GM 911. Units may clear any out-of-service activity (10-8) by use of the MCT.

16.4.30 MCT ACCESS AND SECURITY

Prior to using the MCTs to obtain D.C.I. information, Departmental personnel must attend a D.C.I. certification class and then successfully pass the certification exam. The initial certification is good for two years, after which the employee must successfully retest every two years thereafter.

The MCT provides a direct link to the State of North Carolina’s D.C.I. files providing driver’s license and registration information, wanted information, etc. The MCT will also access the Greensboro Police Department’s Records Management System.
Each Departmental employee that is certified in the use of the MCT will have a unique password. Access to the system will be denied without first entering the password while signing onto the system.

All messages transmitted over the MCT and CAD terminals are retained for a minimum of one (1) year for the purpose of Administrative Review if necessary.

All applicable procedures and rules cited earlier in the 800-Megahertz radio system apply to the use of the Mobile Computer Terminals.

16.4.31 ASSIGNMENT OF RADIO CALL SIGNS

Attachment 1 of this Directive contains a listing of all authorized Police Department call signs. Occasionally the need arises for a Departmental Unit to utilize some of the reserved call signs, create new ones, or discontinue use of certain call signs. When any of these actions becomes necessary, the Commanding Officer over the affected unit will prepare a memorandum requesting same. This memorandum will be forwarded through channels to the Chief of Police for consideration. If approved by the Chief, the affected Division Commanding Officer will contact GM 911 for assistance in completing this procedure, and notify the Accreditation Section of the change.

ATTACHMENT 1: Radio Call Signs
ATTACHMENT 2: Talk Group Designation
ATTACHMENT 3: Ten Codes
### ASSIGNMENT OF RADIO CALL NUMBERS

<table>
<thead>
<tr>
<th>Call Number</th>
<th>Assigned To</th>
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<tbody>
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<td>1</td>
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<td>2</td>
<td>Assistant Chief</td>
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<tr>
<td>3</td>
<td>Assistant Chief</td>
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<td>Assistant Chief</td>
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<td>5</td>
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<tr>
<td>6-9</td>
<td>Reserved</td>
</tr>
<tr>
<td>10</td>
<td>Executive Officer to the Chief of Police</td>
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<tr>
<td>11</td>
<td>Public Information Office Director</td>
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<td>12</td>
<td>Police Attorney</td>
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<td>13-19</td>
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<td><strong>Professional Standards Division</strong></td>
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<tr>
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<td>30-39</td>
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<td><strong>Research, Planning, and Analysis Division</strong></td>
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<tr>
<td>41</td>
<td>Planning Sergeant</td>
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<tr>
<td>42-45</td>
<td>Staff Inspections/Planning Officers</td>
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<td>45-49</td>
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<td><strong>Training Division</strong></td>
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<tr>
<td>52</td>
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### Patrol Bureau

### Central Division

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**Patrol Bureau**

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**Patrol Bureau**

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**Support Bureau**

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<tr>
<td>630</td>
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<tr>
<td>631</td>
<td>Traffic Safety Team Corporal</td>
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<tr>
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**Support Bureau**

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**Investigative Bureau**  
Vice/ Narcotics/ Special Investigations Division

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<td>811</td>
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**Investigative Bureau**  
Criminal Investigations Division

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<td>Assault Squad Detectives</td>
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<td>962-969</td>
<td>Property Squad A Detectives</td>
</tr>
<tr>
<td>970</td>
<td>Property Squad B Sergeant</td>
</tr>
<tr>
<td>971</td>
<td>Property Squad B Corporal</td>
</tr>
<tr>
<td>972-979</td>
<td>Property Squad B Detectives</td>
</tr>
<tr>
<td>980</td>
<td>PM Investigations Squad Sergeant</td>
</tr>
<tr>
<td>981</td>
<td>PM Investigations Squad Corporal</td>
</tr>
<tr>
<td>982-989</td>
<td>PM Investigations Squad Detectives</td>
</tr>
<tr>
<td>990</td>
<td>Fraud Squad Sergeant</td>
</tr>
<tr>
<td>991</td>
<td>Fraud Squad Corporal</td>
</tr>
<tr>
<td>992-999</td>
<td>Fraud Squad Detectives</td>
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</table>

**Support Bureau**

<table>
<thead>
<tr>
<th>Code</th>
<th>Position</th>
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<tbody>
<tr>
<td>1100</td>
<td>Forensics Services Director</td>
</tr>
<tr>
<td>1101</td>
<td>Forensics Services Assistant Director</td>
</tr>
<tr>
<td>1102</td>
<td>Crime Scene Investigation Supervisor</td>
</tr>
<tr>
<td>1103</td>
<td>Crime Scene Investigation Supervisor</td>
</tr>
<tr>
<td>1104</td>
<td>Reserved</td>
</tr>
<tr>
<td>1105</td>
<td>Evidence Supervisor</td>
</tr>
<tr>
<td>1106-1109</td>
<td>Reserved</td>
</tr>
<tr>
<td>1110-1119</td>
<td>Forensic Team Specialists</td>
</tr>
<tr>
<td>1120-1149</td>
<td>Crime Scene Investigators</td>
</tr>
<tr>
<td>1150-1159</td>
<td>Evidence Technicians</td>
</tr>
<tr>
<td>1160-1169</td>
<td>Latent Print/Imaging</td>
</tr>
<tr>
<td>1170-1199</td>
<td>Reserved</td>
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**Forensic Services Division**

<table>
<thead>
<tr>
<th>Code</th>
<th>Position</th>
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</table>
# Talk Group Designations and Descriptions

<table>
<thead>
<tr>
<th>Talk Group Abbreviation</th>
<th>Full Identifier</th>
<th>Talk Group Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>911HELP</td>
<td>9-1-1 Help</td>
<td>Emergency Talkgroup for all City Users</td>
</tr>
<tr>
<td>AT-1</td>
<td>NC A&amp;T University Police</td>
<td>Talkgroup for contact with A&amp;T University Police</td>
</tr>
<tr>
<td>ABC</td>
<td>ABC</td>
<td>Talk group for contact with Alcohol Beverage Control.</td>
</tr>
<tr>
<td>ALARMS</td>
<td>Tactical Alarms</td>
<td>Talk group designation for receipt of tactical alarms</td>
</tr>
<tr>
<td>ALE</td>
<td>ALE</td>
<td>Talk group for contact with Alcohol Law Enforcement.</td>
</tr>
<tr>
<td>BELLFONE</td>
<td>Bell South Telephone</td>
<td>Talkgroup for Bell South Telephone System/Telephone Interconnect (Restricted)</td>
</tr>
<tr>
<td>BPDDISP1</td>
<td>Burlington</td>
<td>Main Dispatch talk group for contact with Burlington Police. <em>(Emergency use only)</em></td>
</tr>
<tr>
<td>BPDOPS</td>
<td>Burlington</td>
<td>Burlington Operations Channel</td>
</tr>
<tr>
<td>BPDSPOP1</td>
<td>Burlington Special Operations</td>
<td>Talkgroup for Burlington Vice Operations Channel</td>
</tr>
<tr>
<td>BURCOMM</td>
<td>Burlington Communications</td>
<td>Hailing talk group for public safety units to contact Burlington communications.</td>
</tr>
<tr>
<td>BURCONF</td>
<td>Burlington Conference</td>
<td>Burlington talkgroup for car-to-car contact.</td>
</tr>
<tr>
<td>BURTAC1-4</td>
<td>Burlington</td>
<td>Burlington Tactical car to car.</td>
</tr>
<tr>
<td>CALLCNTR</td>
<td>City citizen service</td>
<td>Talk group to contact city citizen service</td>
</tr>
<tr>
<td>CITYOPS 1 and 2</td>
<td>City Tactical Operations 1 and 2</td>
<td>Tactical talkgroups when multiple districts are involved in incident.</td>
</tr>
<tr>
<td>CIDDIV</td>
<td>Criminal Investigations Division</td>
<td>Talkgroup Assigned to Criminal Investigations Division</td>
</tr>
<tr>
<td>CIDSUR</td>
<td>Criminal Investigations Surveillance</td>
<td>Talkgroup for Criminal Investigations Personnel for Surveillances</td>
</tr>
<tr>
<td>CITYCONF</td>
<td>City Conference</td>
<td>Citywide Car-to-Car Talkgroup</td>
</tr>
<tr>
<td>CITYFONE</td>
<td>City Telephone</td>
<td>Talkgroup for City Telecommunications/Telephone Interconnect (Restricted)</td>
</tr>
<tr>
<td>CMND</td>
<td>Command</td>
<td>Citywide Talkgroups for Supervisory Use</td>
</tr>
<tr>
<td>CRASH</td>
<td>GPD Crash Reconstruction</td>
<td>Talkgroup for Crash Reconstruction Team</td>
</tr>
<tr>
<td>CRT 1-4</td>
<td>Community Resource Team</td>
<td>Talkgroups for Community Resource Officers</td>
</tr>
<tr>
<td>CSI</td>
<td>Crime Scene Investigators</td>
<td>Talkgroup for Crime Scene Investigators</td>
</tr>
<tr>
<td>DMVGUIL1</td>
<td>NC Department of Motor Vehicles</td>
<td>Talkgroup for contact with NC Department of Motor Vehicles Guilford County Unit</td>
</tr>
<tr>
<td>EQUIPSERV</td>
<td>Greensboro Equipment Services</td>
<td>Talkgroup for City Garage Dispatch Operations</td>
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<tr>
<td>FIREPVT</td>
<td>Fire Private Talkgroup</td>
<td>Talkgroup for GPD Arson Investigator &amp; Fire Investigator</td>
</tr>
<tr>
<td>GBOCOMM</td>
<td>Greensboro Communications</td>
<td>Hailing talk group for public safety units to contact City of Greensboro communications.</td>
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<tr>
<td>GCEM1</td>
<td>Guilford County Emergency Mgmt</td>
<td>Talkgroup for contact with Guilford County Emergency Management</td>
</tr>
<tr>
<td>GCEMSDIS</td>
<td>Emergency Medical Services Disp. 1</td>
<td>Talkgroup for EMS Dispatches <em>(Emergency use only)</em></td>
</tr>
<tr>
<td>GCFDIS</td>
<td>Guilford County Fire Dispatch</td>
<td>Talkgroup for County Fire Dispatches <em>(Emergency use only)</em></td>
</tr>
<tr>
<td>GCSDDIS</td>
<td>Guilford County Sheriff’s Dispatch</td>
<td>Talkgroup for Sheriff’s Dispatch <em>(Emergency use only)</em></td>
</tr>
<tr>
<td>Talk Group Abbreviation</td>
<td>Full Identifier</td>
<td>Talk Group Description</td>
</tr>
<tr>
<td>-------------------------</td>
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<tr>
<td>GDOT</td>
<td>Greensboro DOT</td>
<td>Talk group for GDOT Dispatch Operations</td>
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<tr>
<td>GFDDISP1</td>
<td>Greensboro Fire Department Disp. 1</td>
<td>Dispatch Talkgroup for Greensboro Fire Department</td>
</tr>
<tr>
<td>GFDTAC1-GFDTAC11</td>
<td>Greensboro Fire Tactical 1 thru 11</td>
<td>Talk group for Fire Department Fireground Operations</td>
</tr>
<tr>
<td>GFDTTRAN</td>
<td>Greensboro Fire Training</td>
<td>Talkgroup for Fire Department Training</td>
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<tr>
<td>GIBCOMM</td>
<td>Gibsonville Communications</td>
<td>Hailing talk group for public safety units to contact Gibsonville communications.</td>
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<tr>
<td>GIBDISP</td>
<td>Gibsonville</td>
<td>Talk group for Gibsonville Police Dispatch. <em>(Emergency use only)</em></td>
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<tr>
<td>GIBOPS</td>
<td>Gibsonville</td>
<td>Gibsonville Operational channel</td>
</tr>
<tr>
<td>GDPCONF1-GPDCONF3</td>
<td>Greensboro Police Conference</td>
<td>Car-to-Car Talkgroup for each Police District</td>
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<td>GPDDISP1</td>
<td>Greensboro Police Dispatch 1</td>
<td>Primary Dispatch Talk Group for District 1</td>
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<tr>
<td>GPDDISP2</td>
<td>Greensboro Police Dispatch 2</td>
<td>Primary Dispatch Talk Group for District 2</td>
</tr>
<tr>
<td>GPDDISP3</td>
<td>Greensboro Police Dispatch 3</td>
<td>Primary Dispatch Talk Group for District 3</td>
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<tr>
<td>GPDDISP4</td>
<td>Greensboro Police Dispatch 4</td>
<td>Primary Dispatch Talk Group for District 4</td>
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<td>GPDTAC17-GPDTAC18</td>
<td>Greensboro Tactical Channels 17-18</td>
<td>Tactical Talk Groups assigned to District 1</td>
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<tr>
<td>GPDTAC27-GPDTAC28</td>
<td>Greensboro Tactical Channels 27-28</td>
<td>Tactical Talk Groups assigned to District 2</td>
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<tr>
<td>GPDTAC37-GPDTAC38</td>
<td>Greensboro Tactical Channels 37-38</td>
<td>Tactical Talk Groups assigned to District 3</td>
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<tr>
<td>GPDTAC47-GPDTAC48</td>
<td>Greensboro Tactical Channels 47-48</td>
<td>Tactical Talk Groups assigned to District 4</td>
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<tr>
<td>GPDTNG1-GPDTNG3</td>
<td>Greensboro Police Training 1 thru 3</td>
<td>Talkgroups for Police Personnel for Training Purposes</td>
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<tr>
<td>GSOEVE1-GSOEVE3</td>
<td>Greensboro Events 1 thru 3</td>
<td>Talkgroups for City Incidents Involving Multiple City Departments</td>
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<tr>
<td>GTA-FX</td>
<td>Greensboro Transit Authority</td>
<td>Talk group for City GTA Buses</td>
</tr>
<tr>
<td>GTCCCP1</td>
<td>GTCC Campus Police</td>
<td>Talk group for public safety units to contact GTCC Campus police</td>
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<td>GUILCOMM</td>
<td>Guilford Communications</td>
<td>Hailing talk group for public safety units to contact Guilford County communications.</td>
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<tr>
<td>HDT</td>
<td>Hazardous Devices Team</td>
<td>Talk group for City Hazardous Devices Team</td>
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<tr>
<td>HELOOPS</td>
<td>Helicopter Operations</td>
<td>Talk group (via patch) for contact with Helicopter</td>
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<tr>
<td>HPCITY1A</td>
<td>High Point Communications</td>
<td>Hailing talk group for public safety units to contact City of High Point communications.</td>
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<td>HPOLICE &amp; K</td>
<td>High Point</td>
<td>High Point Police Operations Channel</td>
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<tr>
<td>IACONF</td>
<td>Professional Standards Conference</td>
<td>Car-to-Car Talkgroup for Professional Standards Division</td>
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<td>IASUR*</td>
<td>Professional Standards Surveillance</td>
<td>Talk group for Surveillance, Professional Standards Division</td>
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<td>INTERDICT</td>
<td>Interdiction</td>
<td>Talk group for Drug Interdiction Task Force Personnel</td>
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<tr>
<td>INFO</td>
<td>Information</td>
<td>Talk group for Information</td>
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<tr>
<td>INTDICT1</td>
<td>Interdiction</td>
<td>Talk group for Drug Interdiction Task Force Personnel (Analog) Sheriff department.</td>
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<tr>
<td>INVEST1 and INVEST3</td>
<td>Investigation 1 and Investigation 3</td>
<td>Talk groups for CID Personnel During Investigative Operations</td>
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<tr>
<td>KERCOMM</td>
<td>Kernersville Communications</td>
<td>Hailing talk group for public safety units to contact Kernersville Police communications.</td>
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<tr>
<td>KPDTAC</td>
<td>Kernersville Communications</td>
<td>Kernersville police tactical talkgroup.</td>
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<td>KPSTAC1-2</td>
<td>Kernersville Communications</td>
<td>Kernersville tactical talkgroup for police and fire.</td>
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<td>LAB</td>
<td>LAB</td>
<td>Talk group for car- to- car contact for Lab Personnel.</td>
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<td>NCDOT1-2</td>
<td>N.C. Department of Transportation 1</td>
<td>Talk group for Contact with NC Department of Transportation</td>
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<td>NCIMAPS</td>
<td>N.C. Incident Management Asst.Patrol</td>
<td>Talk group for Contact with NC Incident Management Assistance Patrol</td>
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<td>NCSHP</td>
<td>NC State Highway Patrol</td>
<td>Talk group for contact with NC State Highway Patrol</td>
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<td>NMAS1-NMAS5</td>
<td>National Mutual Aid System 1 thru 5</td>
<td>Repeated Mutual Aid Talkgroups Operating Independent of City/County 800 System</td>
</tr>
<tr>
<td>Talk Group Abbreviation</td>
<td>Full Identifier</td>
<td>Talk Group Description</td>
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<td>NMSTA1-NMASTA5</td>
<td>National Mutual Aid System A1 thru A5</td>
<td>Radio-to-Radio Talkgroups Operating Independent of City/County 800 System</td>
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<tr>
<td>NPS</td>
<td>National Park Service</td>
<td>Talk group for contact with National Park Service.</td>
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<td>Negotiation Team</td>
<td>Talk group for Negotiations Team</td>
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<tr>
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<td>Greensboro Parks and Recreation</td>
<td>Talkgroup for Parks and Recreation Dispatch Operations</td>
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<td>PNRC</td>
<td>Police Neighborhood Resource Center</td>
<td>Police Neighborhood Police Resource Center Talkgroup</td>
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<tr>
<td>PSCMND1 &amp; 2</td>
<td>Public Safety Command 1</td>
<td>Talkgroup for Public Safety Units direct contact with Other Public Safety Agencies</td>
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<td>PSOPS1-PSOPS4</td>
<td>Public Safety Operations 1 thru 4</td>
<td>Talkgroups for On-scene Communication with Other Public Safety Agencies</td>
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<td>PSTNG</td>
<td>Police &amp; Fire Training</td>
<td>Talk group for Greensboro Police and Fire training facility.</td>
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<tr>
<td>PTIAPOL</td>
<td>Airport Police</td>
<td>Talk group for contact with Airport Police</td>
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<tr>
<td>RALET</td>
<td>Regional Alert</td>
<td>Talk group for multi-jurisdictional alerts.</td>
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<tr>
<td>REGROUP</td>
<td>800 System usage</td>
<td>Radio dynamic regrouping for storm or critical incident usage.</td>
</tr>
<tr>
<td>SCHRESO</td>
<td>School Resource</td>
<td>Talkgroup for School Resource Officers</td>
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<tr>
<td>SDOPSCMD</td>
<td>Sheriff Operations</td>
<td>Talkgroup for Sheriff Operations (Current Warrant talkgroup)</td>
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<tr>
<td>SIGNALS</td>
<td>Greensboro Signal Shop</td>
<td>Talkgroup for Signal Shop Dispatch Operations</td>
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<tr>
<td>SIDCMND*</td>
<td>Criminal Intelligence Division</td>
<td>Talkgroup for Criminal Intelligence Command</td>
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<tr>
<td>SIDIV</td>
<td>Criminal Intelligence Division</td>
<td>Talkgroup for Criminal Investigations Division</td>
</tr>
<tr>
<td>SIUCONF</td>
<td>Criminal Intelligence Unit Conference</td>
<td>Car-to-Car Talkgroup for Criminal Intelligence Unit</td>
</tr>
<tr>
<td>SIUSUR*</td>
<td>Criminal Intelligence Unit Surveillance</td>
<td>Talkgroup for Criminal Intelligence Personnel for Surveillance</td>
</tr>
<tr>
<td>SRT1 and SRT2*</td>
<td>Special Response Team 1 and 2</td>
<td>Talkgroups for Special Response Team</td>
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<tr>
<td>STTRNG</td>
<td>Special Teams Training</td>
<td>Talkgroup for Special Teams Training</td>
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<tr>
<td>SWMDISP</td>
<td>Storm Water Dispatch</td>
<td>Talkgroup for Storm Water</td>
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<tr>
<td>STREETSS</td>
<td>Greensboro Street Department</td>
<td>Talkgroup for Street Department Dispatch Operations</td>
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<tr>
<td>SYSEVE1-SYSEVE15</td>
<td>System Events 1 thru 8</td>
<td>Talkgroups for County Incidents or Events Utilizing Multiple City/County Agencies</td>
</tr>
<tr>
<td>SYSEVE9-15</td>
<td>System Events 9-15</td>
<td>Talkgroups for City Incidents or Events Utilizing Multiple City/County Agencies</td>
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<tr>
<td>TECHSERV</td>
<td>Greensboro Technical Services</td>
<td>Talkgroup for Radio Shop Dispatch Operations</td>
</tr>
<tr>
<td>TST</td>
<td>Traffic Enforcement Team</td>
<td>Talkgroup Assigned to Traffic Enforcement Team</td>
</tr>
<tr>
<td>TSET 1-4</td>
<td>GPD Drug Enforcement Teams</td>
<td>Talkgroup for Drug Enforcement Teams</td>
</tr>
<tr>
<td>UNC1G</td>
<td>University of NC at Greensboro Police</td>
<td>Talkgroup for contact with University Police</td>
</tr>
<tr>
<td>URT</td>
<td>Underwater Recovery Team</td>
<td>Talkgroup for Underwater Recovery Team</td>
</tr>
<tr>
<td>VNCMD*</td>
<td>Guilford County Sheriff</td>
<td>Talkgroup for Guilford County Sheriff Vice Command</td>
</tr>
<tr>
<td>VICEDIV</td>
<td>Vice Division</td>
<td>Talkgroup Assigned to Vice/Narcotics Division</td>
</tr>
<tr>
<td>VICESURV1-VICESURV4*</td>
<td>Vice Surveillance 1 thru 4</td>
<td>Talkgroups for Vice/Narcotics for Surveillances</td>
</tr>
<tr>
<td>WARRANTS</td>
<td>Warrant Repository</td>
<td>Talk group for direct contact by radio with the Warrant Repository personnel.</td>
</tr>
</tbody>
</table>

*IASUR is a confidential talkgroup
*SIUSUR, SIDCMND is a confidential talkgroup
*SRT2 is a confidential talkgroup
*VNCMD, VICESURV3 and VICESURV4 are confidential
10-0 Use Caution
10-1 Unable to copy
10-2 Signal is good
10-3 Stop transmitting
10-4 Acknowledgment
10-5 Relay
10-6 Busy - standby unless urgent
10-7 Out of service
10-8 In service
10-9 Repeat
10-10 Fight in Progress
10-11 Animal case / dog bite
10-12 Standby
10-13 Weather information
10-14 Prowler
10-15 Patient
10-16 Domestic / civil disturbance
10-17 See the complainant
10-18 Complete assignment quickly
10-19 Return to ____________
10-20 Location
10-21 Call by telephone
10-22 Disregard
10-23 Arrived at scene
10-24 Assignment complete
10-25 Report in person to ____________
10-26 Detaining suspect
10-27 Driver’s license check
10-28 Registration check
10-29 Wanted / stolen check
10-30 Unauthorized use of radio
10-31 In progress
10-32 Subject armed with ____________
10-33 Emergency
10-34 Large disturbance / riot
10-35 Noise disturbance / loud party
10-36 Correct time
10-37 Suspicious vehicle or person
10-38 Stopping a vehicle
10-39 Emergency run-lights & siren
10-40 Routine run - no lights or siren
10-41 Beginning tour of duty
10-42 Ending tour of duty
10-43 Information
10-44 Leaving beat for ____________
10-45 Animal carcass in road
10-46 Assist motorist / disabled vehicle
10-47 Emergency road repair needed
10-48 Utility pole / sign repair needed
10-49 Traffic control out
10-50 Vehicle accident
10-51 Wrecker needed
10-52 EMS needed
10-53 Fire equipment needed
10-54 Livestock in road
10-55 Impaired driver
10-56 Impaired pedestrian
10-57 Hit & run vehicle accident
10-58 Direct traffic
10-59 Escort
10-60 Burglar alarm
10-61 Reported burglary
10-62 Check for traffic violations
10-63 Prepare to make written copy
10-64 Debris in road
10-65 Power / phone lines down
10-66 Message cancellation
10-67 Ice / snow removal needed
10-68 Check road conditions / flooding
10-69 Assault
10-70 Fire
10-71 Advise nature of fire
10-72 Report progress on fire
10-73 Smoke report
10-74 Negative
10-75 Advise status
10-76 Enroute
10-77 Estimated time of arrival
10-78 Need assistance
10-79 Subject deceased
10-80 Vehicle pursuit
10-81 Breathalyzer requested
10-82 Foot pursuit
10-83 Hostage situation
10-84 Rape / sexual assault
10-85 Alcohol / narcotic violation
10-86 Employee / partner on duty
10-87 Pick up papers
10-88 Advise a phone number
10-89 Bomb threat
10-90 Robbery alarm
10-91 Reported robbery
10-92 Illegally parked vehicle
10-93 Roadblock
10-94 Racing
10-95 Subject in custody
10-96 Mental subject
10-97 Pick up prisoner
10-98 Prisoner escape
10-99 Wanted / Stolen
10-100 No assist car available

PS - POL 259-1366 (Rev. 3/13)
10-7 CODES:
Code 1  Follow Up Investigation
Code 2  Report
Code 3  Evidence
Code 4  Records
Code 5  Special Assignment
Code 6  Equipment / Vehicle
Code 7  Premises Check
Code 8  Administrative
Code 9  Interagency Assignment
Code 10  Meal
Code 11  Break
Code 12  Personal
Code 13  PTO Activity
Code 14  Training
Code 15  Court
Code 16  Guard Duty
Code 17  Legal Paper / Complaint
Code 18  Community Program
Code 19  50B (GCSD)
Code 20  Sex Offender (GCSD)
Code 21  Padlock (GCSD)
Code 22  Warrant (GCSD)

10-22 CODES:
Code 1  No one injured
Code 2  Patient(s) refused
Code 3  Transported POV
Code 4  Handled by law / fire
Code 5  False call
Code 9  Other

10-24 CODES:
Code 1  Report (All) Arrest (GPD)
Code 2  Information Given
Code 3  Arrest (GCSD)
Code 4  Assistance Provided
Code 5  Unfounded / Not Located
Code 6  Other (GCSD)
Code 7  Return to Service/Available

Aircraft alerts
Alert 1  Aircraft in flight with minor problems
Alert 2  Aircraft in flight with major problems
Alert 3  Aircraft crash
Amber Alert 3  Aircraft crash off PTIA property

County Fire Clearance
Condition 10  All apparatus are clear the scene & available

Patient Condition codes
Code 44  Patient DOA / dead at scene
Code 47  CPR in progress

SIGNALS:
Signal 0  In trouble - need immediate assistance
Signal 1  Self-initiated activity / event
Signal 2  Computer system / file is “down”
Signal 3  Handicapped address
Signal 4  Hazardous materials
Signal 5  Radioactive materials
Signal 6  Willie M subject
Signal 7  Knox Box Location
Signal 8  Meet another unit
Signal 9  Reserved for future use
Signal 10  Radio reception problems in a structure
Signal 11  At base
Signal 12  Radio emergency button activation
Signal 13  Unsafe Structures
Signal 18  Reported pin-in
Signal 19  Confirmed pin-in
Signal 20  Meal break
Signal 25  Field personnel held hostage
Signal 33  Sensitive radio information to follow
Advertise when radio is secure
Signal 40  Fueling unit
Signal 50  Situation under control
Signal 75  Fire Scene Under Control / Fans needed
Signal 88  Dog Fight in Progress
Signal 91  Electronic Satellite Pursuit in Operation

Hospital transport destinations
61  Moses Cone Hospital
62  Wesley Long Hospital
63  Women’s Hospital
64  Vencor Hospital
65  High Point Regional
66  Medcenter

Patient Condition codes
Code 44  Patient DOA / dead at scene
Code 47  CPR in progress
16.6.1 PURPOSE

The purpose of this policy is to set forth the Greensboro Police Department’s guidelines for managing the use of technology, and to outline parameters for use of any city-owned software and/or hardware by police personnel. The Department is committed to enhancing the ability of its members to provide the highest quality of police service by using the most advanced technology possible. This policy is to be applied in conjunction with the City of Greensboro's Computer/Internet Use Policy. It is the responsibility of all members to ensure that computers are used responsibly, properly, and in adherence with the procedures set forth in this policy.

16.6.2 DEFINITIONS

Electronic device is any computer, desktop workstation, laptop, MCT, other mobile computer device, PDA (Personal Digital Assistant, i.e.: Palm Pilot), or any device designed to transmit data.

Member is any person who works for or with the Police Department and accesses an electronic device being used on the City's network.

Email is any message exchanged via transmission by any electronic device.

Authorized software is any software the Department or City has paid for or is licensed to use.

16.6.3 REGULATIONS

16.6.3.1 GENERAL USE

- All members will use all electronic devices in accordance with all applicable federal, state, and local laws, and Departmental rules and regulations.

- Members will not engage in any automated activity that places the Department's electronic devices unnecessarily at risk of contracting viruses or becoming damaged.

- Members will not engage in any automated activity that could bring discredit on the agency or organization, as defined in Departmental Directive 1.1.

- Members will log out of their personal accounts and log off electronic devices at the end of each shift, or whenever the device(s) will be unattended for extended periods of time.

- Members can be held accountable for actions taken by other employees with whom passwords have been shared.

- Members shall not share passwords with anyone who is not an employee of the Greensboro Police Department.
16.6.3.2 SOFTWARE

- Only authorized software will be installed on any of the Department’s electronic devices.

- Software will only be installed at the discretion of the system managers, with any appeals of decisions made to the Commanding Officer of the Information and Technology Division.

- Members will not install/download, or allow to be installed/downloaded, any software on any electronic device within the Department.

- Members will not manipulate or alter current software running on any electronic device within the Department.

16.6.3.3 EMAIL

- The distribution of messages that contain profanity or content of a sexually explicit nature are prohibited.

- Messages containing derogatory or degrading remarks of a racial, ethnic, or religious nature are prohibited.

- Any message received that is of an offensive nature shall not be forwarded by electronic transmission.

- Messages that encourage the continued distribution of the same message, i.e., prayer chains, good luck chains, shall not be forwarded to Departmental distribution lists.

- Use of email to advertise private, personal or any non-Departmental function is strictly prohibited.

- Use of email to sell any personal property is strictly prohibited.

- Use of email to request off-duty work replacements should be for emergency situations only, and generally the Off-Duty Work Board or the Off-Duty Replacement intranet web site should be used for this purpose.

- The “Police” distribution list is to be used for the dissemination of Departmental information only and should only be used when the respective electronic message is of such a nature that a large number of police employees need access. It should not be used as a shortcut to reach a few employees.

- Supervisors are responsible for the proper use of email by their subordinates. Messages sent to “Police” should be approved by a supervisor prior to being sent, unless delaying the information could pose a safety hazard to employees or members of the public.
16.6.3.4 INTERNET

Access to the Internet is a professional privilege to enhance vocational efficiency and effectiveness and shall be used in such a manner to complement this philosophy. When using the Internet, you are prohibited from:

- Engaging in any discriminatory conduct or conduct which could be construed as contributing to a sexually hostile environment.
- Obtaining or viewing sexually explicit material.
- Engaging in activities that violate the privacy of other users.
- Engaging in conduct meant to purposely, or which could, misrepresent the identity of the user.
- Using any Internet site resulting in unapproved costs to the Department.
- Investigating Internet-related crime when not authorized to do so by the proper authority.
- Pursuing private commercial business activities or profit-making ventures.
- Engaging in activities of any kind for personal financial gain.

16.6.4 HOME ACCESS THROUGH METAFRAME

By using Metaframe to access the City’s network and Department files, all policies and procedures which regulate City-owned software usage apply. Information obtained from the system is to be used for law enforcement/city business purposes only and is not to be disseminated for any other reason. Each member will accept full responsibility for the protection from unauthorized access, disclosure, or dissemination of information under his control and/or custody.

16.6.5 EXCEPTIONS

The Vice/Narcotics Division, Juvenile Services Squad, Fraud Squad and any approved Departmental entity may utilize the Internet for sending, receiving, and/or researching prohibited material; engaging in discriminatory conduct; and misrepresenting themselves for investigating internet-related crimes only. However, these activities must be pre-approved by command staff with authority over the involved division(s).
16.7.1 PURPOSE

The Greensboro Police Department will provide cellular telephones to Departmental employees when it has been determined that access to such technology will significantly increase the quality, efficiency and effectiveness of direct services provided to the public. This policy is to be abided by in conjunction with the City of Greensboro Cellular Phone Policy. It is the responsibility of all members to ensure that all cellular telephones are used responsibly, properly, and in adherence with the procedures set forth in this policy.

16.7.2 EVALUATION CRITERIA FOR CELLULAR TELEPHONE ISSUANCE

The following criteria should be used as a guide in determining whether an employee should be provided a cellular telephone:

- Employees whose job duties and responsibilities require constant contact with citizens or public servants in other governmental agencies and who spend at least 50% of their workday away from the office.

- Employees who routinely function in a command or field coordinator role for actual emergency incidents or rehearsals for emergency incidents.

- Employees who spend at least one third of their workday away from the office and who routinely need to communicate or receive time sensitive and confidential information.

- Employees who receive temporary assignments away from the office which require constant contact with citizens or public servants in other governmental agencies may be provided with a cellular telephone on a temporary basis.

16.7.3 REQUESTING A CELLULAR TELEPHONE

- Requests for issuance of a cellular telephone will be made by completing a Cellular Telephone Request Form (CM-BE 1-320-Rev. 10/96) and submitting the form to their Bureau Commander for review and approval.

- Bureau Commanders will be responsible for reviewing cellular telephone requests, applying the aforementioned evaluation criteria, determining fund availability and making a recommendation on whether the request should be approved or denied.

- Upon Bureau Commander approval, the Cellular Telephone Request Form bearing the Bureau Commander’s signature should be submitted to the Fiscal Management Section, which will coordinate with Telecommunications for the issuance of a cellular telephone.

16.7.4 ISSUANCE OF CELLULAR TELEPHONES

- Cellular telephones will be issued by the Logistics Section. The cellular telephone will become an assigned piece of equipment similar to portable radios, handguns, etc.

- The Logistics Section will maintain a current listing on the Department's Shared Folder of all cellular telephones assigned to employees of the Department.
Employees with assigned cellular telephones will, upon separating from the Department, return the cellular telephone to the Logistics Section.

Employees who, due to their position/assignment, are authorized a cellular telephone, shall maintain the same phone even when transferred to another assignment as long as the new assignment is authorized a cellular telephone. If the new assignment is not authorized a cellular telephone, the cellular telephone shall be returned to the Logistics Section.

16.7.5 USE OF CELLULAR TELEPHONES

- A cellular telephone issued by the Department is intended primarily for City business. As such, personal calls are discouraged and should be kept to a minimum.

- A stationary telephone should be used instead of a cellular telephone whenever an employee is inside a City facility or other facilities where a stationary telephone is readily available.

- Employees shall check their monthly cellular bills and reimburse the City for any personal use of the cellular telephone at a per minute rate determined by City policy. Payment will be made to the Fiscal Management Section.

16.7.6 MONITORING OF CELLULAR TELEPHONE USAGE

- To ensure the use of cellular telephones is consistent with the aforementioned guidelines, the Fiscal Management Section will monitor the use of cellular telephones by reviewing monthly billing statements of cellular telephone activity.

- Questionable use of cellular telephones will be reported to the respective employee’s immediate supervisor for review.

- The City of Greensboro’s Internal Audit Division will periodically review cellular telephone bills for compliance.
16.8.1 PURPOSE

The intent of this policy is to supplement the City of Greensboro’s policy, “Employee Use of Social Networks”, to ensure ethical, effective, and lawful police applications. Should there be a conflict between this policy and the city’s policy, the most restrictive policy takes precedence. This policy establishes this department’s position on the utility and management of social media and provides guidance on its management, administration, and oversight. This policy is not meant to address one particular form of social media; rather social media in general, as advances in technology will occur and new tools will emerge.

16.8.2 POLICY

The department endorses the use of social media to enhance communication, collaboration, and information exchange; streamline processes; and foster productivity. Social media provides a new and potentially valuable means of assisting the department and its personnel in meeting community outreach, problem-solving, investigative, crime prevention, recruitment, and related objectives. This policy identifies potential uses that may be explored or expanded upon as deemed reasonable by administrative and supervisory personnel. The department also recognizes the role that these tools play in the personal lives of some department personnel. The personal use of social media can have bearing on departmental personnel in their official capacity. As such, this policy provides information of a precautionary nature as well as prohibitions on the use of social media by department personnel.

16.8.3 PROFESSIONAL USE

General Provisions:
1. With the exception of covert sites established for investigative purposes, all department social media sites or pages shall be approved by the Public Information Officer. Requestors shall follow the procedures outlined in the City of Greensboro policy “Employee Use of Social Networks”.
2. GPD social media sites shall follow the organizational rules outlined in the City of Greensboro policy “Employee Use of Social Networks”.
3. Social media page(s) shall be designed for the target audience(s) such as youth or potential police recruits.
4. Department personnel representing the department via social media outlets shall:
   (a) Conduct themselves at all times as representatives of the department and, accordingly, shall adhere to all department standards of conduct and observe conventionally accepted protocols and proper decorum.
   (b) Identify themselves as a member of the department.
   (c) Not make statements about the guilt or innocence of any suspect or arrestee, or comments concerning pending prosecutions, nor post, transmit, or otherwise disseminate confidential information, including photographs or videos, related to department training, activities, or work-related assignments without express written permission of the Chief of Police or his designee.
Potential Uses:

1. Social media is a valuable investigative tool when seeking evidence or information about
   a. missing persons;
   b. wanted persons;
   c. gang participation;
   d. crimes perpetrated online (i.e., cyberbullying, cyberstalking); and
   e. photos or videos of a crime posted by a participant or observer.
2. Social media can be used for community outreach and engagement by
   a. providing crime prevention tips;
   b. offering online-reporting opportunities;
   c. sharing crime maps and data; and
   d. soliciting tips about unsolved crimes (i.e., Crime Stoppers, text-a-tip).
3. Social media can be used to make time-sensitive notifications related to
   a. road closures,
   b. special events,
   c. weather emergencies, and
   d. missing or endangered persons.
4. Persons seeking employment and volunteer positions use the Internet to search for opportunities, and social media can be a valuable recruitment mechanism.
5. This department has an obligation to include Internet-based content when conducting background investigations of job candidates.
6. Searches should be conducted by a non-decision maker.
7. Persons authorized to search Internet-based content should be deemed as holding a sensitive position.
8. Search methods shall not involve techniques that are a violation of existing law.
9. Vetting techniques shall be applied uniformly to all candidates.
10. Every effort must be made to validate Internet-based information considered during the hiring process.

16.8.4 PERSONAL USE

Department personnel shall abide by the following when using social media:

1. Department personnel are free to express themselves as private citizens on social media sites to the degree that their speech does not impair working relationships of this department for which loyalty and confidentiality are important, impede the performance of duties, impair discipline and harmony among coworkers, or negatively affect the public perception of the department.
2. As public employees, department personnel are cautioned that speech on- or off-duty, made pursuant to their official duties—that is, that owes its existence to the employee’s professional duties and responsibilities—is not protected speech under the First Amendment and may form the basis for discipline if deemed detrimental to the department. Department personnel should assume that their speech and related activity on social media sites will reflect upon their office and this department.
3. Department personnel shall not post, transmit, or otherwise disseminate any information to which they have access as a result of their employment without written permission from the Chief of Police, or designee.
4. When using social media, department personnel should be mindful that their speech becomes part of the worldwide electronic domain. Therefore, adherence to the department’s code of conduct is required in the personal use of social media. In particular, department personnel are prohibited from the following:
   a. Speech containing obscene or sexually explicit language, images, or acts and statements or other forms of speech that ridicule, malign, disparage, or otherwise express bias against any race, any religion, or any protected class of individuals.
   b. Speech involving themselves or other department personnel reflecting behavior that would reasonably be considered reckless or irresponsible.
5. Engaging in prohibited speech noted herein, may provide grounds for undermining or impeaching an officer’s testimony in criminal proceedings. Department personnel thus sanctioned are subject to discipline up to and including termination.
6. Department personnel may not divulge information gained by reason of their authority; make any statements, speeches, appearances, and endorsements; or publish materials that could reasonably be considered to represent the views or positions of this department without express authorization from the Chief of Police.
7. Department personnel should be aware that they may be subject to civil litigation for:
   a. publishing or posting false information that harms the reputation of another person, group, or organization (defamation);
   b. publishing or posting private facts and personal information about someone without their permission that has not been previously revealed to the public, is not of legitimate public concern, and would be offensive to a reasonable person;
   c. using someone else’s name, likeness, or other personal attributes without that person’s permission for an exploitative purpose; or
   d. publishing the creative work of another, trademarks, or certain confidential business information without the permission of the owner.
8. Department personnel should be aware that privacy settings and social media sites are constantly in flux, and they should never assume that personal information posted on such sites is protected.
9. Department personnel should expect that any information created, transmitted, downloaded, exchanged, or discussed in a public online forum may be accessed by the department at any time without prior notice.
Chapter 17
To ensure that the physical evidence collected by Greensboro Police Department personnel will meet the requirements of the courts, it is necessary to establish standard procedures that will permit the proper collection and preservation of evidence.

Found property and confiscated property, while not as critical from a judicial standpoint, must be handled with equal diligence to ensure its proper disposition.

17.1.1 DEFINITIONS

Evidence - Any item of property seized by an officer that is directly related to a case number investigation, the seizure of which is intended for use in the identification of suspects and/or in court presentations in that case.

Found Property - Any lawful item of property, the control of which is assumed by an officer for the purpose of returning the property to its rightful owner, whether the owner is known or unknown.

Confiscated Property - Any item of property seized by an officer that does not meet the criteria above for evidence or found property.

17.1.2 CENTRALIZED CONTROL OF EVIDENCE AND OTHER PROPERTIES

The Property/Evidence Section Supervisor is responsible for the custody, control, and accountability of all evidence, confiscated, and found properties accepted by or stored by the Department.

17.1.3 EVIDENCE HANDLING PROCEDURES

Employees involved in the evidence collection process should use discretion in collecting evidence items. Evidence storage space is critical; thereby, only items of sound evidentiary value should be collected. Seizure of items of evidence will be consistent with State law.

In compliance with General Statute 15-11.1, property seized as evidence will be safely kept in storage to assure that it will be produced at trial. Property that is seized can only be released upon the order of the Court or Magistrate.

The use of Evidence Stipulation Forms or other internal methods of evidence release is prohibited unless the Court or the District Attorney directs such use.

In cases where physical collection is deemed appropriate, the member recovering the evidence will mark and package the evidence according to the rules of evidence and correct evidence handling techniques.
Evidence, which cannot be marked directly for identification, should be placed in a sealed container or package, and the package marked for identification. Items should be placed in separate packages when the possibility of contamination exists.

Items requiring lab analysis or processing must be placed in separate packages. This is the only method that will allow further handling of these items. Monies should be placed in a separate envelope and sealed.

Court cases, which require that the evidence be submitted to facilities outside the Department, should be set at a minimum of six weeks from the date of the request to allow for the return of the evidence.

Etching the seizing officer's initial in an inconspicuous, non-removable part will mark all firearms used in the commission of a crime. Weapons turned in as found property or recovered stolen property will not be etched but will be tagged with the appropriate identifying information.

In addition, an ATF Firearms Trace Form (PS-POL-80-1029) must be completed on all firearms that are submitted to the Property/Evidence Section. The form will be completed by the investigating officer or his designee and submitted with the electronic Property/Evidence voucher at the time the firearm(s) are placed into one of the evidence collection points. One form will be required for each firearm seized as evidence, found property, or confiscated property. The only weapons excluded from this order are those manufactured prior to 1899, BB or Pellet guns, and black powder/muzzle loading weapons.

The initial packaging of firearms, upon submission to the Property/Evidence Section, is of critical importance to the performance of subsequent processing actions undertaken by the Forensic Services Division.

All firearms that present a probable need for subsequent laboratory processing, in the form of latent and/or trace evidence recovery must be submitted to the Property/Evidence Section in accordance with proper packaging instructions. The selected packaging must preserve the integrity of potential evidence located on the surface of the weapon.

The Forensic Services Division will not fulfill a Laboratory Services Request for detection of latent/trace evidence if the designated firearm has been packaged in a manner inconsistent with this Directive. Exceptions to this procedure yield an extremely limited scope and may only be granted by the Director of Forensic Services. Furthermore, if an extension is granted the 'pre-processing' nature of the firearm packaging material will be clearly documented in the Laboratory Services Request supplemental case report.

All contaminated property, biohazard waste, specimens of blood, and potentially infectious body fluids will be handled in accordance with Directive 8.6. Property needing to be air dried will be turned over to a Crime Scene Investigator prior to packaging for proper handling and drying at designated sites. Contaminated property that is dry will be turned in complying with normal procedures with the exception that they will be placed in puncture/leak resistant containers and properly labeled including the "Biohazard" emblems and/or "Biohazard" tapes.

Items will be turned in immediately, if possible, and no later than the investigating officer's or Crime Scene Investigator's end of duty day.
In cases where physical evidence is to be turned in, the member handling the evidence will obtain an activity number and complete all reports and/or evidence control forms. A report (arrest, case, accident, etc.) is required prior to turning in any evidence. All submitted evidence must bear an activity number, being sure the activity number is correct and legible. An evidence envelope or evidence tag will be filled out and the envelope sealed or the tag attached to the evidence.

As a safety measure, plastic bags containing firearms will not be sealed but will be secured by the zip lock clasp only. The electronic Property/Evidence voucher will be completed and turned in with the evidence.

Incomplete or inaccurate documentation of evidence submitted will be referred to the employee’s Commanding Officer for correction.

Properly packaged and labeled evidence will be turned over to the Property/Evidence Section personnel during normal working hours (7:30 a.m. to 4:30 p.m., Monday through Friday).

During the times when the Evidence Room is unattended, evidence will be submitted on the following basis:

1. Small items, which are packaged in evidence envelopes, will be dropped in the appropriate slot provided at the evidence lockers. Electronic Property/Evidence voucher will be completed and deposited in the provided slot.

2. Intermediate size evidence envelopes will be obtained and stored in one or more of the evidence lockers, which are in the wall at the Police Underground West Entrance, as well as in the Maple Street Station, the Swing Road Facility and the Kitchen Operations Center.

3. A supply of items to aid in evidence submission will be available in the Property/Evidence Section and the Evidence supply counters located in the various satellite facilities.

4. Evidence items will be locked in storage cabinets, if size permits. Large items, such as televisions, stereos, furniture, and other items too large to be stored in the specially provided evidence lockers will be stored at the Swing Road Facility. When it is necessary to store large items after regular business hours of the Property/Evidence Section, it will be necessary to initiate an after-hours call-out of Evidence personnel. Property/Evidence personnel will assist with the storage of these large items in the appropriate locations at the Swing Road facility.

5. Bicycles and similar items, will be stored in the large steel containers (pods) located at the Kitchen Operations Center or Swing Road Facility. The pod at the Kitchen Operations Center (2602 South Elm-Eugene Street) is labeled **EE47**. The pod is located outside the entrance door to the evidence lockers. The key to the pod is inside the evidence locker area on a hook labeled pod **EE47**. Property will be secured to the chain inside the pod. Chains and locks to secure the property may be obtained from a wooden box located inside the pod. After securing the property, LOCK THE POD AND RETURN THE KEY TO THE HOOK INSIDE THE EVIDENCE LOCKER AREA WHERE THE KEY WAS STORED. The voucher will be deposited in the designated lockers, noting the location of the property as **EE47**.
The pod at the Swing Road Facility (300 South Swing Road) is labeled SR22. This pod is located near the gate at the rear of the facility. The key to the pod is stored in a locked card swipe box at the top of the drive up ramp to the Property/Evidence Section at the back of the facility. A Police ID card must be used to open this box to retrieve the key which opens the pod. Property will be secured to the chain inside the pod. Chains and locks to secure the property may be obtained from the blue container located inside the pod. After securing the property, LOCK THE POD AND RETURN THE KEY TO THE CARD SWIPE BOX. MAKE SURE THAT THE CARD SWIPE BOX IS LOCKED AND SECURE BEFORE LEAVING. The electronic Property/Evidence voucher will be deposited in the designated slot at the evidence lockers, noting the location of the property as SR22.

6. Items needing refrigeration should be placed in the refrigerated evidence lockers located at the Kitchen Operations Center 2602 Elm-Eugene St., or the Swing Road Facility 300 South Swing Rd., or the Forensic Lab Section. The electronic Property/Evidence voucher will be deposited in the designated slot at the evidence lockers, noting the location of the evidence.

7. Wet items should be turned in to a Crime Scene Investigator for drying in the proper manner and location. The electronic Property/Evidence voucher will be deposited in the designated slot at the evidence lockers, noting the location of the evidence. A copy of the electronic Property/Evidence voucher should be left with the wet items.

8. Narcotics and dangerous drugs only should be packaged in tamper-proof bags and properly labeled. All other property, including quantities of drugs too large for the tamper proof bags, should be packaged using the envelopes and containers presently in use. The electronic Property/Evidence voucher will be deposited in the designated slot at the evidence lockers.

9. In most instances, seized license plates and driver's licenses have little evidentiary value. While there are exceptions, only in cases that are critical by nature of the charge and seriousness of the offense should these items be turned in as evidence. Personnel should avoid routinely submitting license plates or licenses to the Property/Evidence Section as evidence, found or confiscated property. Drop boxes for the seized plates are available at the MMOB, Swing Road, Maple Street and Kitchen Center evidence lockers. The plates will be removed Monday, Wednesday and Friday from the lockers and returned directly to the Department of Motor Vehicles (DMV) by Property/Evidence Section personnel. These plates will not be reissued by the DMV.

North Carolina General Statute 20-45 authorizes the Department of Motor Vehicles to take possession of any certificate of title, registration card, permit, license, or registration issued by it upon expiration, revocation, cancellation, or suspension thereof, or which is fictitious, or which has been unlawfully or erroneously issued, or which has been unlawfully used. DMV is authorized to give electronic notification to law enforcement agencies to pick up these items on their behalf. Law enforcement agencies are required to notify DMV within 48 hours after taking possession of any of those items.

When a registration plate is seized due to a DMV pick up order, it will be the responsibility of the seizing Officer to complete form PS POL 42-2, “Acknowledgement and/or Receipt for Surrender of North Carolina License/Registration Plate”. The white copy will be retained by Records, the yellow copy will be attached to the registration plate or license and turned-into
the Property/Evidence Section using provided drop boxes, and the pink form should be given to the person from whom the item was seized.

If a registration plate is seized for reasons other than a pick up order from DMV, an employee may simply drop a seized plate in the drop box. No electronic Property/Evidence voucher or tagging of the plate is necessary. However, the investigating employee must document the seizure in the appropriate report (case report, citation, arrest report, etc.) and indicate that the plate was “Returned to DMV”. At their option, employees may make a photocopy of the license plate for court purposes.

When a driver’s license is seized pursuant to a DMV pick up order, the DL-53A will be completed, as above. The license and form are to be returned to Records. Records will be responsible for returning the license to DMV via U.S. Mail.

Exceptions to this policy are at the officer’s discretion, particularly in felony cases or whenever the employee feels it is appropriate to turn in a license tag per current procedures. The Property/Evidence Section will continue to accept any license plates submitted by employees under normal evidence handling procedures.

17.1.4 CURRENCY HANDLING PROCEDURES

Monies will be counted and packaged in a cash handling envelope, with the denominations accurately listed on the front of the envelope before submitting to the Property/Evidence Section or an evidence locker.

All monies submitted to the Property/Evidence Section will be counted and verified by the Property/Evidence Section, then deposited into a special account with the City of Greensboro Collections Division until a legal determination is made for disbursement. The only exceptions to this procedure are:

- Monies which require Forensic testing. After testing, these monies would be deposited into the special account mentioned above.

- Monies which are deemed collectable would also be an exception to being deposited into the special account. These monies would be stored in safes in the Property/Evidence Section.

- On other rare occasions, monies which would not be deposited into the special account are subject to the approval of the Commanding Officer of the Support Bureau, or his designee, to hold in the Property/Evidence Section. (Examples include monies from a bank robbery which would be returned to the bank, or monies which are an integral part of the specific case in their current form).

The Property/Evidence Section will dispose of all cash items in accordance with law as issued by court order.
17.1.5 ANIMALS SEIZED AS EVIDENCE

Conditions may dictate that an animal(s) be seized as evidence in a criminal investigation. Should this situation arise, officers will transport or arrange for transportation of the animal(s) to the Guilford County Animal Shelter (GCAS).

Upon arrival, the officer shall complete an evidence card provided by the GCAS. These cards will be located in a box marked “Evidence Cards” located on the outside wall of the old shelter. Once completed, the card should be returned to the Evidence Card Box.

As with any case involving the collection of physical evidence, the provisions of 17.1.3 shall apply which require the completion of a case report and electronic Property/Evidence voucher.

Due to limited space at the GCAS and the cost of feeding and caring for the animal(s), it is imperative that the investigating officer assist in moving the case through the judicial process and ensuring a court disposition is made on the animal(s) as quickly as possible.

17.1.6 SEIZURE OF ELECTRONIC DATA STORAGE EQUIPMENT

Officers should recognize that electronic data storage devices may hold information relevant to criminal investigations. Therefore, such devices must be legally seized and properly handled. Officers involved in investigations where it is believed the seizure of electronic data storage devices is relevant, shall contact the Fraud/Computer Crimes Squad of the Criminal Investigations Division for assistance. In cases where an officer determines the need to seize a computer or other electronic data storage device, and assistance from the Fraud/Computer Crimes Squad is not feasible, the following procedures will be followed:

- Photographs should be taken to document the condition of the equipment to be seized and its configuration.

- If the device is on, photograph or document what is shown on the screen. To turn off a device which is on, disconnect it from its power source. If the device is turned off, leave it off.

- A diagram will be prepared to illustrate all connections. All cables will be tagged before disconnecting. All ports which are vacant will be labeled as such.

- Under no circumstances will an officer touch any keyboard keys or otherwise attempt to retrieve any data from the device.

- Electronic devices will be handled with care so as to avoid damage or loss of data. Proper care includes avoiding exposure to hostile environments; i.e., extreme temperatures, strong magnetic fields and radio transmitters.

- Officers should recognize the need to seize all equipment at the scene which is legally relevant to their investigation. This might include seizure of any compact discs, thumb drives,
diskettes or other storage media, as well as any chargers, docking stations, cables and operator manuals.

- The seized items will be turned in to the Property/Evidence Section in accordance with the provisions of this Directive. The investigating officer will detail the circumstances of the seizure in their Incident/Investigation Report.

- If forensic examination of the seized items are needed, the officer will detail the nature of the analysis sought in the Incident/Investigation Report, and will forward a completed “Computer Crimes Section Examination Request” (Form POL 5005) to the Computer Crimes Squad.

Prior to seizing a network computer or a computer at a business, the officer will contact a member of the Computer Crimes Squad for assistance. If such assistance is unavailable, approval from a supervisor is required prior to seizure. A network computer would be generally found at a business or institution where many less powerful computers are “attached” via a central router, switch or server. Improperly seizing a computer of this type can unnecessarily damage other aspects of the operation of the business or institution.

At no time will an officer conduct an on-line, “undercover” investigation on a privately owned computer. All investigations of this type will be conducted on Departmentally owned or controlled computers by investigators specially trained in these types of cases.

17.1.7 CONFISCATED PROPERTY HANDLING PROCEDURES

Confiscated property items will be handled with the same care as evidence.

In general, collection, packaging, preservation, and storage of confiscated property will follow the same procedures as enumerated in this directive for evidence, with the following exceptions:

1. The electronic Property/Evidence voucher will be used for all confiscated property, with the appropriate “Category” noted on the voucher.

2. An activity number will be obtained and an investigative report, classified “Miscellaneous/Confiscated Property,” will be filed stating the conditions of the seizure. The investigative report will be routed to the investigative unit (Criminal Investigation or Vice/Narcotics) that normally is responsible for follow-up investigations on property of the type specified in the investigative report.

3. The assigned investigative division will ensure that a follow-up investigation is conducted and that proper disposition of the confiscated property items is made.
17.1.8  FOUND PROPERTY HANDLING PROCEDURES

Found property items will be handled with the same care as evidence.

In general, collection, packaging, preservation, and storage of found property will follow the same procedures as enumerated in this directive for evidence, with the following exceptions:

1. The electronic Property/Evidence voucher will be used for all found property, with the appropriate “Category” noted on the voucher.

2. An activity number will be obtained and an investigative report, classified "Miscellaneous/Found Property," will be filed.

3. Personnel from the Property/Evidence Section will ensure that a follow-up investigation is conducted and that proper disposition of found property items is made. If an item cannot be returned to its rightful owner, it will be disposed of in compliance with Section 17.1.11 of this Directive.

4. The officer originating the found property report will indicate any claim on the found property by the finder in the investigative report and on the electronic Property/Evidence voucher. The property will be released in compliance with N.C. G.S. 15-12.

17.1.9  EVIDENCE AND PROPERTY STORAGE

All evidence, confiscated and found properties, will be stored in one of the Department’s storage facilities. These facilities are secured areas and will be entered only when accompanied by a member of the Property/Evidence Section.

Property requiring special security will be placed in the safes located within the secured areas of the Property/Evidence Section.

The Director of the Forensic Services Division or his designee shall conduct a monthly inspection of the Property/Evidence process. This inspection will include the level of compliance to procedures and the compliance results will be reported in the Monthly Status Report.

17.1.10 LABORATORY ANALYSIS AND PROCESSING OF EVIDENCE ITEMS

Evidence requiring laboratory analysis for processing will be handled in the same manner as other evidence; with the exception that special care should be taken to avoid contamination of the evidence.

Evidence gathered from a crime scene but not processed may be turned over directly to Crime Scene Investigation Section personnel.
The employee gathering the evidence will complete all evidence reports and forms. The Lab personnel receiving the evidence will sign the electronic Property/Evidence voucher and the voucher will be deposited in the designated slot at the evidence lockers.

The employee gathering evidence, which requires laboratory processing, will complete a single handwritten copy of the Greensboro Police Department Laboratory Services Request form and submit it with the evidence. Only the requesting officer will complete the top portion of the request form.

A Greensboro Police Department Laboratory Services Request Form will be completed and submitted at the time any firearm is turned in to the Property/Evidence Section. The narrative section of the form will indicate the type of processing requested. If no processing is requested at the time the firearm is turned in, the narrative section of the form will indicate such. If it is later determined that a firearm previously turned in, with no processing requested, does need to be processed; a Laboratory Services Request for processing must be received by the Forensic Services Division within 60 days of the firearm being submitted to the Property/Evidence Section. If a Laboratory Services Request for processing is not received within this 60-day period the firearm (if eligible) will be test fired by a qualified member of the Forensic Services Division for entry into the IBIS System.

The Forensic Services Division will not fulfill a Laboratory Services Request for detection of latent/trace evidence if the designated firearm was test fired prior to receipt of said processing request. Exceptions to this procedure yield an extremely limited scope and may only be granted by the Director of Forensic Services. Furthermore, if an exception is granted the fact that the firearm was test fired prior to processing will be clearly documented in the Laboratory Services Request supplemental case report.

Properly requested extensions of the aforementioned 60-day period will be permitted if a case presents extenuating circumstances. If an officer wishes to request an extension of the 60-day period he must provide his direct supervisor with formal notification documenting the need for an extension request. Upon concurring with an officer's need for extension, the supervisor must then furnish the Forensic Services Division with written documentation articulating the respective request.

Requests for extension will be granted at the discretion of Forensic Division Supervisors on a case-by-case basis; written notification of approvals will be sent to the requesting officer's supervisor and immediate notification will be provided to the Property/Evidence Room Supervisor and the Firearms Section.

Unless otherwise noted, all granted extensions will provide for an additional 30-day period; scheduled to begin upon expiration of the initial 60-day period. If a laboratory services request is not received within the 30-day extension period, the firearm (if eligible) will be test fired by a qualified member of the Forensic Services Division for entry into the IBIS System.

In drug/narcotic cases, the request form will be completed at the time the evidence is turned in. In other cases, the request may be made at a later date, in which case, the requesting officer will forward the request directly to the Crime Scene Investigation Section. Upon receipt of the Laboratory Services Request form, the Crime Scene Investigation Section will complete the request.
Requests for fingerprint examinations and/or comparisons for photography work will be made in the same manner as other laboratory requests. The requesting employee will complete the Laboratory Services Request form and forward it directly to the Crime Scene Investigation Section.

In the event it is necessary to submit a request to another facility for processing, the Forensic Services Division will secure authorization from the Division Commanding Officer responsible for the follow-up investigation.

A member of the Property/Evidence Section will prepare the required forms and/or letters for submitting each request. A member of the Property/Evidence Section will then prepare the evidence and arrange for shipment or transportation to the proper facility.

Forensic Services Division personnel will assist in preparing the evidence for shipment, under the supervision of the Property/Evidence Section Supervisor. When possible, the evidence will be prepared under the control of a member of the Property/Evidence Section and Crime Scene Investigation Section personnel, who are already involved in the chain of evidence.

Drug/narcotic evidence will be transported to the State Bureau of Investigation Laboratory on a regular basis, under the supervision of the Property/Evidence Section Supervisor.

All lab results will be in written form. A copy of the lab results will be made and forwarded to the requesting officer and the original will be filed in the Records Management Section.

Requests, which can be completed by Greensboro Police Department personnel, will be assigned to the appropriate employee for processing. The assigned employee will be responsible for obtaining the evidence from the Property/Evidence Section. When the request has been completed, the assigned employee will return the evidence to the Property/Evidence Section.

If the evidence is turned over to the Crime Scene Investigation Section personnel directly by the gathering employee, the Crime Scene Investigation Section personnel will sign the electronic Property/Evidence voucher. When the request is completed, the Crime Scene Investigation Section personnel will turn the evidence over to the Property/Evidence Section.

Upon completion of the request, the assigned member will note the results on the request form and return the form to the Records Management Section. A copy of the request form, showing the results, will be made and forwarded to the requesting member. The original will be filed with other information relating to the case in the Records Management Section.

17.1.11 PROCEDURES FOR REMOVING EVIDENCE FROM STORAGE

Employees may request evidence from the Property/Evidence Section for court or investigation purposes. Employees obtaining evidence will sign for the evidence on the electronic Property/Evidence voucher and indicate the purpose of the removal. All items removed from evidence storage will be returned by the employee removing same by that employee’s end of duty day, unless additional time is needed for laboratory processing, the evidence is introduced in a trial, or, with supervisory approval, for investigatory purposes.
In the event it is necessary to leave the evidence with the court, the employee removing the evidence will obtain a signed receipt (PS-POL-64-400) from an official of the court and return it to the Property/Evidence Section.

Packages of evidence returned from laboratory facilities outside the Department (S.B.I., F.B.I., etc.) are sealed and should not be opened by anyone unless directed by the court.

Pursuant to General Statute 90-95, Subsection G, the laboratory report of drug analysis by the State Bureau of Investigation is admissible in District Court, and it is not necessary to open the evidence. The evidence will not be opened unless specifically directed by the court. The chemist or lab technician performing the analysis will be available for court testimony and will open the evidence in court.

When an employee attempts to return evidence that has previously been checked out and the Evidence Room is closed, the employee will place the evidence in an appropriate security locker or other storage area. In his notes, the employee will record (for possible later use in court) the locker number or person receiving the item, the date, and time the item is returned to storage.

17.1.12 DISPOSAL OF ITEMS IN PROPERTY/EVIDENCE STORAGE

Members have the responsibility of authorizing disposal of the evidence gathered by them. In arrest cases, members are responsible for requesting court disposition of evidence items that are involved in their court proceedings. In cases, which do not reach judicial authority, the member will authorize disposition.

Disposition of evidence items is mandated by statute, specific court order, or Departmental policy. Unless otherwise directed by the courts: Items of no value and unlawful items will be destroyed; items of value will be returned to the rightful owner if the determination of ownership can be established; and items of value in which rightful ownership cannot be established will be sold at public auction.

An exception to this policy is allowed by law in which a Court may award evidence, found or confiscated property to the Police Department for use. To acquire property in this manner, the following procedures apply:

An employee that becomes aware of property that may be of value to the Department will notify his commanding officer. The commanding officer will evaluate the request and if warranted, will notify the Property/Evidence Section so the property can be flagged. The commanding officer will submit a memorandum through channels to the Chief of Police providing the following information:

- The need for the item requested,
- The value of the property requested, and
- The proposed method for accounting for the property.
When the Chief of Police grants a request, the approved memorandum will be forwarded to the Property/Evidence Section, which will assist in the preparation of the proper court order requesting the property.

Upon approval by the Court, the Property/Evidence Section will notify the commanding officer of the affected division and complete all necessary paperwork to complete the transaction.

This policy in no way affects the present policy regarding the seizure of vehicles subject to forfeiture, which is governed by Departmental Directive 13.7.

Evidence items will be disposed of at periodic intervals, depending upon the type of case. To facilitate this process, items of evidence will be listed on the Evidence Disposal Form and forwarded to the member having authority to indicate dispositions. This form should serve as official notification to the member that the listed items of evidence are being reviewed for disposal. Upon receipt of the form, members will review their cases and determine if there is a need for continued retention. If there is a need to retain the evidence, the member must justify such need. If there is no need for further retention, employees must sign the form, approving disposal. If members do not know the court status of their cases, such information must be obtained from the office of the Clerk of Court. All Evidence Disposal Forms must be reviewed, approved and signed by the member's Commanding Officer. After approval, Evidence Disposal Forms will be returned to the Property/Evidence Section.

Confiscated property will be disposed of according to the following:

- Changed to evidence under an active activity number.
- Returned to its rightful owner.
- Retained for further follow-up upon the authorization of a Division Commanding Officer.
- Disposed of by sale or destruction.

Guns and drugs that are designated for destruction will be disposed of as scheduled by the Property/Evidence Section Supervisor and witnessed by a Captain or Lieutenant, the Property/Evidence Section Supervisor, and one other witness. All other items designated for destruction will be disposed of by the Property/Evidence Section Supervisor and witnessed by an Evidence Technician. Items designated for sale will be turned over to and signed for by appropriate city personnel for sale at public auction.

Final disposition of found, confiscated, or evidentiary property will be accomplished within six months after all requirements (court, legal, etc.) have been satisfied.

17.1.13 OPERATION OF THE SECURITY LOCKER SYSTEM

The security locker system operates on the basis of tokens and keys. Keys will be captive and visible in unoccupied lockers. The locker door will be free to open. A token must be dropped in the appropriate slot on the inside of the locker door before the key can be freed from its captive position and before the door can be locked.
A token is required for each locker used. The token serves to activate the locker for use. Tokens are available at the evidence supply counter near the evidence lockers. Evidence items, which meet the size criteria for deposit in one or more security lockers, will be handled in accordance with the procedures described below:

1. Select the appropriate size locker to handle the evidence.
2. Place the evidence items in the selected locker.
3. Drop the token in the slot located on the inside locking mechanism.
4. Close the door and lock it with the key.
5. Remove the key.
6. Check to make sure the locker door is securely locked.
7. Deposit the key and electronic Property/Evidence voucher in the designated slot.

A member of the Property/Evidence Section will remove evidence items. Locking mechanisms will be reset, keys replaced, and tokens returned to the evidence supply counter by a member of the Property/Evidence Section.

If all lockers are occupied, officers will follow the procedures described in Section 17.1.3 of this Directive.

17.1.14 INSPECTIONS AND INVENTORIES

**Semi-Annual Inspection** - The Director of the Forensic Services Division will conduct two inspections each calendar year of the Property/Evidence storage areas. These inspections will determine proper accountability and security of property within these facilities.

**Special Inventory** - Whenever a new Property/Evidence Section Supervisor is appointed, the new Property/Evidence Section Supervisor and the outgoing Property/Evidence Section Supervisor shall jointly conduct an inventory of property held by the Property/Evidence Section. The purpose of this inventory is to determine that records are correct and properly annotated.

**Annual Inventory** - The Chief of Police shall appoint a supervisor to conduct an annual inventory each calendar year of property held by the Property/Evidence Section. The supervisor appointed will be selected from other than the Forensic Services Division.

**Unannounced Inspections** - The Chief of Police shall direct that an annual unannounced inspection be conducted each calendar year of the Property/Evidence storage areas by the Staff Inspections Section. This inspection will determine proper accountability and security.
17.2.1 GENERAL

Police investigations often require the non-emergency medical examination of a victim. These procedures will normally be used in sex offense cases where the findings of the examination are judged to be important to the investigation.

17.2.2 EXAMINATION SITE AND TRANSPORTATION

The victim should be taken to either Moses Cone Hospital or Wesley Long Hospital. Upon arrival at either hospital, the victim will be taken to the emergency room for evaluation by an attending physician.

As a general rule, transportation to the examination site is the responsibility of the victim. Transportation in a police or EMS vehicle is permitted, and encouraged in the cases of recent sexual assaults where it may be necessary to secure items of possible evidentiary value and/or prevent cross contamination of same. Upon completion of the exam and patient discharge, transportation in a police vehicle from the hospital to a safe place is permitted, if necessary. However, transportation vouchers are available through the hospital. Transportation of the victim from the hospital is prohibited by CSI’s (Crime Scene Investigators) or Victim Advocates.

17.2.3 EXAMINATION AND COLLECTION OF EVIDENCE

The victim will be taken to the emergency room and evaluated by the emergency room personnel. A SANE (Sexual Assault Nurse Examiner) nurse will be called in and the victim will be moved to the sexual assault examination room. The SANE nurse will be responsible for evidence collection and completion of the SBI Sexual Assault Evidence Collection Kit. A victim advocate will also be notified to respond.

In cases where injuries are noted, i.e., bruising, swelling, scrapes or cuts, photographs may be made of these injuries by the SANE nurse and documented in the SANE nurses report. In the event additional photographs are needed, the officer will contact Metro 911 to have a CSI dispatched.

Upon completion of the sexual assault exam, the SANE nurse will complete the collection of evidence, i.e., SBI Kit, victim’s clothing and the SANE report and turn the items over to the investigating officer. In circumstances where call load requires it, the investigating officer may have to clear the call to respond to calls for service. In this case, the SANE nurse will call Metro 911 when the evidence is ready for pickup and the initial officer or a CSI will be dispatched. The SANE report and any other hospital records shall be maintained as a separate item of evidence and turned in to the Evidence Section separately from, but the same time as, the Sexual Assault Evidence Collection Kit. All evidence will be placed into evidence lockers (SBI kits no longer require refrigeration).
17.2.4 DOCUMENTATION

The investigating officer will prepare a memorandum whenever any medical examination is conducted as part of a police investigation. This memorandum will be prepared prior to the end of the duty day during which the examination was performed and will be directed to the Resource Management Division, Fiscal Management Section, through channels.

This memorandum will contain the following information: the activity number and nature of the investigation; identification of the victim; the time, location, and nature of the examination; identification of the examining physician; the results of the examination; and a brief synopsis of the investigation. The Fiscal Management Section will be responsible for reconciling the respective memorandum with the invoice received from the attending health care provider for payment.
The Identi-Kit Composite is a one-dimensional line drawing depicting the general likeness of a suspect based on the physical description provided by a witness/victim.

The Identi-Kit is primarily a follow-up investigative tool ordinarily requested by investigative personnel; however, circumstances exist when its use is appropriate when requested by field personnel. Such requests should be made by the Watch Commander.

Internal reproduction and distribution should be limited to urgent operational needs unless otherwise directed by investigative personnel or approved by the Watch Commander.

External reproduction and distribution should be handled by investigative personnel unless exigent circumstances exist and distribution must then be approved by the on-duty Division Commanding Officer or Watch Commander.
17.4.1 PURPOSE

The purpose of this Directive is to establish the policy of the Greensboro Police Department regarding photographic images prepared by Departmental personnel for evidentiary reasons during the course of a criminal investigation. This policy applies to all evidentiary photographic images taken at the scene of a crime, traffic accident or other incident.

This policy does not apply to those images prepared during the course of surveillance activities conducted by Departmental members assigned to investigative functions, or to images prepared by members of the Criminal Intelligence Section in the course of their duties. Departmentally issued recording devices utilized by Departmental members engaged in traffic enforcement and traffic-based interdiction activities are also exempt from this Directive. Division Commanders of these exempt units will develop written Standard Operating Procedures regarding the preparation, storage and dissemination of photographic images prepared by personnel under their command.

17.4.2 POLICY

It is the policy of the Greensboro Police Department to issue photographic equipment to Departmental personnel for use during their assigned duties. This photographic equipment may be used for legitimate purposes during the course of a member's assigned duties. However; any evidentiary photographic images prepared during the course of a criminal investigation must be downloaded and stored in the Department's Digital Imaging Management System (DIMS). This policy applies to all evidentiary photographic images taken at the scene of a crime, traffic accident or other incident. No images may be downloaded to any system or storage device other than the DIMS (i.e. personal or work computers, USB devices, CD's, DVD's, external hard drives, etc.). All images downloaded to the DIMS, must be originals, and at no time prior to downloading to DIMS, shall the images be altered, enhanced, printed, or duplicated.

The use of personal photographic equipment to document any crime scene, traffic accident or other criminal incident is prohibited. The only exception to this prohibition is in the case of short lived evidence which must be immediately recorded in its present state. Any recorded images collected in this manner will be downloaded to the DIMS; then deleted from the personal recording device. Personal and/or souvenir photographs or recordings are prohibited.

All images prepared during the course of an employee's duties are considered the property of the Greensboro Police Department. Photographic images are generally intended for use as investigative aids or for court purposes. Dissemination of any evidentiary photographic images outside of the Greensboro Police Department requires prior approval of a Divisional Commanding Officer.

17.4.3 PROCEDURAL APPLICATION

When a member of the Forensic Services Division prepares photographic images during the course of their duties, these images will be downloaded to the DIMS in a manner consistent with this Directive, and Forensic Services Division SOP's. If circumstances lead to photographic images being prepared by other Departmental members, the following procedures apply:
• The member preparing the images will meet with the Forensic Imaging Specialist, or in their absence, a CSI, who will download the images to the DIMS.

• The member will be prepared to provide specific information regarding the images such as: incident number, incident type, location, date images were taken, description of the images, and the identity of the photographer.

• Once the images have successfully been downloaded into the DIMS, the images must be deleted from the memory card or storage device of the member's photographic equipment.

• Requests for the duplication, creation of a CD, or printing of images can be made through the DIMS or a standard Forensic Services Laboratory Services Request, once the images are downloaded. All requests will be completed through the Forensic Imaging Specialist and the Forensic Imaging Lab.

• Any printed images, Polaroid’s, rolls of film, negatives, or video collected at a crime scene are to be considered evidence, packaged accordingly, and turned into the Evidence Section.
17.5.1 POLICY

A. This policy sets forth a procedure concerning the collection, processing, and preservation of DNA evidence and reference samples. It establishes training protocols for personnel authorized to handle DNA evidence and reference samples.

B. The Directive applies to all members who collect or process DNA evidence or reference samples in the performance of their duties.

17.5.2 DEFINITIONS

A. Buccal Swab – a sample of cells gathered from the inside surface of an individual’s cheeks.

B. DNA – Deoxyribonucleic Acid is a molecule carrying genetic information which when properly analyzed may identify the individual from whom it came.

C. DNA Evidence – A swab sampling or swab sampling from an object from a crime scene which an investigator reasonably believes contains DNA material that may connect a suspect to a criminal incident.

D. Investigator – Any departmental member who is trained and qualified to collect DNA evidence.

E. BioTracks – North Carolina DNA Consortium database, which hosts DNA analysis results from Cellmark Forensics, and which enables multi-agency data scans for linkages among known offenders and crime evidence, as well as evidence to evidence linkages, regardless of agency or jurisdiction.

F. Known Reference Sample (Green Labeled Envelope) – A sample given by a known individual with a confirmed identity for comparison to evidence. Known reference samples may be taken from suspects when there is reasonable suspicion to believe that the suspect is involved in criminal activity. The suspected crime need not be classified as a felony.

G. Presumed Known Reference Sample (Yellow Labeled Envelope) - Sample collected from an item that was observed to have been in the possession of an individual and discarded in the sight of the officer collecting the item or a sample taken from an individual whose identity has not been confirmed. The observed individual must be a suspect of a crime, and the collecting investigator must have reasonable suspicion to believe that the suspect is involved in criminal activity. The suspected crime need not be classified as a felony.

H. Unknown DNA Evidence Sample (Red Labeled Envelope) – Swabbed Sample collected at a crime scene which contains DNA to be used to identify a suspect.
17.5.3 ADMINISTRATION

A. DNA Administrator – The Director of Forensic Services or his designee is responsible for the administrative handling of reference and evidentiary samples. The administrator will assess the samples submitted to determine their likelihood of producing a DNA profile. The administrator will then catalog on a manifest, known and questioned samples to send samples to the BIOTRACKS for analysis taking budgetary issues into consideration. When a “hit” or match is returned through the BIOTRACKS Interface, the administrator will then notify the appropriate investigating command.

17.5.4 TRAINING

A. Cellmark Forensics is responsible for providing initial training regarding DNA collection and the use of BioTracks web interface.

B. Training will be provided to selected personnel from the agency that are responsible for training other departmental personnel who are responsible for the collection of DNA. The training will encompass this Directive, collection techniques ensuring the best documentation, processing, preservation and storage.

C. Training records will be maintained in the Training Division.

17.5.5 COLLECTION OF DNA REFERENCE SAMPLES

A. Authorized Circumstances - Collection of reference samples may occur one of three ways:

1. Consent: An individual consents to providing a swab or other material directly from his/her body. All persons must be advised that the swab is being used to obtain a DNA profile that will be placed and maintained in a local DNA database. If the individual is a suspect of criminal activity, he/she must consent to giving the buccal swab specifically for DNA purposes. Consensual swabs may be collected from victims, witnesses, etc. for elimination purposes. Any individual providing a consensual sample shall be requested to sign the back of the Known evidence collection envelope formally expressing their consent. Refusal to sign does not negate the collection process based on consent. Consent in all situations must be knowing and voluntary.

2. Abandonment: Abandonment consists of material(s) which may be of evidentiary value that an investigator can directly attribute to that particular person from first hand observation, e.g. blood on a cloth, saliva left on a disposed drink container, or discarded cigarette butt. The investigator collecting the DNA must have a reasonable suspicion that the person has committed a particular crime in order to seize the abandoned materials. Random collections of abandoned materials will not be made. Investigators may not provide materials to suspects of crimes solely to surreptitiously collect DNA samples that the suspect has refused to provide.

3. Court order: A person compelled by a court order/search warrant to provide a sample as per the order or warrant: Duress or force will NOT be used to obtain a DNA reference sample unless allowed by court order. Police must have probable cause that the suspect
has committed a crime in order to obtain a search warrant or court order for the purposes of collecting a DNA profile.

4. In all cases, the collection of the reference sample will be properly documented in an Incident/Investigation, Supplemental or Field Contact Report. The correct form of departmental documentation utilized will depend upon the totality of the circumstances leading to the sample collection. Officers collecting the sample will include in the report the facts leading to the reasonable suspicion as to why the voluntary DNA sample was collected.

Incident/Investigation and Supplemental Reports will be utilized for documentation during the initial and follow-up phases of an investigation which has a case number(s) associated with it.

Utilization of a Field Contact Report for documentation is appropriate in those circumstances involving Officer encounters with persons under suspicious circumstances leading to a reasonable suspicion that some criminal activity is afoot. Field Contact Reports will also be utilized by members of the Electronic Monitoring Unit to document those samples obtained from priority offenders.

17.5.6 COLLECTION OF DNA REFERENCE SWABS

A. The preferred method of collection for a reference (Known) sample is to use the buccal swab method from the person or by swabbing the surface of an object upon which the DNA has been deposited. Objects should be swabbed using sterile supplies provided by the Department. The officer who actually obtained consent, observed the person in possession of the collected abandoned evidence or secured the presumed known sample MUST place their name on the DNA reference submission item.

Two (2) swabs should be collected when completing buccal swabs for a known sample.

B. Samples MUST be packaged according to the following procedures:

1. The investigator’s name must be placed upon the package to document that he is the person who collected the sample. This must be followed, regardless of who the investigating officer is.

2. Reference samples taken in the form of a swab must be air dried before packaging.

3. Dried swabs must be placed into sterile packaging.

4. Complete in full detail the label on the appropriate packaging envelopes. (Green-KNOWN-Collection Source envelope or Yellow- PRESUMED KNOWN- Source) As entry into the database is strictly regulated, complete and accurate source details MUST be provided in the appropriate areas. Include details such as why the sample is being collected, from whom the sample was collected, etc. Description comments such as “suspect” are too vague and may not be accepted.

5. Investigators MUST record the manner in which the individual was positively identified on the submission package.
6. Where consent was obtained to procure the sample, check “CONSENT” and have the consenting subject sign the back of the envelope where appropriate.

7. Place the swab in the envelope and seal. The envelope may be sealed using clear tape or evidence tape, sealing the envelope to prevent loss or contamination of samples. Initial and date the tape at the edge, allowing for the initials and date to contact both the tape and envelope surface.

8. Submit the packaged sample in the appropriately marked secure DNA depository locker located at a Sub-Station Evidence Locker area.

17.5.7 DNA CRIME SCENE EVIDENCE PROCESSING AND PACKAGING

A. Guidelines for the Collection of DNA Evidence for Processing – Investigators / Crime Scene Investigator will use the following guidelines for locating the best evidence:

1. Assess the scene, balance latent print option vs. swabbing evidence surfaces for DNA. Look for surfaces that will likely result in yielding DNA profiles by abrading skin cells or from bodily fluids.

2. For DNA, focus on body fluids (blood, semen) that may have been left by the suspect at the crime scene that tend to produce DNA profiles.

3. DNA profiles may also be obtained through swabbing certain surfaces for the presence of Contact DNA. Do not submit these items; rather use swabs to collect contact DNA evidence from large items. (Cigarettes, gum, food products should be collected for further lab processing, not swabbed).

4. Use swabs to collect DNA evidence at crime scenes where crimes against persons and property such as burglaries, thefts and vandalism have been committed. The DNA Administrator will determine which samples will be sent for analysis after analyzing which swabs will most likely yield a DNA profile.

5. In constructive possession cases, including drugs, paraphernalia, and weapons cases. One (1) moist swab shall be used in an effort to establish the identity of the subject(s) who previously possessed the contraband. The lab will only process a portion of any swab submitted.

6. Evidence envelopes must be sealed with the evidence tape. The evidence label will be filled out completely.

B. Collection Procedures for DNA Evidence:

1. DNA evidence, including swabs, are to be collected and packaged following the same procedures as other types of evidence. Preventing cross contamination should always be a consideration.

2. Collection will be completed using new clean gloved hands. Avoid talking, coughing and sneezing near the collection of evidence to avoid contaminating the evidence.
3. The preferred method of collecting evidence samples for DNA processing by the lab is to use the swab method. In both circumstances, the swab must be allowed to dry completely.
   
i. Standard cotton-tipped sterile swabs are recommended for collection of DNA evidence.

ii. Sterile distilled water should be used to slightly moisten the swab. Extremely wet swabs are not recommended as this may dilute low level DNA samples.

iii. Tap water should not be used to moisten sterile swabs.

iv. More than one swab may be collected for a single sample, however, the lab will only process a portion of any item submitted.

4. Complete the label on the red BioTracks “UNKNOWN DNA SCENE EVIDENCE” packaging envelope. Mark the DNA Score as High (for blood, semen, saliva, hair shaft with root), Medium (for skin cells, contact DNA) or Low (for Urine, feces, hair shaft (w/out a root)). These degrees indicate the probability of getting a DNA profile from the submitted swab/item. Provide a complete and detailed description when completing the Offense and Evidence Categories.

5. Place a yellow Greensboro Police Department Evidence Sticker on the rear side of the envelope.

5 Seal the envelope using tape. Initial and date the tape at the edge, allowing for the initials and date to contact both the tape and envelope surfaces. DO NOT LICK THE ENVELOPE SEAL.

6 Place a Biohazard sticker on the envelope prior to submission.

7 Submit the packaged evidence sample in an evidence locker located at a Sub-Station Evidence Locker area.

C. Objects other than swabs collected for DNA testing are to be completely dried prior to packaging, and properly packed as any other evidence, including the use of evidence tape. ONLY PAPER PACKAGING SHALL BE USED (such as sturdy envelopes, brown paper evidence bags, or cardboard boxes). DO NOT USE PLASTIC TO PACKAGE EVIDENCE to be submitted for DNA testing.

17.5.8 BIOTRACKS

A. BIOTRACKS will be administered and maintained by the Director of Forensic Services Division and or his designee.

B. The BIOTRACKS Administrators are responsible for establishing and maintaining member accounts to the database.

C. User accounts will be established by the Director of Forensic Services Division or his designee for those members who collect DNA as evidence, reference, or elimination.
1. The BIOTRACKS Administrators will ensure that members who are no longer employed by the Police Department do not have access to any of the database.

2. The BIOTRACKS Administrators are responsible for notifying the Commanding Officer of the Criminal Investigations Division or his designee of cases identified as confirmed identifications of submitted samples which will require follow-up investigation.

D. Cataloging Samples:

All items of DNA will be cataloged and maintained by the designated BIOTRACKS Administrator. This member will be responsible for identifying, documenting and maintaining a BioTracks manifest and forwarding collected samples to the BIOTRACKS Laboratory by means of the current method of transportation. (i.e.: Personal transport, FedEx, courier).

E. Evidence Processing:

DNA samples, (elimination, evidence, reference), will be sent to the lab for processing if any or all of the criterion below are met:

1. Upon approval from the BIOTRACKS administrator and the case has not been adjudicated in the courts.

2. Upon receiving a Departmental laboratory services request identifying a specific sample identified through investigation.

F. Evidence Review:

The results of the DNA analysis will be maintained in a BIOTRACKS Specimen Report. Results which yield an identification to a known/unknown suspect will be handled in the following manner:

1. The BIOTRACKS Administrators are responsible for notifying the Commanding Officer of the Criminal Investigations Division or his designee of cases identified as confirmed identifications of submitted samples which will require follow-up investigation.

   If the case is assigned:

   The Commanding Officer of the Criminal Investigation Division or his designee will notify the assigned case investigator of the identification for follow-up.

   If the case is not assigned:

   The Commanding Officer of the Criminal Investigation Division or his designee will assign the case and notify the investigator of the identification.

17.5.9 EXPUNGEMENT OF RECORDS

The Greensboro Police Department will expunge DNA records in its possession in compliance with the same legal requirements for the expunction of records of the State DNA Databank as found in G.S. § 15A-146 and G.S. § 15A-266.3A.
The Greensboro Police Department shall remove a suspect’s DNA record, and destroy any DNA biological samples that may have been retained, in its possession at the request of the suspect if no charges have been filed for the suspected crime, at least three years has passed since the date of arrest, and no active investigation is being conducted in which the suspect continues to be suspected of committing the crime.

Unless otherwise required by law, a DNA sample will not be expunged if the destruction of the sample or deletion of the DNA records will also destroy the records or samples of DNA which are not eligible to be expunged. In the event this occurs, the Greensboro Police Department will develop an alternative measure which protects and keeps confidential, including from its own officers and employees, a method to conceal the identity of the person whose sample is eligible for expunction.

Within 90 days of receipt of a request for expunction of a DNA record, the Greensboro Police Department shall:

(A) Determine whether the requirements have been met for the expunction of the DNA requested to be expunged.

(B) If the requirements have been met, remove all DNA records and destroy all biological samples of the DNA sample requested to be expunged.

(C) Mail to the person requesting expunction, at the address specified in the request form, a notice concerning either of the following:

1. Documenting expunction of the DNA record and destruction of the DNA sample, or the alternative measure taken in cases where expunction would destroy a sample or record which is not eligible for expunction.
2. Notifying the defendant that the DNA record and sample do not qualify for expunction pursuant to subsection (h) of this section.
18.1.1 ASSIGNMENT OF COURT DAYS

Division Commanding Officers will be responsible for the assignment of court days for all employees within their division. The court date will be considered a scheduled duty day.

Each employee is responsible for setting cases on their assigned court date. Any court case continued or rescheduled by a follow-up employee will be set on the initial investigating employee's next scheduled court day.

18.1.2 REPORTING FOR COURT

Employees will report to the Court Liaison Office whenever they are scheduled to appear in court, signing in on the appropriate attendance log. They are required to keep appropriate court personnel informed of their whereabouts in the building and must sign out in the Court Liaison Office when known court business is completed.

Employees are required to complete their court business as soon as possible; avoiding other duties through unnecessary court attendance is prohibited.

18.1.3 INABILITY TO REPORT FOR COURT

Supervisory personnel are charged with the responsibility of avoiding (within reason) the granting of leave or the scheduling of training or other activities which would foreseeably interfere with an employee's scheduled court attendance. When such conflicts cannot be reasonably avoided, the affected employee is responsible for notifying the Court Liaison Specialist as soon as possible to allow for the continuance of scheduled cases.

In the event an employee is unable to attend court because of illness or other unforeseeable circumstances, he must notify the Court Liaison Specialist prior to 0900 hours on the scheduled appearance date. If the employee is unable to contact the Court Liaison Specialist, it will be the responsibility of the employee to contact any supervisor in his chain of command, who will in turn notify the Court Liaison Specialist or the District Attorney's Office.

18.1.4 COURT ATTENDANCE ON OTHER THAN SCHEDULED COURT DAYS

Unless subpoenaed, employees are not held responsible for cases scheduled or rescheduled on non-court days when done by the District Attorney, Judges, or in the Superior Court, when these arrangements have been made without consulting with the employee.

Employees subpoenaed to appear in District Court on other than their scheduled court day will contact the Court Liaison Specialist within seven (7) working days of the date in which they are scheduled to appear. If the Court Liaison Specialist cannot be contacted, a detailed voice-mail message should be left with the following information: the officer's full name, the court date, the officer's regular court date, the defendant's name, the CR number on the subpoena, and a telephone or pager number where the officer can be reached.
The Court Liaison Specialist will make an effort to reschedule the case to the employee's next scheduled court date. It is the responsibility of the employee subpoenaed to determine whether or not the case has been rescheduled.

If an employee must appear in court on a date other than his assigned court date, he may call the Court Liaison Specialist and request to be placed on telephone standby. However, to be placed on telephone standby, the employee must speak personally with the Court Liaison Specialist due to the fact that she will need to obtain the approval of the court administrators.

When subpoenaed to Superior Court on other than their scheduled court day, employees will notify the Court Liaison Specialist, who will keep the employee advised of the status of the case.

18.1.5 CIVIL COURT

Employees shall not volunteer to testify in civil actions and shall not testify unless legally subpoenaed.

Employees subpoenaed in any civil case as a result of their employment with the Department will promptly notify the Office of the Chief of Police in writing, summarizing the testimony they are qualified to provide.

18.1.6 MISCELLANEOUS COURTS AND HEARINGS

Prompt notification of a Division Commanding Officer shall be made when an employee is subpoenaed to a court outside the city of Greensboro or is notified or subpoenaed to a Department of Motor Vehicles hearing or Alcohol Beverage Control Board hearing. Attendance at such hearings shall be coordinated through the employee's chain of command.

18.1.7 EMPLOYEE'S RESPONSIBILITY

Employees shall not intentionally avoid the service of a subpoena or other proper notification concerning their attendance in court matters.

Once subpoenaed or otherwise properly notified the responsibility for appearing in court as directed rests with the affected employee. Failure to honor a lawful subpoena may subject an employee to contempt proceedings as well as Departmental administrative action.

At times, the Court Liaison Specialist may be able to coordinate an employee's subpoenaed appearance with court officials so as to try and minimize the employee's actual time spent in court waiting to testify. In as much as this is a courtesy that the judicial system extends to Departmental personnel, affected employees may be required to advise the Court Liaison Specialist of phone numbers and anticipated travels or take other reasonable measures to coordinate their appearance on short notice. Failure to comply with these provisions may subject the employee to administrative action.

18.1.8 COMPENSATION

Issues of compensation for court attendance are set forth in Departmental Directive 3.1 and appropriate Standard Operating Procedures Manuals.
18.2.1 GENERAL

In cases which fall within the jurisdiction of Superior Court, it is important the District Attorney be made aware of important circumstances regarding each case. The availability of this type of information leads to a more informed and successful prosecution of the case.

The District Attorney’s Office has access to investigative and supplemental reports. In order to assist the District Attorney’s office with making appropriate decisions about case strategies, officers are required to provide timely written updates to investigations in the form of supplemental reports. Officers are required to communicate the existence of additional supplemental reports directly to the assigned Assistant District Attorney as soon as practical.

18.2.2 PRE-TRIAL COMMUNICATION

When the District Attorney’s Office determines a case will be prosecuted in Superior Court, the assigned Assistant District Attorney will generate a written notice requesting pre-trial contact with the investigating officer, prior to requesting a Prosecution Summary. Officers are required to respond to this request as soon as feasible but by no later than five business days. The charging officer is responsible for ensuring the Assistant District Attorney has complete case information at that time and will assist in gathering additional information if requested.

18.2.2 PREPARATION OF PROSECUTION SUMMARIES

When requested, the charging officer will prepare a prosecution summary to assist the Assistant District Attorney in successful prosecution. The summary will be completed within five business days following the date of request.

If the investigation is assigned to a follow-up unit, it will be the responsibility of the charging officer who receives the request to forward the request to the follow-up investigator. The follow-up investigator will prepare the prosecution summary. If the case receives no follow-up, the charging officer will be responsible for preparing the summary.

Reports and other documents not yet completed should be noted as such in the prosecution summary and later added to the summary upon receipt by the investigating officer. This will generally be limited to include analysis results from laboratories or other requested information from investigative service providers that require extended periods of time to collect.
18.2.4 PROSECUTION SUMMARY CONTENTS

A Prosecution Summary will contain the following documents and attachments unless the Assistant District Attorney has directed otherwise:

- A Prosecution Summary Cover (PS-POL-62-441)
- A Superior Court Case Information Sheet (PS-POL-59-380)
- The investigative report
- All supplementary reports
- Arrest sheet(s) from the case in question
- Any lab processing requests and reports
- Copy of case evidence card(s)
- Copy of any search warrants
- Copy of any consent forms
- Copy of any photo lineups, with the Eyewitness Identification Instructions, and Eyewitness Identification Case management Form
- The defendant's statements, including any Miranda or 6th Amendment waiver forms.

18.2.5 DISPOSITION OF PREPARED SUMMARIES

The officer assigned to prepare the prosecution summary will prepare two complete copies of the summary and one abbreviated copy. The abbreviated copy will not contain any case reports, supplemental reports, or other documents that are readily available from automated Police records. All three copies will be forwarded to the officer's Division Commanding Officer for review, approval, and distribution.

The copies will be distributed as follows:

- One copy to the officer preparing the summary.
- One complete copy to the Court Liaison Supervisor
- One abbreviated copy to the Records Management Section

ATTACHMENT: Prosecution Summary Synopsis Format
**GREENSBORO POLICE DEPARTMENT**  
**PROSECUTION SUMMARY SYNOPSIS**  
**(FORMAT)**

<table>
<thead>
<tr>
<th>Case Number(s):</th>
<th>(List, if more than one)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Charge(s):</td>
<td>(List Charge)</td>
</tr>
<tr>
<td>Defendant:</td>
<td>Name:</td>
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<td></td>
<td>Address:</td>
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<td></td>
<td>Sex/Race/Age:</td>
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<td>Codefendant(s):</td>
<td>Name:</td>
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<td>Address:</td>
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<td>Arrest Data:</td>
<td>Date/Time of Arrest:</td>
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<td>Location of Arrest:</td>
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<tr>
<td></td>
<td>Arresting Officer(s):</td>
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<tr>
<td>Crime Data:</td>
<td>Date/Time of Occurrence:</td>
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<tr>
<td></td>
<td>Location of Occurrence:</td>
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<tr>
<td>Victim:</td>
<td>Name:</td>
</tr>
<tr>
<td></td>
<td>Address:</td>
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<td>Witness (es):</td>
<td>Name:</td>
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<td>Address:</td>
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<td></td>
<td>Brief Summary of Testimony</td>
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<tr>
<td>Evidence:</td>
<td>Item:</td>
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<td></td>
<td>Present Location:</td>
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<tr>
<td></td>
<td>Person to Present in Court:</td>
</tr>
<tr>
<td>Reporting Officer:</td>
<td>Officer's Name</td>
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<tr>
<td>STATUTE</td>
<td>OFFENSE</td>
</tr>
<tr>
<td>------------</td>
<td>----------------------------------------------</td>
</tr>
<tr>
<td>14-2.4(a)</td>
<td>Conspiracy to commit felony</td>
</tr>
<tr>
<td>14-2.5</td>
<td>Attempt to commit felony</td>
</tr>
<tr>
<td>14-2.6(a)</td>
<td>Solicitation to commit felony</td>
</tr>
<tr>
<td>14-5.2</td>
<td>Accessory to felony before the fact</td>
</tr>
<tr>
<td>14-7</td>
<td>Accessory to felony after fact</td>
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<tr>
<td>14-7.1 to -7.6</td>
<td>Habitual felon</td>
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<tr>
<td>14-17</td>
<td>Murder:</td>
</tr>
<tr>
<td>14-17</td>
<td>**First Degree</td>
</tr>
<tr>
<td>14-17</td>
<td>**Second Degree</td>
</tr>
<tr>
<td>14-18</td>
<td>Voluntary Manslaughter</td>
</tr>
<tr>
<td>14-18.2(b)</td>
<td>Injuring pregnant woman during commission of felony</td>
</tr>
<tr>
<td>14-27.2</td>
<td>First degree rape</td>
</tr>
<tr>
<td>14-27.3</td>
<td>Second degree rape</td>
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<tr>
<td>14-27.4</td>
<td>First degree sexual offense</td>
</tr>
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<td>14-27.5</td>
<td>Second degree sexual offense</td>
</tr>
<tr>
<td>14-27.7</td>
<td>Sexual Act:</td>
</tr>
<tr>
<td>14-27.7A</td>
<td>Statutory rape or statutory sexual offense with person 13, 14, or 15 years old:</td>
</tr>
<tr>
<td>14-27.7A</td>
<td>**when defendant is at least 6 years older than person</td>
</tr>
<tr>
<td>14-27.7A</td>
<td>**when defendant is more than 4, but less than 6 years older than person</td>
</tr>
<tr>
<td>14-28</td>
<td>Malicious castration</td>
</tr>
<tr>
<td>14-29</td>
<td>Castration or maiming</td>
</tr>
<tr>
<td>14-30</td>
<td>Malicious maiming</td>
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<tr>
<td>14-30.1</td>
<td>Malicious acid throwing</td>
</tr>
<tr>
<td>14-31</td>
<td>Malicious assault and battery in secret manner with deadly weapon and intent to kill</td>
</tr>
<tr>
<td>14-32(a)</td>
<td>Assault with deadly weapon with intent to kill, inflicting serious injury</td>
</tr>
<tr>
<td>14-32(b)</td>
<td>Assault with deadly weapon, inflicting serious injury</td>
</tr>
<tr>
<td>14-32(c)</td>
<td>Assault with deadly weapon with intent to kill</td>
</tr>
<tr>
<td>14-32.2(b)(1)</td>
<td>Patient abuse: intentional conduct resulting in death</td>
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<tr>
<td>14-32.2(b)(2)</td>
<td>Patient abuse: culpably negligent conduct resulting in death</td>
</tr>
<tr>
<td>14-34.1</td>
<td>Discharging or attempting to discharge firearm into occupied property</td>
</tr>
<tr>
<td>14-34.4(a)</td>
<td>Tampering with food, drugs, or cosmetics with intent to cause serious injury</td>
</tr>
<tr>
<td>14-34.4(b)</td>
<td>Threatening to tamper with food, drugs, or cosmetics with intent to extort</td>
</tr>
<tr>
<td>14-34.5(a)</td>
<td>Assault with firearm on law enforcement, probation or parole officer</td>
</tr>
<tr>
<td>STATUTE</td>
<td>OFFENSE</td>
</tr>
<tr>
<td>------------</td>
<td>-------------------------------------------------------------------------</td>
</tr>
<tr>
<td>14-34.5(b)</td>
<td>Assault with firearm on detention facility employee</td>
</tr>
<tr>
<td>14-39</td>
<td>Kidnapping:</td>
</tr>
<tr>
<td></td>
<td><strong>First degree</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Second degree</strong></td>
</tr>
<tr>
<td>14-49(a)</td>
<td>Malicious use of explosive or incendiary device to injure another</td>
</tr>
<tr>
<td>14-49(b1)</td>
<td>Malicious use of explosive or incendiary device to damage building of worship</td>
</tr>
<tr>
<td>14-49.1</td>
<td>Malicious use of explosive or incendiary device to damage occupied property</td>
</tr>
<tr>
<td>14-51, -52</td>
<td>First Degree Burglary</td>
</tr>
<tr>
<td>14-53</td>
<td>Breaking out of dwelling house</td>
</tr>
<tr>
<td>14-57</td>
<td>Burglary with explosive</td>
</tr>
<tr>
<td>14-58</td>
<td>First Degree Arson</td>
</tr>
<tr>
<td>14-62.2</td>
<td>Burning church, chapel or meeting house</td>
</tr>
<tr>
<td>14-74</td>
<td>Larceny or embezzlement by employee of $100,000 or more</td>
</tr>
<tr>
<td>14-87</td>
<td>Armed robbery or attempted armed robbery</td>
</tr>
<tr>
<td>14-88</td>
<td>Train robbery</td>
</tr>
<tr>
<td>14-90</td>
<td>Embezzlement by agent or fiduciary of $100,000 or more</td>
</tr>
<tr>
<td>14-91</td>
<td>Embezzlement of state property by public officer or employee of $100,000 or more</td>
</tr>
<tr>
<td>14-92</td>
<td>Embezzlement by public officer or trustee of $100,000 or more</td>
</tr>
<tr>
<td>14-93</td>
<td>Embezzlement by treasurer of charitable or religious organization of $100,000 or more</td>
</tr>
<tr>
<td>14-94</td>
<td>Embezzlement by officer of railroad company of $100,000 or more</td>
</tr>
<tr>
<td>14-97</td>
<td>Appropriation of partnership funds by partner of $100,000 or more</td>
</tr>
<tr>
<td>14-98</td>
<td>Embezzlement by surviving partner, with refusal to account for funds of $100,000 or more</td>
</tr>
<tr>
<td>14-99</td>
<td>Embezzlement of taxes by public officer of $100,000 or more</td>
</tr>
<tr>
<td>14-100</td>
<td>Obtaining or attempting to obtain property by false pretenses of $100,000 or more</td>
</tr>
<tr>
<td>14-159.1</td>
<td>Contaminating public water system</td>
</tr>
<tr>
<td>14-190.16</td>
<td>First degree sexual exploitation of minor</td>
</tr>
<tr>
<td>14-190.18</td>
<td>Promoting prostitution of minor</td>
</tr>
<tr>
<td>14-318.4(a)</td>
<td>Intentionally inflicting serious injury on child</td>
</tr>
<tr>
<td>14-318.4(a1)</td>
<td>Committing, permitting, or encouraging prostitution by child</td>
</tr>
<tr>
<td>14-318.4(a2)</td>
<td>Parent or legal guardian committing or allowing</td>
</tr>
<tr>
<td></td>
<td>commission of sexual act on child</td>
</tr>
<tr>
<td>53-129</td>
<td>Embezzlement by bank officer or employee of $100,000 or more</td>
</tr>
<tr>
<td>58-2-162</td>
<td>Embezzlement by insurance agent of things valued $100,000 or more</td>
</tr>
<tr>
<td>90-95(e)(5), -95(a)(1)</td>
<td>Sale or delivery of controlled substance in violation of 90-95(a)(1):</td>
</tr>
<tr>
<td></td>
<td>**by person 18 or older to person under 16 but over 13 or to pregnant female</td>
</tr>
<tr>
<td></td>
<td>**by person 18 or older to person 13 or younger</td>
</tr>
<tr>
<td>90-95(e)(8), -95(a)(1)</td>
<td>Violation of 90-95(a)(1) by person 21 or older within 300 feet of elementary or secondary school (effective 12-1-01, child care center is included)</td>
</tr>
<tr>
<td>STATUTE</td>
<td>OFFENSE</td>
</tr>
<tr>
<td>--------------</td>
<td>---------------------------------------------------------------</td>
</tr>
<tr>
<td>90-95(h)(1)</td>
<td>Trafficking in marijuana - 10,000 pounds or more</td>
</tr>
<tr>
<td>90-95(h)(2)</td>
<td>Trafficking in methaqualone - 10,000 dosage units or more</td>
</tr>
<tr>
<td>90-95(h)(3)</td>
<td>Trafficking in cocaine - 400 grams or more</td>
</tr>
<tr>
<td>90-95(h)(3a)</td>
<td>Trafficking in amphetamine - 10,000 dosage units or more</td>
</tr>
<tr>
<td>90-95(h)(3b)</td>
<td>Trafficking in methamphetamine - 400 grams or more</td>
</tr>
<tr>
<td>90-95(h)(4)</td>
<td>Trafficking in opium or heroin -</td>
</tr>
<tr>
<td></td>
<td>** 14-27 grams</td>
</tr>
<tr>
<td></td>
<td>** 28 grams or more</td>
</tr>
<tr>
<td>90-95(h)(4a)</td>
<td>Trafficking in LSD - 1,000 dosage units or more</td>
</tr>
<tr>
<td>90-95(i)</td>
<td>Conspiracy to commit drug-trafficking offense</td>
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<tr>
<td>90-95.1</td>
<td>Continuing criminal enterprise</td>
</tr>
<tr>
<td>90-95.4(a), -95(a)(1)</td>
<td>Hiring or intentionally using minor to violate 90-95(a)(1):</td>
</tr>
<tr>
<td></td>
<td>** when defendant is at least 18 but less than 21 and minor is more than 13</td>
</tr>
<tr>
<td></td>
<td>** when defendant is at least 18 but less than 21 and minor is 13 or younger</td>
</tr>
<tr>
<td>90-95.4(b), -95(a)(1)</td>
<td>Hiring or intentionally using minor to violate 90-95(a)(1):</td>
</tr>
<tr>
<td></td>
<td>** when defendant is 21 or older and minor is more than 13</td>
</tr>
<tr>
<td></td>
<td>** when defendant is 21 or older and minor is 13 or younger</td>
</tr>
<tr>
<td>90-95.6, -95(a)(1)</td>
<td>Promotion by person 21 or older of violation of 90-95(a)(1) by minor</td>
</tr>
<tr>
<td>90-98</td>
<td>Controlled Substances Act:</td>
</tr>
<tr>
<td></td>
<td>**Conspiracy to violate</td>
</tr>
<tr>
<td></td>
<td>**Attempt to violate</td>
</tr>
</tbody>
</table>
Chapter 19
19.1.1 TERRITORIAL JURISDICTION

Greensboro police officers have jurisdiction within the corporate city limits, within 1 mile beyond the corporate city limits, and upon land owned or leased by the City of Greensboro, wherever it might be located. The City Clerk maintains descriptions of geographical boundaries of City property outside the city limits.

Greensboro officers often share jurisdiction with other law enforcement agencies. For example, the Guilford County Sheriff also has jurisdiction within the corporate city limits. Likewise, state university police share jurisdiction over their campuses.

19.1.2 EXCEPTIONS AND SPECIAL AGREEMENTS

With the exception of Guilford Courthouse National Military Park, Greensboro officers do not have jurisdiction upon real property that is owned by the U.S. Government within the corporate limits of Greensboro. A federal agency may, however, request the specific assistance of a Greensboro officer on such property. The Federal Courthouse, the Internal Revenue Service Center, and other parcels of property fall into this category. Greensboro officers share jurisdiction on other leased federal property in the city such as branch post offices as well as at the Guilford Courthouse National Military Park.

Officers are cautioned to verify the controlling jurisdiction prior to taking police action on Federal property. Verification can often be made through the manager of the property. If doubt remains as to the jurisdiction, the U.S. Marshal's Office should be contacted to clarify the question of jurisdiction on any specific parcel of U.S. Government property. The Police Attorney may also provide assistance in this matter.

The Chief of Police may enter into an agreement with another police agency which shares jurisdiction over property within the City specifying the mutual law enforcement roles each agency will fulfill. An example of such an arrangement is agreements with local state universities. Copies of any such agreement currently in force will be maintained by the Chief of Police, the Watch Operations Center, and the Guilford Metro 911 Center.
In the interest of long-term planning and coordination, it is essential that the Department establish and maintain liaison with a number of outside agencies and organizations. The maintenance of effective channels of communication between the Department and other organizations of mutual interest is essential in improving cooperation and operational effectiveness.

19.2.1 APPOINTMENT AND DUTIES OF AGENCY LIAISON OFFICERS

Unless otherwise noted, the Commanding Officer of the respective Division is appointed liaison with the agency as indicated:

Criminal Investigation Division

- Adult Probation and Parole Departments*
- County and state corrections systems
- Adult Courts System
- Family Service of the Piedmont, Inc.
- Investigative units of law enforcement agencies of adjoining and concurrent jurisdictions
- Juvenile Courts
- Juvenile Probation and Parole Departments*
- Department of Social Services
- Federal, State and Local Law Enforcement Agencies
- Guilford County District Attorney
- Guilford County Magistrate’s Office*
- Intelligence units of law enforcement agencies of adjoining and concurrent jurisdictions
- State Department of the U.S. Government

*These liaison assignments will be shared between the Criminal Investigations Division Commander and the XO to the Patrol Bureau Commander.

Vice/Narcotics Division

- Vice and narcotics investigative units of law enforcement agencies of adjoining and concurrent jurisdictions

Special Operations Division

- Emergency Management Assistance Agency
- State and City of Greensboro Departments of Traffic and Transportation
- Governor’s Highway Safety Program
- Guilford County Sheriff’s Department
- Greensboro Fire Department
- Guilford County Emergency Medical Service
Operational Support Division

- Guilford County Schools

Patrol Divisions

- Universities and Colleges; C.O of respective Patrol Divisions
- Animal Control; X.O. to Patrol Bureau Commander
- Guilford County Mental Health; X.O. to Patrol Bureau Commander
- Guilford County Hospitals (Greensboro); X.O. to Patrol Bureau Commander
- Night Clubs/Entertainment; X.O., Central Division
- Guilford Metro 911; X.O. to Patrol Bureau Commander

Office of the Chief of Police

- Law Enforcement Coordinating Committee; Chief of Police
- Media Relations; Public Information Officer

Police Attorney

- District Attorney

Each liaison officer is responsible for periodic meetings with the indicated agency to discuss issues of mutual concern.

19.2.2 REFERRAL TO OTHER AGENCIES

In the course of police activity, an officer may encounter a juvenile or adult in need of services which are beyond the scope and resources of the Department. Every effort should be made to assist these persons within the limits of time and available resources.

After all reasonable Departmental avenues have been exhausted; members should refer these persons to the United Way 211 Information and Referral Service. This agency is a full-time clearing house for all area agencies, established for the purpose of assistance. Available services range from providing limited financial assistance to psychiatric counseling, from Legal Aid to medical assistance, and from suicide prevention to drug dependency treatment. This agency serves all aspects of our population, irrespective of age, sex, race, or social status.

The United Way 211 Information and Referral Service may be accessed by calling 211 or 1-800-831-1754.

All members are reminded of the provisions of applicable laws, ordinances, or Departmental directives which relate to the processing of those juveniles and adults involved in criminal activity.

19.2.3 EMERGENCY MANAGEMENT ASSISTANCE AGENCY

In the event of occurrences that require non-law enforcement services or assistance beyond the capabilities of City resources, the Guilford County Emergency Management Assistance Agency
should be contacted. As a coordinating agency, the EMAA maintains contact with federal, state, and local agencies, both public and private, that may be able to offer assistance or support.

The Assistance Agency maintains liaison with other local agencies that may be able to loan services and equipment for on-site damage assessment and debris removal.

Unless specifically provided in applicable state or federal law, the receiving agency would be expected to compensate the provider agencies for the use of its resources.
North Carolina General Statute, Chapter 160A, Section 288, authorizes law enforcement agencies to assist each other during natural or man-made disasters and other incidents requiring services beyond the capacity of a single agency. The Greensboro Police Department will participate in mutual aid agreements with other police departments and agencies as permitted by North Carolina General Statutes.

19.3.1  FORMALIZING MUTUAL AID AGREEMENTS

The Greensboro Police Department’s Mutual Aid Agreements are available from the Police Attorney. Prior to entering into a Mutual Aid Agreement with another department or agency, the agreement will be reviewed by the Police Attorney. The Police Attorney’s Office will be the repository for all signed agreements. This agreement will remain effective until otherwise terminated and will become the operating policy for every mutual aid request from the particular requesting department or agency. It is not necessary to execute a new agreement contract with every request, but each request must refer to the existing agreement between the Greensboro Police Department and the requesting or assisting department or agency.

19.3.2  FILE COPIES OF MUTUAL AID AGREEMENTS

The Police Attorney will forward copies of all current Mutual Aid Agreements to the Watch Operations Center. A file of all current Mutual Aid Agreements between the Greensboro Police Department and other departments or agencies will be maintained in that office. This file will be available for review at any time by Division Commanders, Bureau Commanders, or the Chief of Police.

19.3.3  ANNUAL REVIEW OF MUTUAL AID AGREEMENTS

The Police Attorney will conduct an annual review of all Mutual Aid Agreements entered into by the Greensboro Police Department. His review will determine the level of participation of the Department in mutual aid requests with the active departments or agencies. In addition, the Police Attorney will make changes, additions, suggestions or other modifications deemed appropriate and in the best interest of the Greensboro Police Department.

19.3.4  MUTUAL AID REQUESTS BY ANOTHER AGENCY

The request must be made in writing by the head of the requesting agency or his designee. When time is of the essence, a DCI message will initially satisfy this requirement. However, a formal written request from the agency head must be sent as soon as practical.

Any employee receiving a mutual aid request to assist another municipal or county police department, sheriff’s department or state law enforcement agency will immediately notify the Duty Captain or Watch Commander who will evaluate the request and document it on a Mutual Aid Request Form.
Except in an immediate life-threatening situation, mutual aid will not be extended to any agency without a current Mutual Aid Agreement already in effect and on file with the Greensboro Police Department. Verification of the existence of a current agreement must be made through the Police Attorney’s Office or the Watch Operations Center file by the Division Commanding Officer approving or disapproving the request.

After office hours, approval must be made by a Division Commanding Officer or Watch Commander, for mutual aid involving personnel of the following departmental components:

- Canine Section
- Underwater Recovery Team
- Hazardous Devices Team
- Forensic Services Section Personnel
- Negotiations Team

The Chief of Police or his designee will be notified regarding all other requests for mutual aid, including all requests from federal agencies for mutual aid or assistance outside the jurisdiction of the City of Greensboro, and will order the response when appropriate.

19.3.5 EXTENT OF MUTUAL AID

The Greensboro Police Department is willing to fulfill requests for mutual aid to the extent possible without significantly impacting the provision of police services to the City of Greensboro. This response may include personnel, vehicles, radios, and/or other police resources.

19.3.6 MUTUAL AID REQUESTS BY THE GREENSBORO POLICE DEPARTMENT

All requests for mutual aid to assist the Greensboro Police Department will be made by the Chief of Police or his designee.

19.3.7 SUPERVISION AND CONTROL OF OFFICERS ON LOAN

Police officers assigned to another agency under mutual aid provisions shall be subject to lawful operational commands of supervisors of that agency. Personnel and administrative control, including compensation of the officers, will be retained by the lending agency. Loaned officers will be entitled to full workmen’s compensation benefits during their assignment to the requesting agency.

19.3.8 JURISDICTION, POWERS, RIGHTS, IMMUNITIES

Police officers assigned to another agency under mutual aid provisions shall have the same jurisdiction, powers, rights, and immunities as other officers of that agency.
19.3.9 FEDERAL LAW ENFORCEMENT ASSISTANCE

Historically, there has been a close working relationship between the Department and federal law enforcement agencies. Although there is no formal criteria to be met prior to requesting federal law enforcement assistance, there should be an indication that federal laws are involved and that federal assistance is appropriate. In the event emergency law enforcement assistance is required, supervisors may telephone the appropriate agency and request aid. Formal Mutual Aid Agreements with federal agencies are not covered by State Statute 160A. (Any request from a federal agency for assistance will be referred to the Chief of Police or his designee)

Approval of any requests by federal agencies for law enforcement assistance outside the jurisdiction of the Greensboro Police Department by Greensboro police officers must be approved by a Division Commander. Investigative officers are encouraged to maintain working relationships with members of federal law enforcement agencies for the promotion of inter-agency cooperation and efficient law enforcement.

19.3.10 MULTI-JURISDICTIONAL TASK FORCES

The Greensboro Police Department is willing to participate with other law enforcement agencies in the formation of a task force. Generally the purpose of such a task force is investigative in nature, but there could be many other reasons to bring about a consolidated effort. It is important to the success of any task force that in the beginning, there is a clear understanding of what the purpose of the task force is. A memorandum of understanding should be executed between all agencies involved so that the purpose is stated as well as certain areas of responsibility, authority, and accountability. The memorandum of understanding should also detail what resources in both personnel and equipment are available. Periodically, an analysis should be completed of the task force’s results to determine if the task force is accomplishing its objectives and to ascertain the need for the continuance of the task force.

19.3.11 ASSISTANCE RENDERED TO PROBATION/PAROLE OFFICERS

It shall be the policy of the Greensboro Police Department to assist the North Carolina Department of Corrections, specifically the Division of Adult Probation/Parole, upon request. Probation/Parole Officers have limited law enforcement powers and are trained only in the specific areas of their expertise. They also do not have adequate facilities for the storage and preservation of significant evidence such as narcotics. Therefore, it may be necessary at times for Greensboro Police personnel to assist Probation/Parole Officers in situations such as making arrests, completing case reports, and the collection and preservation of evidence.
19.4.1 GENERAL

The Department recognizes its obligation to assist victims and/or witnesses of criminal actions. The criminal justice system is often foreign and frustrating to victims or witnesses of crimes. Generally speaking, the first contact people have with the criminal justice system is through their initial police contact.

Criminal actions against juveniles, victims of sexual assault, and the elderly can be particularly traumatic. The Department is committed to appropriate action to ensure that victims and witnesses are treated with fairness, compassion, and dignity.

While most police officers and non-sworn members coming in contact with victims or witnesses of criminal actions are not trained to conduct counseling or treatment beyond a compassionate approach to the investigative process, our officers and non-sworn members do have access to trained professionals in this field.

19.4.2 24-HOUR REFERRAL

The Department has assigned, through Family Services of the Piedmont Inc., three Victim Advocates, who are trained counselors. Any member of the Department may refer a victim and/or witness to these Advocates for assistance.

During those times when the victim’s advocates are not available, the Watch Operations Center will maintain a list of all agencies that provide emergency 24-hour service to assist victims or witnesses in criminal actions. The Watch Operations Center will be the point of contact for anyone needing such assistance.

19.4.3 ASSISTANCE FROM THE STATE OF NORTH CAROLINA

All members should be aware that Chapter 15B of the North Carolina General Statutes provides for financial assistance to victims of crimes under certain circumstances. Persons requesting such assistance should be referred to one of the Victim Advocates or to the District Attorney’s Office.

19.4.4 CONFIDENTIALITY OF RECORDS

State law governs the rights of private citizens who are victims or witnesses, and specifies what information is considered public record. Chapter 132 of the North Carolina General Statutes or the Police Attorney should be consulted when there is a question about what information must or may be released.
19.4.5 RIGHTS OF VICTIMS OF CRIME

N.C.G.S. 15A-825 lists the basic rights for victims of crime. These basic rights are as follows:

- The right as prescribed by law to information regarding immediate medical assistance when needed.

- The right as prescribed by law to information about available protection from harm, and threats of harm, arising out of cooperation with law enforcement prosecution efforts.

- The right as prescribed by law to have any stolen or other personal property expeditiously returned by law-enforcement agencies when it is no longer needed as evidence, and its return would not impede an investigation or prosecution of the case.

- The right as prescribed by law to be informed of and to be present at court proceedings of the accused.

- The right to be heard at sentencing of the accused in a manner prescribed by law and at other times as prescribed by law or deemed appropriate by the court.

- The right as prescribed by law to receive restitution.

- The right as prescribed by law to be given information about the crime, how the criminal justice system works, the rights of victims, and the availability of services for victims.

- The right as prescribed by law to receive information about the conviction or final disposition and sentence of the accused.

- The right as prescribed by law to receive notification of escape, release, proposed parole or pardon of the accused, or notice of a reprieve or commutation of the accused’s sentence.

- The right as prescribed by law to present their views and concerns to the Governor or agency considering any action that could result in the release of the accused, prior to such action becoming effective.

- The right as prescribed by law to confer with the prosecution.

North Carolina General Statute 15A-831 mandates that the investigating law enforcement agency make certain, specific notifications to victims concerning their case. The following sections explain these notifications and how they are to be made.

19.4.6 INITIAL INVESTIGATOR RESPONSIBILITIES

As part of the initial incident investigation for all felonies where a victim has been identified and in all domestic violence investigations, the investigating officer shall complete the front page of the Greensboro Police Department Victim Rights Form (POL 5000) which provides the victim with the information required by N.C.G.S. 15A-831.
The investigating officer will:
- complete the front page of the form,
- provide the completed copy of the form to the victim and answer any questions the victim may have concerning the information provided,
- document the preparation and service of the form in the Incident Report,
- document in the Incident Report whether or not the victim wants to receive further notices regarding the case prior to trial.

In addition, if a suspect is arrested during the initial investigation, the investigating officer will ensure the victim is advised of the arrest.

19.4.7 FOLLOW-UP INVESTIGATOR RESPONSIBILITIES

When practical, follow-up investigators should notify victims and witnesses of significant status changes in investigations. Refusal to prosecute by the District Attorney’s Office or arrestee’s custody status changes are examples of situations where, in an attempt to prevent further victimization of the victim and/or witnesses, it may be appropriate for investigators to attempt such notifications. When investigators become aware of information which indicates that the victim and/or witnesses may be further victimized, this information should be relayed to the victim and/or witnesses. Timely communications with victims and/or witnesses is both a common courtesy and in the best interest of the Department.

Whenever a suspect is arrested in the follow-up process, whether it is by a detective or patrol officer pursuant to a warrant resulting from the follow-up investigation, the arresting officer shall attempt to notify the victim of the arrest. This mandate applies to all felony cases with a named victim and any misdemeanor case when the offense was committed between persons who have a personal relationship as defined by N.C.G.S. 15A-830(a) (7)g. To satisfy this mandate the officer will attempt to make notification by telephone or in person. The officer will complete the Greensboro Police Department Victim/Investigating Agency Arrest Notification Form (POL 5001) which includes, among other things, the date and time of arrest, the arrestee’s name, the charges filed and the date, time and manner of the attempted victim notification and whether or not the attempt was successful. On the reverse side of the original, the officer will indicate, in the space provided, the victim’s name and address. The completed form will be turned in immediately to the Information and Technology Division, Records Management Section. Records Management Personnel will seal and mail the form upon receipt. The remaining copies will be distributed as indicated in the bottom margin of the form. Personal contact does not relieve the arresting officer’s responsibility for completing this form.

In the interest of limiting further hardship upon victims and witnesses, when practicable victim/witness assistance may include, but is not limited to assistance with scheduling line-ups, interviews and other required appearances. If necessary and feasible, transportation for investigative purposes could be provided.

19.4.8 UNCOOPERATIVE WITNESSES AND VICTIMS

While members are reminded to be sensitive and considerate to the rights and needs of victims and witnesses, nothing in this Directive is intended to hamper the complete and thorough investigation of a crime. Uncooperative witnesses or questionable victims should be handled in a manner appropriate to the investigation.
Chapter 20
20.1.1  PURPOSE

Citizens often pass on requests or complaints to Police employees concerning City services. In order to easily and effectively handle a citizen's request or complaint, the Complaint/Service Request Program allows the employee to easily record and forward this information to the proper department or division.

The Complaint/Service Request form will not be used for complaints against employees or their conduct or to communicate lengthy information of an investigative nature when a memorandum would be more appropriate.

20.1.2  PROCEDURE

A Police employee, upon receiving a complaint, comment, request, or suggestion from a citizen concerning a City service, will complete a Complaint/Service Request form and distribute as follows:

- If the request involves Police services, the form shall be forwarded to the appropriate Police unit.

- If the request involves services rendered by other City agencies, the form should be forwarded to the appropriate City department.
20.2.1 PURPOSE

The Greensboro Police Department is sensitive to actions, practices, and attitudes that may contribute to community tensions and grievances. By recognizing such problems at an early stage, preventive action can be taken by the agency that might well deter greater problems in the future.

20.2.2 REPORTING

A Community Barometer Report should be prepared on any incident that is observed by or reported to any Departmental employee which may indicate community tension or grievances.

Employees are to report any incident, regardless of how minor it may seem, that may have an impact on community affairs.

The Community Barometer Report is not a public document. Therefore, officers may freely report information they receive.

Because of the need for timely reporting, Barometer Reports should be entered in the “Police Shared Folder, Barometer Reports”, no later than the end of the reporting employee’s tour of duty. In addition, the employee will send an email message to the All Police distribution list via Outlook, stating that a Barometer Report has been entered and attaching the report for review. Barometer reports will remain in the shared folder for archival purposes for the time period specified by the North Carolina Records Retention Schedule.

Any follow-up action taken by any officer or unit must be reported, in written memorandum, to the Chief of Police, and distributed by email in the same manner as above.
The Greensboro Police Department recognizes the need for open, direct communication between the Department and the news media. A cooperative relationship between the Department and the news media will enhance dissemination of objective, factual information without infringing upon the guaranteed rights and privileges of individuals. While all records of criminal investigations and criminal intelligence information are not public record under state law, the policy of this Department is to maintain a professional, cooperative relationship with the news media. Any release of information must comply with pertinent state law, particularly North Carolina General Statute 132-1.4, "Criminal Investigations; Intelligence Information Records". Information regarding juvenile investigations is regulated by Departmental Directive 12.9, Juvenile Law and Procedures.

20.3.1 POLICY

It shall be the policy of the Greensboro Police Department to cooperate with representatives of the news media in a professional manner. No employee will willfully delay, hamper, or interfere with any member of the news media who is lawfully gathering information or reporting an event, subject to the conditions of this directive. To the extent practical, the Department's Public Information Officer (PIO) shall respond to, and coordinate media responses to requests for information and interviews. Members of the department are encouraged to submit story ideas and requests for media coverage to the PIO. However, members shall not arrange for media coverage before coordinating with the PIO. Should media arrive at a police station or any place GPD officers routinely work to conduct an interview or film/photograph without prior coordination through the PIO, the department member should call the PIO before consenting to the interview.

20.3.2 PUBLIC INFORMATION OFFICER – DUTIES AND RESPONSIBILITIES

The PIO shall serve as the primary media contact during normal business hours, Monday through Friday, from 0800 to 1700 hours. The PIO shall act as a liaison between the Department and the media on matters described in 20.3.5.2. The PIO shall respond to questions from the media or refer them to the appropriate person or agency. Duties of the PIO include, but are not limited to:

- Assist news personnel in covering routine stories.
- Coordinate Ride-Alongs for media representatives.
- Respond to incident scenes during major incidents and natural disasters as described in 20.3.5.4 and/or when media presence interferes with the conduct of an investigation, and/or becomes burdensome to the incident commander.
- Coordinate with unit commanders and assigned investigators in the release of designated public information.
- Prepare and distribute press releases for the following incidents:
  - Officer involved shootings
  - Murder/manslaughter
  - Any incident that has the potential to bring discredit to the department
  - Bombs, bombings, explosions
  - School shooters
  - Riots, civil disturbance incidents
  - Natural disasters
  - Any unusual occurrence that captures media attention
- Prepare media advisories in accordance with the Greensboro Communications Style Guide.
 Coordinate and direct news conferences held by the Department. The PIO will prepare statements for media events; however, designated uniformed/sworn officers will often serve as the primary spokespersons during media events.

- Issue temporary media passes when necessary.
- Assist other city departments with joint media releases and news conferences as directed by the Chief of Police.
- Actively seek newsworthy or interesting facts about Department personnel and programs and coordinate the issuance of proactive, positive stories about the Department, its members and employees.
- Coordinate the release of authorized information concerning confidential Departmental investigations and operations.
- Develop monthly public awareness campaigns with corresponding key messages and media products.

### 20.3.2.1 WATCH OPERATIONS SPECIALIST– DUTIES AND RESPONSIBILITIES

The Watch Operations Specialist is designated as the primary public information source for routine operational occurrences. The Watch Operations Specialist will:

- Gather facts concerning current newsworthy police investigations and prepare and disseminate news releases within 90 minutes of the initial call for service. (See section 20.3.5.6 – 20.3.5.8 for guidelines on what is/is not releasable.) The following types of investigations should be considered newsworthy:
  - Homicides or Suspicious Deaths
  - Aggravated assaults that result in serious injury
  - Fatal traffic crashes
  - Traffic crashes that result in road closures
  - Any event that significantly affects public safety
  - Robberies and burglaries likely to generate significant public interest
- Assist news personnel in covering routine news stories, as long as such assistance does not hamper watch operations. In these instances, the watch commander shall notify the PIO and request PIO support.
- Notify the PIO of AMBER and silver alerts.
- The Watch Operations Specialist will post press releases on GPDNet after they are distributed to the media.
- Include the PIO in notifications of Hostage Negotiation Team and Special Response Team call-outs.

### 20.3.2.2 WATCH COMMANDER – DUTIES AND RESPONSIBILITIES

The Watch Commander shall serve as the Department’s primary public information officer during periods other than Monday through Friday, 0800 hours to 1700 hours. Duties of the Watch Commander (as it relates to the public information function) shall include, but are not limited to:

- Assist news personnel in covering routine stories and at incident scenes unless/until such assistance interferes with the conduct of the investigation. In these instances, the watch commander shall notify the PIO and request PIO support.
- Coordinate with unit commanders and assigned investigators in the release of designated public information.
- Assist Watch Operations personnel with preparing and distributing press releases and media advisories in accordance with the City of Greensboro Communications Style Guide.
- Issue temporary media passes when necessary.
20.3.5 RELEASE OF INFORMATION TO THE NEWS MEDIA

20.3.5.1 General Guidelines

- The Department shall strive for the prompt release of information to the public by way of the media on matters affecting public safety. To this end, when circumstances warrant a press release, the responsible person shall distribute it as soon as the facts are known, but not more than 90 minutes after receiving the initial report:

- Media requests for information or interviews should be coordinated through the PIO when practical. Members may provide accurate, factual information relating to general inquiries from the media regarding law enforcement functions as it pertains to the scope of the member’s normal duties. Members may elect to refer press inquiries to their supervisor or the PIO and should do so if uncertain about what information can or cannot be released. Members shall never represent opinion as fact.

20.3.5.2 Information to be Referred to and/or Released by the Public Information Officer

The following is a listing of information that will be referred to the Public Information Officer for appropriate response:

- All inquiries relating to Departmental policy or criticisms of the Department that require an official response
- Requests to film police facilities and/or personnel for the purpose of advertisement and/or television/film productions
- Information contained in draft publications and Departmental memoranda
- Any inquiry in which a member is uncertain about what information is or is not releasable to the public
- Those criminal incidents which, due to their nature, affect on the public, or the notoriety of the alleged suspect/victim/witness, could be reasonably assumed to attract wide media interest
- Actions or incidents that have the potential to bring discredit to the Department
- Major incidents as contained in 20.3.5.4.
- Crime trends or analysis

All information regarding internal discipline, internal investigations, personnel matters and complaints against Departmental members shall be released only by the direction of the Chief of Police or his designee, in accordance with North Carolina General Statute 160A-168, "Privacy of Employee Personnel Records", unless otherwise authorized by the City Manager and approved by the City Council. This statute provides that information about City employees which may be made public is limited to the following:

- Name
- Age
- Date of original employment or appointment to the service
- Current position title
- Current salary
- Date of each promotion, demotion, transfer, suspension separation, or other change in position classification
- The office to which the employee is currently assigned
• Date and general description of the reasons for each promotion

• Date and type of each dismissal, suspension, or demotion for disciplinary reasons. If the disciplinary action was dismissal, a copy of the written notice setting forth the basis of the dismissal

20.3.5.3 Other Releases

Information relating to police personnel recruitment, training requirements, and general personnel related materials may be released by Resource Management Division, the Training Division or the PIO during normal business hours.

Information relating to criminal investigations, except those noted in 20.3.5.2, may be released through the investigative unit assigned or the PIO.

The Resource Management Division and Research, Planning, and Analysis Division, or the PIO may release information relating to statistical, budgetary and planning issues or other administrative reports. The releasing division shall copy the PIO in these instances.

Crime Stoppers may routinely release flyers soliciting information to solve crimes.

20.3.5.4 Release of Information During a Major Incident

Field supervisors, Watch Commanders, and assigned investigators on the scene of major incidents, such as homicides, accidents involving serious injuries, barricaded suspects, or crimes-in-progress situations may respond to immediate questions from the media.

Due to the nature of the situation, the Watch Commander may request a call-out of the PIO. If the Command Post is activated under the incident command system, the PIO shall be notified.

When called to the incident scene, the PIO will assume responsibility for coordinating media requests, assisting command personnel with public statements to the media, and keep command personnel informed of media activities.

In the aftermath of a large-scale natural disaster, the PIO shall coordinate Departmental relations with the media, schedule briefings, prepare releases, and when required, arrange for site tours.

20.3.5.5 Information Which Must Be Made Public

Unless release or disclosure of a particular item of information would endanger the safety of a person involved in an investigation or would endanger the successful completion of an investigation or a related investigation, the following information must be made public under state law:

**Arrest Information**

• The time, date, location, and nature of a violation, or apparent violation, of the law reported to a public law enforcement agency.
• Except for juveniles, the name, sex, age, address, employment, and alleged violation of law of a person arrested, charged, or indicted.

• The factual circumstances surrounding an arrest, including the time and place of arrest, whether the arrest involved resistance, possession or use of weapons, or pursuit, and a description of any items seized in connection with the arrest.

**Incident Information**

• The contents of “911” and other emergency telephone calls received by or on behalf of public law enforcement agencies, except for such contents that reveal the name, address, telephone number, or other information that may identify the caller, victim, or witness. Media representatives may request these recordings by calling Guilford Metro 911 at 336-373-4545.

• The contents of “911” and other emergency telephone calls received by or on behalf of public law enforcement agencies, except for such contents that reveal the name, address, telephone number, or other information that may identify the caller, victim, or witness. Media representatives may request these recordings by calling Guilford Metro 911 at 336-373-4545.

• Recordings from any mobile video recorder (in car or body-worn types) of vehicle stops in traffic enforcement are generally public record. The Department must obtain a court order to avoid release. Please inform the Police Attorney if such protection is necessary.

• The contents of communication between or among employees of public law enforcement agencies that are broadcast over the public airways.

• The name, sex, age, and address of a complaining witness unless identified on a 911 or other emergency telephone call. Note: this information may be withheld if release is likely to pose a threat to the health or safety of the witness, or compromise the investigation or operation.

**20.3.5.6 RELEASE OF INFORMATION – MINORS (Under the age of 18) and JUVENILES (Under the age of 16)**

The name, address, or telephone number of any juvenile may not be released in the following situations:

• When the juvenile (under 16) is suspected or accused of being delinquent or undisciplined, including traffic offenses.

• When the minor is the victim of a criminal offense. When the minor is the victim of a criminal offense or is the complaining witness, his or her name and address may be withheld only if, as determined by the investigating officer, release would likely pose a threat to the mental health, physical health, or personal safety of the complaining witness or materially compromise the continuing or future criminal investigation or criminal intelligence operation. The investigating officer shall note on appropriate reports that such name and address is to be temporarily withheld from public disclosure and shall also notify the Watch Operations Center to withhold disclosure.
When the minor is the victim of neglect, dependency, or child abuse, except in cases of death or, due to neglect or abuse as described in NCGS 7B-2902(a)(3). In these cases, the release of information will be coordinated by the supervisor of the Juvenile Services Squad.

When the juvenile is a witness to an incident, except in the case of a traffic crash.

If a juvenile is a driver involved in a reportable traffic crash, his name, address, etc., can be included as part of the traffic crash report. If the juvenile is charged with a traffic offense, this information will not be included in the arrest portion of the traffic crash report. Rather, the arrest information will be included on a separate supplementary investigative report.

**20.3.5.7 RELEASE OF INFORMATION - ADULTS**

The following information pertaining to adults is public record:

- The name, age, address, and similar background information of a person who has been charged, arrested, or cited for a violation of any criminal statutes or ordinances.

- The text, substance, or nature of the charge.

- The circumstances surrounding an incident or arrest, such as the time, location, pursuit, possession or use of a weapon and a description of any items seized in connection with the arrest, as long as the release of such information does not jeopardize the investigation.

- The name, address, sex, and age of a victim, unless the investigating officer determines release would likely pose a threat to the mental health, physical health, or physical safety of the victim-complainant, or materially compromise a continuing or future criminal investigation or criminal intelligence operation.

- The classification of injury (such as minor, serious) and hospital to which transported.

- Department of Corrections intake photos.

- Prior criminal record.

- Additional information, which may assist in an investigation, such as alerts for individuals or vehicles.

**20.3.5.8 INFORMATION NOT TO BE RELEASED**

The following information pertaining to adults may not be released:

- The name or address of any witness to an incident other than the complainant except in the case of traffic crashes. The name of a complainant shall be withheld from public disclosure if the threat conditions listed in 20.3.5.7, bullet #4 exist.

- The name or address of a deceased person will not be released until the next of kin has been notified. When a reasonable effort to locate the next of kin has failed, the Commanding Officer of the division actively involved in the case may release the
information regarding the deceased. This restriction may be waived in unusual circumstances by the Commanding Officer of the division actively involved in the case, or by the Chief of Police or his designee.

- The existence of any confession, admission of guilt, statement made by the accused, or refusal to make a statement. However, a spontaneous utterance in the presence of the public is releasable.

- The results of any examinations or tests conducted, or refusal of the accused to submit to any tests or examinations

- Opinions regarding the guilt, innocence, character or reputation of the accused

- Opinions regarding the merits of a case or quality of evidence

- Information obtained from other law enforcement agencies without their concurrence in releasing the information

20.3.5.9 RELEASE OF INFORMATION- COMMERCIAL ENTITIES

The business name, address, and type of crime committed against it may be released. The amount of money robbed from a bank is generally not released. Additional information which may assist in an investigation, such as alerts for individuals or vehicles, may be released. Video surveillance images may be released if it has the potential to aid in the investigation.

20.3.6 INFORMATION TO BE RELEASED BY THE CHIEF OF POLICE

Press conferences shall be made when necessitated by specific occurrences or at the discretion of the Chief of Police. The Chief of Police and/or his designee shall preapprove all press conferences.

20.3.7 IDENTIFICATION OF MEDIA REPRESENTATIVES

Members of the Department shall require adequate identification of media representatives prior to permitting access to controlled and/or secured areas. For the purpose of this directive, media representatives shall include reporters, photographers, camera operators, and other media personnel.

Press credentials or media identification are the responsibility of the individual media representative. Media representatives participating in the Citizen Ride-Along Program will display their press credentials or otherwise be identified to persons dealing with an officer in the course of an investigation. In the event the media representative is not affiliated with a corporate outlet (e.g. a free-lancer, blogger or social media writer), the PIO will issue a media pass.

20.3.8 MEDIA REPRESENTATIVE AT SCENE

All requests for information from media representatives at the scene of an ongoing police investigation or operation shall be directed to the officer in charge or PIO, who will provide essential, factual information within the guidelines established by this directive. The officer in charge or PIO may delay providing information to media representatives when an emergency exists.
Media representatives should be told why the delay is necessary and provided the appropriate information once the emergency is over.

**20.3.9 ACCESS TO CONTROLLED AND SECURED AREAS**

For the purpose of this directive, controlled areas are defined as areas not open to the public or unauthorized persons. The Crime Lab, Evidence Room, the Logistics Section, Vice/Narcotics, Guilford Metro 911, the Records Management Section, and Assembly or Lineup areas are examples of controlled areas.

Media representatives may not be admitted to these areas except upon express approval of the Chief of Police or his designee.

Secured areas are defined as locations secured as crime or incident scenes. Upon request media representatives shall be furnished access to locations secured as crime or incident scenes, unless the presence of media representatives seems likely to endanger the successful completion of the police operation, the preservation and collection of evidence, or the life of another person. When access to these areas is initially denied the media representative, the officer in charge should explain the reason and allow access as soon as practical.

No media representative shall be denied access to an area solely on the basis of the representative's own personal safety. In those circumstances where apparent danger exists, the media representative should be advised of the risk and then allowed access.

Members of the Department will not authorize media representatives to enter private property. The private citizen having control of the property may allow access. The officer in charge of the scene will not authorize media representatives to enter the interior of privately-owned structures where the controller of the property is not available to permit or deny entry.

No member of the Department shall attempt to deny or restrict media representatives or the public from taking photographs of an area (other than the interior of a private residence) or an individual. No member of the Department shall deliberately pose a person under police control for photographs or filming.

Departmental members may feel certain photographs will be repulsive or degrading to individuals; however, the media agencies are responsible for determining what to print or televise.

Officers with a media representative present as a participant in the Citizen Ride-Along Program will ensure that the representative's presence or actions do not violate the conditions and restrictions of this directive.

**20.3.10 MEDIA REPRESENTATIVES NOT EXEMPT FROM LAWS**

In recognizing the media representative's primary responsibility to report newsworthy incidents by obtaining information and photographs, officers should not unnecessarily obstruct the reporter in the pursuit of this function. However, members of the news media are neither implied nor expressly exempt from municipal, state, or federal laws.

Pertinent information, including photographs, may be released in the case of a juvenile runaway or missing person with permission of parent or guardian.
**20.3.11 CHANGE IN POLICIES AND PROCEDURES**

It shall be the policy of the Greensboro Police Department to involve the news media in the development of changes in policies and procedures relating to the news media. The Chief of Police will solicit input from members of the media prior to making substantial changes in the news media policy.

**20.3.12 NEWS RELEASES INVOLVING MULTI-AGENCIES**

In matters involving mutual efforts of the Greensboro Police Department and other departments or agencies, the department or agency in charge shall make the release of information. The PIO will serve as a liaison between the Departments, other City departments, and/or outside agency PIOs in the development of procedures for releasing information in mutual aid situations.

**20.3.13 DELAYED RELEASE OF INFORMATION**

Whenever the name and address of a complaining witness is initially withheld pursuant to this directive, the currently assigned investigating officer shall ensure that once the condition justifying the temporary withholding has ceased to exist, the information becomes available for public disclosure.
20.4.1 GENERAL POLICY

In order to promote a better understanding of its mission and operation, it is the policy of the Greensboro Police Department to permit citizens to ride in police vehicles as passenger/observers, and ride alongside bicycle officers after receiving bicycle ride-along training.

Assignment and activities of citizens authorized to participate in this program will be limited to, and conform with, the conditions and regulations set forth in this Directive.

20.4.2 PROGRAM ADMINISTRATION

The Watch Operations Specialist is responsible for initial screening and assignment by Division of participants. All requests to participate in the program will be initiated through the Watch Operations Center.

The Watch Operations Specialist may conduct an inquiry into the applicant's suitability to participate in the program. The Watch Operations Specialist may refuse to approve an applicant when there are reasonable and documentable circumstances which indicate that such participation would not serve the best interests of the Department.

The Watch Operations Specialist will ensure that a liability release form is properly completed and signed by the participant (if required), and will be responsible for maintaining all records pertinent to the operation of the program.

The affected field supervisor will be responsible for designating the officer to which the participant will be assigned.

Each participant is under the direct and complete control of the officer to which assigned. An officer experiencing difficulty with a participant has the prerogative to discharge the rider at the Watch Operations Center. In such cases, the officer will explain the circumstances to the Watch Operations Specialist and to the officer's supervisor.

Should a situation arise that would expose the participant to undue danger an officer will exercise appropriate discretion with regard to the safety of the participant. The officer may temporarily discharge the passenger at a suitable location while responding to and handling the incident. The officer’s supervisor shall be notified of such action.

The Watch Commander has the authority to deviate from the policies contained in this directive if deemed necessary to meet the needs of the Department.

20.4.3 RESTRICTED ACTIVITIES FOR ALL PARTICIPANTS

All persons authorized to ride in police vehicles or alongside bicycle officers will participate in a passenger/observer capacity only. Participants are not permitted to take part in any police action, assist in conducting investigations, or perform any other police task or function.
Participants are not allowed to accompany an officer inside a residence while the officer is serving a warrant for arrest or a search warrant.

Participants are not permitted to operate any police vehicle; handle or possess firearms, mace, other weapons or police equipment (except sworn officers with concurrent jurisdiction); or use the communications system except in the event of extreme emergency.

In as much as participants reflect the professionalism of the Department, suitable dress and personal hygiene are required.

### 20.4.4 ASSIGNMENT RESTRICTIONS FOR ALL PARTICIPANTS

Participants must be 18 years old.

Members of the community too young to participate in the ride-along program may participate in other departmental activities with the approval of the Chief of Police.

Residents requesting a bicycle ride-along must have successfully completed the bicycle ride-along training offered by GPD. Participants will receive a certificate of completion attesting that they have taken the training.

Assignments will be for a specified, consecutive period of time. Requests for multiple assignments will be forwarded to the office of the Commanding Officer of the Operational Support Division.

Assignments will normally be limited to uniformed call-answering officers. Requests to ride in other units require prior approval by the appropriate Division Commander.

Whenever possible, participants will be assigned to officers of the same sex. With the exception of National Night Out, spouses and fiancés of Departmental employees will not be assigned to the same duty hours as their spouse or fiancé.

Absent prior approval by the Watch Commander, the Watch Operations Specialist will limit participation in the program to the following number of participants at any given time:

- Private Citizens – Eight
- All other categories – Four

Requests will be handled on a first-come/first-served basis; spaces may be tentatively reserved in advance.

Additional conditions and restrictions for specific classes of participants are set forth in the following sections.

### 20.4.5 PRIVATE CITIZENS

This category includes individuals requesting to ride for the purpose of broadening their general knowledge of the police function, and students with an academic need to observe police activities.
Two positions in each field division are allocated and reserved for private citizen participants; no more than eight private citizens may be assigned at any one time.

Participation in a vehicle ride-along will be limited to a maximum of one six-hour ride-along per six months, between 0700 and 0200 hours. Participation in a bicycle ride-along is limited to four hours, between 0700 and 2300.

A signed liability release form is required for participants in this category.

20.4.6  PUBLIC SAFETY PERSONNEL AND CITY OF GREENSBORO EMPLOYEES

This category includes persons employed in a public safety capacity by the City of Greensboro or other jurisdictions, City of Greensboro employees, Members of City Council and interns assigned to the Police Department.

Requests must be forwarded through and approved by the individual’s supervisor.

No liability release form is required for Departmental employees; a signed liability release form is required for all other participants in this category.

No restrictions are placed on the number, time, or duration of ride-alongs in this category.

20.4.7  MEMBERS OF THE NEWS MEDIA

This category includes full-time, bona fide members of a news media organization.

A signed liability release form is required for participants in this category.

No restrictions are placed on the number, time, or duration of ride-alongs in this category.
20.5.1 PURPOSE AND ADMINISTRATION

An actively administered bicycle registration program serves to benefit the Department and the community through a reduction in bicycle thefts, a more expedient return of recovered or found bicycles, and improved community relations.

The Operational Support Division is responsible for the administration of this program.

20.5.2 REGISTRATION PROCEDURE

Individuals may request that a bicycle be registered in person, by telephone, through the internet or by mail. Appropriate application forms are available from the Operational Support Division, or can be found on the Department’s public website.

The bicycle registration form is located in the PISTOL Records Management System, on GPDNET, and on the public website. The form will be completed by Departmental personnel upon receiving a completed application. A copy of the completed registration form will be provided to the person registering the bicycle, along with an adhesive sticker to affix to the bicycle frame.

Bicycle registration information is available to Departmental personnel in the Records Management Section.
20.6.1 INTRODUCTION

The purpose of the Educational Internship Program is to provide students meaningful real-world experiences in their field of study through work at the Greensboro Police Department. Interns are not limited to Criminal Justice majors. An internship is defined as unpaid career experience required as part of a school curriculum for academic credit.

In cooperation with area colleges and other institutions of higher learning, the Department will consider a limited number of educational internship placements during each college semester.

20.6.2 RESPONSIBILITIES

The Community Relations Coordinator shall:
• serve as the proponent for this program
• foster relationships with educational institutions to promote the program
• accept and review internship applications
• place interns based on the needs of the organization and the skills and desires of the applicant
• welcome interns to GPD, explain program requirements, get interns their badges, and have them sign non-disclosure statements
• in coordination with division commanders, select the day for round robin familiarization of each division, and develop the round robin schedule for the day
• submit student evaluations to the schools
• ensure GPD’s website content about the internship program is accurate

Resource Management Division shall assign investigators to conduct background checks on applicants.

The Hiring Selection Committee shall review internship applications and either accept or reject intern applications.

Supervisors of interns shall:
• provide meaningful work for the students
• discuss and approve a formal project for the student to complete
• keep track of student’s time
• complete required student evaluations and provide them to the Community Relations Coordinator

Select division commanders shall be prepared to host a group of interns for a day and provide them with an overview of the division’s functions and the roles of the people who perform these functions. This round robin familiarization provides interns with a glimpse of how each division contributes to fighting crime. As an example: all interns assigned to GPD for the semester will visit CID from 0900-1030, then one patrol division from 1100-1200, then OSD from 1300-1430, then Forensics from 1430-1700.

All employees shall encourage interested college students to apply for the educational internship program.
20.6.3  INTERNSHIP GUIDELINES

In order to be eligible for an internship, the student must agree to dedicate a minimum of 175 hours to the program, even if the academic institution requires less hours for course credit.

Students accepted for participation in the Educational Internship Program are not considered employees and shall have no right to such typical employee benefits as wages, sick leave, paid vacation, workmen’s compensation, or any other benefits or compensation generally associated with an employer/employee relationship.

As part of the internship program, students shall:
- complete a minimum of 4-hour ride-along
- audit a PBIC class for a minimum of 2 hours (if in session)
- attend two structured information sessions designed to give interns an overview of GPD
- complete an approved project such as: research, community outreach, problem-oriented policing project, public service campaign, etc.

Time spent on ride-alongs, auditing classes, and attending the information session counts towards the 175 hours requirement.

A student may be terminated from the internship program for misconduct and/or failure to progress in an approved project. Supervisors shall discuss performance shortfalls with the Community Relations Coordinator before dismissing the student.

20.6.4  ASSIGNMENTS

If qualified candidates apply for the educational internship program, the Divisions listed below can expect to host one student per semester:
- Each Patrol Division
- Criminal Investigations Division
- Operational Support Division
- Forensics Services Division
- Public Information
- Information Technology

Exceptions to this can be granted by the Bureau Commander before the interns are allocated for the semester. Nothing prohibits a Division from asking for more interns if suitable work is available.
20.7.1 GENERAL

The Greensboro Police Department recognizes the value of creating and participating in events and programs that promote positive interaction between Police Department employees and members of the community. The ultimate goal of community relations is to strengthen our relationship with the public while creating safer neighborhoods.

Additionally, outreach efforts are essential to:
- Building trust and confidence in GPD.
- Educating the public on crime and safety topics.
- Preventing or resolving potential and actual areas of conflict.
- Creating mutually-beneficial partnerships to make the city safer.
- Enlisting the public’s assistance in reducing crime, solving problems, and improving quality of life.
- Supporting our philosophy of openness and transparency.
- Making employees more personable and approachable to the people we serve.
- Mentoring youth.

The purpose of this Directive is to ensure coordinated, professional community outreach efforts that support departmental goals and make maximum use of our resources.

20.7.2 RESPONSIBILITIES

The Chief of Police sets the priorities for community relations efforts, determines what civic programs should be supported department-wide, and authorizes various types of compensation for employees who participate in certain programs or events.

Bureau Commanders shall review community outreach efforts proposed by Division Commanders to ensure they are in compliance with the spirit of this Directive and are operationally feasible. Bureau Commanders have the authority to approve, disapprove or modify community outreach efforts.

Division Commanders shall look for and propose community outreach efforts that support Division and Department goals. As part of the planning process, Division Commanders shall use the Community Event Planning Guide.

Supervisors:
- Shall encourage employees to participate in community outreach efforts.
- Prepare co-workers for their role as an ambassador for the Department.
- Ensure time devoted to these programs is properly recorded in a manner consistent with Departmental Directive 3.1.

Every employee:
- Will look for opportunities to create or expand community outreach efforts and propose such ideas through the chain of command.
- Get approval from their immediate supervisor prior to making a commitment to participate during their work day.
Honor the commitment to the department and the agency and represent GPD in a professional and personable manner.
Will either self assign and clear or notify communications of the assignment by radio.
If fulfilling a Speakers’ Bureau request, complete the “Officer Evaluation of the Program” form on GPDNET.

The Public Information Officer shall:
- Serve as the proponent for this Directive.
- In coordination with the Community Relations Coordinator and Division Commanders, evaluate the potential impacts, benefits, and disadvantages of proposed community outreach efforts.
- In coordination with the Community Relations Coordinator, provide guidance and recommendations on how to maximize the effectiveness of outreach efforts.
- Collaborate with the Division Commander to set the conditions for programs and events to be professional and beneficial for GPD and the attendees.

The Community Relations Coordinator shall:
- Serve as GPD’s primary advisor for community outreach programs.
- In coordination with the Public Information Officer and Division Commanders, evaluate the potential impacts, benefits, and disadvantages of proposed community outreach efforts.
- Plan and organize programs that promote positive relations between GPD and the public.
- Coordinate departmental and community resources to execute approved programs and events.
- Maintain a list of Department Supported Community Outreach programs.
- Coordinate the Speakers’ Bureau.
- Evaluate the effectiveness of outreach efforts.

20.7.3 PROCEDURES

GPD participates in a myriad of programs that support our community relations goal. A list of approved community outreach programs is maintained by the Community Relations Coordinator. This list is posted on GPDNET in the following location: Click “Community Relations” from the menu on the left side of the GPDNET Home page, scroll down to “Community Relations Documents” and click on the file labeled “Approved Community Programs”.

Division Commanders are encouraged to augment these programs with community outreach efforts tailored to meet the needs of the populations they serve, or to address specific crime or quality of life issues. Division Commanders (or their designees) shall meet with the Public Information team to fully develop the proposal, and prepare a detailed plan for presentation to the Bureau Commander. This plan will include a cost/benefit analysis, anticipated duration/recurrence of the event, and recommendations from the Public Information team on how to maximize the effort, including how it may relate to other proposed plans or existing programs. After this coordination, Division Commanders shall brief their Bureau Commander on the outreach effort.

Problem-oriented policing campaigns and tactical operations that focus on arrests are not considered community outreach efforts.

Attachment: Community Event Planning Guide
# Community Event Planning Guide

<table>
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<th>Staffing</th>
<th>Recommend Approval</th>
<th>Recommend Disapproval</th>
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**Concept of Event:**

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**Goals of Event:**

- Building Trust
- Crime Prevention
- Problem-solving
- Mentoring youth
- Education
- Being Approachable
- Transparency
- Partnership
- Other:

**Audience:**

- Ages: ____________  Approx. #: ____________
- Special Needs: ____________

**Resources Needed:**

- # Officers
- # Volunteers
- # Vehicles
- McGruff
- Hand outs
- Promotional Items
- Other: ____________

**Cost and Funding Source:**

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**Additional Info:**

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